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## SEL-LEB MARKETING INC

Form 10QSB
November 15, 2002

Yes [ ] No [X]

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SEL-LEB MARKETING, INC. AND SUBSIDIARY
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## ASSETS

September
30,2002
$\qquad$

December

## Current assets:

Cash and cash equivalents
Accounts receivable, less allowance for doubtful accounts of $\$ 305,821$ and $\$ 266,120$
Inventories
Deferred tax assets, net
Prepaid expenses and other current assets
Total current assets
$16,242,530$
(Note 1)

9,163,755 8,297,918

297,54
832,460
$18,651,978$

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Property and equipment, at cost, net of accumulated depreciation
and amortization of $\$ 1,229,853$ and $\$ 1,153,237$
Other assets

Totals

LIABILITIES AND STOCKHOLDERS' EQUITY

## Current liabilities:

Note payable under line of credit
Current portion of long-term debt
Accounts payable
Accrued expenses and other liabilities
Total current liabilities
Long-term debt, net of current portion
Total liabilities

Commitments and contingencies
Stockholders' equity:
Preferred stock, $\$ .01$ par value; $10,000,000$ shares authorized; none issued
Common stock, $\$ .01$ par value; $40,000,000$ shares authorized; 2,325,527 and 2,261,018 shares issued and outstanding
Additional paid-in capital
Retained earnings
Less receivable in connection with equity transactions
Total stockholders' equity

Totals

See Notes to Condensed Consolidated Financial Statements.

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See Notes to Condensed Consolidated Financial Statenents.

SEL-LEB MARKETING, INC. AND SUBSIDIARY CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS NINE MONTHS ENDED SEPTEMBER 30, 2002 AND 2001 (Unaudited)



6,488,155
$1,215,282$
7,703,437

\$ 2,622,390 307, 08 4,626,583 2,080,918

9, 636,971 690,274

$$
2
$$

## 22,611

 6,496,35 2,223,096(39,000
------------

\$ 16,605,675
$===========$

8,703,066
\$ 19,030,311 (Unaudited)

2002
-------------
\$ 14,268,267

2001
\$ 15,584,778

| Operating expenses: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cost of sales |  | 0,099,287 |  | 10,931,892 |
| Selling, general and administrative expenses |  | 3,851,375 |  | 3,506,409 |
| Totals |  | 3,950,662 |  | 14,438,301 |
| Operating income |  | 317,605 |  | 1,146,477 |
| Other income (expense): |  |  |  |  |
| Interest expense |  | $(185,329)$ |  | $(311,829)$ |
| Income from litigation settlement |  |  |  | 280,000 |
| Gain on sales of property and equipment |  |  |  | 18,950 |
| Totals |  | $(185,329)$ |  | $(12,879)$ |
| Income before provision for income taxes |  | 132,276 |  | 1,133,598 |
| Provision for income taxes |  | 52,910 |  | 466,292 |
| Net income | \$ | 79,366 | \$ | 667,306 |
| Net earnings per share: |  |  |  |  |
| Basic |  | \$. 03 |  | \$. 30 |
| Diluted |  | \$. 03 |  | \$. 29 |
| Weighted average shares outstanding: |  |  |  |  |
| Basic |  | 2,288,073 |  | 2,261,018 |
| Diluted |  | 2,437,070 |  | 2,319,828 |

See Notes to Condensed Consolidated Financial Statements.

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SEL-LEB MARKETING, INC. AND SUBSIDIARY CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS THREE MONTHS ENDED SEPTEMBER 30, 2002 AND 2001 (Unaudited)

|  | 2002 | 2001 |
| :---: | :---: | :---: |
| Net sales | \$ 3,735,297 | \$ 6,022,532 |
| Operating expenses: |  |  |
| Cost of sales | 2,928,267 | 4,008,830 |
| Selling, general and administrative expenses | 1,038,317 | 1,221,621 |


| Totals | 3,966,584 |  | 5,230,451 |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating income (loss) |  | $(231,287)$ |  | 792,081 |
| Other income (expense): |  |  |  |  |
| Interest expense |  | $(54,807)$ |  | $(85,383)$ |
| Gain on sales of property and equipment |  |  |  | 18,950 |
| Totals |  | $(54,807)$ |  | $(66,433)$ |
| Income (loss) before provision (credit) for income taxes |  | $(286,094)$ |  | 725,648 |
| Provision (credit) for income taxes |  | $(114,190)$ |  | 303,112 |
| Net income (loss) | \$ | $(171,904)$ | \$ | 422,536 |
| Net earnings (loss) per share: |  |  |  |  |
| Basic |  | \$ (.07) |  | \$. 19 |
| Diluted |  |  |  | \$. 18 |
| Weighted average shares outstanding: |  |  |  |  |
| Basic |  | $2,325,199$ |  | 2,261,018 |
| Diluted |  |  |  | 2,322,071 |

See Notes to Condensed Consolidated Financial Statements.

