ALERE INC. Form 10-Q November 07, 2014 Table of Contents

## **UNITED STATES**

### SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

### **FORM 10-Q**

(Mark One)

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2014

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

**COMMISSION FILE NUMBER 001-16789** 

#### **ALERE INC.**

(Exact name of registrant as specified in its charter)

**DELAWARE** (State or other jurisdiction of

04-3565120 (I.R.S. Employer

incorporation or organization)

**Identification No.)** 

51 SAWYER ROAD, SUITE 200

#### WALTHAM, MASSACHUSETTS 02453

(Address of principal executive offices)(Zip code)

(781) 647-3900

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. **Yes** x **No** "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). **Yes** x **No** "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer x

Accelerated filer

Non-accelerated filer "(Do not check if a smaller reporting company) Smaller reporting company "Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No x

The number of shares outstanding of the registrant s common stock, par value of \$0.001 per share, as of November 5, 2014 was 83.556,390.

#### ALERE INC.

## **REPORT ON FORM 10-Q**

### For the Quarterly Period Ended September 30, 2014

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Readers can identify these statements by forward-looking words such as may, could, should, expect, anticipate, believe, estimate, continue or similar words. A number of important factors could cause actual results of Alere Inc. and its subsidiaries to differ materially from those indicated by such forward-looking statements. These factors include, but are not limited to, the risk factors detailed in Part I, Item 1A, Risk Factors, of our Annual Report on Form 10-K, as amended, for the fiscal year ended December 31, 2013 and other risk factors identified herein or from time to time in our periodic filings with the Securities and Exchange Commission. Readers should carefully review these risk factors, and should not place undue reliance on our forward-looking statements. These forward-looking statements are based on information, plans and estimates at the date of this report. We undertake no obligation to update any forward-looking statements to reflect changes in underlying assumptions or factors, new information, future events or other changes.

Unless the context requires otherwise, references in this Quarterly Report on Form 10-Q to we, us and our refer to Alere Inc. and its subsidiaries.

### TABLE OF CONTENTS

DAGE

|   | PAGE |
|---|------|
| PART I. FINANCIAL INFORMATION   | 3    |
| <u>Item 1. Financial Statements (unaudited)</u>   | 3    |
| a) Consolidated Statements of Operations for the Three and Nine Months Ended September 30, 2014 and |      |
| <u>2013</u>   | 3    |
| b) Consolidated Statements of Comprehensive Income (Loss) for the Three and Nine Months Ended       |      |
| <u>September 30, 2014 and 2013</u>  | 4    |
| c) Consolidated Balance Sheets as of September 30, 2014 and December 31, 2013                       | 5    |
| d) Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2014 and 2013      | 6    |
| e) Notes to Consolidated Financial Statements   | 7    |
| Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations       | 37   |
| Item 3. Quantitative and Qualitative Disclosures About Market Risk                                  | 49   |
| Item 4. Controls and Procedures   | 49   |
| PART II. OTHER INFORMATION  | 49   |
| <u>Item 1. Legal Proceedings</u>  | 49   |
| Item 1A. Risk Factors   | 50   |
| <u>Item 6. Exhibits</u>   | 51   |
| <u>SIGNATURE</u>  | 52   |

### PART I FINANCIAL INFORMATION

#### ITEM 1. FINANCIAL STATEMENTS

### ALERE INC. AND SUBSIDIARIES

### CONSOLIDATED STATEMENTS OF OPERATIONS

(unaudited)

(in thousands, except per share amounts)

Three Months Ended September None Months Ended September 30, 2014 2013 2014 2013 Net product sales \$ 509,276 \$ 509,038 1,508,145 \$ 1,538,876 Services revenue 222,788 240,098 665,680 703,344 732,064 749,136 2,242,220 Net product sales and services revenue 2,173,825 License and royalty revenue 4,182 4,184 15,999 13,113 Net revenue 736,246 753,320 2,189,824 2,255,333 Cost of net product sales 274,046 258,234 794,619 764,501 Cost of services revenue 118,105 123,760 355,538 367,081 392,151 381,994 1,131,582 Cost of net product sales and services revenue 1,150,157 Cost of license and royalty revenue 1,236 2,009 3,900 5,264 Cost of net revenue 393,387 384,003 1,154,057 1,136,846 Gross profit 342,859 369,317 1,035,767 1,118,487 Operating expenses: Research and development 38,726 40,498 114,855 120,860 Sales and marketing 136,336 432,527 472,921 158,678 General and administrative 130,185 138,672 424,998 409,606 Loss on disposition 5,885 5,885 638 109,215 **Operating income** 37,612 25,584 62,749 Interest expense, including amortization of original issue discounts and deferred financing (156,678)costs (52,481)(53,420)(203,272)(8,260)Other income (expense), net (8,260)(8,868)(886)Loss from continuing operations before provision (benefit) for income taxes (23,129)(36,704)(94,815)(102,317)

Edgar Filing: ALERE INC. - Form 10-Q

| Provision (benefit) for income taxes               |    | 76,648   |    | (15,085) |    | 63,109    |    | (30,673) |
|--|----|----------|----|----------|----|-----------|----|----------|
| Loss from continuing operations before equity      | ,  |          |    |          |    |           |    |          |
| earnings of unconsolidated entities, net of tax    |    | (99,777) |    | (21,619) |    | (157,924) |    | (71,644) |
| Equity earnings of unconsolidated entities, net of |    | , , ,    |    | , , ,    |    | ,         |    | , i      |
| tax  |    | 6,277    |    | 5,753    |    | 13,716    |    | 13,238   |
|  |    |          |    |          |    |           |    |          |
| Loss from continuing operations                    |    | (93,500) |    | (15,866) |    | (144,208) |    | (58,406) |
| Income (loss) from discontinued operations, net    |    |          |    |          |    |           |    |          |
| of tax   |    | 7,045    |    | (3,223)  |    | 2,047     |    | (8,560)  |
|  |    |          |    |          |    |           |    |          |
| Net loss   |    | (86,455) |    | (19,089) |    | (142,161) |    | (66,966) |
| Less: Net income (loss) attributable to            |    |          |    |          |    |           |    |          |
| non-controlling interests                          |    | (306)    |    | 359      |    | (136)     |    | 601      |
|  |    |          |    |          |    |           |    |          |
| Net loss attributable to Alere Inc. and            |    |          |    |          |    |           |    |          |
| Subsidiaries                                       |    | (86,149) |    | (19,448) |    | (142,025) |    | (67,567) |
| Preferred stock dividends                          |    | (5,367)  |    | (5,367)  |    | (15,926)  |    | (15,926) |
|  |    |          |    |          |    |           |    |          |
| Net loss available to common stockholders          | \$ | (91,516) | \$ | (24,815) | \$ | (157,951) | \$ | (83,493) |
| D . 119 ( 1 (1                                     |    |          |    |          |    |           |    |          |
| Basic and diluted net loss per common share        |    |          |    |          |    |           |    |          |
| attributable to Alere Inc. and Subsidiaries:       | ф  | (1.10)   | ф  | (0.26)   | ф  | (1.00)    | ф  | (0.00)   |
| Loss from continuing operations                    | \$ | (1.19)   | \$ | (0.26)   | \$ | (1.93)    | \$ | (0.92)   |
| Income (loss) from discontinued operations         |    | 0.09     |    | (0.04)   |    | 0.02      |    | (0.11)   |
| Not loss non common shore                          | ¢  | (1.10)   | ¢  | (0.20)   | ф  | (1.01)    | ¢  | (1.02)   |
| Net loss per common share                          | \$ | (1.10)   | \$ | (0.30)   | \$ | (1.91)    | \$ | (1.03)   |
| Weighted average shares basic and diluted          |    | 83,115   |    | 81,735   |    | 82,719    |    | 81,417   |
| Weighted-average shares basic and diluted          |    | 05,115   |    | 01,/33   |    | 04,/19    |    | 01,41/   |

The accompanying notes are an integral part of these consolidated financial statements.

### ALERE INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(unaudited)

(in thousands)

|  | Three        | Months End | ed S | eptember <b>ß</b> | ine I | Months End | ed S | eptember 30, |
|--|--------------|------------|------|-------------------|-------|------------|------|--------------|
|  |              | 2014       |      | 2013              |       | 2014       |      | 2013         |
| Net loss   | \$           | (86,455)   | \$   | (19,089)          | \$    | (142,161)  | \$   | (66,966)     |
|  |              |            |      |                   |       |            |      |              |
| Other comprehensive income (loss), before tax:     |              |            |      |                   |       |            |      |              |
| Changes in cumulative translation adjustment       |              | (96,425)   |      | 67,268            |       | (69,950)   |      | (42,515)     |
| Unrealized losses on available for sale securities | ;            |            |      |                   |       | (17)       |      |              |
| Unrealized gains on hedging instruments            |              | 7          |      | 20                |       | 21         |      | 31           |
| Minimum pension liability adjustment               |              | 481        |      | (369)             |       | 468        |      | 335          |
|  |              |            |      |                   |       |            |      |              |
| Other comprehensive income (loss), before tax      |              | (95,937)   |      | 66,919            |       | (69,478)   |      | (42,149)     |
| Income tax provision (benefit) related to items o  | $\mathbf{f}$ |            |      |                   |       |            |      |              |
| other comprehensive income (loss)                  |              |            |      |                   |       |            |      |              |
|  |              |            |      |                   |       |            |      |              |
| Other comprehensive income (loss), net of tax      |              | (95,937)   |      | 66,919            |       | (69,478)   |      | (42,149)     |
|  |              |            |      |                   |       |            |      |              |
| Comprehensive income (loss)                        |              | (182,392)  |      | 47,830            |       | (211,639)  |      | (109,115)    |
| Less: Comprehensive income (loss) attributable     |              |            |      |                   |       |            |      |              |
| to non-controlling interests                       |              | (306)      |      | 359               |       | (136)      |      | 601          |
|  |              |            |      |                   |       |            |      |              |
| Comprehensive income (loss) attributable to        |              |            |      |                   |       |            |      |              |
| Alere Inc. and Subsidiaries                        | \$           | (182,086)  | \$   | 47,471            | \$    | (211,503)  | \$   | (109,716)    |

The accompanying notes are an integral part of these consolidated financial statements.

4

### ALERE INC. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

(unaudited)

(in thousands, except par value)

|  | Septe | mber 30, 2014 | Dece | mber 31, 2013 |
|--|-------|---------------|------|---------------|
| ASSETS   | -     |               |      |               |
| Current assets:  |       |               |      |               |
| Cash and cash equivalents  | \$    | 444,853       | \$   | 361,626       |
| Restricted cash  |       | 38,156        |      | 6,273         |
| Marketable securities  |       | 794           |      | 858           |
| Accounts receivable, net of allowances of \$81,785 and \$76,587 at |       |               |      |               |
| September 30, 2014 and December 31, 2013, respectively             |       | 517,434       |      | 547,860       |
| Inventories, net   |       | 362,102       |      | 364,185       |
| Deferred tax assets  |       | 33,551        |      | 60,689        |
| Prepaid expenses and other current assets                          |       | 128,126       |      | 129,326       |
| Assets held for sale   |       | 2,143         |      | 19,052        |
| Total current assets   |       | 1,527,159     |      | 1,489,869     |
| Property, plant and equipment, net                                 |       | 526,922       |      | 543,877       |
| Goodwill   |       | 3,067,110     |      | 3,093,691     |
| Other intangible assets with indefinite lives                      |       | 46,831        |      | 56,702        |
| Finite-lived intangible assets, net                                |       | 1,465,561     |      | 1,668,443     |
| Restricted cash  |       |               |      | 29,370        |
| Deferred financing costs, net, and other non-current assets        |       | 74,123        |      | 84,073        |
| Investments in unconsolidated entities                             |       | 91,175        |      | 86,830        |
| Deferred tax assets  |       | 7,404         |      | 7,959         |
| Non-current income tax receivable                                  |       | 2,336         |      |               |
| Total assets   | \$    | 6,808,621     | \$   | 7,060,814     |
| LIABILITIES AND EQUITY   |       |               |      |               |
| Current liabilities:   |       |               |      |               |
| Short-term debt and current portion of long-term debt              | \$    | 88,042        | \$   | 49,112        |
| Current portion of capital lease obligations                       | Ψ     | 4,995         | Ψ    | 6,855         |
| Accounts payable   |       | 216,748       |      | 186,818       |
| Accrued expenses and other current liabilities                     |       | 404,915       |      | 427,809       |
| Liabilities related to assets held for sale                        |       | 2,186         |      | 28,327        |
| Total current liabilities  |       | 716,886       |      | 698,921       |
| I ong town liabilities   |       |               |      |               |
| Long-term liabilities:   |       | 2 602 614     |      | 2 772 700     |
| Long-term debt, net of current portion                             |       | 3,683,614     |      | 3,772,788     |

Edgar Filing: ALERE INC. - Form 10-Q

| Capital lease obligations, net of current portion  | 12,824          | 14,407          |
|--|-----------------|-----------------|
| Deferred tax liabilities   | 310,330         | 329,249         |
| Other long-term liabilities  | 192,686         | 162,601         |
| Total long-term liabilities  | 4,199,454       | 4,279,045       |
| Commitments and contingencies (Note 16)  |                 |                 |
| Stockholders equity:   |                 |                 |
| Series B preferred stock, \$0.001 par value (liquidation preference: \$709,763 at September 30, 2014 and December 31, 2013);<br>Authorized: 2,300 shares; Issued: 2,065 shares at September 30, 2014 and December 31, 2013; Outstanding: 1,774 shares at |                 |                 |
| September 30, 2014 and December 31, 2013   | 606,468         | 606,468         |
| Common stock, \$0.001 par value; Authorized: 200,000 shares; Issued: 90,964 shares at September 30, 2014 and 89,666 shares at December 31, 2013; Outstanding: 83,285 shares at September 30,   |                 |                 |
| 2014 and 81,987 shares at December 31, 2013  | 91              | 90              |
| Additional paid-in capital   | 3,340,239       | 3,319,168       |
| Accumulated deficit  | (1,778,252)     | (1,636,227)     |
| Treasury stock, at cost, 7,679 shares at September 30, 2014 and  |                 |                 |
| December 31, 2013  | (184,971)       | (184,971)       |
| Accumulated other comprehensive loss   | (96,040)        | (26,562)        |
|  |                 |                 |
| Total stockholders equity  | 1,887,535       | 2,077,966       |
| Non-controlling interests  | 4,746           | 4,882           |
| Total equity   | 1,892,281       | 2,082,848       |
| Total liabilities and equity   | \$<br>6,808,621 | \$<br>7,060,814 |

The accompanying notes are an integral part of these consolidated financial statements.

### ALERE INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited)

(in thousands)

|   | Nine | Months End | ed Se <sub>l</sub> | ptember 30,<br>2013 |
|---|------|------------|--------------------|---------------------|
| Cash Flows from Operating Activities:   |      |            |                    |                     |
| Net loss  | \$   | (142,161)  | \$                 | (66,966)            |
| Income (loss) from discontinued operations, net of tax                        |      | 2,047      |                    | (8,560)             |
| Loss from continuing operations   |      | (144,208)  |                    | (58,406)            |
| Adjustments to reconcile net loss from continuing operations to net cash      |      | (144,200)  |                    | (30,400)            |
| provided by operating activities:   |      |            |                    |                     |
| Non-cash interest expense, including amortization of original issue discounts |      |            |                    |                     |
| and deferred financing costs  |      | 12,167     |                    | 14,088              |
| Depreciation and amortization   |      | 290,756    |                    | 325,632             |
| Non-cash charges for sale of inventories revalued at the date of acquisition  |      | 250,700    |                    | 1,880               |
| Non-cash stock-based compensation expense                                     |      | 7,751      |                    | 14,462              |
| Tax benefit related to discontinued operations retained by Alere Inc.         |      | 9,594      |                    | 5,480               |
| Impairment of inventory   |      | 1,536      |                    | 243                 |
| Impairment of long-lived assets   |      | 7,182      |                    | 4,101               |
| Loss on disposition of fixed assets   |      | 5,926      |                    | 1,849               |
| Equity earnings of unconsolidated entities, net of tax                        |      | (13,716)   |                    | (13,238)            |
| Deferred income taxes   |      | 440        |                    | (73,470)            |
| Loss on extinguishment of debt  |      |            |                    | 35,603              |
| Loss on disposition   |      | 638        |                    | 5,885               |
| Bargain purchase gain   |      |            |                    | (5,707)             |
| Other non-cash items  |      | 2,826      |                    | 6,674               |
| Changes in assets and liabilities, net of acquisitions:                       |      |            |                    |                     |
| Accounts receivable, net  |      | 20,388     |                    | (56,894)            |
| Inventories, net  |      | (30,489)   |                    | (72,727)            |
| Prepaid expenses and other current assets                                     |      | (4,847)    |                    | (9,166)             |
| Accounts payable  |      | 38,324     |                    | 15,950              |
| Accrued expenses and other current liabilities                                |      | 12,843     |                    | 44,420              |
| Other non-current liabilities   |      | 33,405     |                    | (7,909)             |
| Cash paid for contingent consideration  |      | (21,078)   |                    | (9,066)             |
| Net cash provided by continuing operations                                    |      | 229,438    |                    | 169,684             |
| Net cash used in discontinued operations                                      |      | (12,543)   |                    | (10,579)            |
| rect cush used in discontinued operations                                     |      | (12,543)   |                    | (10,577)            |
| Net cash provided by operating activities                                     |      | 216,895    |                    | 159,105             |

Edgar Filing: ALERE INC. - Form 10-Q

| Cash Flows from Investing Activities:                                     |               |               |
|---|---------------|---------------|
| Increase in restricted cash   | (2,987)       | (33,881)      |
| Purchases of property, plant and equipment                                | (80,456)      | (89,955)      |
| Proceeds from sale of property, plant and equipment                       | 1,167         | 5,831         |
| Cash received from disposition  | 5,454         | 32,000        |
| Cash paid for business acquisitions, net of cash acquired                 | (75)          | (166,196)     |
| Cash received from investments  | 198           | 11,262        |
| Proceeds from sale of equity investment                                   | 9,526         | ,             |
| Cash received from sales of marketable securities                         | 47            |               |
| Decrease in other assets  | 1,189         | 21,453        |
| Net cash used in continuing operations                                    | (65,937)      | (219,486)     |
| Net cash used in discontinued operations                                  | (3,315)       | (3,162)       |
| Net cash used in investing activities                                     | (69,252)      | (222,648)     |
| Cash Flows from Financing Activities:                                     |               |               |
| Cash paid for financing costs   | (5)           | (9,798)       |
| Cash paid for contingent purchase price consideration                     | (23,608)      | (27,496)      |
| Proceeds from issuance of common stock, net of issuance costs             | 35,593        | 17,555        |
| Proceeds from issuance of long-term debt                                  | 981           | 460,141       |
| Payments on long-term debt  | (48,071)      | (455,157)     |
| Proceeds from issuance of short-term debt                                 | 806           | 25            |
| Net proceeds under revolving credit facilities                            | 498           | 138,768       |
| Cash paid for dividends   | (15,970)      | (15,970)      |
| Excess tax benefits on exercised stock options                            | 415           | 434           |
| Principal payments on capital lease obligations                           | (5,305)       | (5,341)       |
| Other   |               | (18,953)      |
| Net cash provided by (used in) continuing operations                      | (54,666)      | 84,208        |
| Net cash used in discontinued operations                                  | (579)         |               |
| Net cash provided by (used in) financing activities                       | (55,245)      | 84,208        |
| Foreign exchange effect on cash and cash equivalents                      | (9,445)       | 4,982         |
| Net increase in cash and cash equivalents                                 | 82,953        | 25,647        |
| Cash and cash equivalents, beginning of period                            | 361,908       | 328,346       |
| Cash and cash equivalents, end of period                                  | 444,861       | 353,993       |
| Less: Cash and cash equivalents of discontinued operations, end of period | 8             | 1             |
| Cash and cash equivalents of continuing operations, end of period         | \$<br>444,853 | \$<br>353,992 |

The accompanying notes are an integral part of these consolidated financial statements.

### ALERE INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(unaudited)

### (1) Basis of Presentation of Financial Information

The accompanying consolidated financial statements of Alere Inc. are unaudited. In the opinion of management, the unaudited consolidated financial statements contain all adjustments considered normal and recurring and necessary for their fair statement. Interim results are not necessarily indicative of results to be expected for the year. These interim financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, these consolidated financial statements do not include all of the information and footnotes necessary for a complete presentation of financial position, results of operations, comprehensive income and cash flows. Our audited consolidated financial statements for the year ended December 31, 2013 included information and footnotes necessary for such presentation and were included in our Annual Report on Form 10-K, as amended, filed with the Securities and Exchange Commission, or SEC, on March 3, 2014. These unaudited consolidated financial statements should be read in conjunction with our audited consolidated financial statements and notes thereto for the year ended December 31, 2013.

