

INSTEEL INDUSTRIES INC  
Form 10-Q  
April 16, 2015

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

**For the Quarterly Period Ended March 28, 2015**

**OR**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

**For the Transition Period From \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 1-9929**

**Insteel Industries, Inc.**

(Exact name of registrant as specified in its charter)

**North Carolina**

(State or other jurisdiction of  
incorporation or organization)

**56-0674867**

(I.R.S. Employer  
Identification No.)

**1373 Boggs Drive, Mount Airy, North Carolina**

**27030**

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: **(336) 786-2141**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated filer ☒

Non-accelerated filer ☐ (Do not check if a smaller reporting company)

Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☒

The number of shares outstanding of the registrant's common stock as of April 15, 2015 was 18,436,343.

## TABLE OF CONTENTS

### PART I – FINANCIAL INFORMATION

|         |                                                                                       |    |
|---------|---------------------------------------------------------------------------------------|----|
| Item 1. | Financial Statements                                                                  |    |
|         | Consolidated Statements of Operations and Comprehensive Income                        | 3  |
|         | Consolidated Balance Sheets                                                           | 4  |
|         | Consolidated Statements of Cash Flows                                                 | 5  |
|         | Consolidated Statements of Shareholders' Equity                                       | 6  |
|         | Notes to Consolidated Financial Statements                                            | 7  |
| Item 2. | Management's Discussion and Analysis of Financial Condition and Results of Operations | 16 |
| Item 3. | Quantitative and Qualitative Disclosures About Market Risk                            | 23 |
| Item 4. | Controls and Procedures                                                               | 23 |

### PART II – OTHER INFORMATION

|               |                                                             |    |
|---------------|-------------------------------------------------------------|----|
| Item 1.       | Legal Proceedings                                           | 24 |
| Item 1A.      | Risk Factors                                                | 24 |
| Item 2.       | Unregistered Sales of Equity Securities and Use of Proceeds | 24 |
| Item 6.       | Exhibits                                                    | 24 |
| SIGNATURES    |                                                             | 25 |
| EXHIBIT INDEX |                                                             | 26 |

**PART I – FINANCIAL INFORMATION****Item 1. Financial Statements**

**INSTEEL  
INDUSTRIES, INC.  
AND  
SUBSIDIARIES  
CONSOLIDATED  
STATEMENTS OF  
OPERATIONS AND  
COMPREHENSIVE  
INCOME**

(In thousands except  
for per share data)  
(Unaudited)

|                                             | <b>Three Months<br/>Ended</b> |                               | <b>Six Months Ended</b>       |                               |
|---------------------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
|                                             | <b>March<br/>28,<br/>2015</b> | <b>March<br/>29,<br/>2014</b> | <b>March<br/>28,<br/>2015</b> | <b>March<br/>29,<br/>2014</b> |
| Net sales                                   | \$101,767                     | \$91,436                      | \$212,395                     | \$178,654                     |
| Cost of sales                               | 93,065                        | 79,830                        | 191,650                       | 157,993                       |
| Gross profit                                | 8,702                         | 11,606                        | 20,745                        | 20,661                        |
| Selling, general and administrative expense | 5,975                         | 5,984                         | 11,627                        | 10,689                        |
| Restructuring charges, net                  | 333                           | -                             | 333                           | -                             |
| Other expense (income), net                 | (1,599 )                      | 228                           | (1,639 )                      | 196                           |
| Interest expense                            | 114                           | 57                            | 208                           | 113                           |
| Interest income                             | (4 )                          | (1 )                          | (4 )                          | (6 )                          |
| Earnings before income taxes                | 3,883                         | 5,338                         | 10,220                        | 9,669                         |
| Income taxes                                | 1,339                         | 1,816                         | 3,526                         | 3,400                         |
| Net earnings                                | \$2,544                       | \$3,522                       | \$6,694                       | \$6,269                       |
|                                             |                               |                               |                               |                               |
| Net earnings per share:                     |                               |                               |                               |                               |
| Basic                                       | \$0.14                        | \$0.19                        | \$0.36                        | \$0.34                        |
| Diluted                                     | 0.14                          | 0.19                          | 0.36                          | 0.34                          |
|                                             |                               |                               |                               |                               |
| Weighted average shares outstanding:        |                               |                               |                               |                               |
| Basic                                       | 18,404                        | 18,234                        | 18,391                        | 18,212                        |
| Diluted                                     | 18,822                        | 18,637                        | 18,821                        | 18,612                        |

Edgar Filing: INSTEEL INDUSTRIES INC - Form 10-Q

|                                   |         |         |         |         |
|-----------------------------------|---------|---------|---------|---------|
| Cash dividends declared per share | \$0.03  | \$0.03  | \$0.06  | \$0.06  |
| Comprehensive income              | \$2,544 | \$3,522 | \$6,694 | \$6,269 |

*See accompanying notes to consolidated financial statements.*

**INSTEEL  
INDUSTRIES,  
INC. AND  
SUBSIDIARIES  
CONSOLIDATED  
BALANCE  
SHEETS**  
(In thousands)

|                                             | <b>(Unaudited)</b>        |                                   |
|---------------------------------------------|---------------------------|-----------------------------------|
|                                             | <b>March 28,<br/>2015</b> | <b>September<br/>27,<br/>2014</b> |
| <b>Assets</b>                               |                           |                                   |
| Current assets:                             |                           |                                   |
| Cash and cash equivalents                   | \$ 6,172                  | \$ 3,050                          |
| Accounts receivable, net                    | 44,025                    | 51,211                            |
| Inventories                                 | 83,439                    | 81,899                            |
| Other current assets                        | 4,887                     | 6,433                             |
| Total current assets                        | 138,523                   | 142,593                           |
| Property, plant and equipment, net          | 87,164                    | 90,386                            |
| Intangibles, net                            | 10,821                    | 9,816                             |
| Goodwill                                    | 6,965                     | 6,965                             |
| Other assets                                | 10,076                    | 7,035                             |
| Total assets                                | \$ 253,549                | \$ 256,795                        |
| <b>Liabilities and shareholders' equity</b> |                           |                                   |
| Current liabilities:                        |                           |                                   |
| Accounts payable                            | \$ 36,076                 | \$ 52,811                         |
| Accrued expenses                            | 6,727                     | 10,375                            |
| Total current liabilities                   | 42,803                    | 63,186                            |
| Long-term debt                              | 10,000                    | -                                 |
| Other liabilities                           | 14,925                    | 14,726                            |
| Commitments and contingencies               |                           |                                   |
| Shareholders' equity:                       |                           |                                   |
| Common stock                                | 18,436                    | 18,377                            |
| Additional paid-in capital                  | 60,156                    | 58,867                            |
| Retained earnings                           | 109,019                   | 103,429                           |
| Accumulated other comprehensive loss        | (1,790 )                  | (1,790 )                          |
| Total shareholders' equity                  | 185,821                   | 178,883                           |
| Total liabilities and shareholders' equity  | \$ 253,549                | \$ 256,795                        |

*See accompanying notes to consolidated financial statements.*



**INSTEEL  
INDUSTRIES,  
INC. AND  
SUBSIDIARIES  
CONSOLIDATED  
STATEMENTS  
OF CASH  
FLOWS**

(In thousands)

(Unaudited)

|                                                                                                | <b>Six Months Ended</b>       |                               |
|------------------------------------------------------------------------------------------------|-------------------------------|-------------------------------|
|                                                                                                | <b>March<br/>28,<br/>2015</b> | <b>March<br/>29,<br/>2014</b> |
| <b>Cash Flows From Operating Activities:</b>                                                   |                               |                               |
| Net earnings                                                                                   | \$6,694                       | \$6,269                       |
| Adjustments to reconcile net earnings to net cash provided by (used for) operating activities: |                               |                               |
| Depreciation and amortization                                                                  | 5,797                         | 4,902                         |
| Amortization of capitalized financing costs                                                    | 51                            | 51                            |
| Stock-based compensation expense                                                               | 1,273                         | 1,228                         |
| Deferred income taxes                                                                          | 828                           | 217                           |
| Asset impairment charges                                                                       | 237                           | -                             |
| Excess tax benefits from stock-based compensation                                              | (147 )                        | (191 )                        |
| Loss (gain) on sale of property, plant and equipment                                           | (1,679 )                      | 510                           |
| Increase in cash surrender value of life insurance policies over premiums paid                 | (283 )                        | (358 )                        |
| Net changes in assets and liabilities (net of assets and liabilities acquired):                |                               |                               |
| Accounts receivable, net                                                                       | 7,023                         | (65 )                         |
| Inventories                                                                                    | (1,540 )                      | (12,606)                      |
| Accounts payable and accrued expenses                                                          | (20,733)                      | 7,872                         |
| Other changes                                                                                  | 651                           | 130                           |
| Total adjustments                                                                              | (8,522 )                      | 1,690                         |
| Net cash provided by (used for) operating activities                                           | (1,828 )                      | 7,959                         |
| <b>Cash Flows From Investing Activities:</b>                                                   |                               |                               |
| Capital expenditures                                                                           | (4,587 )                      | (2,964 )                      |
| Acquisition of intangible asset                                                                | (1,460 )                      | -                             |
| Acquisition of business                                                                        | 480                           | -                             |
| Proceeds from fire loss insurance                                                              | 1,613                         | 135                           |
| Proceeds from sale of property, plant and equipment                                            | 89                            | -                             |
| Proceeds from surrender of life insurance policies                                             | 40                            | 113                           |
| Increase in cash surrender value of life insurance policies                                    | (196 )                        | (269 )                        |
| Net cash used for investing activities                                                         | (4,021 )                      | (2,985 )                      |
| <b>Cash Flows From Financing Activities:</b>                                                   |                               |                               |
| Proceeds from long-term debt                                                                   | 60,474                        | 217                           |
| Principal payments on long-term debt                                                           | (50,474)                      | (217 )                        |