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SEL-LEB MARKETING, INC. AND SUBSIDIARY

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY NINE MONTHS ENDED SEPTEMBER 30, 2002
(Unaudited)


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$\$ \quad$ (39

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| Exercise of stock options | 64,509 |  | 645 | 90,731 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Effects of issuance of stock options in exchange for services |  |  |  | 26,430 |  |  |
| Net income |  |  |  |  | 79,366 |  |
| Balance, September 30, 2002 | 2,325,527 | \$ | 23,256 | \$6,613,520 | \$2,302,462 | \$ |

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SEL-LEB MARKETING, INC. AND SUBSIDIARY

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS NINE MONTHS ENDED SEPTEMBER 30, 2002 AND 2001 (Unaudited)

2002

Operating activities:
Net income
Adjustments to reconcile net income to net cash used in operating activities: Depreciation and amortization Provision for doubtful accounts Gain on sales of property and equipment Deferred income taxes Effects of issuance of stock options in exchange for services

26,430
Changes in operating assets and liabilities: Accounts receivable
Inventories Prepaid expenses and other current assets Other assets Accounts payable, accrued expenses and other liabilities

Net cash used in operating activities

$$
4,646,198
$$

$(2,000,631)$
$(444,624)$
36,294
$(4,216,016)$
$(1,597,281)$

Purchases of property and equipment
$(97,722)$
Proceeds from sales of property and equipment

Net cash provided by (used in) investing activities
---------
$(97,722)$
Financing activities:
Net proceeds from (net repayments of) note payable under
line of credit
1,094,859
Proceeds from long-term debt
Repayments of long-term debt
750,000

Proceeds from exercise of stock options
$(252,651)$

Decrease in receivable in connection with equity transactions
Net cash provided by (used in) financing activities

Net decrease in cash and cash equivalents
Cash and cash equivalents, beginning of period

Cash and cash equivalents, end of period
$\$ \quad 50,881$
$===========$

See Notes to Condensed Consolidated Financial Statements.

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SEL-LEB MARKETING, INC. AND SUBSIDIARY
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)


#### Abstract

Note 1 - Organization and basis of presentation: In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments, consisting of normal recurring accruals, necessary to present fairly the financial position of Sel-Leb Marketing, Inc. ("Sel-Leb") and its $80 \%$-owned subsidiary, Ales Signature, Ltd. ("Ales"), as of September 30, 2002, their results of operations for the nine and three months ended September 30, 2002 and 2001, their changes in stockholders' equity for the nine months ended September 30, 2002 and their cash flows for the nine months ended September 30, 2002 and 2001. Sel-Leb and Ales are referred to together herein as the "Company." Information included in the condensed consolidated balance sheet as of December 31, 2001 has been derived from the audited consolidated balance sheet included in the Company's Form $10-\mathrm{KSB}$ for the year ended December 31, 2001 (the "10-KSB") previously filed with the Securities and Exchange Commission (the "SEC"). Pursuant to rules and regulations of the SEC, certain information and disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted from these consolidated financial statements unless significant changes have taken place since the end of the most recent


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fiscal year. Accordingly, these unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements, notes to consolidated financial statements and the other information in the $10-\mathrm{KSB}$.

The consolidated results of operations for the nine and three months ended September 30, 2002 are not necessarily indicative of the results to be expected for the full year ending December 31, 2002.

Certain accounts in the 2001 condensed consolidated financial statements have been reclassified to conform with the 2002 presentations.

Note 2 - Earnings per share:
As further explained in Note 1 in the $10-K S B$, the Company has adopted the provisions of Statement of Financial Accounting Standards No. 128, "Earnings per Share" which require the presentation of "basic" earnings (loss) per common share and, if appropriate, "diluted" earnings per common share. Basic earnings (loss) per share is calculated by dividing net income (loss) by the weighted average number of common shares outstanding during each period. The calculation of diluted earnings per share is similar to that of basic earnings per share, except that the denominator is increased to include the number of additional common shares that would have been outstanding if all potentially dilutive common shares, such as those issuable upon the exercise of stock options and warrants, were issued during the period.