Certain reclassifications of prior period amounts have been made to conform to current period presentation. These reclassifications had no effect on net income or equity.

During the three and nine months ended September 30, 2014, we recorded net after-tax expense charges of \$1.4 million and \$2.7 million, respectively, to correct prior period items. A net after-tax charge of \$2.8 million related to the fair value of the MedApps Holding Company, Inc., or MedApps, contingent consideration obligations recorded during the three months ended March 31, 2014 is included in the nine-month charge. We consider the adjustments to be immaterial to both the prior period and the current period financial statements.

Certain amounts presented may not recalculate directly, due to rounding.

### (2) Cash and Cash Equivalents

We consider all highly-liquid cash investments with original maturities of three months or less at the date of acquisition to be cash equivalents. At September 30, 2014, our cash equivalents consisted of money market funds.

### (3) Restricted Cash

We had restricted cash of \$38.2 million and \$35.6 million as of September 30, 2014 and December 31, 2013, respectively. As of December 31, 2013, \$29.4 million was classified as non-current on our Consolidated Balance Sheet, as it secures a foreign bank loan arrangement that we entered into during the third quarter of 2013 and, under the terms of the loan agreement, is required to remain on deposit for two years.

### (4) Inventories, Net

Inventories are stated at the lower of cost (first in, first out) or market and are comprised of the following (in thousands):

Edgar Filing: ALERE INC. - Form 10-Q

|                 | Septem | nber 30, 2014 | Decem | ber 31, 2013 |
|-----------------|--------|---------------|-------|--------------|
| Raw materials   | \$     | 126,265       | \$    | 118,571      |
| Work-in-process |        | 74,914        |       | 79,559       |
| Finished goods  |        | 160,923       |       | 166,055      |
|                 |        |               |       |              |
|                 | \$     | 362,102       | \$    | 364,185      |

### (5) Stock-based Compensation

We recorded stock-based compensation expense in our consolidated statements of operations for the three and nine months ended September 30, 2014 and 2013, respectively, as follows (in thousands):

|                            | Three N | Three Months Ended September 30, |      |         |      |         |    |         |  |
|----------------------------|---------|----------------------------------|------|---------|------|---------|----|---------|--|
|                            |         | 2014                             | 2013 |         | 2014 |         |    | 2013    |  |
| Cost of net revenue        | \$      | 291                              | \$   | 287     | \$   | 863     | \$ | 797     |  |
| Research and development   |         | 280                              |      | 1,111   |      | (340)   |    | 2,641   |  |
| Sales and marketing        |         | 920                              |      | 975     |      | 2,778   |    | 2,597   |  |
| General and administrative |         | 1,678                            |      | 3,289   |      | 4,450   |    | 8,427   |  |
|                            |         | 3,169                            |      | 5,662   |      | 7,751   |    | 14,462  |  |
| Benefit for income taxes   |         | (878)                            |      | (1,511) |      | (2,001) |    | (2,869) |  |
|                            | \$      | 2,291                            | \$   | 4,151   | \$   | 5,750   | \$ | 11,593  |  |

In connection with the departure of three of our senior executives, we recorded a reversal of stock-based compensation expense in the amount of \$5.6 million during the second quarter of 2014, relating to the impact on their prior stock option awards upon their resignations. Of the \$5.6 million reversal, \$2.2 million was recorded through research and development and \$3.4 million through general and administrative.

### (6) Net Loss per Common Share

The following table sets forth the computation of basic and diluted net loss per common share for the periods presented (in thousands, except per share data):

|  | Three 1 | Months End          | led S | Septembe <b>Ni</b><br>2013 | 60e N | Months Ende           | d So | eptember 3<br>2013   |
|--|---------|---------------------|-------|----------------------------|-------|-----------------------|------|----------------------|
| Basic and diluted net loss per commo share:                      | n       |                     |       |                            |       |                       |      |                      |
| Numerator:   |         |                     |       |                            |       |                       |      |                      |
| Loss from continuing operations Preferred stock dividends        | \$      | (93,500)<br>(5,367) | \$    | (15,866)<br>(5,367)        | \$    | (144,208)<br>(15,926) | \$   | (58,406)<br>(15,926) |
| Loss from continuing operations attributable to common shares    |         | (98,867)            |       | (21,233)                   |       | (160,134)             |      | (74,332)             |
| Less: Net income (loss) attributable to non-controlling interest |         | (306)               |       | 359                        |       | (136)                 |      | 601                  |
| Loss from continuing operations attributable to Alere Inc. and   |         |                     |       |                            |       |                       |      |                      |
| Subsidiaries   |         | (98,561)            |       | (21,592)                   |       | (159,998)             |      | (74,933)             |
|  |         | 7,045               |       | (3,223)                    |       | 2,047                 |      | (8,560)              |

Income (loss) from discontinued operations

| Net loss available to common   | ф  | (01.51.6) | Φ. | (0.1.015) | Φ. | (155.051) | Φ. | (02.402) |
|--|----|-----------|----|-----------|----|-----------|----|----------|
| stockholders   | \$ | (91,516)  | \$ | (24,815)  | \$ | (157,951) | \$ | (83,493) |
| <b>Denominator</b> :   |    |           |    |           |    |           |    |          |
| Weighted-average common shares   |    |           |    |           |    |           |    |          |
| outstanding basic and diluted  |    | 83,115    |    | 81,735    |    | 82,719    |    | 81,417   |
| Basic and diluted net loss per common share:                               |    |           |    |           |    |           |    |          |
| Loss from continuing operations  |    |           |    |           |    |           |    |          |
| attributable to Alere Inc. and Subsidiaries                                | \$ | (1.19)    | \$ | (0.26)    | \$ | (1.93)    | \$ | (0.92)   |
| Income (loss) from discontinued operations                                 |    | 0.09      |    | (0.04)    |    | 0.02      |    | (0.11)   |
| Basic and diluted net loss per common share attributable to Alere Inc. and | ф  | (1.10)    | ф  | (0.20)    | ф  | (1.01)    | Φ  | (1.02)   |
| Subsidiaries   | \$ | (1.10)    | \$ | (0.30)    | \$ | (1.91)    | \$ | (1.03)   |

The following potential dilutive securities were not included in the calculation of diluted net loss per common share for our continuing operations because the inclusion thereof would be antidilutive (in thousands):

Three Months Ended September 30, 2014 2013 2014 2013

|   | 2014   | 2013   | 2014   | 2013   |
|---|--------|--------|--------|--------|
| <b>Denominator</b> :                      |        |        |        |        |
| Options to purchase shares of common      |        |        |        |        |
| stock                                     | 7,687  | 10,239 | 7,687  | 10,239 |
| Warrants                                  | 4      | 4      | 4      | 4      |
| Conversion shares related to 3%           |        |        |        |        |
| convertible senior subordinated notes     | 3,411  | 3,411  | 3,411  | 3,411  |
| Conversion shares related to subordinated |        |        |        |        |
| convertible promissory notes              | 27     | 27     | 27     | 27     |
| Conversion shares related to Series B     |        |        |        |        |
| convertible preferred stock               | 10,239 | 10,239 | 10,239 | 10,239 |
|   |        |        |        |        |
| Total number of antidilutive potentially  |        |        |        |        |
| issuable shares of common stock excluded  |        |        |        |        |
| from diluted common shares outstanding    | 21,368 | 23,920 | 21,368 | 23,920 |

### (7) Stockholders Equity and Non-controlling Interests

### (a) Preferred Stock

For each of the three and nine months ended September 30, 2014 and 2013 Series B preferred stock dividends amounted to \$5.3 million and \$15.9 million, respectively, which reduced earnings available to common stockholders for purposes of calculating net loss per common share for each of the respective periods. As of September 30, 2014, \$5.3 million of Series B preferred stock dividends was accrued. As of October 15, 2014, payments have been made covering all dividend periods through September 30, 2014.

The Series B preferred stock dividends for the three and nine months ended September 30, 2014 and 2013 were paid in cash.

### (b) Changes in Stockholders Equity and Non-controlling Interests

A summary of the changes in stockholders equity and non-controlling interests comprising total equity for the nine months ended September 30, 2014 and 2013 is provided below (in thousands):

|  | Nine Months Ended September 30, |      |         |              |              |     |          |  |
|--|---------------------------------|------|---------|--------------|--------------|-----|----------|--|
|  |                                 | 2    | 014     |              |              |     | 2013     |  |
|  | Total                           | N    | on-     |              | Total        |     | Non-     |  |
|  | Stockholders                    | cont | rolling | Total        | Stockholders | con | trolling | Total  |
|  | Equity                          | Inte | erests  | Equity       | Equity       | In  | terests  | Equity                                       |
| Equity, beginning of period            | \$ 2,077,966                    | \$ 4 | 4,882   | \$ 2,082,848 | \$ 2,180,422 | \$  | 2,282    | \$ 2,182,704                                 |
| Issuance of common stock under         |                                 |      |         |              |              |     |          |  |
| employee compensation plans            | 35,593                          |      |         | 35,593       | 17,555       |     |          | 17,555                                       |
| Preferred stock dividends              | (15,970)                        |      |         | (15,970)     | (15,970)     |     |          | (15,970)                                     |
| Stock-based compensation expense       | 7,751                           |      |         | 7,751        | 14,462       |     |          | 14,462                                       |
| Excess tax benefits on exercised stock |                                 |      |         |              |              |     |          |  |
| options                                | (6,302)                         |      |         | (6,302)      | (1,283)      |     |          | (1,283)                                      |
| Non-controlling interest from          |                                 |      |         |              |              |     |          |  |
| acquisition                            |                                 |      |         |              |              |     | 1,788    | 1,788  |
| Net income (loss)                      | (142,025)                       |      | (136)   | (142,161)    | (67,567)     |     | 601      | (66,966)                                     |
| Total other comprehensive loss         | (69,478)                        |      |         | (69,478)     | (42,149)     |     |          | (42,149)                                     |
|  | *                               |      |         | *            | +            |     |          | <b>* * * * * * * *</b> * * * * * * * * * * * |
| Equity, end of period                  | \$ 1,887,535                    | \$ 4 | 4,746   | \$ 1,892,281 | \$ 2,085,470 | \$  | 4,671    | \$ 2,090,141                                 |

#### (8) Business Combinations

Acquisitions are accounted for using the acquisition method and the acquired companies—results have been included in the accompanying consolidated financial statements from their respective dates of acquisition. During the three and nine months ended September 30, 2014, we expensed acquisition-related costs of \$0.3 million and \$0.7 million, respectively, in general and administrative expense. During the three and nine months ended September 30, 2013, we expensed acquisition-related costs of \$0.5 million and \$1.8 million, respectively, in general and administrative expense.

Our business acquisitions have historically been made at prices above the fair value of the assets acquired and liabilities assumed, resulting in goodwill, based on our expectations of synergies and other benefits of combining the businesses. These synergies and benefits include elimination of redundant facilities, functions and staffing; use of our existing commercial infrastructure to expand sales of the products of the acquired businesses; and use of the commercial infrastructure of the acquired businesses to expand product sales in a cost-efficient manner.

9

Net assets acquired are recorded at their fair value and are subject to adjustment upon finalization of the fair value analysis. The estimated useful lives of the individual categories of intangible assets were based on the nature of the applicable intangible asset and the expected future cash flows to be derived from the intangible asset. Amortization of intangible assets with finite lives is recognized over the shorter of the respective lives of the agreement or the period of time the intangible assets are expected to contribute to future cash flows. We amortize our finite-lived intangible assets based on patterns on which the respective economic benefits are expected to be realized.

Acquisitions in 2013

### (i) Epocal

On February 1, 2013, we acquired Epocal, Inc., or Epocal, located in Ottawa, Canada, a provider of technologies that support blood gas and electrolyte testing at the point of care. The aggregate purchase price was approximately \$248.5 million, which consisted of \$151.4 million in cash, a \$22.1 million settlement of a pre-existing arrangement and a contingent consideration obligation with an aggregate acquisition date fair value of \$75.0 million. The operating results of Epocal are included in our professional diagnostics reporting unit and business segment. The amount allocated to goodwill from this acquisition is not deductible for tax purposes.

### (ii) Other acquisitions in 2013

During the year ended December 31, 2013, we acquired the following businesses for an aggregate purchase price of \$57.6 million, which included cash payments totaling \$28.2 million, a \$17.5 million settlement of a pre-existing arrangement, contingent consideration obligations with an aggregate acquisition date fair value of \$1.3 million, deferred purchase price consideration with an acquisition date fair value of \$0.8 million and an \$8.0 million bargain purchase gain.

certain assets of PT Mega Medika Mandiri, or Mega Medika, located in South Jakarta, Indonesia, a distributor of infectious disease products to the Indonesian marketplace as well as materials for vaccines to a pharmaceutical customer (Acquired January 2013)

Discount Diabetic, LLC, or Discount Diabetic, located in Phoenix, Arizona, a provider of blood glucose monitoring products, including diabetes testing systems and test strips and other products (Acquired April 2013)

the Medicare fee-for-service assets of Liberty Medical, or the Liberty business, located in Port St. Lucie, Florida, a leading mail order provider of diabetes testing supplies serving the needs of both Type 1 and Type 2 diabetic patients (Acquired April 2013)

51% share in Cardio Selfcare B.V., subsequently renamed Alere Health Services B.V., or Alere Health Services, located in Ede, the Netherlands, a developer of innovative software for the healthcare industry that develops and licenses software and sells medical devices to enable patients to perform medical self-care, including thrombosis self-care (Acquired May 2013)

74.9% interest in Pantech Proprietary Limited, or Pantech, located in Durban, South Africa, a supplier of rapid diagnostic test kits, including HIV, malaria, syphilis, drugs of abuse, 10 parameter urine sticks, glucometers and glucose sticks (Acquired July 2013)

Certain assets of Simplex Healthcare, Inc. and its subsidiaries, or Simplex, located in Tennessee, a provider of home delivery of diabetes-related medical supplies and products (Acquired November 2013)

The operating results of Mega Medika, Discount Diabetic, the Liberty business, Alere Health Services, Pantech, and Simplex are included in our professional diagnostics reporting unit and business segment.

Our consolidated statement of operations for the three and nine months ended September 30, 2014 included revenue totaling approximately \$5.8 million and \$41.2 million, respectively, related to these businesses. Goodwill has been recognized in the Mega Medika, Alere Health Services, Pantech, and Simplex acquisitions and amounted to approximately \$2.4 million. The goodwill related to the Mega Medika and Simplex acquisitions is deductible for tax purposes, but the goodwill related to the Pantech and Alere Health Services acquisitions is not.

With respect to our acquisition of the Liberty business, the purchase price of the acquisition has been allocated to the net tangible and intangible assets acquired, with the excess of the fair value of assets acquired over the purchase price recorded as a bargain purchase gain. The \$8.0 million bargain purchase gain has been recorded in other income (expense), net in our Consolidated Statement of Operations and is not recognized for tax purposes. The bargain purchase gain resulted from our operating cost structure which we believe will allow us to operate this business more cost effectively than the sellers.

10

A summary of the fair values of the net assets acquired for the acquisitions consummated in 2013 is as follows (in thousands):

| Epocal     | Other   | Total  |
|------------|---|--|
| \$ 12,535  | \$ 13,623   | \$ 26,158  |
| 1,267      | 1,731   | 2,998  |
| 100,419    | 2,447   | 102,866  |
| 164,400    | 51,180  | 215,580  |
| 18,158     | 29  | 18,187   |
| 296,779    | 69,010  | 365,789  |
| 2,701      | 5,398   | 8,099  |
| 45,542     | 6,062   | 51,604   |
|            |   |  |
| 48,243     | 11,460  | 59,703   |
|            |   |  |
| 248,536    | 57,550  | 306,086  |
|            |   |  |
| 75,000     | 1,264   | 76,264   |
| 22,088     | 17,500  | 39,588   |
|            | 1,774   | 1,774  |
|            | 8,023   | 8,023  |
|            | 768   | 768  |
|            |   |  |
| \$ 151,448 | \$ 28,221   | \$ 179,669   |
|            | \$ 12,535<br>1,267<br>100,419<br>164,400<br>18,158<br>296,779<br>2,701<br>45,542<br>48,243<br>248,536<br>75,000<br>22,088 | \$ 12,535 \$ 13,623<br>1,267 1,731<br>100,419 2,447<br>164,400 51,180<br>18,158 29<br>296,779 69,010<br>2,701 5,398<br>45,542 6,062<br>48,243 11,460<br>248,536 57,550<br>75,000 1,264<br>22,088 17,500<br>1,774<br>8,023<br>768 |

<sup>(1)</sup> Includes approximately \$3.3 million of acquired cash.

The following are the intangible assets acquired in 2013 and their respective fair values and weighted-average useful lives (dollars in thousands):

|                                     |           |        |            | Weighted-<br>average |
|-------------------------------------|-----------|--------|------------|----------------------|
|                                     | Epocal    | Other  | Total      | Useful Life          |
| Core technology and patents         | \$119,700 | \$     | \$ 119,700 | 20.0 years           |
| Software                            |           | 2,154  | 2,154      | 5.7 years            |
| Trademarks and trade names          | 20,500    | 80     | 20,580     | 19.1 years           |
| License agreements                  |           | 620    | 620        | 1.5 years            |
| Customer relationships              |           | 42,510 | 42,510     | 11.5 years           |
| Other                               |           | 5,816  | 5,816      | 3.0 years            |
| In-process research and development | 24,200    |        | 24,200     | N/A                  |

Total intangible assets \$164,400 \$51,180 \$215,580

## (9) Restructuring Plans

The following table sets forth aggregate restructuring charges recorded in our Consolidated Statements of Operations for the three and nine months ended September 30, 2014 and 2013 (in thousands):

| •  | Three Months Ended Septem Nin 80 Months Ended September 30 |        |    |       |    |        |    |        |  |  |
|--|--|--------|----|-------|----|--------|----|--------|--|--|
| Statement of Operations Caption                |  | 2014   |    | 2013  |    | 2014   |    | 2013   |  |  |
| Cost of net revenue                            | \$   | 5,654  | \$ | 3,556 | \$ | 6,821  | \$ | 4,908  |  |  |
| Research and development                       |  | 5,457  |    | 1,100 |    | 8,488  |    | 1,745  |  |  |
| Sales and marketing                            |  | 1,019  |    | 218   |    | 7,427  |    | 1,476  |  |  |
| General and administrative                     |  | 5,597  |    | 2,820 |    | 18,036 |    | 11,501 |  |  |
|  |  |        |    |       |    |        |    |        |  |  |
| Total operating expenses                       |  | 17,727 |    | 7,694 |    | 40,772 |    | 19,630 |  |  |
| Interest expense, including amortization of    |  |        |    |       |    |        |    |        |  |  |
| original issue discounts and deferred financia | ng   |        |    |       |    |        |    |        |  |  |
| costs  |  | 142    |    | 111   |    | 375    |    | 228    |  |  |
|  |  |        |    |       |    |        |    |        |  |  |
| Total charges                                  | \$   | 17,869 | \$ | 7,805 | \$ | 41,147 | \$ | 19,858 |  |  |

### (a) 2014 Restructuring Plans

In 2014, management developed world-wide cost reduction efforts to reduce costs and improve operational efficiencies within our professional diagnostics, health information solutions and corporate and other business segments, primarily impacting our U.S. sales force, our global information technology group, our global research and development group and certain businesses in Europe and Asia. The following table summarizes the restructuring activities related to our 2014 restructuring plans for the three and nine months ended September 30, 2014 (in thousands):

|                                       | Three Months Ended September 30, 2014 |             |         |     |         |           |  |
|---------------------------------------|---------------------------------------|-------------|---------|-----|---------|-----------|--|
|                                       | Professional 1                        | Health Info | rmation | Coı | rporate |           |  |
|                                       | Diagnostics                           | Solutio     | ns      | and | Other   | Total     |  |
| Severance-related costs               | \$ 5,833                              | \$          | 225     | \$  | 199     | \$ 6,257  |  |
| Facility and transition costs         | 1,713                                 |             |         |     | 2,979   | 4,692     |  |
| Cash charges                          | 7,546                                 |             | 225     |     | 3,178   | 10,949    |  |
| Fixed asset and inventory impairments | 6,322                                 |             | 314     |     |         | 6,636     |  |
| Total charges                         | \$ 13,868                             | \$          | 539     | \$  | 3,178   | \$ 17,585 |  |

|                                       | Nine Months Ended September 30, 2014 |               |             |           |          |  |  |  |
|---------------------------------------|--------------------------------------|---------------|-------------|-----------|----------|--|--|--|
|                                       | Professional I                       | <b>Health</b> | Information | Corporate |          |  |  |  |
|                                       | Diagnostics                          | So            | lutions     | and Other | Total    |  |  |  |
| Severance-related costs               | \$ 17,748                            | \$            | 1,150       | \$ 2,399  | \$21,297 |  |  |  |
| Facility and transition costs         | 1,894                                |               |             | 4,929     | 6,823    |  |  |  |
| Cash charges                          | 19,642                               |               | 1,150       | 7,328     | 28,120   |  |  |  |
| Fixed asset and inventory impairments | 8,402                                |               | 314         |           | 8,716    |  |  |  |
| Total charges                         | \$ 28,044                            | \$            | 1,464       | \$ 7,328  | \$36,836 |  |  |  |

We anticipate incurring approximately \$5.2 million and \$6.0 million in additional costs under our 2014 restructuring plans related to our professional diagnostics and corporate and other business segments, respectively, primarily in the U.S. and Europe. We do not anticipate incurring additional costs under our existing 2014 restructuring plan relating to our health information solutions segment. We may develop additional plans over the remainder of 2014. As of September 30, 2014, \$8.4 million in severance and transition costs arising under our 2014 restructuring plans remain unpaid.