Edgar Filing: INSTEEL INDUSTRIES INC - Form 10-Q

|                                                                        |          |          |
|------------------------------------------------------------------------|----------|----------|
| Cash dividends paid                                                    | (1,104 ) | (1,094 ) |
| Cash received from exercise of stock options                           | 176      | 175      |
| Excess tax benefits from stock-based compensation                      | 147      | 191      |
| Payment of employee tax withholdings related to net share transactions | (248 )   | (505 )   |
| Net cash provided by (used for) financing activities                   | 8,971    | (1,233 ) |
| Net increase in cash and cash equivalents                              | 3,122    | 3,741    |
| Cash and cash equivalents at beginning of period                       | 3,050    | 15,440   |
| Cash and cash equivalents at end of period                             | \$6,172  | \$19,181 |

**Supplemental Disclosures of Cash Flow Information:**

Cash paid during the period for:

|                                                                                    |       |       |
|------------------------------------------------------------------------------------|-------|-------|
| Interest                                                                           | \$93  | \$2   |
| Income taxes, net                                                                  | 3,403 | 2,502 |
| Non-cash investing and financing activities:                                       |       |       |
| Purchases of property, plant and equipment in accounts payable                     | 227   | 375   |
| Restricted stock units and stock options surrendered for withholding taxes payable | 248   | 505   |

*See accompanying notes to consolidated financial statements.*

**INSTEEL  
INDUSTRIES, INC.  
AND  
SUBSIDIARIES  
CONSOLIDATED  
STATEMENTS OF  
SHAREHOLDERS'  
EQUITY**

(In thousands)

(Unaudited)

|                                                                                    | Common Stock |          | Additional      | Retained  | Accumulated              | Total                |
|------------------------------------------------------------------------------------|--------------|----------|-----------------|-----------|--------------------------|----------------------|
|                                                                                    | Shares       | Amount   | Paid-In Capital | Earnings  | Other Comprehensive Loss | Shareholders' Equity |
| Balance at September 27, 2014                                                      | 18,377       | \$18,377 | \$ 58,867       | \$103,429 | \$ (1,790                | ) \$ 178,883         |
| Net earnings                                                                       |              |          |                 | 6,694     |                          | 6,694                |
| Stock options exercised, net                                                       | 21           | 21       | 155             |           |                          | 176                  |
| Vesting of restricted stock units                                                  | 38           | 38       | (38             | )         |                          | -                    |
| Compensation expense associated with stock-based plans                             |              |          | 1,273           |           |                          | 1,273                |
| Excess tax benefits from stock-based compensation                                  |              |          | 147             |           |                          | 147                  |
| Restricted stock units and stock options surrendered for withholding taxes payable |              |          | (248            | )         |                          | (248                 |
| Cash dividends declared                                                            |              |          |                 | (1,104    | )                        | (1,104               |
| Balance at March 28, 2015                                                          | 18,436       | \$18,436 | \$ 60,156       | \$109,019 | \$ (1,790                | ) \$ 185,821         |

*See accompanying notes to consolidated financial statements.*

## **INSTEEL INDUSTRIES, INC. AND SUBSIDIARIES**

### **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

#### **(1) Basis of Presentation**

The accompanying unaudited interim consolidated financial statements of Insteel Industries, Inc. (“we,” “us,” “our,” “the Company” or “Insteel”) have been prepared pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (“SEC”) for quarterly reports on Form 10-Q. Certain information and note disclosures normally included in the audited financial statements prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures made are adequate to make the information not misleading. The September 27, 2014 consolidated balance sheet was derived from the audited consolidated financial statements at that date, but does not include all of the information and footnotes required by GAAP for complete financial statements. These financial statements should therefore be read in conjunction with the consolidated financial statements and notes for the fiscal year ended September 27, 2014 included in the Company’s Annual Report on Form 10-K filed with the SEC.

The accompanying unaudited interim consolidated financial statements reflect all adjustments of a normal recurring nature that the Company considers necessary for a fair presentation of results for these interim periods. The results of operations for the six-month period ended March 28, 2015 are not necessarily indicative of the results that may be expected for the fiscal year ending October 3, 2015 or future periods.

On August 15, 2014, the Company through its wholly-owned subsidiary, Insteel Wire Products (“IWP”), purchased substantially all of the assets associated with the prestressed concrete strand (“PC strand”) business of American Spring Wire Corporation (“ASW”) (see Note 3 to the consolidated financial statements).

The Company has evaluated subsequent events through the time of filing this Quarterly Report on Form 10-Q and has concluded that there are no significant events that occurred subsequent to the balance sheet date but prior to the filing of this report that would have a material impact on the consolidated financial statements.

#### **(2) Recent Accounting Pronouncements**

In May 2014, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2014-09 “Revenue from Contracts with Customers,” which will supersede nearly all existing revenue recognition guidance under GAAP. ASU No. 2014-09 provides that an entity recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. This update also requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments, and assets recognized from costs incurred to obtain or fulfill a contract. ASU No. 2014-09 allows for either full retrospective or modified retrospective adoption and will become effective for the Company in the first quarter of fiscal 2018. The Company is evaluating the alternative transition methods and the potential effects of the adoption of this update on its financial statements.

### **(3) Business Combination**

On August 15, 2014, the Company purchased substantially all of the assets associated with the PC strand business of ASW for a final adjusted purchase price of \$33.5 million (the “ASW Acquisition”), net of post-closing adjustments of \$480,000.

ASW manufactured PC strand at facilities located in Houston, Texas and Newnan, Georgia. The Company acquired, among other assets, the accounts receivable and inventories related to ASW’s PC strand business, the production equipment at its facility in Houston, Texas and its production equipment and facility in Newnan, Georgia. Pursuant to an agreement with ASW, the Company is leasing the Houston facility from ASW with an option to purchase it in the future. In addition, the Company assumed certain of ASW’s accounts payable and accrued liabilities related to its PC strand business.

Following is a summary of the Company's final allocation of the adjusted purchase price to the fair values of the assets acquired and liabilities assumed as of the date of the ASW Acquisition:

*(In thousands)*

Assets acquired:

|                               |          |
|-------------------------------|----------|
| Accounts receivable           | \$7,854  |
| Inventories                   | 6,292    |
| Other current assets          | 786      |
| Property, plant and equipment | 8,638    |
| Intangibles                   | 8,530    |
| Total assets acquired         | \$32,100 |

Liabilities assumed:

|                           |         |
|---------------------------|---------|
| Accounts payable          | \$3,240 |
| Accrued expenses          | 2,362   |
| Total liabilities assumed | 5,602   |
| Net assets acquired       | 26,498  |
| Purchase price            | 33,463  |
| Goodwill                  | \$6,965 |

In connection with the ASW Acquisition, the Company acquired intangible assets consisting of customer relationships, developed technology and know-how, and a non-competition agreement. The ASW Acquisition was accounted for as a business purchase pursuant to Accounting Standards Codification ("ASC") Topic 805, *Business Combinations*. Acquisition and integration costs are not included as components of consideration transferred, but are recorded as expenses in the period in which such costs are incurred.

The following unaudited supplemental pro forma financial information reflects the combined results of operations of the Company had the ASW Acquisition occurred at the beginning of fiscal 2013. The pro forma information reflects certain adjustments related to the ASW Acquisition, including adjusted amortization and depreciation expense based on the fair value of the assets acquired and interest expense related to the borrowings on the Company's revolving credit facility. The pro forma information does not reflect any operating efficiencies or potential cost savings that may result from the ASW Acquisition. Accordingly, this pro forma information is for illustrative purposes and is not intended to represent or be indicative of the actual results of operations of the combined company that may have been achieved had the ASW Acquisition occurred at the beginning of fiscal 2013, nor is it intended to represent or be indicative of future results of operations. The pro forma combined results of operations for the prior year three- and six-month periods are as follows:

|                       |                       |               |
|-----------------------|-----------------------|---------------|
|                       | <b>March 29, 2014</b> |               |
|                       | <b>Three</b>          | <b>Six</b>    |
|                       | <b>Months</b>         | <b>Months</b> |
| <i>(In thousands)</i> | <b>Ended</b>          | <b>Ended</b>  |

|                              |           |           |
|------------------------------|-----------|-----------|
| Net sales                    | \$108,518 | \$211,265 |
| Earnings before income taxes | 6,175     | 11,376    |
| Net earnings                 | 4,037     | 7,501     |

***Restructuring charges.*** Subsequent to the ASW Acquisition, in fiscal 2014, the Company incurred employee separation costs for staffing reductions associated with the acquisition. In February 2015, the Company elected to consolidate its PC strand operations with the closure of the Newnan, Georgia facility that had been acquired through the ASW Acquisition. The Newnan plant closure was completed in March 2015.

Following is a summary of the restructuring activity and associated costs that were incurred during the three- and six-month periods ended March 28, 2015:

| <i>(In thousands)</i>              | <b>Asset<br/>Impairment</b> | <b>Employee<br/>Separation<br/>Costs</b> | <b>Facility<br/>Closure<br/>Costs</b> | <b>Total</b> |
|------------------------------------|-----------------------------|------------------------------------------|---------------------------------------|--------------|
| Liability as of September 27, 2014 | \$ -                        | \$ 1,208                                 | \$ -                                  | \$ 1,208     |
| Cash payments                      | -                           | (53 )                                    | -                                     | (53 )        |
| Liability as of December 27, 2014  | -                           | 1,155                                    | -                                     | 1,155        |
| Restructuring charges              | 237                         | 75                                       | 21                                    | 333          |
| Cash payments                      | -                           | (58 )                                    | (4 )                                  | (62 )        |
| Non-cash charges                   | (237 )                      | -                                        | -                                     | (237 )       |
| Liability as of March 28, 2015     | \$ -                        | \$ 1,172                                 | \$ 17                                 | \$ 1,189     |

The Company recorded a liability of \$1.2 million on its consolidated balance sheet for restructuring liabilities as of March 28, 2015 and September 27, 2014. As of March 28, 2015, \$0.6 million of the restructuring liabilities were recorded in accrued expenses and \$0.6 million in other liabilities. As of September 27, 2014, \$0.5 million of the restructuring liabilities were recorded in accrued expenses and \$0.7 million in other liabilities.