SEL-LEB MARKETING, INC. AND SUBSIDIARY

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Note 2 - Earnings per share (concluded):
In computing diluted earnings per share for the nine months ended September 30,2002 and 2001 and the three months ended September 30, 2001, the assumed exercise of all of the Company's outstanding stock options and warrants, adjusted for the application of the treasury stock method, would have increased the weighted average number of common shares outstanding as shown in the table below:

|  | Nine Months Ended September 30, |  | Three Month Ended |
| :---: | :---: | :---: | :---: |
|  | 2002 | 2001 | 30,2001 |
| Basic weighted average shares outstanding | 2,288,073 | 2,261,018 | $2,261,018$ |
| Shares arising from assumed exercise of: |  |  |  |
| Stock options | 136,928 | 58,810 | 61,053 |
| Warrants (A) | 12,069 |  |  |

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Diluted weighted average shares outstanding
(A) The warrants expired on April 15, 2002.

Since the Company had a net loss for the three months ended September 30, 2002, the assumed effects of the exercise of all of the Company's outstanding stock options and warrants and the application of the treasury stock method would have been anti-dilutive. Accordingly, the basic and diluted loss per share and weighted average share amounts are the same for that period.

Note 3 - Note payable under line of credit:
As further explained in Note 3 in the $10-K S B$, during December 1998, the Company entered into a loan agreement pursuant to which Merrill Lynch Business Financial Services, Inc. ("Merrill Lynch") is providing the Company with a credit facility (the "Facility"). Based on the terms of the loan agreement in effect as of September 30, 2002, the Facility consisted of a revolving line of credit, with maximum borrowings of $\$ 3,800,000$ (before adjustment as a result of the new term loan arrangement originating October 18, 2002) against the Company's eligible accounts receivable and inventories, and a term loan (see Note 4 herein). Borrowings under the revolving line of credit totaled $\$ 3,717,249$ at September 30, 2002, of which $\$ 3,467,249$ was classified as a current liability and, based on the terms of an agreement with Merrill Lynch on October 18,2002 described in Note 8 herein, $\$ 250,000$ was classified as a noncurrent liability. Borrowings under the line of credit bear interest, which is payable monthly, at 2.75\% above the 30-day London Interbank Offering Rate (an effective rate of $4.57 \%$ as of September 30, 2002). As of September 30, 2002, all remaining borrowings under the revolving line of credit were payable on October 31, 2002; however, the due date was subsequently extended to October 31, 2003 (see Note 8 herein). Borrowings from Merrill Lynch are secured by substantially all of the Company's assets.

SEL-LEB MARKETING, INC. AND SUBSIDIARY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

Note 4 - Long-term debt:
As explained in Note 4 in the $10-K S B$, long-term debt at December 31, 2001 included three term loans with an aggregate principal balance of $\$ 875,000$ that were payable in monthly installments to Merrill Lynch under the Facility and due to mature at various dates through January 2006. Based on amendments to the loan agreement for the Facility, the Company received proceeds of $\$ 1,498,808$ from a new term loan (the "Amended Term Loan") in June 2002, of which $\$ 748,808$ was applied to the repayment of the remaining balances of the prior term loans and $\$ 750,000$ was applied to the reduction of the balance outstanding under the revolving line of credit (see Note 3 herein). The Amended Term

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Loan, which had a balance of $\$ 1,393,569$ as of September 30,2002 , is payable in monthly installments of principal of $\$ 41,634$ through June 2005 plus interest at 2.75\% above the 30 -day London Interbank Offering Rate (an effective rate of $4.57 \%$ as of September 30, 2002).

Long-term debt as of September 30, 2002 includes $\$ 250,000$ that was reclassified from the balance payable under the revolving line of credit based on the agreement for the new term loan with Merrill Lynch dated October 18, 2002, described in Note 8, herein that extended the due date for borrowings in that amount from October 31, 2002 to October 31, 2004.

Borrowings from Merrill Lynch are secured by substantially all of the Company's assets.

Note 5 - Stock options and warrants:
Descriptions of the Company's stock option plans and other information related to stock options and warrants are included in Note 5 in the 10-KSB. Certain information related to options outstanding at September 30,2002 and changes in options outstanding during the nine months ended September 30, 2002 are summarized below:

|  | Shares <br> or Price | Weighted Average Exercise Price |
| :---: | :---: | :---: |
| Outstanding at January 1, 2002 | 650,008 | \$ 2.19 |
| Granted | 37,500 (A) | 2.15 |
| Exercised | $(64,509)$ | 1.42 |
| Canceled | $(111,400)$ | 2.91 |
| Outstanding at September 30, 2002 | 511,599 | \$ 2.13 |
| Options exercisable at September 30, 2002 | 403,633 |  |

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SEL-LEB MARKETING, INC. AND SUBSIDIARY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

Note 5 - Stock options and warrants (concluded):
(A) Includes options to purchase 16,000 shares of common stock granted to nonemployees which had an aggregate fair value of $\$ 26,430$ as of the respective dates of grant. The fair value was recorded as a charge to compensation expense and an increase in additional paid-in capital in accordance with the provisions of Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation" ("SFAS 123").