### (b) 2013 Restructuring Plans

In 2013, management developed cost reduction efforts within our professional diagnostics business segment, impacting businesses in our U.S., Europe and Asia Pacific regions. Additionally, management took steps to improve efficiencies within our health information solutions business segment, including winding down a small portion of this business, which resulted in charges associated with the impairment of related fixed and intangible assets. The following tables summarize the restructuring activities in our professional diagnostics and health information solutions

business segments related to our 2013 restructuring plans for the three and nine months ended September 30, 2014 and 2013 and since inception (in thousands):

|                                       | Three Mo | onths Ended | Nine Mon | ths Ended |           |
|---------------------------------------|----------|-------------|----------|-----------|-----------|
|                                       | Septer   | mber 30,    | Septem   | ıber 30,  | Since     |
| <b>Professional Diagnostics</b>       | 2014     | 2013        | 2014     | 2013      | Inception |
| Severance-related costs               | \$ 55    | \$ 3,876    | \$ 893   | \$ 5,960  | \$ 8,019  |
| Facility and transition costs         | 96       | 1,107       | 312      | 1,457     | 2,893     |
| Cash charges                          | 151      | 4,983       | 1,205    | 7,417     | 10,912    |
| Fixed asset and inventory impairments |          | 470         |          | 470       | 743       |
| Total charges                         | \$ 151   | \$ 5,453    | \$ 1,205 | \$ 7,887  | \$ 11,655 |

|                                       | <b>Three Months Ended Nine Months Ended</b> |          |          |          |           |  |  |  |
|---------------------------------------|---|----------|----------|----------|-----------|--|--|--|
|                                       | Septer                                      | nber 30, | Septem   | Since    |           |  |  |  |
| Health Information Solutions          | 2014  | 2013     | 2014     | 2013     | Inception |  |  |  |
| Severance-related costs               | \$  | \$ 1,340 | \$ 89    | \$ 1,398 | \$ 3,356  |  |  |  |
| Facility and transition costs         | 85  | 327      | 3,120    | 568      | 6,075     |  |  |  |
| Other exit costs                      | 95  | 2        | 180      | 2        | 197       |  |  |  |
|                                       |   |          |          |          |           |  |  |  |
| Cash charges                          | 180   | 1,669    | 3,389    | 1,968    | 9,628     |  |  |  |
| Fixed asset and inventory impairments |   |          |          | 170      | 1,089     |  |  |  |
| Intangible asset impairments          |   |          |          | 2,596    | 2,596     |  |  |  |
| Other non-cash recoveries             |   | (20)     | (854)    | (20)     | (1,757)   |  |  |  |
|                                       |   |          |          |          |           |  |  |  |
| Total charges                         | \$ 180                                      | \$ 1,649 | \$ 2,535 | \$ 4,714 | \$ 11,556 |  |  |  |

We anticipate incurring approximately \$0.7 million in additional costs under our 2013 restructuring plans related to our professional diagnostics business segment in the United States. We do not anticipate incurring significant additional costs under our 2013 restructuring plans related to our health information solutions segment. As of September 30, 2014, \$4.5 million in severance and facility costs arising under our 2013 restructuring plans remain unpaid.

### (c) Restructuring Plans Prior to 2013

The following table summarizes the restructuring activities related to our active 2012, 2011, 2010 and 2008 restructuring plans for the three and nine months ended September 30, 2014 and 2013 and since inception (in thousands):

|                                       | Three Months Ended Nine Months Ended |          |        |          |           |  |  |
|---------------------------------------|--------------------------------------|----------|--------|----------|-----------|--|--|
|                                       | Septem                               | ber 30,  | Septer | Since    |           |  |  |
| Professional Diagnostics              | 2014                                 | 2013     | 2014   | 2013     | Inception |  |  |
| Severance-related costs (recoveries)  | \$                                   | \$ (568) | \$ 98  | \$ (284) | \$ 24,290 |  |  |
| Facility and transition costs         | 106                                  | 112      | 225    | 524      | 8,987     |  |  |
| Other exit costs                      | 10                                   | 14       | 33     | 45       | 789       |  |  |
|                                       |                                      |          |        |          |           |  |  |
| Cash charges (recoveries)             | 116                                  | (442)    | 356    | 285      | 34,066    |  |  |
| Fixed asset and inventory impairments |                                      | 350      |        | 350      | 6,922     |  |  |
| Intangible asset impairments          |                                      | 686      |        | 686      | 686       |  |  |
| Other non-cash charges                |                                      |          |        |          | 64        |  |  |
|                                       |                                      |          |        |          |           |  |  |
| Total charges                         | \$ 116                               | \$ 594   | \$ 356 | \$ 1,321 | \$ 41,738 |  |  |

|  | Three Months Ended Nine Months Ended |       |             |        |          |           |  |
|--|--------------------------------------|-------|-------------|--------|----------|-----------|--|
|  | Septem                               | ber 3 | <b>30</b> , | Septer | nber 30, | Since     |  |
| <b>Health Information Solutions</b>        | 2014                                 | 20    | 13          | 2014   | 2013     | Inception |  |
| Severance-related costs                    | \$                                   | \$    | 14          | \$     | \$ 2,362 | \$ 12,308 |  |
| Facility and transition costs (recoveries) | (200)                                |       |             | 53     | 4,271    | 13,568    |  |

Edgar Filing: ALERE INC. - Form 10-Q

| Other exit costs                      | 37       | 95     | 162    | 181      | 925       |
|---------------------------------------|----------|--------|--------|----------|-----------|
| Cash charges (recoveries)             | (163)    | 109    | 215    | 6,814    | 26,801    |
| Fixed asset and inventory impairments | (103)    | 109    | 213    | 75       | 3,878     |
| Intangible asset impairments          |          |        |        |          | 5,923     |
| Other non-cash recoveries             |          |        |        | (953)    | (223)     |
| Total charges (recoveries)            | \$ (163) | \$ 109 | \$ 215 | \$ 5,936 | \$ 36,379 |

As of September 30, 2014, \$3.1 million in cash charges remain unpaid, primarily related to facility lease obligations, which are anticipated to continue through 2020.

### (d) Restructuring Reserves

The following table summarizes our restructuring reserves related to the plans described above, of which \$10.9 million is included in accrued expenses and other current liabilities and \$5.1 million is included in other long-term liabilities on our accompanying Consolidated Balance Sheets (in thousands):

|                             | r  | verance-<br>related<br>Costs | Tr | cility and<br>ansition<br>Costs | <br>er Exit<br>Costs | Total     |
|-----------------------------|----|------------------------------|----|---------------------------------|----------------------|-----------|
| Balance, December 31, 2013  | \$ | 2,708                        | \$ | 7,830                           | \$<br>609            | \$ 11,147 |
| Cash charges                |    | 22,377                       |    | 10,533                          | 375                  | 33,285    |
| Payments                    |    | (20,508)                     |    | (7,152)                         | (288)                | (27,948)  |
| Currency adjustments        |    | (402)                        |    | (52)                            | (10)                 | (464)     |
| Balance, September 30, 2014 | \$ | 4,175                        | \$ | 11,159                          | \$<br>686            | \$ 16,020 |

### (10) Long-term Debt

We had the following long-term debt balances outstanding (in thousands):

|   | Septer | nber 30, 2014 | Decer | nber 31, 2013 |
|---|--------|---------------|-------|---------------|
| A term loans <sup>(1)</sup> (2)         | \$     | 797,500       | \$    | 832,188       |
| B term loans <sup>(1) (3)</sup>         |        | 1,334,165     |       | 1,344,238     |
| Revolving line of credit <sup>(1)</sup> |        | 170,000       |       | 170,000       |
| 7.25% Senior notes                      |        | 450,000       |       | 450,000       |
| 6.5% Senior subordinated notes          |        | 425,000       |       | 425,000       |
| 8.625% Senior subordinated notes        |        | 400,000       |       | 400,000       |
| 3% Convertible senior subordinated      |        |               |       |               |
| notes                                   |        | 150,000       |       | 150,000       |
| Other lines of credit                   |        | 728           |       | 355           |
| Other                                   |        | 44,263        |       | 50,119        |
|   |        |               |       |               |
|   |        | 3,771,656     |       | 3,821,900     |
| Less: Short-term debt and current       |        |               |       |               |
| portion                                 |        | (88,042)      |       | (49,112)      |
|   |        |               |       |               |
|   | \$     | 3,683,614     | \$    | 3,772,788     |

<sup>(1)</sup> Incurred under our secured credit facility.

<sup>(2)</sup> Includes A term loans and Delayed Draw term loans under our secured credit facility.

<sup>(3)</sup> Includes term loans previously referred to as Incremental B-1 term loans and Incremental B-2 term loans under our secured credit facility, which term loans have been converted into and consolidated with the B term loans

under our secured credit facility.

14

In connection with our significant long-term debt issuances, we recorded interest expense, including amortization and write-offs of deferred financing costs and original issue discounts, in our Consolidated Statements of Operations for the three-month and nine-month periods ended September 30, 2014 and 2013, respectively, as follows (in thousands):

|  | Three Months Ended Septembire 30 Jonths Ended September 3 |        |    |        |    |         |    |         |  |  |
|--|---|--------|----|--------|----|---------|----|---------|--|--|
|  |   | 2014   |    | 2013   |    | 2014    |    | 2013    |  |  |
| Secured credit facility (1)            | \$  | 24,985 | \$ | 25,809 | \$ | 74,606  | \$ | 78,741  |  |  |
| 7.25% Senior notes                     |   | 8,525  |    | 8,535  |    | 25,574  |    | 25,371  |  |  |
| 7.875% Senior notes (2)                |   |        |    |        |    |         |    | 137     |  |  |
| 6.5% Senior subordinated notes         |   | 7,180  |    | 7,172  |    | 21,534  |    | 10,185  |  |  |
| 9% Senior subordinated notes (3)       |   |        |    |        |    |         |    | 54,043  |  |  |
| 8.625% Senior subordinated notes       |   | 9,271  |    | 9,273  |    | 27,819  |    | 27,820  |  |  |
| 3% Senior subordinated convertible not | es  | 1,246  |    | 1,246  |    | 3,738   |    | 3,738   |  |  |
|  |   |        |    |        |    |         |    |         |  |  |
|  | \$  | 51,207 | \$ | 52,035 | \$ | 153,271 | \$ | 200,035 |  |  |

- (1) Includes A term loans, including the Delayed-Draw term loans; B term loans, including the term loans previously referred to as Incremental B-1 term loans and Incremental B-2 term loans, which term loans have been converted into and consolidated with the B term loans; and revolving line of credit loans. For the three-month and nine-month periods ended September 30, 2014, the amounts include \$0.4 million and \$1.1 million, respectively, related to the amortization of fees paid for certain debt modifications. For the three-month and nine-month periods ended September 30, 2013, the amount includes \$0.4 million and \$2.2 million, respectively, related to the amortization of fees paid for certain debt modifications.
- (2) For the nine months ended September 30, 2013, this amount includes an approximate \$0.1 million loss recorded in connection with the repurchase of our 7.875% senior notes.
- (3) An approximate \$35.6 million loss in connection with the repurchase of our 9% senior subordinated notes has been included in the nine-month period ended September 30, 2013. Included in the \$35.6 million is \$19.0 million related to tender offer consideration and call premium which has been classified within cash flows from financing activities in our Consolidated Statement of Cash Flows.

### (11) Fair Value Measurements

We apply fair value measurement accounting to value our financial assets and liabilities. Fair value measurement accounting provides a framework for measuring fair value under U.S. GAAP and requires expanded disclosures regarding fair value measurements. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. A fair value hierarchy requires an entity to maximize the use of observable inputs, where available, and minimize the use of unobservable inputs when measuring fair value.

Described below are the three levels of inputs that may be used to measure fair value:

Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

15

The following tables present information about our assets and liabilities that are measured at fair value on a recurring basis as of September 30, 2014 and December 31, 2013, and indicates the fair value hierarchy of the valuation techniques we utilized to determine such fair value (in thousands):

| Description              | Septem | ber 30, 2014 | Ao<br>Ma | l Prices in<br>ctive<br>arkets<br>evel 1) | n Significant<br>Other<br>Observable Inj<br>(Level 2) | p <b>litn</b> obse | rvable Inputs |
|--------------------------|--------|--------------|----------|---|---|--------------------|---------------|
| Assets:                  | •      | ŕ            | ,        | ·   | , , , , , , , , , , , , , , , , , , ,                 | ·                  | ŕ             |
| Marketable securities    | \$     | 794          | \$       | 794                                       | \$  | \$                 |               |
| Total assets             | \$     | 794          | \$       | 794                                       | \$  | \$                 |               |
| Liabilities:             |        |              |          |   |   |                    |               |
| Contingent consideration |        |              |          |   |   |                    |               |
| obligations (1)          | \$     | 155,000      | \$       |   | \$  | \$                 | 155,000       |
| Total liabilities        | \$     | 155,000      | \$       |   | \$  | \$                 | 155,000       |

| Description              | Deceml | oer 31, 2013 | Ao<br>Ma | Prices in<br>ctive<br>rkets<br>vel 1) | n Significant<br>Other<br>Observable In<br>(Level 2) | p <b>l</b> dnobsei | rvable Inputs<br>Level 3) |
|--------------------------|--------|--------------|----------|---------------------------------------|--|--------------------|---------------------------|
| Assets:                  |        | ĺ            |          | ,                                     | `  |                    | ,                         |
| Marketable securities    | \$     | 858          | \$       | 858                                   | \$   | \$                 |                           |
| Total assets             | \$     | 858          | \$       | 858                                   | \$   | \$                 |                           |
| Liabilities:             |        |              |          |                                       |  |                    |                           |
| Contingent consideration |        |              |          |                                       |  |                    |                           |
| obligations (1)          | \$     | 213,969      | \$       |                                       | \$   | \$                 | 213,969                   |
| Total liabilities        | \$     | 213,969      | \$       |                                       | \$   | \$                 | 213,969                   |

Changes in the fair value of our Level 3 contingent consideration obligations during the nine months ended September 30, 2014 were as follows (in thousands):

We determine the fair value of the contingent consideration obligations based on a probability-weighted approach derived from earn-out criteria estimates and a probability assessment with respect to the likelihood of achieving the various earn-out criteria. The measurement is based upon significant inputs not observable in the market. Significant increases or decreases in any of these inputs could result in a significantly higher or lower fair value measurement. Changes in the fair value of these contingent consideration obligations are recorded as income or expense within operating income in our Consolidated Statements of Operations. See Note 16 for additional information on the valuation of our contingent consideration obligations.

| Fair value of contingent consideration obligations, January 1, |            |  |  |  |  |  |  |  |
|--|------------|--|--|--|--|--|--|--|
| 2014   | \$ 213,969 |  |  |  |  |  |  |  |
| Payments   | (49,573)   |  |  |  |  |  |  |  |
| Present value accretion and adjustments                        | 17,042     |  |  |  |  |  |  |  |
| Reversal of Method Factory Inc., now known as Alere            |            |  |  |  |  |  |  |  |
| Accountable Care Solutions, LLC ( ACS ) obligation             | (26,321)   |  |  |  |  |  |  |  |
| Foreign currency adjustments                                   | (117)      |  |  |  |  |  |  |  |
|  |            |  |  |  |  |  |  |  |
| Fair value of contingent consideration obligations,            |            |  |  |  |  |  |  |  |
| September 30, 2014   | \$ 155,000 |  |  |  |  |  |  |  |

<sup>(1)</sup> ACS was divested in October 2014 and, in connection with this transaction, the contingent consideration obligation was terminated. See Note 20.

At September 30, 2014 and December 31, 2013, the carrying amounts of cash and cash equivalents, restricted cash, receivables, accounts payable and other current liabilities approximated their estimated fair values.

The carrying amount and estimated fair value of our long-term debt were both \$3.8 billion at September 30, 2014. The carrying amount and estimated fair value of our long-term debt were \$3.8 billion and \$3.9 billion, respectively, at December 31, 2013. The estimated fair value of our long-term debt was determined using market sources that were derived from available market information (Level 2 in the fair value hierarchy) and may not be representative of actual values that could have been or will be realized in the future.

16

### (12) Defined Benefit Pension Plan

Our subsidiary in England, Unipath Ltd., has a defined benefit pension plan established for certain of its employees. The net periodic benefit costs are as follows (in thousands):

Three Months Ended September 30 ine Months Ended September 30,

|                                     | 2014 |       | 2  | 2013  |    | 014   | 2  | 013   |
|-------------------------------------|------|-------|----|-------|----|-------|----|-------|
| Service cost                        | \$   |       | \$ |       | \$ |       | \$ |       |
| Interest cost                       |      | 202   |    | 182   |    | 604   |    | 543   |
| Expected return on plan assets      |      | (191) |    | (156) |    | (571) |    | (465) |
| Amortization of prior service costs |      | 111   |    | 103   |    | 333   |    | 308   |
| Net periodic benefit cost           | \$   | 122   | \$ | 129   | \$ | 366   | \$ | 386   |