The Company currently expects to incur approximately \$0.5 million of additional restructuring charges for equipment relocation and facility closure costs through fiscal 2016.

#### **(4) Fair Value Measurements**

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The authoritative guidance for fair value measurements establishes a three-level fair value hierarchy that encourages an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of inputs used to measure fair value are as follows:

Level 1 - Quoted prices in active markets for identical assets or liabilities.

Level 2 - Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets.

Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities, including certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

As of March 28, 2015 and September 27, 2014, the Company held financial assets that are required to be measured at fair value on a recurring basis. The financial assets held by the Company and the fair value hierarchy used to determine their fair values are as follows:

| <i>(In thousands)</i>                           | <b>Total at<br/>March<br/>28,<br/>2015</b> | <b>Quoted<br/>Prices in<br/>Active<br/>Markets</b> | <b>Observable<br/>Inputs<br/>(Level 2)</b> |
|-------------------------------------------------|--------------------------------------------|----------------------------------------------------|--------------------------------------------|
|                                                 |                                            | <b>(Level 1)</b>                                   |                                            |
| Current assets:                                 |                                            |                                                    |                                            |
| Cash equivalents                                | \$6,535                                    | \$ 6,535                                           | \$ -                                       |
| Other assets:                                   |                                            |                                                    |                                            |
| Cash surrender value of life insurance policies | 7,306                                      | -                                                  | 7,306                                      |
| Total                                           | \$13,841                                   | \$ 6,535                                           | \$ 7,306                                   |

| <i>(In thousands)</i>                           | <b>Total at<br/>September<br/>27,<br/>2014</b> | <b>Quoted<br/>Prices in<br/>Active<br/>Markets<br/>(Level 1)</b> | <b>Observable<br/>Inputs<br/>(Level 2)</b> |
|-------------------------------------------------|------------------------------------------------|------------------------------------------------------------------|--------------------------------------------|
| Current assets:                                 |                                                |                                                                  |                                            |
| Cash equivalents                                | \$ 3,320                                       | \$ 3,320                                                         | \$ -                                       |
| Other assets:                                   |                                                |                                                                  |                                            |
| Cash surrender value of life insurance policies | 6,867                                          | -                                                                | 6,867                                      |
| Total                                           | \$ 10,187                                      | \$ 3,320                                                         | \$ 6,867                                   |

Cash equivalents, which include all highly liquid investments with original maturities of three months or less, are classified as Level 1 of the fair value hierarchy. The carrying amount of the Company's cash equivalents, which consist of investments in money market funds, approximates fair value due to their short maturities. Cash surrender value of life insurance policies are classified as Level 2. The fair value of the life insurance policies was determined by the underwriting insurance company's valuation models and represents the guaranteed value the Company would receive upon surrender of these policies as of the reporting date.

As of March 28, 2015 and September 27, 2014, the Company did not have any nonfinancial assets that were required to be measured at fair value on a nonrecurring basis other than the assets and liabilities that were acquired from ASW at fair value (see Note 3 to the consolidated financial statements). The carrying amounts of accounts receivable, accounts payable and accrued expenses approximates fair value due to the short-term maturities of these financial instruments. As of March 28, 2015, the carrying amount of long-term debt outstanding under the Company's revolving credit facility approximates its estimated fair value. The estimated fair value of long-term debt is primarily based upon quoted market prices as well as borrowing rates currently available to the Company for bank loans with similar terms and maturities.

## **(5) Intangible Assets**

The primary components of the Company's intangible assets and the related accumulated amortization are as follows:

| <i>(In thousands)</i>             | <b>Gross</b> | <b>Accumulated<br/>Amortization</b> | <b>Net<br/>Book<br/>Value</b> |
|-----------------------------------|--------------|-------------------------------------|-------------------------------|
| As of March 28, 2015:             |              |                                     |                               |
| Customer relationships            | \$6,500      | \$ (200)                            | ) \$6,300                     |
| Developed technology and know-how | 1,800        | (56)                                | ) 1,744                       |

|                            |          |           |   |          |
|----------------------------|----------|-----------|---|----------|
| Non-competition agreements | 3,577    | (800      | ) | 2,777    |
|                            | \$11,877 | \$ (1,056 | ) | \$10,821 |

| <i>(In thousands)</i>             | <b>Gross</b> | <b>Accumulated<br/>Amortization</b> |   | <b>Net<br/>Book<br/>Value</b> |
|-----------------------------------|--------------|-------------------------------------|---|-------------------------------|
| As of September 27, 2014:         |              |                                     |   |                               |
| Customer relationships            | \$6,500      | \$ (38                              | ) | \$6,462                       |
| Developed technology and know-how | 1,800        | (11                                 | ) | 1,789                         |
| Non-competition agreements        | 2,117        | (552                                | ) | 1,565                         |
|                                   | \$10,417     | \$ (601                             | ) | \$9,816                       |

Amortization expense for intangibles was \$239,000 and \$94,000 for the three-month periods ended March 28, 2015 and March 29, 2014, respectively, and \$455,000 and \$189,000 for the six-month periods ended March 28, 2015 and March 29, 2014, respectively.

#### **(6) Stock-Based Compensation**

Under the Company's equity incentive plans, employees and directors may be granted stock options, restricted stock, restricted stock units and performance awards. Effective February 17, 2015, the shareholders of the Company approved the 2015 Equity Incentive Plan of the Company (the "2015 Plan"), which authorizes up to 900,000 shares of Company common stock for future grants under the plan. The 2015 Plan, which expires on February 17, 2025, replaces the 2005 Equity Incentive Plan, which expired on February 15, 2015. As of March 28, 2015, there were 801,000 shares of Company common stock available for future grants under the 2015 Plan, which is the Company's only active equity incentive plan.

**Stock options.** Under the Company's equity incentive plans, employees and directors may be granted options to purchase shares of the Company's common stock at the fair market value on the date of the grant. Options granted under these plans generally vest over three years and expire ten years from the date of the grant. Compensation expense and excess tax benefits associated with stock options for the three- and six-month periods ended March 28, 2015 and March 29, 2014 are as follows:

|                       | <b>Three Months<br/>Ended<br/>March</b> |                     | <b>Six Months<br/>Ended<br/>March</b> |                     |
|-----------------------|-----------------------------------------|---------------------|---------------------------------------|---------------------|
|                       | <b>28,<br/>2015</b>                     | <b>29,<br/>2014</b> | <b>28,<br/>2015</b>                   | <b>29,<br/>2014</b> |
| <i>(In thousands)</i> |                                         |                     |                                       |                     |
| Stock options:        |                                         |                     |                                       |                     |
| Compensation expense  | \$ 382                                  | \$ 358              | \$ 555                                | \$ 523              |
| Excess tax benefits   | (147)                                   | (105 )              | (147)                                 | (191 )              |

As of March 28, 2015, the remaining unamortized compensation cost related to unvested stock option awards was \$364,000, which is expected to be recognized over a weighted average period of 1.60 years.

The fair value of each option award granted is estimated on the date of grant using a Monte Carlo valuation model. The estimated fair values of stock options granted during the three- and six-month periods ended March 28, 2015 and March 29, 2014 was \$7.75 and \$6.93 per share, respectively, based on the following assumptions:

|                          | <b>Six Months<br/>Ended<br/>March</b> |                     | <b>March</b> |  |
|--------------------------|---------------------------------------|---------------------|--------------|--|
|                          | <b>28,<br/>2015</b>                   | <b>29,<br/>2014</b> |              |  |
| Risk-free interest rate  | 1.77 %                                | 1.56 %              |              |  |
| Dividend yield           | 0.55 %                                | 0.62 %              |              |  |
| Expected volatility      | 37.39 %                               | 41.46 %             |              |  |
| Expected term (in years) | 5.67                                  | 4.94                |              |  |

The assumptions utilized in the Monte Carlo valuation model are evaluated and revised, as necessary, to reflect market conditions and actual historical experience. The risk-free interest rate for periods within the contractual life of the option was based on the U.S. Treasury yield curve in effect at the time of the grant. The dividend yield was calculated based on the Company's annual dividend as of the option grant date. The expected volatility was derived using a term structure based on historical volatility and the volatility implied by exchange-traded options on the Company's common stock. The expected term for options was based on the results of a Monte Carlo simulation model, using the model's estimated fair value as an input to the Black-Scholes-Merton model, and then solving for the expected term.

The following table summarizes stock option activity for the six-month period ended March 28, 2015:

|                                                                | <b>Options<br/>Outstanding</b><br><i>(in<br/>thousands)</i> | <b>Exercise Price Per<br/>Share<br/>Range</b> | <b>Weighted<br/>Average</b> | <b>Contractual<br/>Term -<br/>Weighted<br/>Average<br/>(in years)</b> | <b>Aggregate<br/>Intrinsic<br/>Value</b><br><i>(in<br/>thousands)</i> |
|----------------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------|-----------------------------|-----------------------------------------------------------------------|-----------------------------------------------------------------------|
| Outstanding at September 27, 2014                              | 871                                                         | \$6.89-\$20.50                                | \$ 14.23                    |                                                                       |                                                                       |
| Granted                                                        | 63                                                          | 21.96-21.96                                   | 21.96                       |                                                                       |                                                                       |
| Exercised                                                      | (23 )                                                       | 6.89 -11.15                                   | 8.99                        |                                                                       | \$ 284                                                                |
| Outstanding at March 28, 2015                                  | 911                                                         | 7.55 -21.96                                   | 14.90                       | 6.27                                                                  | 5,325                                                                 |
| Vested and anticipated to vest in the future at March 28, 2015 | 907                                                         |                                               | 14.89                       | 6.26                                                                  | 5,316                                                                 |
| Exercisable at March 28, 2015                                  | 637                                                         |                                               | 13.33                       | 5.14                                                                  | 4,674                                                                 |

Stock option exercises include “net exercises,” pursuant to which the optionee received shares of common stock equal to the intrinsic value of the options (fair market value of common stock on the date of exercise less exercise price) reduced by any applicable withholding taxes.