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Note 6 - Goodwill:
As of September 30, 2002, goodwill, which is comprised of costs in excess of net assets of acquired businesses, had an immaterial carrying value that was included in other assets. Through December 31, 2001, goodwill was being amortized on a straight-line basis over periods not exceeding ten years. Goodwill amortization totaled approximately $\$ 25,500$ and $\$ 8,500$ in the nine and three months ended September 30, 2001. In June 2001, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets" ("SFAS 142"). Under SFAS 142, goodwill and other intangible assets with indefinite useful lives will no longer be systematically amortized. Instead such assets will be subject to reduction only when their carrying amounts exceed their estimated fair values based on impairment tests established by SFAS 142 that will be made at least annually. The Company was required to apply the provisions of SFAS 142 and discontinue amortization effective as of January 1, 2002. The Company will also be required to make its first impairment tests no later than December 31, 2002. Management expects that these tests will not have any significant effects on the Company's consolidated financial position and results of operations.

Note 7 - Segment information:
The Company has adopted the provisions of Statement of Financial Accounting standards No. 131, "Disclosures about Segments of an Enterprise and Related Information" ("SFAS 131"). Pursuant to the provisions of SFAS 131, the Company is reporting segment sales and gross margins in the same format reviewed by the Company's management (the "management approach"). The Company has two reportable segments: "Opportunity" and "Cosmetics". The Opportunity segment is comprised of the operations connected with the acquisition, sale and distribution of name-brand and off-brand products which are purchased from manufacturers, wholesalers or retailers as a result of close-outs, overstocks and/or changes in the packaging of brand name items. The Cosmetics segment is comprised of the acquisition, sale and distribution of all other products, including "celebrity endorsed" and "tie-in" and branded cosmetics and health and beauty aid products and designer and all other fragrances.

SEL-LEB MARKETING, INC. AND SUBSIDIARY
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

Note 7 - Segment information (concluded):
Net sales, cost of sales and other related segment information for the nine and three months ended September 30, 2002 and 2001 follows:

| Nine Months Ended | Three Months Ended |  |
| :---: | :---: | :---: |
| September 30, | September 30, |  |
| $-------------------------------------------------1 ~$ | 2002 | 2001 |



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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OR PLAN OF OPERATION
The following discussion and analysis of the Company's results of operations, liquidity and financial condition should be read in conjunction with the Condensed Consolidated Financial Statements of the Company and related notes thereto. This Quarterly Report on Form 10-QSB contains certain forward-looking statements. Actual results could differ materially from those projected in the forward-looking statements due to a number of factors, including but not limited to general trends in the retail industry (both general as well as electronic outlets), the ability of the Company to maintain its financing arrangements (or obtain satisfactory alternative financing) on favorable terms, or at all, the ability of the Company to successfully implement any future expansion plans, consumer acceptance of any products developed and sold by the Company, the ability of the Company to develop its "celebrity" product business, the ability of the Company to sell its specially purchased merchandise at favorable prices, on a timely basis or at all, the ability of the company to adequately source products that it sells to its customers, and other factors set forth herein or in reports and other documents filed by the Company with the SEC. In addition, quarterly results in the Company's two business segments do not necessarily indicate trends in the Company's overall business operations, due to the timing of special purchases, special sales and large sales to any one particular customer.

## SIGNIFICANT ACCOUNTING POLICIES AND ESTIMATES

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an on-going basis, we evaluate our estimates, including those related to accounts receivable, inventories, property and equipment, stock based compensation, income taxes and contingencies. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Except as related to accounting for Goodwill, which is described below, the accounting policies and estimates used as of December 31, 2001 and as outlined in the Company's previously filed Form $10-K$ SB, have been applied consistently for the nine and three months ended September 30, 2002.

Goodwill is comprised of costs in excess of net assets of acquired businesses that were being amortized on a straight line basis over periods not exceeding ten years. In June 2001, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets" ("SFAS 142"). Under SFAS 142, goodwill and other intangible assets with indefinite useful lives will no longer be systematically amortized. Instead such assets will be subject to reduction only when their carrying amounts exceed their estimated fair values based on impairment tests established by SFAS 142 that will be made at least annually. The Company began to apply the provisions of SFAS 142 effective January 1, 2002, and discontinued amortization effective as of that date. During the nine months and three months ended September 30, 2001, Goodwill amortization totaled approximately $\$ 25,500$ and $\$ 8,500$, respectively. The Company will also be required to make its first impairment tests no later than December 31, 2002. The effects of these tests on the Company's consolidated financial position and results of operations have not been determined. As of September 30, 2002, goodwill had an immaterial carrying value that was included in other assets.