### (13) Financial Information by Segment

Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker, or decision-making group, in deciding how to allocate resources and in assessing performance. Our chief operating decision-making group is composed of the chief executive officer and members of senior management. Our reportable operating segments are professional diagnostics, health information solutions, consumer diagnostics and corporate and other. Our operating results include license and royalty revenue which are allocated to professional diagnostics and consumer diagnostics on the basis of the original license or royalty agreement. We evaluate performance of our operating segments based on revenue and operating income (loss). Segment information for the three and nine months ended September 30, 2014 and 2013 and as of September 30, 2014 and December 31, 2013 is as follows (in thousands):

|  | Professional<br>Diagnostics |           | Health<br>Information<br>Solutions |          | Consumer<br>Diagnostics |         | Corporate<br>and<br>Other |          |      | Total     |
|--|-----------------------------|-----------|------------------------------------|----------|-------------------------|---------|---------------------------|----------|------|-----------|
| Three Months Ended September 30, 2014:   |                             |           |                                    |          |                         |         |                           |          |      |           |
| Net revenue                              | \$                          | 585,941   | \$                                 | 123,856  | \$                      | 26,449  | \$                        |          | \$   | 736,246   |
| Operating income (loss)                  | \$                          | 56,498    | \$                                 | 9,824    | \$                      | 3,742   | \$                        | (32,452) | \$   | 37,612    |
| Depreciation and amortization            | \$                          | 75,625    | \$                                 | 17,529   | \$                      | 841     | \$                        | 1,917    | \$   | 95,912    |
| Restructuring charge                     | \$                          | 14,124    | \$                                 | 425      | \$                      | 0.11    | \$                        | 3,178    | \$   | 17,727    |
| Stock-based compensation                 | \$                          | 1 1,12 1  | \$                                 |          | \$                      |         | \$                        | 3,169    | \$   | 3,169     |
| Three Months Ended September 30,         |                             |           |                                    |          |                         |         |                           | -,,      |      | 2,202     |
| 2013:                                    |                             |           |                                    |          |                         |         |                           |          |      |           |
| Net revenue                              | \$                          | 590,801   | \$                                 | 133,671  | \$                      | 28,848  | \$                        |          | \$   | 753,320   |
| Operating income (loss)                  | \$                          | 53,189    | \$                                 | (1,918)  | \$                      | 3,347   | \$                        | (29,034) | \$   | 25,584    |
| Depreciation and amortization            | \$                          | 88,835    | \$                                 | 21,586   | \$                      | 1,063   | \$                        | 287      | \$   | 111,771   |
| Non-cash charge associated with acquired |                             |           |                                    |          |                         |         |                           |          |      |           |
| inventory                                | \$                          | 708       | \$                                 |          | \$                      |         | \$                        |          | \$   | 708       |
| Restructuring charge                     | \$                          | 6,033     | \$                                 | 1,661    | \$                      |         | \$                        |          | \$   | 7,694     |
| Stock-based compensation                 | \$                          |           | \$                                 |          | \$                      |         | \$                        | 5,662    | \$   | 5,662     |
| Loss on disposition                      | \$                          | 5,885     | \$                                 |          | \$                      |         | \$                        |          | \$   | 5,885     |
| Nine Months Ended September 30, 2014:    |                             |           |                                    |          |                         |         |                           |          |      |           |
| Net revenue                              | \$                          | 1,735,856 | \$                                 | 372,352  | \$                      | 81,616  | \$                        |          | \$ 2 | 2,189,824 |
| Operating income (loss)                  | \$                          | 119,339   | \$                                 | 6,814    | \$                      | 10,618  | \$                        | (74,022) | \$   | 62,749    |
| Depreciation and amortization            | \$                          | 230,219   | \$                                 | 54,472   | \$                      | 2,604   | \$                        | 3,461    | \$   | 290,756   |
| Restructuring charge                     | \$                          | 29,572    | \$                                 | 3,872    | \$                      |         | \$                        | 7,328    | \$   | 40,772    |
| Stock-based compensation                 | \$                          |           | \$                                 |          | \$                      |         | \$                        | 7,751    | \$   | 7,751     |
| Loss on disposition                      | \$                          | 638       | \$                                 |          | \$                      |         | \$                        |          | \$   | 638       |
| Nine Months Ended September 30, 2013:    |                             |           |                                    |          |                         |         |                           |          |      |           |
| Net revenue                              | \$                          | 1,777,055 | \$                                 | 401,432  | \$                      | 76,846  | \$                        |          | \$ 2 | 2,255,333 |
| Operating income (loss)                  | \$                          | 185,925   | \$                                 | (18,832) | \$                      | 9,031   | \$                        | (66,909) | \$   | 109,215   |
| Depreciation and amortization            | \$                          | 258,485   | \$                                 | 63,005   | \$                      | 3,296   | \$                        | 846      | \$   | 325,632   |
| Non-cash charge associated with acquired |                             |           |                                    |          |                         |         |                           |          |      |           |
| inventory                                | \$                          | 1,880     | \$                                 |          | \$                      |         | \$                        |          | \$   | 1,880     |
| Restructuring charge                     | \$                          | 9,162     | \$                                 | 10,468   | \$                      |         | \$                        |          | \$   | 19,630    |
| Stock-based compensation                 | \$                          |           | \$                                 |          | \$                      |         | \$                        | 14,462   | \$   | 14,462    |
| Loss on disposition                      | \$                          | 5,885     | \$                                 |          | \$                      |         | \$                        |          | \$   | 5,885     |
| Assets:                                  |                             |           |                                    |          |                         |         |                           |          |      |           |
| As of September 30, 2014                 |                             | 6,016,347 | \$                                 | 486,937  | \$                      | 215,802 | \$                        | 89,535   |      | 5,808,621 |
| As of December 31, 2013                  | \$                          | 5,744,734 | \$                                 | 504,645  | \$                      | 197,458 | \$                        | 613,977  | \$ 7 | 7,060,814 |

The following tables summarize our net revenue from the professional diagnostics and health information solutions reporting segments by groups of similar products and services for the three and nine months ended September 30, 2014 and 2013 (in thousands):

| Professional Diagnostics Segment Tl           | hree N | Months En | ded | Septembe | im <b>&amp;</b> (1), | Months End | led | September 30, |
|---|--------|-----------|-----|----------|----------------------|------------|-----|---------------|
|   |        | 2014      |     | 2013     |                      | 2014       |     | 2013          |
| Infectious disease                            | \$     | 177,339   | \$  | 172,739  | \$                   | 507,010    | \$  | 520,289       |
| Toxicology                                    |        | 161,940   |     | 166,536  |                      | 478,514    |     | 481,469       |
| Cardiology                                    |        | 108,501   |     | 116,281  |                      | 331,917    |     | 349,650       |
| Diabetes                                      |        | 49,477    |     | 53,150   |                      | 151,425    |     | 178,138       |
| Other   |        | 84,501    |     | 78,607   |                      | 252,303    |     | 235,992       |
|   |        |           |     |          |                      |            |     |               |
| Professional diagnostics net product sales an | d      |           |     |          |                      |            |     |               |
| services revenue                              |        | 581,758   |     | 587,313  |                      | 1,721,169  |     | 1,765,538     |
| License and royalty revenue                   |        | 4,183     |     | 3,488    |                      | 14,687     |     | 11,517        |
|   |        |           |     |          |                      |            |     |               |
| Professional diagnostics net revenue          | \$     | 585,941   | \$  | 590,801  | \$                   | 1,735,856  | \$  | 1,777,055     |

#### Health Information Solutions Segment Three Months Ended September 30, 2014 2013 2014 2013 Condition and case management 48,356 55,992 145,215 161,475 Wellness 21,546 22,223 70,030 75,753 Women s and children s health 23,769 28,431 70,308 86,767 Patient self-testing services 30.185 27,025 86,799 77,437 Health information solutions net revenue \$ 123,856 \$ 133,671 372,352 \$ 401,432

### (14) Related Party Transactions

#### (a) Divestiture of ACS Companies

On October 10, 2014, we completed the sale of our ACS subsidiary to ACS Acquisition, LLC (the Purchaser), pursuant to the terms of a Membership Interest Purchase Agreement with the Purchaser and Sumit Nagpal. In connection with the sale of ACS, we also agreed to sell our subsidiary Wellogic ME FZ LLC (Wellogic, together with ACS, the ACS Companies) to the Purchaser, subject to the satisfaction of routine requirements of Dubai law relating to the transfer of equity. See Note 20.

Mr. Nagpal is a director of Wellogic and served as the chief executive officer and a director of ACS until his resignation on September 2, 2014. Mr. Nagpal was also the owner of Method Factory, Inc., the company that sold to Alere in 2011 the business and assets of ACS, and Wellogic prior to its sale to Alere in 2012.

#### (b) SPD Joint Venture

In May 2007, we completed the formation of Swiss Precision Diagnostics GmbH, or SPD, our 50/50 joint venture with Procter & Gamble, or P&G, for the development, manufacturing, marketing and sale of existing and

to-be-developed consumer diagnostic products, outside the cardiology, diabetes and oral care fields. Upon completion of the arrangement to form the joint venture, we ceased to consolidate the operating results of our consumer diagnostic products business related to the joint venture and instead account for our 50% interest in the results of the joint venture under the equity method of accounting.

We had a net payable to SPD of \$4.1 million as of September 30, 2014 and a net receivable from SPD of \$2.1 million as of December 31, 2013. Included in the \$4.1 million payable balance as of September 30, 2014 is a receivable of approximately \$1.6 million for costs incurred in connection with our 2008 SPD-related restructuring plans. Included in the \$2.1 million receivable balance as of December 31, 2013 is approximately \$1.8 million of costs incurred in connection with our 2008 SPD-related restructuring plans. We have also recorded a long-term receivable totaling approximately \$11.4 million and \$13.2 million as of September 30, 2014 and December 31, 2013, respectively, related to the 2008 SPD-related restructuring plans. Additionally, customer receivables associated with revenue earned after the formation of the joint venture was completed have been classified as other receivables within prepaid and other current assets on our Consolidated Balance Sheets in the amount of \$9.1 million and \$12.4 million as of September 30, 2014 and December 31, 2013, respectively. In connection with the joint venture arrangement, the joint venture bears the collection risk associated with these receivables. Sales to the joint venture under our manufacturing agreement totaled \$19.6 million and \$60.8 million during the three and nine months ended September 30, 2014, respectively, and \$21.2 million and \$56.5 million during the three and nine months ended September 30, 2013, respectively. Additionally, services revenue generated pursuant to the long-term services agreement with the joint venture totaled \$0.3 million and \$1.0 million during the three and nine months ended September 30, 2014, respectively, and \$0.3 million and \$0.9 million during the three and nine months ended September 30, 2013, respectively. Sales under our manufacturing agreement and long-term services agreement are included in net product sales and services revenue, respectively, in our Consolidated Statements of Operations.

19

Under the terms of our product supply agreement, SPD purchases products from our manufacturing facilities in China. SPD in turn sells a portion of those tests back to us for final assembly and packaging. Once packaged, a portion of the tests are sold to P&G for distribution to third-party customers in North America. As a result of these related transactions, we have recorded \$9.1 million and \$9.4 million of trade receivables which are included in accounts receivable on our Consolidated Balance Sheets as of September 30, 2014 and December 31, 2013, respectively, and \$25.8 million and \$18.8 million of trade accounts payable which are included in accounts payable on our Consolidated Balance Sheets as of September 30, 2014 and December 31, 2013, respectively. During the nine months ended September 30, 2013, we received \$10.8 million in cash from SPD as a return of capital.

The following table summarizes our related party balances with SPD within our Consolidated Balance Sheets (in thousands):

| <b>Balance Sheet Caption</b>                         | Septem | ber 30, 20 <b>I</b> | <b>Æ</b> cei | mber 31, 2013 |
|--|--------|---------------------|--------------|---------------|
| Accounts receivable, net of allowances               | \$     | 9,119               | \$           | 11,510        |
| Prepaid expenses and other current assets            | \$     | 9,133               | \$           | 12,417        |
| Deferred financing costs, net, and other non-current |        |                     |              |               |
| assets   | \$     | 11,369              | \$           | 13,249        |
| Accounts payable                                     | \$     | 29,841              | \$           | 18,811        |

(c) Entrustment Loan Arrangement with SPD Shanghai

Alere (Shanghai) Diagnostics Co., Ltd., or Alere Shanghai, and SPD Trading (Shanghai) Co., Ltd., or SPD Shanghai, entered into an entrustment loan arrangement for a maximum of CNY 23 million (approximately \$3.7 million at September 30, 2014), in order to finance the latter s short-term working capital needs, with the Royal Bank of Scotland (China) Co., Ltd. Shanghai Branch, or RBS. The agreement governs the setting up of an Entrustment Loan Account with RBS, into which Alere Shanghai deposits certain monies. This restricted cash account provides a guarantee to RBS of amounts borrowed from RBS by SPD Shanghai. The Alere Shanghai RBS account is recorded as restricted cash on Alere Shanghai s balance sheet and amounted to \$1.7 million at September 30, 2014.

### (15) Other Arrangements

On February 19, 2013, we entered into an agreement with the Bill and Melinda Gates Foundation, or the Gates Foundation, whereby we were awarded a grant by the Gates Foundation in the amount of \$21.6 million to support the development and commercialization of a validated, low-cost, nucleic-acid assay for clinical Tuberculosis, or TB, detection and drug-resistance test cartridges and adaptation of an analyzer platform capable of operation in rudimentary laboratories in low-resource settings. In connection with this agreement, we also entered into a loan agreement with the Gates Foundation, or the Gates Loan Agreement, which provides for the making of subordinated term loans by the Gates Foundation to us from time to time, subject to the achievement of certain milestones, in an aggregate principal amount of up to \$20.6 million. Funding under the Gates Loan Agreement will be used in connection with the purchase of equipment for an automated high-throughput manufacturing line and other uses as necessary for the manufacture of the TB and HIV-related products. All loans under the Gates Loan Agreement are evidenced by promissory notes that we have executed and delivered to the Gates Foundation, bear interest at the rate of 3% per annum and, except to the extent earlier repaid by us, mature and are required to be repaid in full on December 31, 2019. As of September 30, 2014, we had borrowed no amounts under the Gates Loan Agreement. As of September 30, 2014, we had received approximately \$11.6 million in grant-related funding from the Gates Foundation, which was recorded as restricted cash and deferred grant funding. The deferred grant funding is classified within accrued expenses and other current liabilities on our Consolidated Balance Sheet. As qualified expenditures are

## Edgar Filing: ALERE INC. - Form 10-Q

incurred under the terms of the grant, we use the deferred funding to recognize a reduction of our related qualified research and development expenditures. For the three and nine months ended September 30, 2014, we incurred \$2.5 million and \$7.0 million, respectively, and for the three and nine months ended September 30, 2013, we incurred \$1.9 million and \$4.3 million, respectively, of qualified expenditures, for which we reduced our deferred grant funding balance and recorded an offset to our research and development expenses.

#### (16) Material Contingencies

Acquisition-related Contingent Consideration Obligations

We have contractual contingent purchase price consideration obligations related to certain of our acquisitions. We determine the acquisition date fair value of the contingent consideration obligations based on a probability-weighted approach derived from the overall likelihood of achieving certain performance targets, including product development milestones or financial metrics. The fair value measurement is based on significant inputs not observable in the market and thus represents a Level 3 measurement, as defined in fair value measurement accounting. The resultant probability-weighted earn-out payments are discounted using a discount rate based upon the weighted-average cost of capital. At each reporting date, we revalue the contingent consideration obligations to the reporting date fair values and record increases and decreases in the fair values as income or expense in our Consolidated Statements of Operations.

20

Increases or decreases in the fair values of the contingent consideration obligations may result from changes in discount periods and rates, changes in the timing and amount of earn-out criteria and changes in probability assumptions with respect to the likelihood of achieving the various earn-out criteria.

The following table summarizes our contractual contingent purchase price consideration obligations related to certain of our acquisitions, as follows (in thousands):

|                                      |                    |           | eptember 30, | of<br>September 36,  | Tair Value as<br>of<br>eptember 31 | of<br>December 31 |           |
|--------------------------------------|--------------------|-----------|--------------|----------------------|------------------------------------|-------------------|-----------|
| Acquisition                          | Acquisition Date   | Value     | 2014         | 2014                 | 2014                               | 2013              | 2014      |
| TwistDx, Inc. <sup>(1)</sup>         | March 11, 2010     | \$35,600  | \$ 108,777   | $2014  202(5^{(0)})$ | \$ 39,900                          | \$ 45,502         | \$ 15,250 |
| Ionian Technologies,                 |                    |           |              |                      |                                    |                   |           |
| Inc. <sup>(2)</sup>                  | July 12, 2010      | \$ 24,500 | \$ 50,000    | 2014 2015            | 24,700                             | 29,000            | 7,500     |
| Laboratory Data                      |                    |           |              |                      |                                    |                   |           |
| Systems, Inc. <sup>(3)</sup>         | August 29, 2011    | \$ 13,000 | \$           |                      |                                    | 7,400             | 7,500     |
| Forensics Limited                    |                    |           |              |                      |                                    |                   |           |
| $(ROAR)^{(4)}$                       | September 22, 2011 | \$ 5,463  | \$ 12,600    | 2014                 | 3,492                              | 2,484             |           |
| $ACS^{(5)}$                          | December 9, 2011   | \$ 18,900 | \$ (11)      |                      |                                    | 26,900            | 579       |
| MedApps <sup>(6)</sup>               | July 2, 2012       | \$ 13,100 | \$ 8,600     | 2014                 | 6,500                              | 8,200             | 5,000     |
| Amedica Biotech, Inc. <sup>(7)</sup> | July 3, 2012       | \$ 8,900  | \$           |                      |                                    | 7,500             | 8,055     |
| DiagnosisOne, Inc.(8)                | July 31, 2012      | \$22,300  | \$ 30,000    | 2014 2017            | 20,400                             | 26,600            | 3,000     |
| Epocal (9)                           | February 1, 2013   | \$75,000  | \$ 65,500    | 2014 2018            | 47,100                             | 47,200            |           |
| Other                                | Various            | \$ 58,877 | \$ 20,129    | 2014 2016            | 12,908                             | 13,183            | 2,689     |
|                                      |                    |           |              |                      |                                    |                   |           |
|                                      |                    |           |              |                      | \$155,000                          | \$213,969         | \$49,573  |

- (1) The terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain revenue and product development targets through 2025.
- (2) The terms of the acquisition agreement require us to pay earn-outs upon successfully meeting multiple product development milestones during the five years following the acquisition.
- The terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain revenue and operating income targets during each of the twelve-month periods ending June 30, 2012 and 2013.
- (4) The terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain EBITDA targets during 2012 through 2014.
- (5) The terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain operational and profit targets during 2012 through 2019. See also (11).
- (6) The terms of the acquisition agreement require us to make earn-out payments upon achievement of certain technological and product development milestones through December 31, 2014.
- (7) The terms of the acquisition agreement require us to make earn-out payments upon successfully meeting certain financial targets during each of the calendar years 2012 and 2013.

## Edgar Filing: ALERE INC. - Form 10-Q

- (8) The terms of the acquisition agreement require us to pay earn-outs upon successfully meeting certain financial targets within five years of the acquisition date.
- (9) The terms of the acquisition agreement require us to pay earn-outs and management incentive payments upon successfully meeting certain product development and United States Food and Drug Administration regulatory approval milestones from the date of acquisition through December 31, 2018.
- (10) The maximum earn-out period ends on the fifteenth anniversary of the acquisition date.
- (11) The earn-out was comprised of three components, of which two components had an aggregate maximum remaining earn-out potential of \$49.4 million. There was no dollar cap on the third earn-out component, however, the earn-out potential is limited to the remaining earn-out period. ACS was divested in October 2014 and these earn-outs were terminated in connection with the divestiture transaction. See Note 20.

#### (17) Recent Accounting Pronouncements

From time to time, new accounting pronouncements are issued by the Financial Accounting Standards Board, or FASB, or other standard setting bodies that we adopt as of the specified effective date. Unless otherwise discussed, we believe that the impact of recently issued standards that are not yet effective will not have a material impact on our financial position, results of operations, comprehensive income or cash flows upon adoption.

#### Recent Accounting Pronouncements

In August 2014, the FASB issued Accounting Standards Update, or ASU, No. 2014-15, *Presentation of Financial Statements -Going Concern (Subtopic 205-40): Disclosure of Uncertainties about an Entity s Ability to Continue as a Going Concern*, or ASU 2014-15. ASU 2014-15 is intended to define management s responsibility to evaluate whether there is substantial doubt about an organization s ability to continue as a going concern and to provide related footnote disclosures. ASU 2014-15 is effective for fiscal years ending after December 15, 2016, and for interim periods within fiscal years beginning after December 15, 2016. Early adoption is permitted. We are currently evaluating the potential impacts of the new standard on our consolidated financial statements.

In June 2014, the FASB issued Accounting Standards Update, or ASU, No. 2014-12, Compensation Stock Compensation (Topic 718) - Accounting for Share-Based Payments When the Terms of an Award Provide That a Performance Target Could Be

21

Achieved after the Requisite Service Period, or ASU 2014-12. ASU 2014-12 requires that a performance target which affects vesting and which could be achieved after the requisite service period be treated as a performance condition. ASU 2014-12 is effective for fiscal years beginning after December 15, 2015, and for interim periods within those fiscal years. Early adoption is permitted. We are currently evaluating the impact of the adoption of ASU 2014-12 on our consolidated financial statements.

In May 2014, the FASB issued Accounting Standards Update, or ASU, No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*, or ASU 2014-09. ASU 2014-09 requires that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU 2014-09 is effective for fiscal years beginning after December 15, 2016, and for interim periods within those fiscal years. Early adoption is not permitted. We are currently evaluating the impact of the new guidance and the method of adoption in the consolidated financial statements.

In April 2014, the FASB issued Accounting Standards Update, or ASU, No. 2014-08, *Presentation of Financial Statements (Topic 205) and Property, Plant, and Equipment (Topic 360) Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity,* or ASU 2014-08. ASU 2014-08 requires that only disposals representing a strategic shift in operations which has a major effect on the organization s operations and financial results, such as a disposal of a major geographic area, a major line of business, or a major equity method investment, should be presented as discontinued operations. In addition, the new guidance requires expanded disclosures about discontinued operations that will provide financial statement users with more information about the assets, liabilities, income, and expenses of discontinued operations. ASU 2014-08 is effective in the first quarter of 2015. The impact on our consolidated financial statements will be dependent on any transaction that is within the scope of the new guidance.

## Recently Adopted Standards

Effective January 1, 2014, we adopted Accounting Standards Update, or ASU, 2013-11, *Presentation of an Unrecognized Tax Benefit when a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists.* ASU 2013-11 clarifies guidance and eliminates diversity in practice on the presentation of unrecognized tax benefits when a net operating loss carryforward, similar tax loss or a tax credit carryforward exists, with limited exceptions. The adoption of this standard had no material impact on our Consolidated Financial Statements.