**Restricted stock units.** Restricted stock units (“RSUs”) granted under the Company’s equity incentive plans are valued based upon the fair market value on the date of the grant and provide for a dividend equivalent payment which is included in compensation expense. The vesting period for RSUs is generally one year from the date of the grant for RSUs granted to directors and three years from the date of the grant for RSUs granted to employees. RSUs do not have voting rights. RSU compensation expense for the three- and six-month periods ended March 28, 2015 and March 29, 2014 is as follows:

|                               | <b>Three<br/>Months<br/>Ended</b> |              | <b>Six Months<br/>Ended</b> |              |
|-------------------------------|-----------------------------------|--------------|-----------------------------|--------------|
|                               | <b>March</b>                      | <b>March</b> | <b>March</b>                | <b>March</b> |
|                               | <b>28,</b>                        | <b>29,</b>   | <b>28,</b>                  | <b>29,</b>   |
|                               | <b>2015</b>                       | <b>2014</b>  | <b>2015</b>                 | <b>2014</b>  |
| <i>(In thousands)</i>         |                                   |              |                             |              |
| Restricted stock unit grants: |                                   |              |                             |              |
| Units                         | 36                                | 40           | 36                          | 40           |
| Market value                  | \$790                             | \$763        | \$790                       | \$763        |
| Compensation expense          | 449                               | 462          | 718                         | 705          |

As of March 28, 2015, the remaining unrecognized compensation cost related to unvested RSUs was \$772,000, which is expected to be recognized over a weighted average vesting period of 1.61 years.

The following table summarizes RSU activity during the six-month period ended March 28, 2015:

|                                    | <b>Restricted<br/>Stock Units</b> | <b>Weighted<br/>Average<br/>Grant<br/>Date<br/>Fair<br/>Value</b> |
|------------------------------------|-----------------------------------|-------------------------------------------------------------------|
| <i>(Unit amounts in thousands)</i> | <b>Outstanding</b>                |                                                                   |
| Balance, September 27, 2014        | 197                               | \$ 15.68                                                          |
| Granted                            | 36                                | 21.96                                                             |
| Released                           | (50 )                             | 14.99                                                             |
| Balance, March 28, 2015            | 183                               | 17.09                                                             |

## **(7) Income Taxes**

**Effective income tax rate.** The Company’s effective income tax rate was 34.5% for the six-month period ended March 28, 2015 compared with 35.2% for the six-month period ended March 29, 2014. The year-over-year reduction in the

effective rate was primarily due to changes in permanent book versus tax differences. The effective income tax rates for both periods were based upon the estimated rate applicable for the entire fiscal year adjusted to reflect any significant items related specifically to interim periods.

**Deferred income taxes.** As of March 28, 2015, the Company has recorded a current deferred tax asset (net of valuation allowance) of \$1.3 million in other current assets and a non-current deferred tax liability of \$6.6 million in other liabilities on its consolidated balance sheet. The Company has \$13.5 million of state net operating loss carryforwards (“NOLs”) that begin to expire in 2017, but principally expire between 2017 and 2032. The Company has also recorded \$220,000 of gross deferred tax assets for various state tax credits that begin to expire in 2015, but principally expire between 2015 and 2020.

In accordance with ASC Topic 740 *Income Taxes*, the Company evaluates its deferred tax assets to determine if a valuation allowance is required based on the consideration of all available evidence using a “more likely than not” standard, with significant weight being given to evidence that can be objectively verified. The realization of the Company’s deferred tax assets is entirely dependent upon the Company’s ability to generate future taxable income in applicable jurisdictions. Since the Company operates in multiple jurisdictions, it assesses the need for a valuation allowance on a jurisdiction-by-jurisdiction basis, considering the applicable tax laws. The Company recorded a valuation allowance of \$547,000 as of March 28, 2015 and September 27, 2014 pertaining to various state NOLs and tax credits that were not expected to be utilized.

The valuation allowance established by the Company is subject to periodic review and adjustment based on changes in facts and circumstances and would be reduced should the Company utilize the state NOLs and tax credits against which an allowance had previously been provided or determine that such utilization was more likely than not.

**Uncertainty in income taxes.** Based on management’s judgment, as of March 28, 2015, the Company has no material, known tax exposures that require the establishment of a liability for uncertain tax positions.

The Company files U.S. federal income tax returns as well as state and local income tax returns in various jurisdictions. Federal and various state tax returns filed by the Company subsequent to 2009 remain subject to examination together with certain state tax returns filed by the Company subsequent to 2003.

## (8) Employee Benefit Plans

**Retirement plans.** The Company has one defined benefit pension plan, the Insteel Wire Products Company Retirement Income Plan for Hourly Employees, Wilmington, Delaware (the “Delaware Plan”). The Delaware Plan provides benefits for eligible employees based primarily upon years of service and compensation levels. The Delaware Plan was frozen effective September 30, 2008 whereby participants no longer earn additional service benefits. The Company’s funding policy is to contribute amounts at least equal to those required by law. The Company made contributions totaling \$49,000 and \$101,000 to the Delaware Plan during the three- and six-month periods ended March 28, 2015, respectively, and expects to contribute an additional \$133,000 during the remainder of the current fiscal year.

Net periodic pension costs and related components for the Delaware Plan for the three- and six-month periods ended March 28, 2015 and March 29, 2014 are as follows:

|                                | <b>Three<br/>Months<br/>Ended</b> |              | <b>Six Months<br/>Ended</b> |              |
|--------------------------------|-----------------------------------|--------------|-----------------------------|--------------|
|                                | <b>March</b>                      | <b>March</b> | <b>March</b>                | <b>March</b> |
|                                | <b>28,</b>                        | <b>29,</b>   | <b>28,</b>                  | <b>29,</b>   |
|                                | <b>2015</b>                       | <b>2014</b>  | <b>2015</b>                 | <b>2014</b>  |
| <i>(In thousands)</i>          |                                   |              |                             |              |
| Interest cost                  | \$33                              | \$34         | \$66                        | \$68         |
| Expected return on plan assets | (45)                              | (41)         | (90)                        | (82)         |
| Recognized net actuarial loss  | 13                                | 11           | 26                          | 22           |
| Net periodic pension cost      | \$1                               | \$4          | \$2                         | \$8          |

**Supplemental employee retirement plan.** The Company maintains supplemental employee retirement plans (each, a “SERP”) with certain of its employees (each, a “Participant”). Under the SERPs, if the Participant remains in continuous service with the Company for a period of at least 30 years, the Company will pay to the Participant a supplemental retirement benefit for the 15-year period following the Participant’s retirement equal to 50% of the Participant’s highest average annual base salary for five consecutive years in the 10-year period preceding the Participant’s retirement. If the Participant retires prior to the later of age 65 or the completion of 30 years of continuous service with the Company, but has completed at least 10 years of continuous service with the Company, the amount of the supplemental retirement benefit will be reduced by 1/360th for each month short of 30 years that the Participant was employed by the Company.

Net periodic benefit costs and related components for the SERPs for the three- and six-month periods ended March 28, 2015 and March 29, 2014 are as follows:

|                               | <b>Three<br/>Months<br/>Ended</b> |              | <b>Six Months<br/>Ended</b> |              |
|-------------------------------|-----------------------------------|--------------|-----------------------------|--------------|
|                               | <b>March</b>                      | <b>March</b> | <b>March</b>                | <b>March</b> |
|                               | <b>28,</b>                        | <b>29,</b>   | <b>28,</b>                  | <b>29,</b>   |
| <i>(In thousands)</i>         | <b>2015</b>                       | <b>2014</b>  | <b>2015</b>                 | <b>2014</b>  |
| Service cost                  | \$72                              | \$ 55        | \$144                       | \$ 110       |
| Interest cost                 | 81                                | 79           | 162                         | 158          |
| Recognized net actuarial loss | 29                                | 13           | 58                          | 26           |
| Net periodic benefit cost     | \$182                             | \$ 147       | \$364                       | \$ 294       |

#### **(9) Long-Term Debt**

**Revolving Credit Facility.** The Company has a revolving credit facility (the “Credit Facility”) that is used to supplement its operating cash flow and fund its working capital, capital expenditure, general corporate and growth requirements. The Credit Facility provides for up to \$100.0 million of financing and matures on June 2, 2016. Advances under the Credit Facility are limited to the lesser of the revolving loan commitment amount (currently \$100.0 million) or a borrowing base amount that is calculated based upon a percentage of eligible receivables and inventories. As of March 28, 2015, \$10.0 million was outstanding on the Credit Facility, \$82.6 million of additional borrowing capacity was available and outstanding letters of credit totaled \$1.5 million.

Interest rates on the Credit Facility are based upon (1) an index rate that is established at the highest of the prime rate, 0.50% plus the federal funds rate or the LIBOR rate plus the excess of the then-applicable margin for LIBOR loans over the then-applicable margin for index rate loans, or (2) at the election of the Company, a LIBOR rate, plus in either case, an applicable interest rate margin. The applicable interest rate margins are adjusted on a quarterly basis based upon the amount of excess availability on the Credit Facility within the range of 0.50% - 1.25% for index rate loans and 1.50% - 2.50% for LIBOR loans. In addition, the applicable interest rate margins would be increased by 2.00% upon the occurrence of certain events of default provided for under the terms of the Credit Facility. Based on the Company's excess availability as of March 28, 2015, the applicable interest rate margins on the Credit Facility were 0.50% for index rate loans and 1.50% for LIBOR loans.

