HEFNER LINDA P Form 4

April 30, 2018 FORM 4

### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

**OMB APPROVAL** 

**OMB** Number:

3235-0287

Expires:

January 31, 2005

0.5

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Check this box if no longer subject to Section 16. Form 4 or

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF **SECURITIES** 

Form 5 obligations may continue. See Instruction

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section

30(h) of the Investment Company Act of 1940

1(b).

(Print or Type Responses)

1. Name and Address of Reporting Person \* HEFNER LINDA P

2. Issuer Name and Ticker or Trading Symbol

DANAHER CORP /DE/ [DHR]

Issuer

5. Relationship of Reporting Person(s) to

(Last)

(First) (Middle) 3. Date of Earliest Transaction

(Check all applicable)

\_X\_\_ Director

Officer (give title

10% Owner

Other (specify

2200 PENNSYLVANIA AVENUE,

(Street)

NW, SUITE 800W

4. If Amendment, Date Original

Filed(Month/Day/Year)

(Month/Day/Year)

04/26/2018

below)

6. Individual or Joint/Group Filing(Check Applicable Line)

\_X\_ Form filed by One Reporting Person Form filed by More than One Reporting

#### WASHINGTON, DC 20037

| (City)                               | (State)                                 | (Zip) Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned |  |   |       |                      |  |  |   |  |  |
|--------------------------------------|---|--|--|---|-------|----------------------|--|--|---|--|--|
| 1.Title of<br>Security<br>(Instr. 3) | 2. Transaction Date<br>(Month/Day/Year) | 2A. Deemed<br>Execution Date, if<br>any<br>(Month/Day/Year)                            | 3.<br>Transactic<br>Code<br>(Instr. 8) | 4. Securit<br>ord Dispos<br>(Instr. 3, 4) | ed of | ` '                  | 5. Amount of<br>Securities<br>Beneficially<br>Owned<br>Following<br>Reported<br>Transaction(s)<br>(Instr. 3 and 4) | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of<br>Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |  |  |
| Common<br>Stock                      | 04/26/2018                              |  | S                                      | 7,423                                     | D     | \$ 101.5             | 25,225.367   | D  |   |  |  |
| Common<br>Stock                      | 04/26/2018                              |  | M                                      | 10,578                                    | A     | \$ 30.12             | 35,803.367   | D  |   |  |  |
| Common<br>Stock                      | 04/26/2018                              |  | S                                      | 10,578                                    | D     | \$<br>101.509<br>(1) | 25,225.367   | D  |   |  |  |

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

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(9-02)

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# Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of<br>Derivative<br>Security<br>(Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date<br>(Month/Day/Year) | 3A. Deemed<br>Execution Date, if<br>any<br>(Month/Day/Year) | 4.<br>Transaction<br>Code<br>(Instr. 8) | 5. Number of orderivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4, and 5) |        | 6. Date Exercisable and Expiration Date (Month/Day/Year) |                    | 7. Title and Amo<br>Underlying Secu<br>(Instr. 3 and 4) |                 |
|---|--|---|---|---|---|--------|--|--------------------|---|-----------------|
|   | ·  |   |   | Code V                                  | (A)   | (D)    | Date<br>Exercisable                                      | Expiration<br>Date | Title   | An<br>Nu<br>Sha |
| Director  |  |   |   |   | ` '   | ` ,    |  |                    |   |                 |
| Stock Option (Right to Buy)                         | \$ 30.12   | 04/26/2018                              |   | M                                       |   | 10,578 | 07/24/2008   | 07/24/2018         | Common<br>Stock   | 10              |
| Phantom shares (2)                                  | \$ 0 (3)   | 04/27/2018                              |   | A                                       | 324.586   |        | <u>(4)</u>   | <u>(4)</u>         | Common stock (2)  | 32              |

Relationships

## **Reporting Owners**

Reporting Owner Name / Address

Director 10% Owner Officer Other

VER LINDA P

HEFNER LINDA P 2200 PENNSYLVANIA AVENUE, NW SUITE 800W WASHINGTON, DC 20037

## X

## **Signatures**

/s/ James F. O'Reilly, attorney-in-fact for Linda Hefner Filler 04/30/2018

\*\*Signature of Reporting Person Date

# **Explanation of Responses:**

- \* If the form is filed by more than one reporting person, see Instruction 4(b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$101.50 to \$101.53, inclusive. The reporting person undertakes to provide to Danaher Corporation, any securityholder of Danaher Corporation, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares sold at each separate price within the ranges set forth in the footnotes to this Form 4.
- (2) Under the terms of the Non-Employee Directors Deferred Compensation Plan (the "Plan") established under the Danaher Corporation 2007 Omnibus Incentive Plan, the reporting person can defer all or part of the cash director fees she is entitled to receive each quarter. Amounts deferred under the plan are converted into a particular number of notional shares of Danaher common stock, calculated based on the closing price of Danaher's common stock on the quarterly date such fees otherwise would have been paid. The price shown in Table II, Column 8 above is the closing price per share of the Danaher common stock as reported on the NYSE on the transaction date noted above. The phantom shares reported reflect contributions to the reporting person's account under the Plan as well as dividend equivalents

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accrued to the reporting person's account.

- (3) Upon distribution, the phantom shares convert into shares of Danaher common stock on a one-for-one basis.
- (4) The reporting person is fully vested in all amounts deferred under the Plan.

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