#### (18) Equity Investments

We account for the results from our equity investments under the equity method of accounting in accordance with Accounting Standards Codification, or ASC, 323, *Investments Equity Method and Joint Ventures*, based on the percentage of our ownership interest in the business. Our equity investments primarily include the following:

## (a) SPD

We recorded earnings of \$5.9 million and \$12.8 million during the three and nine months ended September 30, 2014, respectively, and earnings of \$4.7 million and \$11.4 million during the three and nine months ended September 30, 2013, respectively, in equity earnings of unconsolidated entities, net of tax, in our Consolidated Statements of Operations, which represented our 50% share of SPD s net income for the respective periods.

## (b) TechLab

## Edgar Filing: ALERE INC. - Form 10-Q

We own 49% of TechLab, Inc., or TechLab, a privately-held developer, manufacturer and distributor of rapid non-invasive intestinal diagnostics tests in the areas of intestinal inflammation, antibiotic-associated diarrhea and parasitology. We recorded earnings of \$0.9 million and \$1.6 million during the three and nine months ended September 30, 2014, respectively, and earnings of \$0.5 million and \$1.3 million during the three and nine months ended September 30, 2013, respectively, in equity earnings of unconsolidated entities, net of tax, in our Consolidated Statements of Operations, which represented our minority share of TechLab s net income for the respective periods.

Summarized financial information for SPD and TechLab on a combined basis is as follows (in thousands):

| Three Months Ended SepteMiherMonths Ended Sep    |           |           |            |            |  |  |  |  |
|--|-----------|-----------|------------|------------|--|--|--|--|
| <b>Combined Condensed Results of Operations:</b> | 2014      | 2013      | 2014       | 2013       |  |  |  |  |
| Net revenue                                      | \$ 65,397 | \$ 49,272 | \$ 155,533 | \$ 153,096 |  |  |  |  |
| Gross profit                                     | \$ 40,268 | \$ 40,158 | \$ 120,680 | \$ 112,862 |  |  |  |  |
| Net income after taxes                           | \$ 12.834 | \$ 10.543 | \$ 27,992  | \$ 25.549  |  |  |  |  |

22

| <b>Combined Condensed Balance Sheet:</b> | September 30, 2014 December 31, 201 |         |    |         |  |  |
|--|-------------------------------------|---------|----|---------|--|--|
| Current assets                           | \$                                  | 77,201  | \$ | 63,985  |  |  |
| Non-current assets                       |                                     | 35,912  |    | 38,541  |  |  |
| Total assets                             | \$                                  | 113,113 | \$ | 102,526 |  |  |
| Current liabilities                      | \$                                  | 27,675  | \$ | 38,053  |  |  |
| Non-current liabilities                  |                                     | 6,333   |    | 6,175   |  |  |
| Total liabilities                        | \$                                  | 24.009  | ¢  | 44 229  |  |  |
| Total liabilities                        | Э                                   | 34,008  | \$ | 44,228  |  |  |

#### (19) Loss on Disposition

In April 2014, we sold the Glucostabilizer business of Alere Informatics, Inc., which was part of our professional diagnostics reporting unit and business segment, to Medical Decision Network, LLC, or MDN, for \$1.1 million in cash proceeds and a \$1.5 million note receivable, which we fully reserved for based on our assessment of collectability. As a result of this transaction, we recorded a loss on disposition of \$0.6 million during the nine months ended September 30, 2014. The financial results for the Glucostabilizer business are immaterial to our consolidated financial results.

#### (20) Discontinued Operations

On October 10, 2014, we completed the sale of our ACS subsidiary to ACS Acquisition, LLC (the Purchaser), pursuant to the terms of a Membership Interest Purchase Agreement with Sumit Nagpal. In connection with the sale of ACS, we also agreed to sell our subsidiary Wellogic ME FZ LLC (Wellogic, together with ACS, the ACS Companies) to the Purchaser, subject to the satisfaction of routine requirements of Dubai law relating to the transfer of equity. The ACS Companies were included in our health information solutions segment. The purchase price for the ACS Companies consisted of cash proceeds of \$2.00 at closing and contingent consideration of up to an aggregate of \$7.0 million, consisting of (i) payments based on the gross revenues of the ACS Companies, (ii) payments to be made in connection with financing transactions by the Purchaser or the ACS Companies and (iii) payments to be made in connection with a sale by the Purchaser of the ACS Companies. In connection with the sale, we agreed to reimburse the Purchaser for up to \$750,000 of the Purchaser s and the ACS Companies transitional expenses.

Management determined that the transaction, as discussed above, met the criteria for assets held for sale as of September 30, 2014, and therefore, the following assets and liabilities have been segregated and classified as assets held for sale and liabilities related to assets held for sale, as appropriate, in the Consolidated Balance Sheet as of September 30, 2014 and December 31, 2013 (in thousands):

|   | Septemb | er 30, 2014 | Decemb | er 31, 201 |
|---|---------|-------------|--------|------------|
| Assets  |         |             |        |            |
| Cash and cash equivalents                       | \$      | 8           | \$     | 282        |
| Restricted cash                                 |         | 100         |        | 100        |
| Accounts receivable, net of allowances of \$161 |         |             |        |            |
| and \$56 at September 30, 2014 and December 31, |         |             |        |            |
| 2013, respectively                              |         | 1,592       |        | 869        |
| Prepaid expenses                                |         | 443         |        | 345        |

Edgar Filing: ALERE INC. - Form 10-Q

| Property, plant and equipment, net                |             | 1,288        |
|---|-------------|--------------|
| Other intangible assets, net                      |             | 16,168       |
| Total assets held for sale                        | \$<br>2,143 | \$<br>19,052 |
| Liabilities                                       |             |              |
| Accounts payable                                  | \$<br>420   | \$<br>553    |
| Accrued expenses and other current liabilities    | 1,703       | 2,038        |
| Other long-term liabilities                       | 63          | 25,736       |
| -   |             |              |
| Total liabilities related to assets held for sale | \$<br>2,186 | \$<br>28,327 |

The following summarized financial information related to the ACS Companies business, which was previously included in our health information solutions reporting segment, has been segregated from continuing operations and has been reported as discontinued operations in our Consolidated Statements of Operations (in thousands):

|  | En       | Months<br>ded<br>aber 30, | Nine Months Ended<br>September 30, |             |  |
|--|----------|---------------------------|------------------------------------|-------------|--|
|  | 2014     | 2013                      | 2014                               | 2013        |  |
| Net revenue  | \$ 690   | \$ 562                    | \$ 1,678                           | \$ 1,783    |  |
| Income (loss) from discontinued operations before income taxes | \$ 440   | \$ (5,286)                | \$ (7,547)                         | \$ (14,040) |  |
| Benefit for income taxes                                       | 6,605    | 2,063                     | 9,594                              | 5,480       |  |
| Income (loss) from discontinued operations, net of taxes       | \$ 7,045 | \$ (3,223)                | \$ 2,047                           | \$ (8,560)  |  |

The net income of \$7.0 million and \$2.0 million for the three and nine months ended September 30, 2014, respectively, reflects a gain of \$7.2 million (\$11.3 million, net of tax) resulting from the write down of \$18.0 million (\$11.2 million, net of tax) of finite-lived intangible assets and \$1.1 million (\$0.7 million, net of tax) of fixed assets to fair value, offset by the reversal of a \$26.3 million (\$23.2 million, net of tax) contingent consideration obligation associated with our original purchase of ACS. See Note 16.

Our Consolidated Statements of Cash Flows reflect an adjustment to net loss relating to a tax benefit associated with discontinued operations that is being retained subsequent to the closing of the divestiture transaction. The tax benefit was \$9.6 million and \$5.5 million for the nine months ending September 30, 2014 and 2013, respectively.

#### (21) Income Taxes

**Provision (Benefit) for Income Taxes.** During the three and nine months ended September 30, 2014, the provision for income taxes included a provision of \$79.4 million to establish a valuation allowance against deferred tax assets associated with our U.S. foreign tax credit carryforwards. This valuation allowance was established as it is more likely than not that these deferred tax assets will not be realized. This decision was based on the weight of all available positive and negative evidence that existed at September 30, 2014.

#### (22) Guarantor Financial Information

Our 7.25% senior notes due 2018, our 8.625% senior subordinated notes due 2018, and our 6.5% senior subordinated notes due 2020 are guaranteed by certain of our consolidated 100% owned subsidiaries, or the Guarantor Subsidiaries. The guarantees are full and unconditional and joint and several. The following supplemental financial information sets forth, on a consolidating basis, Balance Sheets as of September 30, 2014 and December 31, 2013, the related Statements of Operations, Statements of Comprehensive Income (Loss) for each of the three and nine months ended September 30, 2014 and 2013, respectively, and the Statements of Cash Flows for the nine months ended September 30, 2014 and 2013, respectively, for Alere Inc., the Guarantor Subsidiaries and our other subsidiaries, or the Non-Guarantor Subsidiaries. The supplemental financial information reflects the investments of Alere Inc. and the Guarantor Subsidiaries in the Guarantor and Non-Guarantor Subsidiaries using the equity method of accounting.

We have extensive transactions and relationships between various members of the consolidated group. These transactions and relationships include intercompany pricing agreements, intellectual property royalty agreements and general and administrative and research and development cost-sharing agreements. Because of these relationships, it is possible that the terms of these transactions are not the same as those that would result from transactions among wholly unrelated parties.

For comparative purposes, certain amounts for prior periods have been reclassified to conform to the current period classification.

24

## CONSOLIDATING STATEMENT OF OPERATIONS

# For the Three Months Ended September 30, 2014

(in thousands)

|   |           | Guarantor    | Non -<br>Guarantor |              |              |
|---|-----------|--------------|--------------------|--------------|--------------|
|   | Issuer    | Subsidiaries | Subsidiaries       | Eliminations | Consolidated |
| Net product sales   | \$        | \$ 218,011   | \$ 352,042         | \$ (60,777)  | \$ 509,276   |
| Services revenue  |           | 207,429      | 15,359             |              | 222,788      |
| Net product sales and services revenue  |           | 425,440      | 367,401            | (60,777)     | 732,064      |
| License and royalty revenue   |           | 2,993        | 3,663              | (2,474)      | 4,182        |
| Net revenue   |           | 428,433      | 371,064            | (63,251)     | 736,246      |
| Cost of net product sales   | 912       | 121,036      | 204,984            | (52,886)     | 274,046      |
| Cost of services revenue  | 71        | 117,443      | 8,448              | (7,857)      | 118,105      |
| Cost of net product sales and services  |           |              |                    |              |              |
| revenue   | 983       | 238,479      | 213,432            | (60,743)     | 392,151      |
| Cost of license and royalty revenue   | 28        | 55           | 3,628              | (2,475)      | 1,236        |
| Cost of net revenue   | 1,011     | 238,534      | 217,060            | (63,218)     | 393,387      |
| Gross profit (loss)   | (1,011)   | 189,899      | 154,004            | (33)         | 342,859      |
| Operating expenses:   |           |              |                    |              |              |
| Research and development  | 7,256     | 15,318       | 16,152             |              | 38,726       |
| Sales and marketing   | 1,264     | 67,999       | 67,073             |              | 136,336      |
| General and administrative  | 32,615    | 56,648       | 40,922             |              | 130,185      |
| Operating income (loss)   | (42,146)  | 49,934       | 29,857             | (33)         | 37,612       |
| Interest expense, including amortization  |           |              |                    |              |              |
| of original issue discounts and deferred  |           |              |                    |              | ,== ,a,,     |
| financing costs   | (51,589)  | (4,570)      | (4,511)            | 8,189        | (52,481)     |
| Other income (expense), net   | 4,706     | 4,662        | (9,438)            | (8,190)      | (8,260)      |
| Income (loss) from continuing operations before provision for income                                  |           |              |                    |              |              |
| taxes   | (89,029)  | 50,026       | 15,908             | (34)         | (23,129)     |
| Provision for income taxes  | 54,030    | 13,801       | 8,852              | (35)         | 76,648       |
|   | 2 .,02 3  | -2,001       |                    | (23)         | . 0,0.0      |
| Income (loss) from continuing operations before equity in earnings of subsidiaries and unconsolidated | (143,059) | 36,225       | 7,056              | 1            | (99,777)     |

Edgar Filing: ALERE INC. - Form 10-Q

| entities, net of tax                       |             |           |           |             |             |
|--|-------------|-----------|-----------|-------------|-------------|
| Equity in earnings of subsidiaries, net of |             |           |           |             |             |
| tax  | 56,045      | 209       |           | (56,254)    |             |
| Equity earnings of unconsolidated          |             |           |           |             |             |
| entities, net of tax                       | 559         |           | 5,779     | (61)        | 6,277       |
|  |             |           |           |             |             |
| Income (loss) from continuing operations   | (86,455)    | 36,434    | 12,835    | (56,314)    | (93,500)    |
| Income (loss) from discontinued            |             |           |           |             |             |
| operations, net of tax                     |             | (15,370)  | 22,415    |             | 7,045       |
|  |             |           |           |             |             |
| Net income (loss)                          | (86,455)    | 21,064    | 35,250    | (56,314)    | (86,455)    |
| Less: Net loss attributable to             |             |           |           |             |             |
| non-controlling interests                  |             |           | (306)     |             | (306)       |
|  |             |           |           |             |             |
| Net income (loss) attributable to Alere    |             |           |           |             |             |
| Inc. and Subsidiaries                      | (86,455)    | 21,064    | 35,556    | (56,314)    | (86,149)    |
| Preferred stock dividends                  | (5,367)     |           |           |             | (5,367)     |
|  |             |           |           |             |             |
| Net income (loss) available to common      |             |           |           |             |             |
| stockholders                               | \$ (91,822) | \$ 21,064 | \$ 35,556 | \$ (56,314) | \$ (91,516) |

## CONSOLIDATING STATEMENT OF OPERATIONS

# For the Three Months Ended September 30, 2013

(in thousands)

|  |          | Non-<br>Guarantor Guarantor |              |  |              |
|--|----------|-----------------------------|--------------|--|--------------|
|  | Issuer   | Subsidiaries                | Subsidiaries | Eliminations                             | Consolidated |
| Net product sales                        | \$       | \$ 223,367                  | \$ 330,010   | \$ (44,339)                              | \$ 509,038   |
| Services revenue                         | Ψ        | 220,453                     | 19,645       | ψ (::,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 240,098      |
|  |          |                             |              |  |              |
| Net product sales and services revenue   |          | 443,820                     | 349,655      | (44,339)                                 | 749,136      |
| License and royalty revenue              |          | 5,103                       | 4,057        | (4,976)                                  | 4,184        |
| Net revenue                              |          | 448,923                     | 353,712      | (49,315)                                 | 753,320      |
| Cost of net product sales                | 887      | 128,905                     | 165,914      | (37,472)                                 | 258,234      |
| Cost of services revenue                 | 007      | 120,062                     | 8,749        | (5,051)                                  | 123,760      |
| Cost of services revenue                 |          | 120,002                     | 0,715        | (3,031)                                  | 123,700      |
| Cost of net product sales and services   |          |                             |              |  |              |
| revenue                                  | 887      | 248,967                     | 174,663      | (42,523)                                 | 381,994      |
| Cost of license and royalty revenue      |          | 17                          | 6,967        | (4,975)                                  | 2,009        |
|  |          |                             |              |  |              |
| Cost of net revenue                      | 887      | 248,984                     | 181,630      | (47,498)                                 | 384,003      |
| Gross profit (loss)                      | (887)    | 199,939                     | 172,082      | (1,817)                                  | 369,317      |
| Operating expenses:                      |          |                             |              |  |              |
| Research and development                 | 5,515    | 17,030                      | 17,953       |  | 40,498       |
| Sales and marketing                      | 1,579    | 81,466                      | 75,633       |  | 158,678      |
| General and administrative               | 23,027   | 60,942                      | 54,703       |  | 138,672      |
| Loss on disposition                      |          |                             | 5,885        |  | 5,885        |
| Operating income (loss)                  | (31,008) | 40,501                      | 17,908       | (1,817)                                  | 25,584       |
| Interest expense, including amortization |          |                             |              |  |              |
| of original issue discounts and deferred |          |                             |              |  |              |
| financing costs                          | (52,318) | (6,326)                     | (2,721)      | 7,945                                    | (53,420)     |
| Other income (expense), net              | (6,775)  | 5,771                       | 81           | (7,945)                                  | (8,868)      |
| Income (loss) from continuing            |          |                             |              |  |              |
| operations before provision (benefit)    |          |                             |              |  |              |
| for income taxes                         | (90,101) | 39,946                      | 15,268       | (1,817)                                  | (36,704)     |
| Provision (benefit) for income taxes     | (29,302) | 14,212                      | 564          | (559)                                    | (15,085)     |
|  |          |                             |              |  |              |
| Income (loss) from continuing            | (60,799) | 25,734                      | 14,704       | (1,258)                                  | (21,619)     |
| operations before in equity earnings     |          |                             |              |  |              |

Edgar Filing: ALERE INC. - Form 10-Q

# (losses) of subsidiaries and unconsolidated entities, net of tax

| Equity in earnings (losses) of subsidiaries, |             |              |              |                |                |
|--|-------------|--------------|--------------|----------------|----------------|
| net of tax                                   | 41,246      | (337)        |              | (40,909)       |                |
| Equity earnings of unconsolidated            |             |              |              |                |                |
| entities, net of tax                         | 464         |              | 5,217        | 72             | 5,753          |
|  |             |              |              |                |                |
| Income (loss) from continuing operations     | (19,089)    | 25,397       | 19,921       | (42,095)       | (15,866)       |
| Loss from discontinued operations, net of    |             |              |              |                |                |
| tax  |             | (2,685)      | (538)        |                | (3,223)        |
|  | (10.000)    |              |              | / <b></b>      | (4.0.000)      |
| Net income (loss)                            | (19,089)    | 22,712       | 19,383       | (42,095)       | (19,089)       |
| Less: Net income attributable to             |             |              |              |                |                |
| non-controlling interests                    |             |              | 359          |                | 359            |
|  |             |              |              |                |                |
| Net income (loss) attributable to Alere      |             |              |              |                |                |
| Inc. and Subsidiaries                        | (19,089)    | 22,712       | 19,024       | (42,095)       | (19,448)       |
| Preferred stock dividends                    | (5,367)     |              |              |                | (5,367)        |
|  |             |              |              |                |                |
| Net income (loss) available to common        |             |              |              |                |                |
| stockholders                                 | \$ (24,456) | \$<br>22,712 | \$<br>19,024 | \$<br>(42,095) | \$<br>(24,815) |