The Company's ability to borrow available amounts under the Credit Facility will be restricted or eliminated in the event of certain covenant breaches, events of default or if the Company is unable to make certain representations and warranties provided for under the terms of the Credit Facility. The Company is required to maintain a fixed charge coverage ratio of not less than 1.10 at the end of each fiscal quarter for the twelve-month period then ended when the amount of liquidity on the Credit Facility is less than \$13.5 million. In addition, the terms of the Credit Facility restrict the Company's ability to, among other things: engage in certain business combinations or divestitures; make investments in or loans to third parties, unless certain conditions are met with respect to such investments or loans; pay cash dividends or repurchase shares of the Company's stock subject to certain minimum borrowing availability requirements; incur or assume indebtedness; issue securities; enter into certain transactions with affiliates of the Company; or permit liens to encumber the Company's property and assets. The terms of the Credit Facility also provide that an event of default will occur with respect to the Company upon the occurrence of, among other things: defaults or breaches under the loan documents, subject in certain cases to cure periods; defaults or breaches by the Company or any of its subsidiaries under any agreement resulting in the acceleration of amounts above certain thresholds or payment defaults above certain thresholds; certain events of bankruptcy or insolvency with respect to the Company; certain entries of judgment against the Company or any of its subsidiaries, which are not covered by insurance; or a change of control of the Company. As of March 28, 2015, the Company was in compliance with all of the financial and negative covenants under the Credit Facility and there have not been any events of default.

Amortization of capitalized financing costs associated with the Credit Facility was \$25,000 for each of the three-month periods ended March 28, 2015 and March 29, 2014 and \$51,000 for each of the six-month periods ended March 28, 2015 and March 29, 2014. Accumulated amortization of capitalized financing costs was \$4.5 million and \$4.4 million as of March 28, 2015 and September 27, 2014, respectively.

#### **(10) Earnings Per Share**

The computations of basic and diluted earnings per share attributable to common shareholders for the three- and six-month periods ended March 28, 2015 and March 29, 2014 are as follows:

|                                                | <b>Three Months<br/>Ended<br/>March<br/>28,<br/>2015</b> |                               | <b>Six Months<br/>Ended<br/>March<br/>29,<br/>2014</b> |                               |
|------------------------------------------------|----------------------------------------------------------|-------------------------------|--------------------------------------------------------|-------------------------------|
|                                                | <b>March<br/>28,<br/>2015</b>                            | <b>March<br/>29,<br/>2014</b> | <b>March<br/>28,<br/>2015</b>                          | <b>March<br/>29,<br/>2014</b> |
| <i>(In thousands except per share amounts)</i> |                                                          |                               |                                                        |                               |
| Net earnings available to common shareholders  | \$2,544                                                  | \$3,522                       | \$6,694                                                | \$6,269                       |
| Basic weighted average shares outstanding      | 18,404                                                   | 18,234                        | 18,391                                                 | 18,212                        |
| Dilutive effect of stock-based compensation    | 418                                                      | 403                           | 430                                                    | 400                           |
| Diluted weighted average shares outstanding    | 18,822                                                   | 18,637                        | 18,821                                                 | 18,612                        |
| Net earnings per share:                        |                                                          |                               |                                                        |                               |
| Basic                                          | \$0.14                                                   | \$0.19                        | \$0.36                                                 | \$0.34                        |
| Diluted                                        | \$0.14                                                   | \$0.19                        | \$0.36                                                 | \$0.34                        |

Options representing 88,000 and 146,000 shares for the three-month periods ended March 28, 2015 and March 29, 2014, respectively, were antidilutive and not included in the diluted earnings per share calculation. Options representing 56,000 and 135,000 shares for the six-month periods ended March 28, 2015 and March 29, 2014, respectively, were antidilutive and were not included in the diluted earnings per share calculation.

## **(11) Share Repurchases**

On November 18, 2008, the Company's board of directors approved a share repurchase authorization to buy back up to \$25.0 million of the Company's outstanding common stock (the "Authorization"). Under the Authorization, repurchases may be made from time to time in the open market or in privately negotiated transactions subject to market conditions, applicable legal requirements and other factors. The Company is not obligated to acquire any particular amount of common stock and the program may be commenced or suspended at any time at the Company's discretion without prior notice. The Authorization continues in effect until terminated by the Board of Directors. As of March 28, 2015, there was \$24.8 million remaining available for future share repurchases under this authorization. No repurchases of common stock were made during the three- and six-month periods ended March 28, 2015 and March 29, 2014.

**(12) Other Financial Data**

Balance sheet information:

|                                                 | <b>March<br/>28,<br/>2015</b> | <b>September<br/>27,<br/>2014</b> |
|-------------------------------------------------|-------------------------------|-----------------------------------|
| <i>(In thousands)</i>                           |                               |                                   |
| Accounts receivable, net:                       |                               |                                   |
| Accounts receivable                             | \$44,643                      | \$52,099                          |
| Less allowance for doubtful accounts            | (618 )                        | (888 )                            |
| Total                                           | \$44,025                      | \$51,211                          |
| Inventories:                                    |                               |                                   |
| Raw materials                                   | \$42,471                      | \$49,200                          |
| Work in process                                 | 3,324                         | 3,789                             |
| Finished goods                                  | 37,644                        | 28,910                            |
| Total                                           | \$83,439                      | \$81,899                          |
| Other current assets:                           |                               |                                   |
| Income tax receivable                           | \$1,612                       | \$760                             |
| Current deferred tax asset                      | 1,342                         | 2,122                             |
| Prepaid insurance                               | 1,141                         | 1,890                             |
| Other                                           | 792                           | 1,661                             |
| Total                                           | \$4,887                       | \$6,433                           |
| Other assets:                                   |                               |                                   |
| Cash surrender value of life insurance policies | \$7,306                       | \$6,867                           |
| Assets held for sale                            | 2,655                         | -                                 |
| Capitalized financing costs, net                | 18                            | 69                                |
| Other                                           | 97                            | 99                                |
| Total                                           | \$10,076                      | \$7,035                           |
| Property, plant and equipment, net:             |                               |                                   |
| Land and land improvements                      | \$9,214                       | \$9,704                           |
| Buildings                                       | 42,608                        | 42,047                            |
| Machinery and equipment                         | 136,430                       | 133,699                           |
| Construction in progress                        | 6,331                         | 7,648                             |
|                                                 | 194,583                       | 193,098                           |
| Less accumulated depreciation                   | (107,419)                     | (102,712 )                        |
| Total                                           | \$87,164                      | \$90,386                          |
| Accrued expenses:                               |                               |                                   |
| Salaries, wages and related expenses            | \$2,661                       | \$4,659                           |
| Customer rebates                                | 862                           | 1,530                             |

Edgar Filing: INSTEEL INDUSTRIES INC - Form 10-Q

|                           |         |          |
|---------------------------|---------|----------|
| Pension plan              | 725     | 825      |
| Restructuring liabilities | 564     | 481      |
| Property taxes            | 509     | 1,242    |
| Deferred revenues         | 287     | 525      |
| Workers' compensation     | 284     | 290      |
| Interest                  | 37      | 28       |
| Other                     | 798     | 795      |
| Total                     | \$6,727 | \$10,375 |

Other liabilities:

|                       |          |          |
|-----------------------|----------|----------|
| Deferred compensation | \$7,644  | \$7,426  |
| Deferred income taxes | 6,620    | 6,572    |
| Other                 | 661      | 728      |
| Total                 | \$14,925 | \$14,726 |

### (13) Business Segment Information

The Company's operations are entirely focused on the manufacture and marketing of concrete reinforcing products for the concrete construction industry. The Company's concrete reinforcing products consist of welded wire reinforcement and PC strand. Based on the criteria specified in ASC Topic 280, *Segment Reporting*, the Company has one reportable segment.

### (14) Contingencies

**Insurance recoveries.** On January 21, 2014, a fire occurred at the Company's Gallatin, Tennessee PC strand manufacturing facility. The fire damaged a portion of the facility, requiring the temporary curtailment of operations until the necessary repairs were completed. The Company reassigned a portion of its production requirements to its PC strand facility located in Sanderson, Florida, which was operating at a reduced utilization level. During the first quarter of fiscal 2015, the Company completed the remainder of the repairs and the Gallatin facility was fully operational as of December 27, 2014.

The Company maintains general liability, business interruption and replacement cost property insurance coverage on its facilities that it believes is sufficient to cover the losses incurred from the fire. During the three- and six-month periods ended March 28, 2015, the Company received \$1.9 million of insurance proceeds related to the expenses that were incurred and capital outlays that were required to replace property and equipment damaged in the fire. During the three-month period ended March 28, 2015, the insurance proceeds attributable to the additional expenses were recorded in selling, general and administrative expense ("SG&A expense") (\$56,000) on the consolidated statement of operations and comprehensive income. During the six-month period ended March 28, 2015, the insurance proceeds attributable to the additional expenses were recorded in cost of sales (\$244,000) and SG&A expense (\$69,000) on the consolidated statement of operations and comprehensive income. During the three- and six-month periods ended March 29, 2014, the Company received \$1.3 million of insurance proceeds of which \$1.1 million were recorded in cost of sales and \$25,000 in SG&A expense. The insurance proceeds attributable to the property and equipment damaged in the fire are reported in cash flows from investing activities and all other insurance proceeds received are reported in cash flows from operating activities on the consolidated statement of cash flows. The Company expects to reach a final settlement on this claim with its insurance carrier during the third quarter of fiscal 2015.

**Legal proceedings.** The Company is involved in lawsuits, claims, investigations and proceedings, including commercial, environmental and employment matters, which arise in the ordinary course of business. The Company does not expect that the ultimate costs to resolve these matters will have a material adverse effect on its financial position, results of operations or cash flows.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Cautionary Note Regarding Forward-Looking Statements**

This report contains forward-looking statements within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, particularly under the caption "Outlook" below. When used in this report, the words "believes," "anticipates," "expects," "estimates," "plans," "intends," "will," "may," "should," "could" and similar expressions are intended to identify forward-looking statements. Although we believe that our plans, intentions and expectations reflected in or suggested by such forward-looking statements are reasonable, such forward-looking statements are subject to a number of risks and uncertainties, and we can provide no assurances that such plans, intentions or expectations will be implemented or achieved. All forward-looking statements are based on information that is current as of the date of this report. Many of these risks and uncertainties are discussed in detail, and where appropriate, updated in our periodic and other reports and statements, in particular under the caption "Risk Factors" in our Annual Report on Form 10-K for the year ended September 27, 2014, filed with the U.S. Securities and Exchange Commission ("SEC"). You should carefully review these risks and uncertainties.