CONDENSED CONSOLIDATED RESULTS OF OPERATIONS: Nine Months Ended September 30, 2002
Compared to the Nine Months Ended September 30, 2001
The Company has two principal business segments (see Note 7 to the Company's Condensed Consolidated Financial Statements - Unaudited) - Opportunity and Cosmetics.

|  | $\begin{gathered} \text { SEPTEMBER } 30, \\ 2002 \end{gathered}$ |  | $\begin{aligned} & \text { SEPTEMBER 30, } \\ & 2001 \end{aligned}$ |  |  | \$ CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales: |  |  |  |  |  |  |
| Opportunity | \$ | 6,052,560 | \$ | 6,894,847 |  | $(842,287)(A)$ |
| Cosmetics |  | 8,215,707 |  | 8,689,931 |  | $(474,224)(\mathrm{B})$ |
| Total net sales |  | 14,268,267 |  | 15,584,778 |  | $(1,316,511)$ |
| Cost of sales: |  |  |  |  |  |  |
| Opportunity |  | 4,540,788 |  | 4,155,837 |  | 384,951 (C) |
| Cosmetics |  | 5,558,499 |  | 6,776,055 |  | $(1,217,556)(\mathrm{D})$ |
| Total cost of sales |  | 10,099,287 |  | 10,931,892 |  | $(832,605)$ |
| Selling, general and administrative expenses |  | 3,851,375 |  | $3,506,409$ |  | 344,966(E) |
| Total operating expenses |  | 13,950,662 |  | 14,438,301 |  | $(487,639)$ |
| Operating income |  | 317,605 |  | 1,146,477 |  | $(828,872)$ |
| Other Income <br> Interest expense, net |  | 0 |  | 298,950 |  | $(298,950)(\mathrm{F})$ |
|  |  | $(185,329)$ |  | (311, 829 ) |  | 126,500(G) |
| Total Other Income (Expense) |  | $(185,329)$ |  | $(12,879)$ |  | $(172,450)$ |
| Income before income taxes | \$ | 132,276 | \$ | 1,133,598 | \$ | $(1,001,322)$ |

(A) The decrease in sales in this segment of our business in the nine months ended September 30,2002 resulted primarily from a decline in sales of a line of specially purchased merchandise that neared complete sell-off in the fourth quarter of 2001 (approximately $\$ 300,000$ for the nine months ended September 30,2002 versus approximately $\$ 1,700,000$ for the same period in 2001). The Company anticipated mitigating this decline with sales to new customers. However, one of the major new customers placed significant Christmas orders for delivery in the fourth quarter, rather than third quarter, of 2002. The Company's historical experience with other retailers has been that goods for the Christmas holiday season typically ship in the third quarter.
(B) During the nine months ended September 30, 2002, as compared to the nine months ended September 30,2001 , sales for this segment of our business

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decreased primarily as a result of a decline in sales through electronic media (a decrease for the nine months ended September 30, 2002 of approximately $\$ 751,000$ for this segment versus the same period in 2001), partially offset by the growth in the branded cosmetics and designer fragrances portion of our business.
(C) Cost of sales for the "Opportunity" segment of our business increased to approximately $75 \%$ of sales in the nine months ended September 30, 2002 from approximately $60 \%$ of sales in the nine months ended September 30, 2001. The increased cost resulted primarily from reduced sales of the line of specially purchased merchandise as referred to in (A) above, that had yielded higher margins.
(D) Cost of sales for the "Cosmetic" segment of our business decreased to approximately $68 \%$ of sales for the nine months ended September 30, 2002 as compared to approximately $78 \%$ of sales for the nine months ended September 30, 2001. This resulted primarily from higher sales of branded cosmetics and designer fragrances, which typically yield higher margins.
(E) Selling, general and administrative expenses consist principally of payroll, rent, commissions, royalties, insurance, professional fees, and travel and promotional expenses. The increase during the nine months ended September 30, 2002 as compared with the nine months ended September 30, 2001 is primarily the result of higher costs due to more sales being made through outside sales agencies and the electronic media, which have higher associated selling expenses (an increase of approximately $\$ 415,000$ in 2002 over 2001 for these expenses).
(F) Other income for the nine months ended September 30, 2001 primarily represents proceeds from the settlement of a legal action brought against one of the Company's licensors for an alleged breach of contract, in the amount of $\$ 280,000$. The balance of Other income was gains from the sale of certain equipment which was no longer being used.
(G) The decrease in interest expense during the nine month period ended September 30, 2002 versus the nine month period ended September 30, 2001 resulted primarily from reductions in the borrowing rate.