## CONSOLIDATING STATEMENT OF OPERATIONS

# For the Nine Months Ended September 30, 2014

(in thousands)

|   |                     | Non- Guarantor Guarantor   |                        |                                  |                         |
|---|---------------------|----------------------------|------------------------|----------------------------------|-------------------------|
| Not maduat calca  | Issuer<br>\$        | Subsidiaries<br>\$ 634,066 | Subsidiaries           | <b>Eliminations</b> \$ (172,118) | Consolidated            |
| Net product sales Services revenue                                    | Ф                   | 5 634,066 614,264          | \$ 1,046,197<br>51,416 | \$ (1/2,118)                     | \$ 1,508,145<br>665,680 |
| Services revenue  |                     | 014,204                    | 31,410                 |                                  | 005,080                 |
| Net product sales and services revenue                                |                     | 1,248,330                  | 1,097,613              | (172,118)                        | 2,173,825               |
| License and royalty revenue   |                     | 10,312                     | 14,684                 | (8,997)                          | 15,999                  |
|   |                     |                            |                        |                                  |                         |
| Net revenue   |                     | 1,258,642                  | 1,112,297              | (181,115)                        | 2,189,824               |
|   | 2 201               | 255 401                    | 501 770                | (156.050)                        | <b>7</b> 04 610         |
| Cost of net product sales   | 2,291               | 357,401                    | 591,779                | (156,852)                        | 794,619                 |
| Cost of services revenue  | 214                 | 350,324                    | 25,123                 | (20,123)                         | 355,538                 |
| Cost of not product sales and services                                |                     |                            |                        |                                  |                         |
| Cost of net product sales and services revenue                        | 2,505               | 707,725                    | 616,902                | (176,975)                        | 1,150,157               |
| Cost of license and royalty revenue                                   | 2,303               | 194                        | 12,675                 | (8,997)                          | 3,900                   |
| cost of ficense and foyalty revenue                                   | 20                  | 1)4                        | 12,075                 | (0,771)                          | 3,700                   |
| Cost of net revenue   | 2,533               | 707,919                    | 629,577                | (185,972)                        | 1,154,057               |
| Gross profit (loss)   | (2,533)             | 550,723                    | 482,720                | 4,857                            | 1,035,767               |
| Operating expenses:   |                     |                            |                        |                                  |                         |
| Research and development  | 20,034              | 45,753                     | 49,068                 |                                  | 114,855                 |
| Sales and marketing   | 6,329               | 216,458                    | 209,740                |                                  | 432,527                 |
| General and administrative  | 76,803              | 195,715                    | 152,480                |                                  | 424,998                 |
| Loss on disposition   |                     | 638                        |                        |                                  | 638                     |
|   |                     |                            |                        |                                  |                         |
| Operating income (loss)   | (105,699)           | 92,159                     | 71,432                 | 4,857                            | 62,749                  |
| Interest expense, including amortization                              |                     |                            |                        |                                  |                         |
| of original issue discounts and deferred                              | (154 222)           | (15.225)                   | (12 (46)               | 26.525                           | (15( (70)               |
| financing costs   | (154,232)<br>11,823 | (15,335)<br>12,817         | (13,646)<br>1,068      | 26,535                           | (156,678)               |
| Other income (expense), net   | 11,823              | 12,817                     | 1,008                  | (26,594)                         | (886)                   |
| Income (loss) from continuing operations before provision (benefit)   |                     |                            |                        |                                  |                         |
| for income taxes  | (248,108)           | 89,641                     | 58,854                 | 4,798                            | (94,815)                |
| Provision (benefit) for income taxes                                  | (8,291)             | 42,151                     | 27,625                 | 1,624                            | 63,109                  |
|   |                     |                            |                        |                                  |                         |
| Income (loss) from continuing operations before equity in earnings of | (239,817)           | 47,490                     | 31,229                 | 3,174                            | (157,924)               |

Edgar Filing: ALERE INC. - Form 10-Q

# subsidiaries and unconsolidated entities, net of tax

| Equity in earnings of subsidiaries, net of               |              |      |        |              |                |                 |
|--|--------------|------|--------|--------------|----------------|-----------------|
| tax  | 96,269       |      | 442    |              | (96,711)       |                 |
| Equity earnings of unconsolidated entities, net of tax   | 1,387        |      |        | 12,516       | (187)          | 13,716          |
| Income (loss) from continuing operations                 | (142,161)    | 4    | 7,932  | 43,745       | (93,724)       | (144,208)       |
| Income (loss) from discontinued operations, net of tax   |              | (2   | 1,149) | 23,196       |                | 2,047           |
| Net income (loss)  | (142,161)    | 2    | 6,783  | 66,941       | (93,724)       | (142,161)       |
| Less: Net loss attributable to non-controlling interests |              |      |        | (136)        |                | (136)           |
| Net income (loss) attributable to Alere                  |              |      |        |              |                |                 |
| Inc. and Subsidiaries                                    | (142,161)    | 2    | 6,783  | 67,077       | (93,724)       | (142,025)       |
| Preferred stock dividends                                | (15,926)     |      |        |              |                | (15,926)        |
|  |              |      |        |              |                |                 |
| Net income (loss) available to common                    |              |      |        |              |                |                 |
| stockholders   | \$ (158,087) | \$ 2 | 6,783  | \$<br>67,077 | \$<br>(93,724) | \$<br>(157,951) |

## CONSOLIDATING STATEMENT OF OPERATIONS

# For the Nine Months Ended September 30, 2013

(in thousands)

|   |            | C                         | Non-                      |                      |                    |
|---|------------|---------------------------|---------------------------|----------------------|--------------------|
|   | Issuer     | Guarantor<br>Subsidiaries | Guarantor<br>Subsidiaries | Eliminations         | Consolidated       |
| Net product sales                                   | \$         | \$ 665,927                | \$ 1,015,646              | \$ (142,697)         | \$ 1,538,876       |
| Services revenue                                    | Ψ          | 645,620                   | 57,724                    | ψ (112,077)          | 703,344            |
|   |            | ,                         | ,                         |                      | ,                  |
| Net product sales and services revenue              |            | 1,311,547                 | 1,073,370                 | (142,697)            | 2,242,220          |
| License and royalty revenue                         |            | 10,908                    | 12,662                    | (10,457)             | 13,113             |
| S   |            | 1 222 455                 | 1.006.022                 | (150 154)            | 2 255 222          |
| Net revenue   |            | 1,322,455                 | 1,086,032                 | (153,154)            | 2,255,333          |
| Cost of net product sales                           | 2,722      | 368,325                   | 518,776                   | (125,322)            | 764,501            |
| Cost of net product sales  Cost of services revenue | 2,122      | 354,711                   | 26,147                    | (123,322) $(13,777)$ | 367,081            |
| Cost of services revenue                            |            | 33 1,711                  | 20,117                    | (13,777)             | 307,001            |
| Cost of net product sales and services              |            |                           |                           |                      |                    |
| revenue   | 2,722      | 723,036                   | 544,923                   | (139,099)            | 1,131,582          |
| Cost of license and royalty revenue                 |            | 52                        | 15,668                    | (10,456)             | 5,264              |
|   |            |                           |                           |                      |                    |
| Cost of net revenue                                 | 2,722      | 723,088                   | 560,591                   | (149,555)            | 1,136,846          |
| a   | ( <u>-</u> |                           |                           | (5.700)              |                    |
| Gross profit (loss)                                 | (2,722)    | 599,367                   | 525,441                   | (3,599)              | 1,118,487          |
| Operating expenses:                                 | 16.167     | 50.602                    | 54.011                    |                      | 120.000            |
| Research and development                            | 16,167     | 50,682                    | 54,011                    |                      | 120,860            |
| Sales and marketing General and administrative      | 4,384      | 245,265                   | 223,272                   |                      | 472,921<br>409,606 |
| Loss on disposition                                 | 51,531     | 201,719                   | 156,356<br>5,885          |                      | 5,885              |
| Loss on disposition                                 |            |                           | 3,003                     |                      | 5,665              |
| Operating income (loss)                             | (74,804)   | 101,701                   | 85,917                    | (3,599)              | 109,215            |
| Interest expense, including amortization            |            | ,                         | ,                         | ( ) /                | ,                  |
| of original issue discounts and deferred            |            |                           |                           |                      |                    |
| financing costs                                     | (200,836)  | (19,729)                  | (9,209)                   | 26,502               | (203,272)          |
| Other income (expense), net                         | (7,612)    | 17,676                    | 8,178                     | (26,502)             | (8,260)            |
|   |            |                           |                           |                      |                    |
| Income (loss) from continuing                       |            |                           |                           |                      |                    |
| operations before provision (benefit)               | (202.252)  | 00.640                    | 04.006                    | (2.500)              | (100.017)          |
| for income taxes                                    | (283,252)  | 99,648                    | 84,886                    | (3,599)              | (102,317)          |
| Provision (benefit) for income taxes                | (102,473)  | 44,528                    | 28,510                    | (1,238)              | (30,673)           |
| Income (loss) from continuing                       | (180,779)  | 55,120                    | 56,376                    | (2,361)              | (71,644)           |
| operations before in equity earnings                | (100,779)  | 33,120                    | 30,370                    | (2,301)              | (/1,044)           |
| operations before in equity carmings                |            |                           |                           |                      |                    |

Edgar Filing: ALERE INC. - Form 10-Q

# (losses) of subsidiaries and unconsolidated entities, net of tax

| Equity in earnings (losses) of            |             |           |           |              |             |
|---|-------------|-----------|-----------|--------------|-------------|
| subsidiaries, net of tax                  | 112,535     | (1,510)   |           | (111,025)    |             |
| Equity earnings of unconsolidated         |             |           |           |              |             |
| entities, net of tax                      | 1,278       |           | 11,932    | 28           | 13,238      |
|   |             |           |           |              |             |
| Income (loss) from continuing operations  | (66,966)    | 53,610    | 68,308    | (113,358)    | (58,406)    |
| Loss from discontinued operations, net of |             |           |           |              |             |
| tax                                       |             | (6,941)   | (1,619)   |              | (8,560)     |
|   |             |           |           |              |             |
| Net income (loss)                         | (66,966)    | 46,669    | 66,689    | (113,358)    | (66,966)    |
| Less: Net income attributable to          |             |           |           |              |             |
| non-controlling interests                 |             |           | 601       |              | 601         |
|   |             |           |           |              |             |
| Net income (loss) attributable to Alere   |             |           |           |              |             |
| Inc. and Subsidiaries                     | (66,966)    | 46,669    | 66,088    | (113,358)    | (67,567)    |
| Preferred stock dividends                 | (15,926)    |           |           |              | (15,926)    |
|   |             |           |           |              |             |
| Net income (loss) available to common     |             |           |           |              |             |
| stockholders                              | \$ (82,892) | \$ 46,669 | \$ 66,088 | \$ (113,358) | \$ (83,493) |

## CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME (LOSS)

# For the Three Months Ended September 30, 2014

(in thousands)

|   |             |     |              |              | Non-        |     |             |    |            |
|---|-------------|-----|--------------|--------------|-------------|-----|-------------|----|------------|
|   |             | Gu  | ıarantor     | $\mathbf{G}$ | uarantor    |     |             |    |            |
|   | Issuer      | Sub | osidiaries   | Su           | bsidiaries  | Eli | minations   | Co | nsolidated |
| Net income (loss)                         | \$ (86,455) | \$  | 21,064       | \$           | 35,250      | \$  | (56,314)    | \$ | (86,455)   |
| Other community loss before tour          |             |     |              |              |             |     |             |    |            |
| Other comprehensive loss, before tax:     |             |     |              |              |             |     |             |    |            |
| Changes in cumulative translation         |             |     |              |              |             |     |             |    |            |
| adjustment                                | (383)       |     | (104)        |              | (95,936)    |     | (2)         |    | (96,425)   |
| Unrealized gains on hedging instruments   |             |     |              |              | 7           |     |             |    | 7          |
| Minimum pension liability adjustment      |             |     |              |              | 481         |     |             |    | 481        |
|   |             |     |              |              |             |     |             |    |            |
| Other comprehensive loss, before tax      | (383)       |     | (104)        |              | (95,448)    |     | (2)         |    | (95,937)   |
| Income tax provision (benefit) related to |             |     |              |              |             |     |             |    |            |
| items of other comprehensive income       |             |     |              |              |             |     |             |    |            |
| r i i i i i i i i i i i i i i i i i i i   |             |     |              |              |             |     |             |    |            |
| Other comprehensive loss, net of tax      | (383)       |     | (104)        |              | (95,448)    |     | (2)         |    | (95,937)   |
| other comprehensive loss, her or tax      | (303)       |     | (104)        |              | (23,110)    |     | (2)         |    | ()3,)31)   |
| Comprehensive income (loss)               | (86,838)    |     | 20,960       |              | (60,198)    |     | (56,316)    |    | (182,392)  |
| Less: Comprehensive loss attributable to  | , , ,       |     |              |              | , , ,       |     | , ,         |    |            |
| non-controlling interests                 |             |     |              |              | (306)       |     |             |    | (306)      |
| non controlling intercons                 |             |     |              |              | (500)       |     |             |    | (200)      |
| Comprehensive income (loss) attributable  |             |     |              |              |             |     |             |    |            |
| to Alere Inc. and Subsidiaries            | \$ (86,838) | \$  | 20,960       | \$           | (59,892)    | \$  | (56,316)    | \$ | (182,086)  |
|   | + (23,000)  | Ψ   | _ = = ,> = = | Ψ            | (= = ,0 = ) | Ψ   | (= =,= = =) | Ψ  | (===,000)  |

## CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME (LOSS)

# For the Three Months Ended September 30, 2013

(in thousands)

|  |             | Gi | ıarantor  | Gı | Non-<br>iarantor |     |           |     |            |
|--|-------------|----|-----------|----|------------------|-----|-----------|-----|------------|
|  | Issuer      |    | sidiaries |    | sidiaries        | Eli | minations | Coı | ısolidated |
| Net income (loss)  | \$ (19,089) | \$ | 22,712    | \$ | 19,383           | \$  | (42,095)  | \$  | (19,089)   |
| Other comprehensive income, before tax:  |             |    |           |    |                  |     |           |     |            |
| Changes in cumulative translation  | 504         |    |           |    | ((740            |     | 2         |     | (7.260     |
| adjustment   | 524         |    |           |    | 66,742           |     | 2         |     | 67,268     |
| Unrealized gains on hedging instruments  Minimum pension liability adjustment  |             |    |           |    | (369)            |     |           |     | (369)      |
| Other comprehensive income, before tax<br>Income tax provision (benefit) related to<br>items of other comprehensive loss | 524         |    |           |    | 66,393           |     | 2         |     | 66,919     |
| Other comprehensive income, net of tax   | 524         |    |           |    | 66,393           |     | 2         |     | 66,919     |
| Comprehensive income (loss)  | (18,565)    |    | 22,712    |    | 85,776           |     | (42,093)  |     | 47,830     |
| Less: Comprehensive income attributable to non-controlling interests   |             |    |           |    | 359              |     |           |     | 359        |
| Comprehensive income (loss) attributable to Alere Inc. and Subsidiaries  | \$ (18,565) | \$ | 22,712    | \$ | 85,417           | \$  | (42,093)  | \$  | 47,471     |

## CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME (LOSS)

# For the Nine Months Ended September 30, 2014

(in thousands)

|   |                            |           |                     |           | Non-                 |              |                    |            |                      |
|---|----------------------------|-----------|---------------------|-----------|----------------------|--------------|--------------------|------------|----------------------|
|   | T                          |           | arantor             |           | uarantor             | 1712         | <b>: 4:</b>        | <b>C</b> - | 12.343               |
| Net income (loss)   | <b>Issuer</b> \$ (142,161) | Sub<br>\$ | sidiaries<br>26,783 | Sui<br>\$ | bsidiaries<br>66,941 | <b>E</b> III | minations (93,724) | \$         | nsolidated (142,161) |
| Net income (loss)   | \$ (142,101)               | Ψ         | 20,765              | φ         | 00,541               | Ψ            | (93,124)           | φ          | (142,101)            |
| Other comprehensive loss, before tax:                                   |                            |           |                     |           |                      |              |                    |            |                      |
| Changes in cumulative translation                                       |                            |           |                     |           |                      |              |                    |            |                      |
| adjustment  | (137)                      |           | (178)               |           | (69,633)             |              | (2)                |            | (69,950)             |
| Unrealized losses on available for sale                                 |                            |           |                     |           |                      |              |                    |            |                      |
| securities  |                            |           | (17)                |           |                      |              |                    |            | (17)                 |
| Unrealized gains on hedging instruments                                 |                            |           |                     |           | 21                   |              |                    |            | 21                   |
| Minimum pension liability adjustment                                    |                            |           |                     |           | 468                  |              |                    |            | 468                  |
| Other comprehensive loss, before tax                                    | (137)                      |           | (195)               |           | (69,144)             |              | (2)                |            | (69,478)             |
| Income tax provision (benefit) related to                               |                            |           |                     |           |                      |              |                    |            |                      |
| items of other comprehensive income                                     |                            |           |                     |           |                      |              |                    |            |                      |
| Other comprehensive loss, net of tax                                    | (137)                      |           | (195)               |           | (69,144)             |              | (2)                |            | (69,478)             |
|   |                            |           |                     |           |                      |              |                    |            |                      |
| Comprehensive income (loss)   | (142,298)                  |           | 26,588              |           | (2,203)              |              | (93,726)           |            | (211,639)            |
| Less: Comprehensive loss attributable to                                |                            |           |                     |           |                      |              |                    |            |                      |
| non-controlling interests   |                            |           |                     |           | (136)                |              |                    |            | (136)                |
|   |                            |           |                     |           |                      |              |                    |            |                      |
| Comprehensive income (loss) attributable to Alere Inc. and Subsidiaries | \$ (142,298)               | \$        | 26,588              | \$        | (2,067)              | \$           | (93,726)           | \$         | (211,503)            |

## CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME (LOSS)

# For the Nine Months Ended September 30, 2013

(in thousands)

|   |             | Gu  | ıarantor   | Non | -Guarantor |     |            |    |            |
|---|-------------|-----|------------|-----|------------|-----|------------|----|------------|
|   | Issuer      | Sub | osidiaries | Su  | bsidiaries | Eli | iminations | Co | nsolidated |
| Net income (loss)                         | \$ (66,966) | \$  | 46,669     | \$  | 66,689     | \$  | (113,358)  | \$ | (66,966)   |
|   |             |     |            |     |            |     |            |    |            |
| Other comprehensive loss, before tax:     |             |     |            |     |            |     |            |    |            |
| Changes in cumulative translation         |             |     |            |     |            |     |            |    |            |
| adjustment                                | (329)       |     |            |     | (42,188)   |     | 2          |    | (42,515)   |
| Unrealized gains on hedging instruments   |             |     |            |     | 31         |     |            |    | 31         |
| Minimum pension liability adjustment      |             |     |            |     | 335        |     |            |    | 335        |
|   |             |     |            |     |            |     |            |    |            |
| Other comprehensive loss, before tax      | (329)       |     |            |     | (41,822)   |     | 2          |    | (42,149)   |
| Income tax provision (benefit) related to |             |     |            |     |            |     |            |    |            |
| items of other comprehensive loss         |             |     |            |     |            |     |            |    |            |
|   |             |     |            |     |            |     |            |    |            |
| Other comprehensive loss, net of tax      | (329)       |     |            |     | (41,822)   |     | 2          |    | (42,149)   |
|   |             |     |            |     |            |     |            |    |            |
| Comprehensive income (loss)               | (67,295)    |     | 46,669     |     | 24,867     |     | (113,356)  |    | (109,115)  |
| Less: Comprehensive income                |             |     |            |     |            |     |            |    |            |
| attributable to non-controlling interests |             |     |            |     | 601        |     |            |    | 601        |
|   |             |     |            |     |            |     |            |    |            |
| Comprehensive income (loss)               |             |     |            |     |            |     |            |    |            |
| attributable to Alere Inc. and            |             |     |            |     |            |     |            |    |            |
| Subsidiaries                              | \$ (67,295) | \$  | 46,669     | \$  | 24,266     | \$  | (113,356)  | \$ | (109,716)  |

32

## CONSOLIDATING BALANCE SHEET

# **September 30, 2014**

(in thousands)

|                                     | 1   | [ssuer   |      | uarantor<br>bsidiaries | n-Guarantor<br>ubsidiaries | Eliminations   | Co | onsolidated       |
|-------------------------------------|-----|----------|------|------------------------|----------------------------|----------------|----|-------------------|
| ASSETS                              | _   |          | 24.  | 31414114               |                            | <del></del>    |    | ,115 011 04 00 04 |
| Current assets:                     |     |          |      |                        |                            |                |    |                   |
| Cash and cash equivalents           | \$  | 11,469   | \$   | 104,690                | \$<br>328,694              | \$             | \$ | 444,853           |
| Restricted cash                     |     | 1,940    |      | 2,675                  | 33,541                     |                |    | 38,156            |
| Marketable securities               |     |          |      | 793                    | 1                          |                |    | 794               |
| Accounts receivable, net of         |     |          |      |                        |                            |                |    |                   |
| allowances                          |     |          |      | 241,710                | 275,724                    |                |    | 517,434           |
| Inventories, net                    |     |          |      | 172,090                | 209,486                    | (19,474)       |    | 362,102           |
| Deferred tax assets                 |     | (17,440) |      | 22,450                 | 30,648                     | (2,107)        |    | 33,551            |
| Prepaid expenses and other current  |     |          |      |                        |                            |                |    |                   |
| assets                              |     | 8,411    |      | 34,187                 | 81,476                     | 4,052          |    | 128,126           |
| Assets held for sale                |     |          |      | 2,127                  | 16                         |                |    | 2,143             |
| Intercompany receivables            |     | 366,149  |      | 809,418                | 59,656                     | (1,235,223)    |    |                   |
|                                     |     |          |      |                        |                            |                |    |                   |
| <b>Total current assets</b>         |     | 370,529  |      | 1,390,140              | 1,019,242                  | (1,252,752)    |    | 1,527,159         |
| Property, plant and equipment, net  |     | 29,563   |      | 275,232                | 222,183                    | (56)           |    | 526,922           |
| Goodwill                            |     |          |      | 1,841,316              | 1,225,794                  |                |    | 3,067,110         |
| Other intangible assets with        |     |          |      |                        |                            |                |    |                   |
| indefinite lives                    |     |          |      | 9,600                  | 37,290                     | (59)           |    | 46,831            |
| Finite-lived intangible assets, net |     | 8,715    |      | 870,640                | 586,206                    |                |    | 1,465,561         |
| Deferred financing costs, net and   |     |          |      |                        |                            |                |    |                   |
| other non-current assets            |     | 43,982   |      | 7,105                  | 23,081                     | (45)           |    | 74,123            |
| Investments in subsidiaries         | 3.  | ,835,826 |      | 271,122                | 189,998                    | (4,296,946)    |    |                   |
| Investments in unconsolidated       |     |          |      |                        |                            |                |    |                   |
| entities                            |     | 15,814   |      | 14,764                 | 47,269                     | 13,328         |    | 91,175            |
| Deferred tax assets                 |     |          |      |                        | 7,404                      |                |    | 7,404             |
| Non-current income tax receivable   |     | 2,336    |      |                        |                            |                |    | 2,336             |
| Intercompany notes receivables      | 2.  | ,073,773 |      | 681,592                | 51,732                     | (2,807,097)    |    |                   |
|                                     |     |          |      |                        |                            |                |    |                   |
| Total assets                        | \$6 | ,380,538 | \$ : | 5,361,511              | \$<br>3,410,199            | \$ (8,343,627) | \$ | 6,808,621         |
|                                     |     |          |      |                        |                            |                |    |                   |
| LIABILITIES AND EQUITY              |     |          |      |                        |                            |                |    |                   |
| Current liabilities:                |     |          |      |                        |                            |                |    |                   |
| Short-term debt and current portion |     |          |      |                        |                            |                |    |                   |
| of long-term debt                   | \$  | 60,000   | \$   | 221                    | \$<br>27,821               | \$             | \$ | 88,042            |
| Current portion of capital lease    |     |          |      |                        |                            |                |    |                   |
| obligations                         |     |          |      | 2,271                  | 2,724                      |                |    | 4,995             |
| Accounts payable                    |     | 15,221   |      | 88,814                 | 112,713                    |                |    | 216,748           |