All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by these cautionary statements. All forward-looking statements speak only to the respective dates on which such statements are made and we do not undertake and specifically decline any obligation to publicly release the results of any revisions to these forward-looking statements that may be made to reflect any future events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events, except as may be required by law.

It is not possible to anticipate and list all risks and uncertainties that may affect our future operations or financial performance; however, they would include, but are not limited to, the following:

general economic and competitive conditions in the markets in which we operate;

the continuation of reduced spending for nonresidential and residential construction and the impact on demand for our products;

changes in the amount and duration of transportation funding provided by federal, state and local governments and the impact on spending for infrastructure construction and demand for our products;

the cyclical nature of the steel and building material industries;

credit market conditions and the relative availability of financing for us, our customers and the construction industry as a whole;

fluctuations in the cost and availability of our primary raw material, hot-rolled steel wire rod, from domestic and foreign suppliers;

competitive pricing pressures and our ability to raise selling prices in order to recover increases in wire rod costs;

changes in United States or foreign trade policy affecting imports or exports of steel wire rod or our products;

unanticipated changes in customer demand, order patterns and inventory levels;

the impact of weak demand and reduced capacity utilization levels on our unit manufacturing costs;

our ability to further develop the market for engineered structural mesh (“ESM”) and expand our shipments of ESM;

legal, environmental, economic or regulatory developments that significantly impact our operating costs;

unanticipated plant outages, equipment failures or labor difficulties;

continued escalation in certain of our operating costs;

potential difficulties in realizing reduced operating costs associated with the closure of the Newnan, Georgia facility; and

the “Risk Factors” discussed in our Annual Report on Form 10-K for the year ended September 27, 2014 and in other filings that we make with the SEC.

## Overview

Insteel Industries, Inc. is the nation’s largest manufacturer of steel wire reinforcing products for concrete construction applications. We manufacture and market prestressed concrete strand (“PC strand”) and welded wire reinforcement, including ESM, concrete pipe reinforcement and standard welded wire reinforcement. Our products are sold primarily to manufacturers of concrete products that are used in nonresidential construction. We market our products through sales representatives who are our employees. Our products are sold nationwide as well as into Canada, Mexico, and Central and South America, and delivered primarily by truck, using common or contract carriers. Our business strategy is focused on: (1) achieving leadership positions in our markets; (2) operating as the lowest cost producer; and (3) pursuing growth opportunities within our core businesses that further our penetration of the markets we currently serve or expand our geographic footprint.

On August 15, 2014, we, through our wholly-owned subsidiary, Insteel Wire Products (“IWP”), purchased substantially all of the assets associated with the PC strand business of American Spring Wire Corporation (“ASW”) for a final adjusted purchase price of \$33.5 million (the “ASW Acquisition”). ASW manufactured PC strand at facilities located in Houston, Texas and Newnan, Georgia (see Note 3 to the consolidated financial statements). We acquired, among other assets, the accounts receivable and inventories related to ASW’s PC strand business, the production equipment at its facility in Houston, Texas and its production equipment and facility in Newnan, Georgia. We also entered into an agreement to lease the Houston facility from ASW with an option to purchase it in the future.

**Results of Operations****Statements of Operations – Selected Data**

(Dollars in thousands)

|                                             | <b>Three Months Ended</b> |               |              | <b>Six Months Ended</b> |               |              |  |
|---------------------------------------------|---------------------------|---------------|--------------|-------------------------|---------------|--------------|--|
|                                             | <b>March</b>              |               | <b>March</b> | <b>March</b>            |               | <b>March</b> |  |
|                                             | <b>28,</b>                |               | <b>29,</b>   | <b>28,</b>              |               | <b>29,</b>   |  |
|                                             | <b>2015</b>               | <b>Change</b> | <b>2014</b>  | <b>2015</b>             | <b>Change</b> | <b>2014</b>  |  |
| Net sales                                   | \$101,767                 | 11.3 %        | \$91,436     | \$212,395               | 18.9 %        | \$ 178,654   |  |
| Gross profit                                | 8,702                     | (25.0%)       | 11,606       | 20,745                  | 0.4 %         | 20,661       |  |
| <i>Percentage of net sales</i>              | 8.6 %                     |               | 12.7 %       | 9.8 %                   |               | 11.6 %       |  |
| Selling, general and administrative expense | \$5,975                   | (0.2% )       | \$5,984      | \$11,627                | 8.8 %         | \$ 10,689    |  |
| <i>Percentage of net sales</i>              | 5.9 %                     |               | 6.5 %        | 5.5 %                   |               | 6.0 %        |  |
| Restructuring charges, net                  | \$333                     | N/M           | -            | \$333                   | N/M           | \$ -         |  |
| Other expense (income), net                 | (1,599 )                  | N/M           | \$228        | (1,639 )                | N/M           | 196          |  |
| Interest expense                            | 114                       | 100.0 %       | 57           | 208                     | 84.1 %        | 113          |  |
| Interest income                             | (4 )                      | 300.0 %       | (1 )         | (4 )                    | (33.3%)       | (6 )         |  |
| Effective income tax rate                   | 34.5 %                    |               | 34.0 %       | 34.5 %                  |               | 35.2 %       |  |
| Net earnings                                | \$2,544                   | (27.8%)       | \$3,522      | \$6,694                 | 6.8 %         | \$ 6,269     |  |

*"N/M" = not meaningful****Second Quarter of Fiscal 2015 Compared to Second Quarter of Fiscal 2014****Net Sales*

Net sales for the second quarter of 2015 increased 11.3% to \$101.8 million from \$91.4 million in the same year-ago period. Shipments for the quarter increased 10.6% and average selling prices increased 0.7% from the prior year levels. The increase in shipments was primarily driven by the ASW Acquisition, which offset the unfavorable impact of the unusually severe winter weather in many regions of the country during the current year quarter. Sales for both periods reflect depressed volumes on an absolute basis relative to prerecession levels in our construction end-markets.

*Gross Profit*

Gross profit for the second quarter of 2015 decreased 25.0% to \$8.7 million, or 8.6% of net sales, from \$11.6 million, or 12.7% of net sales, in the same year-ago period. The year-over-year decrease was primarily due to higher unit conversion costs (\$3.3 million) and lower spreads between average selling prices and raw material costs (\$1.0 million) partially offset by higher shipments (\$1.3 million). Unit conversion costs in the current year quarter were unfavorably impacted by the unusually severe winter weather at most of our facilities, which depressed operating volumes, and higher health and workers' compensation insurance expense. The decrease in spreads was driven by higher raw material costs (\$1.8 million) partially offset by higher average selling prices (\$0.6 million) and lower freight expense (\$0.2 million). Gross profit for both periods was adversely affected by depressed shipment volumes and elevated unit conversion costs resulting from reduced operating schedules.

*Selling, General and Administrative Expense*

Selling, general and administrative expense ("SG&A expense") for the second quarter of 2015 remained flat at \$6.0 million, or 5.9% of net sales compared with 6.5% of net sales in the same year-ago period as lower compensation expense (\$355,000) was offset by increases in employee benefit costs (\$173,000) and amortization expense associated with intangible assets (\$145,000). The decrease in compensation expense was primarily driven by lower incentive plan expense due to the weaker financial results in the current year quarter. The increase in employee benefit costs was primarily related to higher employee health insurance expense during the current year quarter. The increase in amortization expense was primarily associated with the additional intangible assets that were acquired in connection with the ASW Acquisition.

*Restructuring Expense, Net*

Net restructuring charges of \$333,000 were incurred in the second quarter of 2015 related to the closure of the Newnan, Georgia PC strand facility, which had been acquired through the ASW Acquisition. Restructuring charges included \$237,000 for impairment charges related to the decommissioning of equipment, \$75,000 for employee separation costs associated with the plant closure and \$21,000 for facility closure costs.

*Other Expense (Income)*

Other income for the second quarter of 2015 was \$1.6 million compared to \$228,000 of other expense in the same year-ago period. The income for the current year quarter was primarily related to a net gain from insurance proceeds attributable to the replacement of property and equipment damaged in the fire at our Gallatin, Tennessee PC strand facility in 2014. The other expense for the prior year period was primarily due to the net loss on the disposal of equipment that was damaged in the Gallatin fire.

*Interest Expense*

Interest expense for the second quarter of 2015 increased 100.0% to \$114,000 from \$57,000 in the same year-ago period primarily due to the higher average borrowings on our revolving credit facility during the current year quarter.

*Income Taxes*

Our effective income tax rate for the second quarter of 2015 increased to 34.5% from 34.0% in the same year-ago period primarily due to changes in permanent book versus tax differences.

*Net Earnings*

Net earnings for the second quarter of 2015 were \$2.5 million (\$0.14 per share) compared to \$3.5 million (\$0.19 per share) in the same year-ago period primarily due to the decrease in gross profit partially offset by the increase in other income.

***First Half of Fiscal 2015 Compared to First Half of Fiscal 2014***

*Net Sales*

Net sales for the first half of 2015 increased 18.9% to \$212.4 million from \$178.7 million in the same year-ago period. Shipments for the period increased 15.7% while average selling prices increased 2.8% from the prior year levels. The increase in shipments was primarily due to the ASW Acquisition, which offset the unfavorable impact of the unusually severe winter weather in many regions of the country during the current year period. Sales for both periods reflect depressed volumes on an absolute basis relative to prerecession levels in our construction end-markets.