CONDENSED CONSOLIDATED RESULTS OF OPERATIONS: Three Months Ended September 30, 2002
Compared to the Three Months Ended September 30, 2001
The Company has two principal business segments (see Note 7 to the Company's Condensed Consolidated Financial Statements - Unaudited) - Opportunity and Cosmetics.

|  | $\begin{array}{r} \text { SEPTEMBER } 3 \\ 2002 \end{array}$ | $\begin{gathered} \text { SEPTEMBER } 3 \\ 2001 \end{gathered}$ | \$ CHANGE |
| :---: | :---: | :---: | :---: |
| Net sales: |  |  |  |
| Opportunity | \$ 1,758,144 | \$ 2,698,086 | \$ (939,942) (A) |
| Cosmetics | 1,977,153 | 3, 324,446 | $(1,347,293)(\mathrm{B})$ |

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| Total net sales | 3,735,297 | 6,022,532 | $(2,287,235)$ |
| :---: | :---: | :---: | :---: |
| Cost of sales: |  |  |  |
| Opportunity | 1,422,198 | 1,520,053 | $(97,855)(C)$ |
| Cosmetics | 1,506,069 | 2,488,777 | $(982,708)(\mathrm{D})$ |
| Total cost of sales | 2,928,267 | 4,008,830 | $(1,080,563)$ |
| Selling, general and administrative expenses | 1,038,317 | 1,221,621 | $(183,304)(E)$ |
| Total operating expenses | 3,966,584 | 5,230,451 | $(1,263,867)$ |
| Operating income (loss) | $(231,287)$ | 792,081 | $(1,023,368)$ |
| Other Income | 0 | 18,950 | $(18,950)(\mathrm{F})$ |
| Interest expense, net | $(54,807)$ | $(85,383)$ | 30,576 (G) |
| Total Other Income (Expense) | $(54,807)$ | $(66,433)$ | $(11,626)$ |
| Income before income taxes | \$ (286,094) | \$ 725,648 | \$ (1, 011, 742 ) |

(A) The decrease in sales in this segment of our business in the three months ended September 30, 2002 resulted primarily from a decline in sales of a line of specially purchased merchandise that neared complete sell-off in the fourth quarter of 2001. The Company anticipated mitigating this decline with sales to new customers. However, one of the major new customers placed significant Christmas orders for delivery in the fourth quarter, rather than the third quarter, of 2002. The Company's historical experience with other retailers has been that goods for the Christmas holiday season typically ship in the third quarter.
(B) During the three months ended September 30, 2002, as compared to the three months ended September 30, 2001, sales for this segment of our business decreased primarily as a result of declines in sales through electronic media and reduced sales of fragrances due to the sale of the fragrance line in August 2001.
(C) Cost of sales for the "Opportunity" segment of our business increased to $81 \%$ of sales in the third quarter of 2002 from approximately $56 \%$ of sales in the third quarter of 2001 . The increased cost resulted primarily from a change in the sales mix whereby sales of the line of specially purchased merchandise, which had yielded higher than normal margins, were significantly lower in the third quarter of 2002 as compared with 2001.
(D) Cost of sales for the "Cosmetic" segment of our business increased to approximately $76 \%$ of sales for the third quarter of 2002 from approximately $75 \%$ of sales for the third quarter of 2001 . This resulted primarily from reduced sales in the electronic media portion of our business, which typically yield higher margins.
(E) Selling, general and administrative expenses consist principally of payroll, rent, commissions, royalties, insurance, professional fees, and travel and promotional expenses. The decrease during the three months ended September 30, 2002 as compared with the three months ended September 30, 2001 is primarily the result of reduced sales for the third quarter of 2002 as compared with the same period in 2001, being made through outside sales agencies and the electronic media, which generally have higher associated selling expenses and vary in direct relation to sales.
(F) Other income for the three months ended September 30, 2001 represents gains

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from the sale of certain equipment which is no longer being used in our operations.
(G) The decrease in interest expense during the three month period ended September 30, 2002 as compared with the three month period ended September 30, 2001 resulted primarily from reductions in the borrowing rate.

## Liquidity and Capital Resources

At September 30,2002 we had working capital of approximately $\$ 9,754,000$. This balance included cash and cash equivalents, which decreased during the nine months ended September 30, 2002 from approximately $\$ 60,000$ to $\$ 51,000$, resulting from our operating, investing and financing activities, as more fully discussed below.

During the nine months ended September 30, 2002, our operating activities used cash and cash equivalents of approximately $\$ 1,597,000$. This consisted primarily of paying down accounts payable, accrued expenses and other liabilities of approximately $\$ 4,216,000$, the acquisition of additional inventories of approximately $\$ 2,001,000$ in anticipation of increased fourth quarter sales, and increases to Prepaid expenses and other assets of approximately $\$ 445,000$ (primarily consisting of advance payments to key suppliers for the purchase of inventory to be received in the fourth quarter), offset by net income of approximately $\$ 79,000$ and net collections of accounts receivable of approximately $\$ 4,646,000$. In addition, we wrote-off approximately $\$ 220,000$ of doubtful accounts and recognized depreciation and amortization expense of approximately $\$ 80,000$, both non-cash expenses.