Edgar Filing: ALERE INC. - Form 10-Q

| Accrued expenses and other current liabilities | (463,171)   | 636,824      | 231,388      | (126)          | 404,915      |
|--|-------------|--------------|--------------|----------------|--------------|
| Liabilities related to assets held for         | (100,171)   | 020,02       | 201,000      | (120)          |              |
| sale   |             | 2,186        |              |                | 2,186        |
| Intercompany payables                          | 772,405     | 192,272      | 270,545      | (1,235,222)    | 2,100        |
| intercompany payables                          | 772,103     | 192,272      | 270,313      | (1,233,222)    |              |
| Total current liabilities                      | 384,455     | 922,588      | 645,191      | (1,235,348)    | 716,886      |
|  |             |              |              |                |              |
| Long-term liabilities:                         |             |              |              |                |              |
| Long-term debt, net of current                 |             |              |              |                |              |
| portion  | 3,675,377   |              | 8,237        |                | 3,683,614    |
| Capital lease obligations, net of              |             |              |              |                |              |
| current portion                                |             | 4,883        | 7,941        |                | 12,824       |
| Deferred tax liabilities                       | (31,533)    | 261,975      | 79,684       | 204            | 310,330      |
| Other long-term liabilities                    | 43,946      | 61,915       | 86,870       | (45)           | 192,686      |
| Intercompany notes payables                    | 420,758     | 1,341,223    | 1,045,116    | (2,807,097)    |              |
|  |             |              |              |                |              |
| Total long-term liabilities                    | 4,108,548   | 1,669,996    | 1,227,848    | (2,806,938)    | 4,199,454    |
|  |             |              |              |                |              |
| Stockholders equity                            | 1,887,535   | 2,768,927    | 1,532,414    | (4,301,341)    | 1,887,535    |
| Non-controlling interests                      |             |              | 4,746        |                | 4,746        |
| -  |             |              |              |                |              |
| <b>Total equity</b>                            | 1,887,535   | 2,768,927    | 1,537,160    | (4,301,341)    | 1,892,281    |
|  |             |              |              |                |              |
| Total liabilities and equity                   | \$6,380,538 | \$ 5,361,511 | \$ 3,410,199 | \$ (8,343,627) | \$ 6,808,621 |

## CONSOLIDATING BALANCE SHEET

# **December 31, 2013**

(in thousands)

|   | 1   | Issuer   |      | uarantor<br>bsidiaries | n-Guarantor<br>ubsidiaries | Eliminations   | Co | onsolidated |
|---|-----|----------|------|------------------------|----------------------------|----------------|----|-------------|
| ASSETS                                  |     |          |      |                        |                            |                |    |             |
| <b>Current assets:</b>                  |     |          |      |                        |                            |                |    |             |
| Cash and cash equivalents               | \$  | 14,801   | \$   | 85,171                 | \$<br>261,654              | \$             | \$ | 361,626     |
| Restricted cash                         |     | 2,221    |      | 2,815                  | 1,237                      |                |    | 6,273       |
| Marketable securities                   |     |          |      | 853                    | 5                          |                |    | 858         |
| Accounts receivable, net of             |     |          |      |                        |                            |                |    |             |
| allowances                              |     |          |      | 237,913                | 309,947                    |                |    | 547,860     |
| Inventories, net                        |     |          |      | 168,058                | 219,892                    | (23,765)       |    | 364,185     |
| Deferred tax assets                     |     | 5,191    |      | 20,541                 | 31,451                     | 3,506          |    | 60,689      |
| Prepaid expenses and other current      |     |          |      |                        |                            |                |    |             |
| assets                                  |     | 512,123  |      | (406,255)              | 23,502                     | (44)           |    | 129,326     |
| Assets held for sale                    |     |          |      | 18,983                 | 69                         |                |    | 19,052      |
| Intercompany receivables                |     | 331,844  |      | 759,497                | 75,424                     | (1,166,765)    |    | ·           |
| 1                                       |     | ,        |      | •                      | ·                          |                |    |             |
| <b>Total current assets</b>             |     | 866,180  |      | 887,576                | 923,181                    | (1,187,068)    |    | 1,489,869   |
| Property, plant and equipment, net      |     | 15,086   |      | 287,374                | 241,713                    | (296)          |    | 543,877     |
| Goodwill                                |     |          |      | 1,841,376              | 1,252,315                  | , , ,          |    | 3,093,691   |
| Other intangible assets with indefinite |     |          |      |                        |                            |                |    |             |
| lives                                   |     |          |      | 14,301                 | 42,401                     |                |    | 56,702      |
| Finite-lived intangible assets, net     |     | 11,006   |      | 979,700                | 677,737                    |                |    | 1,668,443   |
| Restricted cash                         |     |          |      |                        | 29,370                     |                |    | 29,370      |
| Deferred financing costs, net and       |     |          |      |                        |                            |                |    |             |
| other non-current assets                |     | 55,207   |      | 8,353                  | 20,560                     | (47)           |    | 84,073      |
| Investments in subsidiaries             | 3   | ,787,988 |      | 282,310                | 191,947                    | (4,262,245)    |    |             |
| Investments in unconsolidated           |     | ,        |      | •                      | ·                          |                |    |             |
| entities                                |     | 29,005   |      |                        | 44,636                     | 13,189         |    | 86,830      |
| Deferred tax assets                     |     |          |      |                        | 7,959                      |                |    | 7,959       |
| Intercompany notes receivables          | 2   | ,197,576 |      | 630,628                | 60,440                     | (2,888,644)    |    | ,           |
|   |     |          |      |                        |                            | , , , , ,      |    |             |
| Total assets                            | \$6 | ,962,048 | \$ . | 4,931,618              | \$<br>3,492,259            | \$ (8,325,111) | \$ | 7,060,814   |
|   |     |          |      |                        |                            |                |    |             |
| LIABILITIES AND EQUITY                  |     |          |      |                        |                            |                |    |             |
| Current liabilities:                    |     |          |      |                        |                            |                |    |             |
| Short-term debt and current portion     |     |          |      |                        |                            |                |    |             |
| of long-term debt                       | \$  | 45,000   | \$   | 324                    | \$<br>3,788                | \$             | \$ | 49,112      |
| Current portion of capital lease        |     |          |      |                        |                            |                |    |             |
| obligations                             |     |          |      | 3,751                  | 3,104                      |                |    | 6,855       |
| Accounts payable                        |     | 12,584   |      | 68,522                 | 105,712                    |                |    | 186,818     |
| ^ -                                     |     |          |      |                        |                            |                |    |             |

Edgar Filing: ALERE INC. - Form 10-Q

| Accrued expenses and other current     |             |              |              |                |              |
|--|-------------|--------------|--------------|----------------|--------------|
| liabilities                            | 63,990      | 163,948      | 199,907      | (36)           | 427,809      |
| Liabilities related to assets held for |             |              |              |                |              |
| sale                                   |             | 1,427        | 26,900       |                | 28,327       |
| Intercompany payables                  | 728,541     | 163,518      | 274,707      | (1,166,766)    |              |
|  |             |              |              |                |              |
| Total current liabilities              | 850,115     | 401,490      | 614,118      | (1,166,802)    | 698,921      |
|  |             |              |              |                |              |
| Long-term liabilities:                 |             |              |              |                |              |
| Long-term debt, net of current         |             |              |              |                |              |
| portion                                | 3,735,137   | 100          | 37,551       |                | 3,772,788    |
| Capital lease obligations, net of      |             |              |              |                |              |
| current portion                        |             | 5,938        | 8,469        |                | 14,407       |
| Deferred tax liabilities               | (43,246)    | 284,448      | 88,039       | 8              | 329,249      |
| Other long-term liabilities            | 19,753      | 58,762       | 84,131       | (45)           | 162,601      |
| Intercompany notes payables            | 322,323     | 1,444,741    | 1,121,581    | (2,888,645)    |              |
|  |             |              |              |                |              |
| Total long-term liabilities            | 4,033,967   | 1,793,989    | 1,339,771    | (2,888,682)    | 4,279,045    |
|  |             |              |              |                |              |
| Stockholders equity                    | 2,077,966   | 2,736,139    | 1,533,488    | (4,269,627)    | 2,077,966    |
| Non-controlling interests              |             |              | 4,882        |                | 4,882        |
| <u> </u>                               |             |              |              |                |              |
| <b>Total equity</b>                    | 2,077,966   | 2,736,139    | 1,538,370    | (4,269,627)    | 2,082,848    |
| _ •                                    |             |              |              |                |              |
| Total liabilities and equity           | \$6,962,048 | \$ 4,931,618 | \$ 3,492,259 | \$ (8,325,111) | \$ 7,060,814 |

## CONSOLIDATING STATEMENT OF CASH FLOWS

# For the Nine Months Ended September 30, 2014

(in thousands)

|   |              |              | Non-Guaranto |              |              |
|---|--------------|--------------|--------------|--------------|--------------|
|   | Issuer       | Subsidiaries | Subsidiaries | Eliminations | Consolidated |
| Cash Flows from Operating Activities:           |              |              |              |              |              |
| Net income (loss)                               | \$ (142,161) | \$ 26,783    | \$ 66,941    | \$ (93,724)  | \$ (142,161) |
| Income (loss) from discontinued operations, net |              |              |              |              |              |
| of tax  |              | (21,149)     | 23,196       |              | 2,047        |
|   |              |              |              |              |              |
| Income (loss) from continuing operations        | (142,161)    | 47,932       | 43,745       | (93,724)     | (144,208)    |
| Adjustments to reconcile net income (loss)      |              |              |              |              |              |
| from continuing operations to net cash          |              |              |              |              |              |
| provided by operating activities:               |              |              |              |              |              |
| Equity in earnings of subsidiaries, net of tax  | (96,269)     | (442)        |              | 96,711       |              |
| Non-cash interest expense, including            |              |              |              |              |              |
| amortization of original issue discounts and    |              |              |              |              |              |
| deferred financing costs                        | 11,575       | 375          | 217          |              | 12,167       |
| Depreciation and amortization                   | 4,417        | 172,127      | 114,218      | (6)          | 290,756      |
| Non-cash stock-based compensation expense       | 1,629        | 3,463        | 2,659        |              | 7,751        |
| Tax benefit related to discontinued operations  |              |              |              |              |              |
| retained by Alere Inc.                          |              | 9,594        |              |              | 9,594        |
| Impairment of inventory                         |              |              | 1,536        |              | 1,536        |
| Impairment of long-lived assets                 | 980          | 463          | 5,739        |              | 7,182        |
| Loss on disposition of fixed assets             |              | 5,325        | 601          |              | 5,926        |
| Equity earnings of unconsolidated entities, net |              |              |              |              |              |
| of tax  | (1,387)      |              | (12,516)     | 187          | (13,716)     |
| Deferred income taxes                           | 27,000       | (20,950)     | (7,320)      | 1,710        | 440          |
| Loss on disposition                             |              | 638          |              |              | 638          |
| Other non-cash items                            | (988)        | 1,988        | 1,826        |              | 2,826        |
| Changes in assets and liabilities, net of       |              |              |              |              |              |
| acquisitions:                                   |              |              |              |              |              |
| Accounts receivable, net                        |              | (4,406)      | 24,794       |              | 20,388       |
| Inventories, net                                |              | (22,564)     | (3,495)      | (4,430)      | (30,489)     |
| Prepaid expenses and other current assets       | 503,712      | (440,983)    | (65,138)     | (2,438)      | (4,847)      |
| Accounts payable                                | 2,637        | 25,375       | 10,312       |              | 38,324       |
| Accrued expenses and other current liabilities  | (521,828)    | 484,722      | 51,697       | (1,748)      | 12,843       |
| Other non-current liabilities                   | 16,931       | 6,524        | 5,849        | 4,101        | 33,405       |
| Cash paid for contingent consideration          | (20,966)     |              | (112)        |              | (21,078)     |
| Intercompany payable (receivable)               | 277,206      | (197,561)    | (79,645)     |              |              |
|   |              |              |              |              |              |
| Net cash provided by continuing operations      | 62,488       | 71,620       | 94,967       | 363          | 229,438      |
|   | 579          | (13,184)     | 62           |              | (12,543)     |

Net cash provided by (used in) discontinued operations

| Net cash provided by operating activities        | 63,067   | 58,436   | 95,029   | 363     | 216,895  |
|--|----------|----------|----------|---------|----------|
| Net cash provided by operating activities        | 03,007   | 30,430   | 93,029   | 303     | 210,093  |
| <b>Cash Flows from Investing Activities:</b>     |          |          |          |         |          |
| (Increase) decrease in restricted cash           | 135      | 140      | (3,262)  |         | (2,987)  |
| Purchases of property, plant and equipment       | (18,065) | (35,108) | (29,805) | 2,522   | (80,456) |
| Proceeds from sale of property, plant and        |          |          |          |         |          |
| equipment  | 268      | 801      | 2,853    | (2,755) | 1,167    |
| Cash received from disposition                   |          | 1,081    | 4,373    |         | 5,454    |
| Cash paid for business acquisitions, net of cash |          | ·        | ŕ        |         | ĺ        |
| acquired   | (75)     |          |          |         | (75)     |
| Cash received (paid) for investments             | 477      | (278)    | (1)      |         | 198      |
| Proceeds from sale of equity investment          |          | ,        | 9,526    |         | 9,526    |
| Cash received from sales of marketable           |          |          | ,        |         | ,        |
| securities                                       |          | 43       | 4        |         | 47       |
| (Increase) decrease in other assets              | (104)    | 305      | 931      | 57      | 1,189    |
|  | , ,      |          |          |         | ·        |
| Net cash used in continuing operations           | (17,364) | (33,016) | (15,381) | (176)   | (65,937) |
| Net cash used in discontinued operations         | , ,      | (3,315)  | , ,      | ,       | (3,315)  |
| •  |          | , ,      |          |         |          |
| Net cash used in investing activities            | (17,364) | (36,331) | (15,381) | (176)   | (69,252) |
| S  |          | , , ,    | , , ,    | , ,     | , , ,    |
| Cash Flows from Financing Activities:            |          |          |          |         |          |
| Cash paid for financing costs                    | (5)      |          |          |         | (5)      |
| Cash paid for contingent purchase price          |          |          |          |         |          |
| consideration                                    | (23,285) |          | (323)    |         | (23,608) |
| Proceeds from issuance of common stock, net      |          |          |          |         |          |
| of issuance costs                                | 35,593   |          |          |         | 35,593   |
| Proceeds from issuance of long-term debt         |          | 940      | 41       |         | 981      |
| Payments on long-term debt                       | (45,000) | (992)    | (2,079)  |         | (48,071) |
| Proceeds from issuance of short-term debt        |          |          | 806      |         | 806      |
| Net proceeds under revolving credit facilities   |          |          | 498      |         | 498      |
| Cash paid for dividends                          | (15,970) |          |          |         | (15,970) |
| Excess tax benefits on exercised stock options   | 65       | 282      | 68       |         | 415      |
| Principal payments on capital lease obligations  |          | (2,912)  | (2,393)  |         | (5,305)  |
|  |          |          |          |         |          |
| Net cash used in continuing operations           | (48,602) | (2,682)  | (3,382)  |         | (54,666) |
| Net cash used in discontinued operations         | (579)    |          |          |         | (579)    |
|  |          |          |          |         |          |
| Net cash used in financing activities            | (49,181) | (2,682)  | (3,382)  |         | (55,245) |
|  |          |          |          |         |          |
| Foreign exchange effect on cash and cash         |          |          |          |         |          |
| equivalents                                      | 146      | (179)    | (9,225)  | (187)   | (9,445)  |
|  |          |          |          |         |          |
| Net increase (decrease) in cash and cash         |          |          |          |         |          |
| equivalents                                      | (3,332)  | 19,244   | 67,041   |         | 82,953   |
| Cash and cash equivalents, beginning of period   | 14,801   | 85,453   | 261,654  |         | 361,908  |
|  |          |          |          |         |          |
| Cash and cash equivalents, end of period         | 11,469   | 104,697  | 328,695  |         | 444,861  |
|  |          |          |          |         |          |

Edgar Filing: ALERE INC. - Form 10-Q

| Less: Cash and cash equivalents of discontinued operations, end of period |              | 7             | 1             |          | 8       |
|---|--------------|---------------|---------------|----------|---------|
| Cash and cash equivalents of continuing operations, end of period         | \$<br>11,469 | \$<br>104,690 | \$<br>328,694 | \$<br>\$ | 444,853 |