#### *Gross Profit*

Gross profit for the first half of 2015 remained flat at \$20.7 million, or 9.8% of net sales in 2015 compared with 11.6% of net sales in the same year-ago period. Higher shipments (\$3.5 million) and wider spreads between average selling prices and raw material costs (\$2.2 million) in the current year period were offset by higher unit conversion costs (\$5.5 million). The increase in spreads was driven by higher average selling prices (\$5.6 million) partially offset by higher raw material costs (\$3.3 million) and freight expense (\$0.1 million). Unit conversion costs in the current year period were unfavorably impacted by the unusually severe winter weather at most of our facilities, which depressed operating volumes, and higher health and workers' compensation insurance expense. Gross profit for both periods was adversely affected by depressed shipment volumes and elevated unit conversion costs resulting from reduced operating schedules.

#### *Selling, General and Administrative Expense*

SG&A expense for the first half of 2015 increased 8.8% to \$11.6 million, or 5.5% of net sales, from \$10.7 million, or 6.0% of net sales, in the same year-ago period primarily due to increases in employee benefit costs (\$325,000), amortization expense associated with intangible assets (\$267,000) and travel expense (\$114,000). The increase in employee benefit costs was primarily related to higher employee health insurance expense during the current year period. The increase in amortization expense was primarily associated with the additional intangible assets that were acquired in connection with the ASW Acquisition.

#### *Restructuring Expense, Net*

Net restructuring charges of \$333,000 were incurred in the first half of 2015 related to the closure of the Newnan, Georgia PC strand facility, which had been acquired through the ASW Acquisition. Restructuring charges include \$237,000 for impairment charges related to the decommissioning of equipment, \$75,000 for employee separation costs associated with the plant closure and \$21,000 for facility closure costs.

*Other Expense (Income)*

Other income for the first half of 2015 was \$1.6 million compared to \$196,000 of other expense in the same year-ago period. The income for the current year period was primarily related to a net gain from insurance proceeds attributable to the replacement of property and equipment damaged in the fire at our Gallatin, Tennessee PC strand facility in 2014. The other expense for the prior year period was primarily due to the net loss on the disposal of equipment that was damaged in the Gallatin fire.

*Interest Expense*

Interest expense for the first half of 2015 increased 84.1% to \$208,000 from \$113,000 in the same year-ago period primarily due to higher average borrowings on our revolving credit facility during the current year period.

*Income Taxes*

Our effective income tax rate for the first half of 2015 decreased to 34.5% from 35.2% in the prior year period due to changes in permanent book versus tax differences.

*Net Earnings*

Net earnings for the first half of 2015 increased to \$6.7 million (\$0.36 per share) from \$6.3 million (\$0.34 per share) in the same year-ago period primarily due to the increase in other income partially offset by the increase in SG&A expense.

**Liquidity and Capital Resources**

**Selected Financial Data**

(Dollars in thousands)

|                                                      | <b>Six Months Ended</b> |              |
|------------------------------------------------------|-------------------------|--------------|
|                                                      | <b>March</b>            | <b>March</b> |
|                                                      | <b>28,</b>              | <b>29,</b>   |
|                                                      | <b>2015</b>             | <b>2014</b>  |
| Net cash provided by (used for) operating activities | \$(1,828 )              | \$7,959      |
| Net cash used for investing activities               | (4,021 )                | (2,985 )     |
| Net cash provided by (used for) financing activities | 8,971                   | (1,233 )     |
| Net working capital                                  | 95,720                  | 92,224       |
| Total debt                                           | 10,000                  | -            |
| <i>Percentage of total capital</i>                   | 5.1 %                   | -            |
| Shareholders' equity                                 | \$185,821               | \$167,320    |
| <i>Percentage of total capital</i>                   | 94.9 %                  | 100.0 %      |
| Total capital (total debt + shareholders' equity)    | \$195,821               | \$167,320    |

### Operating Activities

Operating activities used \$1.8 million of cash during the first half of 2015 primarily due to an increase in the net working capital components of accounts receivable, inventories, and accounts payable and accrued expenses partially offset by net earnings adjusted for non-cash items. Net working capital used \$15.3 million of cash due to a \$20.7 million decrease in accounts payable and accrued expenses and a \$1.5 million increase in inventories partially offset by a \$7.0 million decrease in accounts receivable. The decrease in accounts payable and accrued expenses was largely due to lower raw material purchases near the end of the period. The increase in inventories and decrease in accounts receivable were primarily related to the usual seasonal downturn in sales.

Operating activities provided \$8.0 million of cash during the first half of 2014 primarily from net earnings adjusted for non-cash items partially offset by an increase in the net working capital components of accounts receivable, inventories, and accounts payable and accrued expenses. Net working capital used \$4.8 million of cash due to a \$12.6 million increase in inventories and a \$0.1 million increase in accounts receivable partially offset by a \$7.9 million increase in accounts payable and accrued expenses. The increase in inventories was primarily driven by higher receipts of imported raw materials which are purchased in larger quantities. The increase in accounts payable and accrued expenses was largely due to higher raw material purchases.

We may elect to make adjustments in our operating activities as there are changes in the conditions in our construction end markets, which could materially impact our cash requirements. While a downturn in the level of construction activity adversely affects sales to our customers, it generally reduces our working capital requirements.

## **Investing Activities**

Investing activities used \$4.0 million of cash during the first half of 2015 compared to \$3.0 million during the same period last year. Capital expenditures increased to \$4.6 million for the first half of 2015 from \$3.0 million in the prior year period. Current year outlays include \$1.5 million for the acquisition of an intangible asset from a competitor, which was offset by the receipt of \$1.6 million of insurance proceeds related to the Gallatin fire and \$0.5 million of post-closing adjustments associated with the ASW Acquisition. Capital expenditures for fiscal 2015 are expected to range from \$11.0 to \$13.0 million. Our investing activities are largely discretionary, providing us with the ability to significantly curtail outlays should business conditions warrant that such actions be taken.

## **Financing Activities**

Financing activities provided \$9.0 million of cash during the first half of 2015 while using \$1.2 million during the same period last year. Net borrowings on our revolving credit facility provided \$10.0 million of cash in the current year period. While we intend to pay regular quarterly cash dividends for the foreseeable future, the declaration and payment of future dividends, if any, are discretionary and will be subject to determination by the board of directors each quarter after taking into account various factors.

## **Cash Management**

Our cash is concentrated primarily at one financial institution, which at times exceeds federally insured limits. We invest excess cash primarily in money market funds, which are highly liquid securities that bear minimal risk.

## **Credit Facility**

We have a revolving credit facility (the “Credit Facility”) that is used to supplement our operating cash flow and fund our working capital, capital expenditure, general corporate and growth requirements. The Credit Facility provides for up to \$100.0 million of financing and matures on June 2, 2016. As of March 28, 2015, \$10.0 million was outstanding on the Credit Facility, \$82.6 million of additional borrowing capacity was available and outstanding letters of credit totaled \$1.5 million.

We believe that, in the absence of significant unanticipated cash demands, cash and cash equivalents, net cash generated by operating activities, and the borrowing availability provided under the Credit Facility will be sufficient to satisfy our expected requirements for working capital, capital expenditures, dividends and share repurchases, if any. We expect to have access to the amounts available under the Credit Facility as required. However, deterioration in our construction end-markets could result in reduced demand from our customers, which would likely reduce our operating cash flows. Under such circumstances, we may need to curtail capital and operating expenditures, delay or restrict share repurchases, cease dividend payments and/or realign our working capital requirements.

Should we determine, at any time, that we required additional short-term liquidity, we would evaluate the alternative sources of financing that were potentially available to provide such funding. There can be no assurance that any such financing, if pursued, would be obtained, or if obtained, would be adequate or on terms acceptable to us. However, we believe that our strong balance sheet, flexible capital structure and borrowing capacity available to us under the Credit Facility position us to meet our anticipated liquidity requirements for the foreseeable future.

### **Seasonality and Cyclicalities**

Demand in our markets is both seasonal and cyclical, driven by the level of construction activity, but can also be impacted by fluctuations in the inventory positions of our customers. From a seasonal standpoint, the highest level of sales within the year typically occurs when weather conditions are the most conducive to construction activity. As a result, sales and profitability are usually higher in the third and fourth quarters of the fiscal year and lower in the first and second quarters. From a cyclical standpoint, the level of construction activity tends to be correlated with general economic conditions although there can be significant differences between the relative performance of nonresidential versus residential construction for extended periods.

### **Impact of Inflation**

We are subject to inflationary risks arising from fluctuations in the market prices for our primary raw material, hot-rolled steel wire rod, and, to a much lesser extent, freight, energy and other consumables that are used in our manufacturing processes. We have generally been able to adjust our selling prices to pass through increases in these costs or offset them through various cost reduction and productivity improvement initiatives. However, our ability to raise our selling prices depends on market conditions and competitive dynamics, and there may be periods during which we are unable to fully recover increases in our costs. Inflation did not have a material impact on our sales or earnings during the second fiscal quarter of 2015. The timing and magnitude of any future increases or decreases in the prices for wire rod and the impact on selling prices for our products is uncertain at this time.

### **Off-Balance Sheet Arrangements**

We do not have any material transactions, arrangements, obligations (including contingent obligations), or other relationships with unconsolidated entities or other persons, as defined by Item 303(a)(4) of Regulation S-K of the SEC, that have or are reasonably likely to have a material current or future impact on our financial condition, results of operations, liquidity, capital expenditures, capital resources or significant components of revenues or expenses.

### **Contractual Obligations**

Except with respect to the increase in borrowings on the revolving credit facility (See Note 9 to the consolidated financial statements), there have been no material changes in our contractual obligations and commitments as disclosed in our Annual Report on Form 10-K as of September 27, 2014 other than those which occur in the ordinary course of business.