During the nine months ended September 30, 2002, our investing activities used cash and cash equivalents of approximately $\$ 98,000$ for the acquisition of property and equipment.

During the nine months ended September 30, 2002, our financing activities provided cash and cash equivalents of approximately $\$ 1,686,000$. This consisted primarily of increased borrowings under our credit line of approximately $\$ 1,095,000$ and proceeds from new long-term debt of $\$ 750,000$, more fully discussed in Notes 3 and 4 of the Condensed Consolidated Financial Statements at September 30, 2002. These additional borrowings were partially offset by payments of principal on long-term debt of approximately $\$ 253,000$. In addition, we received proceeds from issuance of shares in connection with the exercise of options of approximately $\$ 91,000$.

In December, 1998 we entered into a credit facility ("Facility") with Merrill Lynch Business Financial Services, Inc. ("Merrill Lynch"), as more fully described in Notes 3 and 4 to the annual report which has been previously filed on Form 10-KSB, and in Notes 3 and 4 of the Condensed Consolidated Financial Statements at September 30, 2002. At September 30, 2002, the credit facility provided for the following:

1) A revolving line of credit through October 31, 2002 with maximum borrowings of $\$ 3,550,000$ against the Company's eligible accounts receivable and inventories through October 31, 2002 (as adjusted for the new term loan arrangement, originating October 18, 2002, described below). At September 30, 2002 we had approximately $\$ 3,467,000$ outstanding under the revolving line of credit (as adjusted for the new term loan arrangement, originating October 18, 2002, described

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below and in Note 8 of the Condensed Consolidated Financial Statements at September 30, 2002), representing a net increase in our borrowings under the revolving line of credit of approximately $\$ 845,000$ from December 31, 2001. As of November 14, 2002 the outstanding balance under the revolving line of credit was $\$ 3,384,829$. A standby letter of credit previously issued in the amount of $\$ 350,000$ on behalf of one of our suppliers, as discussed in the Company's Form 10-QSB dated June 30, 2002, was cancelled during the third quarter. No drawings had been made against the standby letter of credit.
2) A $\$ 1,498,808$ term loan originated in June, 2002. The loan is payable in monthly installments of $\$ 41,634$ plus interest through July 2005. The loan had an outstanding balance of approximately $\$ 1,394,000$ as of September 30, 2002.

On October 18, 2002, the Company and Merrill Lynch amended the credit facility to provide a second term loan in the amount of $\$ 500,000$. This loan is payable in monthly installments of $\$ 20,833$ plus interest through October 2004. Simultaneously, the maximum borrowings under the revolving credit line were reduced by $\$ 250,000$ to $\$ 3,550,000$. As a result of these transactions, $\$ 250,000$ of the credit line balance has been reclassified from current to long term debt in the Financial Statements, footnotes and other discussions in this Form 10-QSB.

The Facility requires interest to be paid monthly at $2.75 \%$ above the 30 day London Interbank Offering (LIBOR) rate (an effective rate of $4.57 \%$ at September 30, 2002).

In addition to the Merrill Lynch credit facility, on September 26, 1997 and December 28, 1999, the Company entered into two other 6\% term loans in the amount of $\$ 100,000$ each. As of September $30,2002, \$ 34,343$ and $\$ 66,790$ were outstanding under the 1997 loan and 1999 loan, respectively.

As of November 14, 2002, the outstanding balance under all term loans was \$1,906,588.

The tables below summarize our long term debt and our lease commitments as of September 30, 2002:

## PAYMENTS DUE BY PERIOD

| Long term Obligations | Total | Up to | 1-3 | 4-5 |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1 year | years | years |
| Merrill Lynch, originated June, 2002 | \$1,394, 000 | \$500, 000 | \$894,000 | -- |
| Merrill Lynch, originated October, 2002 (A) | \$ 250,000 |  | \$250,000 |  |
| Other | \$ 101,000 | \$ 30,000 | \$ 49,000 | \$ 22,000 |

(A) See Notes 3 and 4 to the Condensed Consolidated Financial Statements.