### **Critical Accounting Policies**

Our Management's Discussion and Analysis of Financial Condition and Results of Operations is based on our unaudited financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP") for interim financial information. The preparation of our financial statements requires the application of accounting policies in addition to certain estimates and judgments based on current available information, actuarial estimates, historical results and other assumptions believed to be reasonable. Actual results could differ from these estimates. Please refer to "Management's Discussion and Analysis of Financial Condition and Results of Operations – Critical Accounting Policies" included in our Annual Report on Form 10-K for the year ended

September 27, 2014 for further information regarding our critical accounting policies and estimates. As of March 28, 2015, there were no changes in the nature of our critical accounting policies or the application of those policies from those reported in our Annual Report on Form 10-K for the year ended September 27, 2014.

### **Recent Accounting Pronouncements**

Refer to Note 2 of the Notes to Consolidated Financial Statements in Item 1 of this Quarterly Report for recently adopted and issued accounting pronouncements since the filing of our Form 10-K for the year ended September 27, 2014, including the expected dates of adoption and estimated effects, if any, on our consolidated financial statements.

### **Outlook**

As we look ahead to the remainder of 2015, we expect significant improvement in our financial results driven by the usual seasonal factors, continued improvement in the conditions in our construction end-markets and the consumption of lower cost inventory reflecting the recent decline in raw material costs. There are growing indications the recovery in private nonresidential construction, our primary demand driver, is strengthening, which should favorably impact shipment volumes and operating levels at our facilities. The outlook for infrastructure construction is less clear pending the enactment of a new multi-year federal transportation funding authorization.

We continue to focus on the operational fundamentals of our business: closely managing and controlling our expenses; aligning our production schedules with demand in a proactive manner as there are changes in market conditions to minimize our cash operating costs; and pursuing further improvements in the productivity and effectiveness of all of our manufacturing, selling and administrative activities. We expect that our financial results will be favorably impacted by the full-year contribution of the ASW Acquisition together with the realization of additional operating synergies and benefits from the related reconfiguration of our PC strand operations. As market conditions improve, we also expect gradually increasing contributions from the substantial investments we have made in our facilities in the form of reduced operating costs and additional capacity to support future growth (see “Cautionary Note Regarding Forward-Looking Statements” and “Risk Factors”). In addition, we will continue to pursue further acquisitions in our existing businesses that expand our penetration of markets we currently serve or expand our geographic footprint.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Our cash flows and earnings are subject to fluctuations resulting from changes in commodity prices, interest rates and foreign exchange rates. We manage our exposure to these market risks through internally established policies and procedures and, when deemed appropriate, through the use of derivative financial instruments. We do not use financial instruments for trading purposes and we are not a party to any leveraged derivatives. We monitor our underlying market risk exposures on an ongoing basis and believe that we can modify or adapt our hedging strategies as necessary.

#### *Commodity Prices*

We are subject to significant fluctuations in the cost and availability of our primary raw material, hot-rolled steel wire rod, which we purchase from both domestic and foreign suppliers. We negotiate quantities and pricing for both domestic and foreign wire rod purchases for varying periods (most recently monthly for domestic suppliers), depending upon market conditions, to manage our exposure to price fluctuations and to ensure adequate availability of material consistent with our requirements. We do not use derivative commodity instruments to hedge our exposure to changes in prices as such instruments are not currently available for wire rod. Our ability to acquire wire rod from foreign sources on favorable terms is impacted by fluctuations in foreign currency exchange rates, foreign taxes, duties, tariffs and other trade actions. Although changes in wire rod costs and our selling prices may be correlated over extended periods of time, depending upon market conditions and competitive dynamics, there may be periods during which we are unable to fully recover increased wire rod costs through higher selling prices, which would reduce our gross profit and cash flow from operations. Additionally, should wire rod costs decline, our financial results may be negatively impacted if the selling prices for our products decrease to an even greater degree and to the extent that we are consuming higher cost material from inventory. Based on our shipments and average wire rod cost reflected in cost of sales for the first half of 2015, a 10% increase in the price of steel wire rod would have resulted in a \$13.5 million decrease in our pre-tax earnings for the six months ended March 28, 2015 (assuming there was not a corresponding change in our selling prices).

#### *Interest Rates*

Borrowings under our Credit Facility are subject to a variable rate of interest and are sensitive to changes in interest rates. Based on our interest rate exposure and the outstanding borrowings on our Credit Facility as of March 28, 2015, a 25 basis point change in interest rates would have an estimated \$25,000 impact on our pre-tax earnings over a one-year period.

#### *Foreign Exchange Exposure*

We have not typically hedged foreign currency exposures related to transactions denominated in currencies other than U.S. dollars, as such transactions have not been material historically. We will occasionally hedge firm commitments for certain equipment purchases that are denominated in foreign currencies. The decision to hedge any such transactions is made by us on a case-by-case basis. There were no forward contracts outstanding as of March 28, 2015.

#### **Item 4. Controls and Procedures**

We have conducted an evaluation of the effectiveness of our disclosure controls and procedures as of March 28, 2015. This evaluation was conducted under the supervision and with the participation of management, including our principal executive officer and our principal financial officer. Based upon that evaluation, our principal executive officer and our principal financial officer concluded that our disclosure controls and procedures were effective to ensure that information required to be disclosed in the reports that we file or submit under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Further, we concluded that our disclosure controls and procedures were effective to ensure that information is accumulated and communicated to management, including our principal executive officer and our principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

There has been no change in our internal control over financial reporting that occurred during the quarter ended March 28, 2015 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **PART II – OTHER INFORMATION**

### **Item 1. Legal Proceedings**

We are involved in various lawsuits, claims, investigations and proceedings, including commercial, environmental and employment matters, which arise in the ordinary course of business. We do not expect that the ultimate costs to resolve these matters will have a material adverse effect on our financial position, results of operations or cash flows.

### **Item 1A. Risk Factors**

Except as set forth below, during the quarter ended March 28, 2015, there were no material changes from the risk factors set forth under Part I, Item 1A., “Risk Factors” in our Annual Report on Form 10-K for the fiscal year ended September 27, 2014. You should carefully consider these factors in addition to the other information set forth in this report which could materially affect our business, financial condition or future results. The risks and uncertainties described in this report and in our Annual Report on Form 10-K for the year ended September 27, 2014, as well as other reports and statements that we file with the SEC, are not the only risks and uncertainties facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial may also have a material adverse effect on our financial position, results of operations or cash flows.

*We may be unable to realize the anticipated cost reductions from the closure of our Newnan, Georgia facility.*

In March 2015, we completed the closure of our PC strand facility in Newnan, Georgia and moved the manufacturing to our other three PC strand production facilities located in Gallatin, Tennessee; Houston, Texas; and Sanderson, Florida. As a result of the closure of the Newnan facility, we have incurred equipment relocation costs, asset impairment charges and employee separation costs. We also expect to incur additional future costs associated with the closure of the Newnan facility. Although we expect to realize cost savings from the closure of the Newnan facility and the consolidation of our PC strand facilities, there is no assurance that these cost savings will be realized. If we do not achieve the cost reductions expected from this consolidation, our total operating costs may be greater than anticipated and our profitability may be adversely affected.

### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

On November 18, 2008, our Board of Directors approved a share repurchase authorization to buy back up to \$25.0 million of our outstanding common stock (the "Authorization"). Under the Authorization, repurchases may be made from time to time in the open market or in privately negotiated transactions subject to market conditions, applicable legal requirements and other factors. We are not obligated to acquire any particular amount of common stock and the program may be commenced or suspended at any time at our discretion without prior notice. The Authorization continues in effect until terminated by the Board of Directors. As of March 28, 2015, there was \$24.8 million remaining available for future share repurchases under this authorization. No repurchases of common stock were made during the three- and six-month periods ended March 28, 2015 and March 29, 2014.

## Item 6. Exhibits

- |      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10.1 | 2015 Equity Incentive Plan of Insteel Industries, Inc. (incorporated by reference to Exhibit 99 filed with the Company's Registration Statement on Form S-8, filed with the SEC on February 17, 2015 (File No. 333-202128).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 31.1 | Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 31.2 | Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 32.1 | Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 32.2 | Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 101  | The following financial information from the Quarterly Report on Form 10-Q of Insteel Industries, Inc. for the quarter ended March 28, 2015, formatted in XBRL (eXtensible Business Reporting Language): (i) the Consolidated Statements of Operations and Comprehensive Income for the three and six months ended March 28, 2015 and March 29, 2014, (ii) the Consolidated Balance Sheets as of March 28, 2015 and September 27, 2014, (iii) the Consolidated Statements of Cash Flows for the six months ended March 28, 2015 and March 29, 2014, (iv) the Consolidated Statements of Shareholders' Equity as of March 28, 2015 and September 27, 2014, and (v) the Notes to Consolidated Financial Statements. |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### INSTEEL INDUSTRIES, INC.

Registrant

Date: April 16, 2015 By: /s/ Michael C. Gazmarian  
Michael C. Gazmarian  
Vice President, Chief Financial Officer and Treasurer  
(Duly Authorized Officer and Principal Financial Officer)

## EXHIBIT INDEX

### Exhibit

### Number

### Description

|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10.1 | 2015 Equity Incentive Plan of Insteel Industries, Inc. (incorporated by reference to Exhibit 99 filed with the Company's Registration Statement on Form S-8, filed with the SEC on February 17, 2015 (File No. 333-202128).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 31.1 | Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 31.2 | Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 32.1 | Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 32.2 | Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 101  | The following financial information from the Quarterly Report on Form 10-Q of Insteel Industries, Inc. for the quarter ended March 28, 2015, formatted in XBRL (eXtensible Business Reporting Language): (i) the Consolidated Statements of Operations and Comprehensive Income for the three and six months ended March 28, 2015 and March 29, 2014, (ii) the Consolidated Balance Sheets as of March 28, 2015 and September 27, 2014, (iii) the Consolidated Statements of Cash Flows for the six months ended March 28, 2015 and March 29, 2014, (iv) the Consolidated Statements of Shareholders' Equity as of March 28, 2015 and September 27, 2014, and (v) the Notes to Consolidated Financial Statements. |