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Total Lease Commitments<br>As of september 30, 2002

495 River Street

| Total |  |  |  |
| :---: | :---: | :---: | :---: |
| Amounts | Up to | $1-3$ | $4-5$ |
| Committed | 1 year | years | years |
| -------- | -------- | -------- | -------- |
| $\$ 447,000$ | $\$ 298,000$ | $\$ 149,000$ | -- |

The Company anticipates that its working capital, together with anticipated cash flow from the Company's operations, will be sufficient to satisfy the Company's cash requirements for at least twelve months since the Company's Facility was recently extended. In the event the Company's plans change, due to unanticipated expenses or difficulties or otherwise, or if the working capital and projected cash flow otherwise are insufficient to fund operations, or if the Company's Facility is not extended beyond its current expiration date of October 31, 2003 , on satisfactory terms, or at all, the Company could be required to seek financing sooner than currently anticipated. Except for the revolving credit portion of the Facility, which expires on October 31, 2003, and the various term loans, the Company has no current arrangements with respect to, or sources of, financing. Accordingly, there can be no assurance that financing will be available to the Company when needed, on commercially reasonable terms, or at all. The Company's inability to obtain adequate financing when needed would have a material adverse effect on the Company. In addition, any equity financing obtained by the Company could involve substantial dilution to the interests of the Company's stockholders.

## ITEM 3. CONTROLS AND PROCEDURES

a) DISCLOSURE CONTROLS AND PROCEDURES. Within 90 days before filing this report, the Company evaluated the effectiveness of the design and operation of its disclosure controls and procedures. The Company's disclosure controls and procedures are the controls and other procedures that it designed to ensure that it records, processes, summarizes and reports in a timely manner the information it must disclose in reports that it files with or submits to the Securities and Exchange Commission. Paul Sharp, the Company's President and CEO and George Fischer, our Principal Accounting Officer and CFO, supervised and participated in this evaluation. Based on this evaluation, Messrs. Sharp and Fischer concluded that, as of the date of their evaluation, the Company's disclosure controls and procedures were effective.
b) INTERNAL CONTROLS. Since the date of the evaluation described above, there have not been any significant changes in the Company's internal accounting controls or in other factors that could significantly affect those controls.

PART II OTHER INFORMATION

ITEM 5. OTHER INFORMATION

1. Effective November 15, 2002, Mr. Jack Koegel resigned as the Chief

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            Operating Officer of the Company. He will continue to serve as a
            member of the Company's Board of Directors.
            2. The Company's Audit Committee has approved the following non-audit
            services provided by the Company's external auditor, JH Cohn:
            -- the rendering of tax advice
            -- non design/implementation computer support services
                This disclosure is made pursuant to Section 10A(i)(2) of the
                Securities Exchange Act, as added by Section 202 of the Sarbanes-Oxley
                    Act of 2002.
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
A. Exhibits
    10.1a Merrill Lynch letter re: Amendment to Loan Documents
            10.1b Merrill Lynch WCMA(R) Reducing Revolver(SM) Loan
            and Security Agreement
            10.1c Merrill Lynch Unconditional Guaranty
            10.1d Merrill Lynch Security Agreement
                    10.2 Merrill Lynch letter re: Loan Documents Amendment and Extension
                    99.1 Certification Pursuant to 18 U.S.C. Section 1350
B. Reports on Form 8-K
No reports on Form 8-K were filed by the registrant during the three month
period ended September 30, 2002.
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## Signatures

In accordance with the requirements of the Exchange Act, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

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SEL-LEB MARKETING, INC.
/s/ George Fischer
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George Fischer
Chief Financial Officer
As both duly authorized
officer of the registrant
and as principal financial
officer of registrant
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November 14, 2002

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## CERTIFICATION

I, Paul Sharp, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Sel-Leb Marketing, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"), and
c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directions (or persons performing the equivalent function):
a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and

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b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officer and $I$ have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Dated: November 14, 2002
/s/ Paul Sharp

Paul Sharp
President and Chief Executive Officer

## CERTIFICATION

I, George Fischer, certify that:

1. I have reviewed this quarterly report on Form $10-Q$ of Sel-Leb Marketing, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules $13 a-14$ and 15d-14) for the registrant and we have:
a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"), and
c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and $I$ have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directions (or persons performing the equivalent function):
a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officer and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Dated: November 14, 2002

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/s/ George Fischer
    George Fischer
    Chief Financial Officer
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Exhibit Description
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Merrill Lynch letter re: Amendment to Loan Documents

| $10.1 a$ | Merrill Lynch letter re: Amendment to Loan Documents |
| :--- | :--- |
| 10.1b | Merrill Lynch WCMA(R) Reducing Revolver (SM) Loan <br> and Security Agreement |
| 10.1c | Merrill Lynch Unconditional Guaranty |
| $10.1 d$ | Merrill Lynch Security Agreement |
| 10.2 | Merrill Lynch letter re: Loan Documents Amendment and Extension |
| 99.1 | Certification Pursuant to 18 U.S.C. Section 1350 |