## CONSOLIDATING STATEMENT OF CASH FLOWS

# For the Nine Months Ended September 30, 2013

(in thousands)

|  | Guarantor Non-Guarantor |                     |              |              |              |  |  |  |  |  |
|--|-------------------------|---------------------|--------------|--------------|--------------|--|--|--|--|--|
|  | Issuer                  | <b>Subsidiaries</b> | Subsidiaries | Eliminations | Consolidated |  |  |  |  |  |
| Cash Flows from Operating Activities:          |                         |                     |              |              |              |  |  |  |  |  |
| Net income (loss)                              | \$ (66,966)             | \$ 46,669           | \$ 66,689    | \$ (113,358) | \$ (66,966)  |  |  |  |  |  |
| Loss from discontinued operations, net of tax  |                         | (6,941)             | (1,619)      |              | (8,560)      |  |  |  |  |  |
|  |                         |                     |              |              |              |  |  |  |  |  |
| Income (loss) from continuing operations       | (66,966)                | 53,610              | 68,308       | (113,358)    | (58,406)     |  |  |  |  |  |
| Adjustments to reconcile net income (loss)     |                         |                     |              |              |              |  |  |  |  |  |
| from continuing operations to net cash         |                         |                     |              |              |              |  |  |  |  |  |
| provided by (used in) operating activities:    |                         |                     |              |              |              |  |  |  |  |  |
| Equity in (earnings) losses of subsidiaries,   |                         |                     |              |              |              |  |  |  |  |  |
| net of tax                                     | (112,535)               | 1,510               |              | 111,025      |              |  |  |  |  |  |
| Non-cash interest expense, including           |                         |                     |              |              |              |  |  |  |  |  |
| amortization of original issue discounts and   |                         |                     |              |              |              |  |  |  |  |  |
| deferred financing costs                       | 13,814                  | 229                 | 45           |              | 14,088       |  |  |  |  |  |
| Depreciation and amortization                  | 3,731                   | 189,991             | 132,014      | (104)        | 325,632      |  |  |  |  |  |
| Non-cash charges for sale of inventories       |                         |                     |              |              |              |  |  |  |  |  |
| revalued at the date of acquisition            |                         |                     | 1,880        |              | 1,880        |  |  |  |  |  |
| Non-cash stock-based compensation expense      | 5,836                   | 3,646               | 4,980        |              | 14,462       |  |  |  |  |  |
| Tax benefit related to discontinued            |                         |                     |              |              |              |  |  |  |  |  |
| operations retained by Alere Inc.              |                         | 5,480               |              |              | 5,480        |  |  |  |  |  |
| Impairment of inventory                        |                         | 27                  | 216          |              | 243          |  |  |  |  |  |
| Impairment of long-lived assets                |                         | 2,954               | 1,147        |              | 4,101        |  |  |  |  |  |
| Loss on disposition of fixed assets            |                         | 1,118               | 731          |              | 1,849        |  |  |  |  |  |
| Equity earnings of unconsolidated entities,    |                         |                     |              |              |              |  |  |  |  |  |
| net of tax                                     | (1,278)                 |                     | (11,932)     | (28)         | (13,238)     |  |  |  |  |  |
| Deferred income taxes                          | (17,386)                | (27,938)            | (26,992)     | (1,154)      | (73,470)     |  |  |  |  |  |
| Loss on extinguishment of debt                 | 35,603                  |                     |              |              | 35,603       |  |  |  |  |  |
| Loss on disposition                            |                         |                     | 5,885        |              | 5,885        |  |  |  |  |  |
| Bargain purchase gain                          |                         |                     | (5,707)      |              | (5,707)      |  |  |  |  |  |
| Other non-cash items                           | 5,201                   | (8)                 | 1,481        |              | 6,674        |  |  |  |  |  |
| Changes in assets and liabilities, net of      |                         |                     |              |              |              |  |  |  |  |  |
| acquisitions:                                  |                         |                     |              |              |              |  |  |  |  |  |
| Accounts receivable, net                       |                         | (14,384)            | (42,510)     |              | (56,894)     |  |  |  |  |  |
| Inventories, net                               |                         | (46,460)            | (30,038)     | 3,771        | (72,727)     |  |  |  |  |  |
| Prepaid expenses and other current assets      | (64,547)                | 64,210              | (1,314)      | (7,515)      | (9,166)      |  |  |  |  |  |
| Accounts payable                               | 5,918                   | (1,378)             | 11,410       |              | 15,950       |  |  |  |  |  |
| Accrued expenses and other current liabilities | 13,897                  | 17,618              | 5,971        | 6,934        | 44,420       |  |  |  |  |  |
| Other non-current liabilities                  | (915)                   | (18,876)            | 11,366       | 516          | (7,909)      |  |  |  |  |  |
| Cash paid for contingent consideration         | (8,855)                 |                     | (211)        |              | (9,066)      |  |  |  |  |  |

Edgar Filing: ALERE INC. - Form 10-Q

| ğ  | 9         |           |           |          |           |
|--|-----------|-----------|-----------|----------|-----------|
| Intercompany payable (receivable)                    | 303,437   | (169,487) | (133,950) |          |           |
| Net cash provided by (used in) continuing            |           |           |           |          |           |
| operations   | 114,955   | 61,862    | (7,220)   | 87       | 169,684   |
| Net cash provided by (used in) discontinued          | 1,2       |           | (.,===)   |          | 202,000   |
| operations   |           | (10,625)  | 46        |          | (10,579)  |
| Net cash provided by (used in) operating             |           |           |           |          |           |
| activities (asea in) operating                       | 114,955   | 51,237    | (7,174)   | 87       | 159,105   |
| Cash Flows from Investing Activities:                |           |           |           |          |           |
| Increase in restricted cash                          | (4,439)   | (630)     | (28,812)  |          | (33,881)  |
| Purchases of property, plant and equipment           | (1,037)   | (42,365)  | (58,491)  | 11,938   | (89,955)  |
| Proceeds from sale of property, plant and            |           |           |           |          |           |
| equipment  |           | 6,908     | 11,186    | (12,263) | 5,831     |
| Cash received from disposition                       |           |           | 32,000    |          | 32,000    |
| Cash paid for business acquisitions, net of          |           |           |           |          |           |
| cash acquired  | (157,373) |           | (8,823)   |          | (166,196) |
| Cash received from investments                       | 490       |           | 10,772    |          | 11,262    |
| (Increase) decrease in other assets                  | 19,244    | (684)     | 2,910     | (17)     | 21,453    |
| Net cash used in continuing operations               | (143,115) | (36,771)  | (39,258)  | (342)    | (219,486) |
| Net cash used in discontinued operations             | (110,110) | (3,135)   | (27)      | (6.12)   | (3,162)   |
|  |           | (=,===)   | (,        |          | (=,==)    |
| Net cash used in investing activities                | (143,115) | (39,906)  | (39,285)  | (342)    | (222,648) |
| Cash Flows from Financing Activities:                |           |           |           |          |           |
| Cash paid for financing costs                        | (9,798)   |           |           |          | (9,798)   |
| Cash paid for contingent purchase price              | , , ,     |           |           |          |           |
| consideration  | (27,165)  |           | (331)     |          | (27,496)  |
| Proceeds from issuance of common stock,              |           |           |           |          |           |
| net of issuance costs                                | 17,555    |           |           |          | 17,555    |
| Proceeds from issuance of long-term debt             | 425,000   | 989       | 34,152    |          | 460,141   |
| Payments on long-term debt                           | (446,845) | (1,213)   | (7,099)   |          | (455,157) |
| Proceeds from issuance of short-term debt            |           |           | 25        |          | 25        |
| Net proceeds (payments) under revolving              |           |           |           |          |           |
| credit facilities                                    | 147,500   |           | (8,732)   |          | 138,768   |
| Cash paid for dividends                              | (15,970)  |           |           |          | (15,970)  |
| Excess tax benefits on exercised stock               |           |           |           |          |           |
| options  | 205       | 181       | 48        |          | 434       |
| Principal payments on capital lease                  |           | (2 -2-x)  |           |          | , = =     |
| obligations  | (10.050)  | (2,722)   | (2,619)   |          | (5,341)   |
| Other  | (18,953)  |           |           |          | (18,953)  |
| Net cash provided by (used in) financing activities  | 71,529    | (2,765)   | 15,444    |          | 84,208    |
| Foreign exchange effect on cash and cash equivalents | 871       | (28)      | 3,884     | 255      | 4,982     |
|  |           | 0.700     | (07.101)  |          | 25.645    |
|  | 44,240    | 8,538     | (27,131)  |          | 25,647    |

Net increase (decrease) in cash and cash equivalents

| Cash and cash equivalents, beginning of  |              |              |               |          |         |
|--|--------------|--------------|---------------|----------|---------|
| period                                   | 3,623        | 67,941       | 256,782       |          | 328,346 |
|  |              |              |               |          |         |
| Cash and cash equivalents, end of period | 47,863       | 76,479       | 229,651       |          | 353,993 |
| Less: Cash and cash equivalents of       |              |              |               |          |         |
| discontinued operations, end of period   |              |              | 1             |          | 1       |
|  |              |              |               |          |         |
| Cash and cash equivalents of continuing  |              |              |               |          |         |
| operations, end of period                | \$<br>47,863 | \$<br>76,479 | \$<br>229,650 | \$<br>\$ | 353,992 |

#### (23) Subsequent Event

On October 27, 2014, we entered into a membership interest purchase agreement with Optum pursuant to which we agreed to sell Alere Health and its subsidiaries, which together comprise our condition management, case management, wellbeing, wellness and women s and children s health businesses, which we refer to collectively as our health management business, and which is included in our Health Information Solutions reporting segment, to Optum for a purchase price of \$600.0 million. The purchase price is subject to a post-closing adjustment based on the amount of the subsidiaries working capital and other liabilities as of the closing date. All of the businesses being sold are included in our health information solutions reporting segment. In addition, we agreed to indemnify the buyer for certain breaches of representations, warranties, covenants and other matters, and any payment we may make pursuant to the indemnification provisions of the purchase agreement would reduce the net proceeds we expect to receive from the sale. At the closing of the sale, we expect to enter into a transitional services agreement and a transitional license agreement with Optum relating to certain administrative and support functions and the use of certain trademarks.

The closing of the sale is subject to the satisfaction of a number of conditions, including the expiration of any waiting periods imposed under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended (the HSR Act ), the receipt of the consent of the required lenders under our senior secured credit facility and the absence of any material adverse change in the business to be sold. The closing of the sale is currently expected to occur during the fourth quarter of 2014. If for any reason the closing of the sale is not completed by April 27, 2015, or upon the happening of certain other events such as the entry of a final and non-appealable court order prohibiting consummation of the transaction, either we or Optum may have the right to terminate the agreement. The deadline for the completion of the closing of the sale will be extended to July 27, 2015 if the only condition that has not been satisfied as of April 27, 2015 is the expiration of all waiting periods under the HSR Act or other applicable antitrust laws.

# ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## **Forward-Looking Statements**

This report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. You can identify these statements by forward-looking words such as may, could, should, would, intend, will, expect, believe, or similar words. You should read statements that contain these words carefully because they discuss our future expectations, contain projections of our future results of operations or of our financial condition or state other forward-looking information. Forward-looking statements include, without limitation, statements regarding the impact of recent changes in our senior management and the anticipated benefits of, and the anticipated timing of the completion of, our strategic review, the impact and timing of reductions in operating expenses, and the timing of potential divestures. Actual results or developments could differ materially from those projected in such statements as a result of numerous factors, including, without limitation, those risks and uncertainties set forth in Part I, Item 1A, Risk Factors, of our Annual Report on Form 10-K, as amended, for the year ended December 31, 2013 and other risk factors identified herein or from time to time in our periodic filings with the SEC. We do not undertake any obligation to update any forward-looking statements. This report and, in particular, the following discussion and analysis of our financial condition and results of operations, should be read in light of those risks and uncertainties and in conjunction with our accompanying Consolidated Financial Statements and notes thereto.

#### Overview

Alere delivers reliable and actionable information through rapid diagnostic tests, resulting in better clinical and economic healthcare outcomes globally. Our high-performance diagnostics for infectious disease, cardiometabolic disease and toxicology meet the growing global demand for accurate, easy-to-use and cost-effective near-patient tests. Our goal is to make Alere products accessible to more people around the world by making them affordable and usable in any setting, even in the most remote and resource-limited areas. By making critical information available to doctors and patients in an actionable timeframe, Alere products help streamline healthcare delivery and improve patient outcomes.

On October 28, 2014, we announced that our Board of Directors had unanimously selected Namal Nawana to serve as our Chief Executive Officer, removing the interim status from his title. That same day we also announced that we had reached a definitive agreement to sell our Alere Health business to Optum and, during our quarterly earnings call, we discussed several other divestitures and cost-cutting measures achieved during the quarter. Collectively, these accomplishments demonstrate substantial progress toward delivering on our previously announced initiatives of rationalizing our investment in connected health concepts and technologies and reducing overall operating expenses by winding down certain non-core projects. We remain committed to these initiatives and we expect that the insights garnered during our previously announced strategic review process will continue to enable our transformation into an organization with a focused and readily understandable business portfolio. We anticipate completion of the strategic review in the near future.

#### **Recent Events**

On October 27, 2014, we entered into a membership interest purchase agreement with Optum pursuant to which we agreed to sell Alere Health and its subsidiaries, which together comprise our condition management, case management, wellbeing, wellness and women s and children s health businesses, which we refer to collectively as our health management business, to Optum for a purchase price of \$600.0 million. The purchase price is subject to a post-closing adjustment based on the amount of the subsidiaries working capital and other liabilities as of the closing

## Edgar Filing: ALERE INC. - Form 10-Q

date. All of the businesses being sold are included in our health information solutions reporting segment. In addition, we agreed to indemnify the buyer for certain breaches of representations, warranties, covenants and other matters, and any payment we may make pursuant to the indemnification provisions of the purchase agreement would reduce the net proceeds we expect to receive from the sale. At the closing of the sale, we expect to enter into a transitional services agreement and a transitional license agreement with Optum relating to certain administrative and support functions and the use of certain trademarks. We intend to use net cash proceeds from this transaction to pay down debt.

The closing of the sale is subject to the satisfaction of a number of conditions, including the expiration of any waiting periods imposed under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended (the HSR Act ), the receipt of the consent of the required lenders under our senior secured credit facility and the absence of any material adverse change in the business to be sold. The closing of the sale is currently expected to occur during the fourth quarter of 2014. If for any reason the closing of the sale is not completed by April 27, 2015, or upon the happening of certain other events, such as the entry of a final and non-appealable court order prohibiting consummation of the transaction, either we or Optum may have the right to terminate the agreement. The deadline for the completion of the closing of the sale will be extended to July 27, 2015 if the only condition that has not been satisfied as of April 27, 2015 is the expiration of all waiting periods under the HSR Act or other applicable antitrust laws.

#### **Financial Highlights**

Net revenue decreased by \$17.1 million, or 2%, to \$736.2 million for the three months ended September 30, 2014, from \$753.3 million for the three months ended September 30, 2013. Net revenue decreased by \$65.5 million, or 3%, to \$2.2 billion for the nine months ended September 30, 2014, from \$2.3 billion for the nine months ended September 30, 2013.

Gross profit decreased by \$26.5 million, or 7%, to \$342.9 million for the three months ended September 30, 2014, from \$369.3 million for the three months ended September 30, 2013. Gross profit decreased by \$82.7 million, or 7%, to \$1.0 billion for the nine months ended September 30, 2014, from \$1.1 billion for the nine months ended September 30, 2013.

For the three months ended September 30, 2014, we generated a net loss available to common stockholders of \$91.5 million, or \$1.10 per basic and diluted common share, compared to a net loss available to common stockholders of \$24.8 million, or \$0.30 per basic and diluted common share, for the three months ended September 30, 2013. For the nine months ended September 30, 2014, we generated a net loss available to common stockholders of \$158.0 million, or \$1.91 per basic and diluted common share, compared to a net loss available to common stockholders of \$83.5 million, or \$1.03 per basic and diluted common share, for the nine months ended September 30, 2013.

Net loss for the nine months ended September 30, 2013 includes a \$35.6 million loss on extinguishment of debt in connection with the repurchase of our 9% senior subordinated notes in the second quarter of last year.

During the three months ended September 30, 2014, we established a valuation allowance of \$79.4 million against deferred tax assets associated with our U.S. foreign tax credit carryforwards since we determined that it is more likely than not that these deferred tax assets will not be realized.

## **Results of Operations**

Where discussed, results excluding the impact of foreign currency translation are calculated on the basis of local currency results, using foreign currency exchange rates applicable to the earlier comparative period. We believe presenting information using the same foreign currency exchange rates helps investors isolate the impact of changes in those rates from other trends. Our results of operations were as follows:

**Net Product Sales and Services Revenue, Total and by Business Segment.** Total net product sales and services revenue decreased by \$17.1 million, or 2%, to \$732.1 million for the three months ended September 30, 2013. Excluding the impact of currency translation, net product sales and services revenue for the three months ended September 30, 2014 decreased by \$21.1 million, or 3%, compared to the three months ended September 30, 2013. Total net product sales and services revenue decreased by \$68.4 million, or 3%, to \$2.174 billion for the nine months ended September 30, 2014, from \$2.242 billion for the nine months ended September 30, 2013. Excluding the impact of currency translation, net product sales and services revenue for the nine months ended September 30, 2014 decreased by \$75.4 million, or 3%, compared to the nine months ended September 30, 2013. Net product sales and services revenue by business segment for the three and nine

# Edgar Filing: ALERE INC. - Form 10-Q

months ended September 30, 2014 and 2013 are as follows (in thousands):

|                               | Three I | Months En | ded | Septembei | : 30,% N | ine | <b>Months End</b> | ded S | September 3 | 30, %  |
|-------------------------------|---------|-----------|-----|-----------|----------|-----|-------------------|-------|-------------|--------|
|                               |         | 2014      |     | 2013      | Change   |     | 2014              |       | 2013        | Change |
| Professional diagnostics      | \$      | 581,758   | \$  | 587,313   | (1)%     | \$  | 1,721,169         | \$    | 1,765,538   | (3)%   |
| Health information solutions  |         | 123,856   |     | 133,671   | (7)%     |     | 372,352           |       | 401,432     | (7)%   |
| Consumer diagnostics          |         | 26,450    |     | 28,152    | (6)%     |     | 80,304            |       | 75,250      | 7%     |
|                               |         |           |     |           |          |     |                   |       |             |        |
| Net product sales and service | es      |           |     |           |          |     |                   |       |             |        |
| revenue                       | \$      | 732,064   | \$  | 749,136   | (2)%     | \$  | 2,173,825         | \$    | 2,242,220   | (3)%   |

## **Professional Diagnostics**

The following table summarizes our net product sales and services revenue from our professional diagnostics business segment by groups of similar products and services for the three and nine months ended September 30, 2014 and 2013 (in thousands):

|                                    | Three Months Ended September 30,% |         |    |         |        |    | Nine Months Ended September 30, % |    |           |        |  |  |  |
|------------------------------------|-----------------------------------|---------|----|---------|--------|----|-----------------------------------|----|-----------|--------|--|--|--|
|                                    |                                   | 2014    |    | 2013    | Change |    | 2014                              |    | 2013      | Change |  |  |  |
| Infectious disease                 | \$                                | 177,339 | \$ | 172,739 | 3%     | \$ | 507,010                           | \$ | 520,289   | (3)%   |  |  |  |
| Toxicology                         |                                   | 161,940 |    | 166,536 | (3)%   |    | 478,514                           |    | 481,469   | (1)%   |  |  |  |
| Cardiology                         |                                   | 108,501 |    | 116,281 | (7)%   |    | 331,917                           |    | 349,650   | (5)%   |  |  |  |
| Diabetes                           |                                   | 49,477  |    | 53,150  | (7)%   |    | 151,425                           |    | 178,138   | (15)%  |  |  |  |
| Other                              |                                   | 84,501  |    | 78,607  | 7%     |    | 252,303                           |    | 235,992   | 7%     |  |  |  |
| Professional diagnostics no        | 4                                 |         |    |         |        |    |                                   |    |           |        |  |  |  |
| Professional diagnostics ne        | l                                 |         |    |         |        |    |                                   |    |           |        |  |  |  |
| product sales and services revenue | \$                                | 581,758 | \$ | 587,313 | (1)%   | \$ | 1,721,169                         | \$ | 1,765,538 | (3)%   |  |  |  |

Net product sales and services revenue from our professional diagnostics business segment decreased by \$5.6 million, or 1%, to \$581.8 million for the three months ended September 30, 2014, from \$587.3 million for the three months ended September 30, 2013. Excluding the impact of currency translation, net product sales and services revenue from our professional diagnostics business segment decreased by \$9.7 million, or 2%, comparing the three months ended September 30, 2014 to the three months ended September 30, 2013. We experienced revenue declines principally in the U.S. where revenue decreased by \$15.3 million, or 5%, to \$267.8 million, from \$283.1 million, primarily as a result of declines in Beckman BNP product sales and pain management and rehab during the third quarter of 2014, compared to the comparable period in 2013. From the third quarter of 2013 to the third quarter of 2014, revenues declined \$3.2 million as a result of lower U.S. flu-related sales, \$2.7 million as a result of our 2013 disposition of Spinreact, and \$1.9 million as a result of lower net product sales of Alere Triage® meter-based products in the U.S., which decreased to \$15.8 million during the three months ended September 30, 2014, from \$17.7 million during the three months ended September 30, 2013 as a result of our supply issues, which began in the second quarter of 2012. These decreases were partially offset by \$4.3 million in non-currency-adjusted incremental revenues attributable to acquisitions and higher U.S. revenues from our mail order business, Revenue from mail order sales, which include both diabetes and ancillary products, increased by \$2.9 million, or 8%, to \$37.2 million for the three months ended September 30, 2014, from \$34.3 million for the three months ended September 30, 2013, primarily as a result of an increase in patients served from 656,000 as of September 30, 2013 to 784,000 as of September 30, 2014. Revenues from international sales increased by \$8.9 million to \$275.0 million during the third quarter of 2014, from \$266.1 million in the third quarter of 2013 due principally to continued strong performance in India and Africa, which together grew by approximately \$11.4 million, or 22%, which was partially offset by a \$4.2 million decrease in revenues from markets in Latin America as a result of a reduction in diabetes revenue in Brazil and a weak dengue season in the region. Excluding the impact of acquisitions, the decrease in net product sales from meter-based Triage products in the U.S., the impact of the decrease in flu-related sales, and the increase in organic revenues from our U.S. mail order diabetes business, the currency-adjusted organic growth for our professional diagnostics net product sales and services revenue was approximately negative 0.9%, or \$4.8 million, from the three months ended September 30, 2013 to the three months ended September 30, 2014. New products contributed favorably, however, to our overall adjusted growth, with sales of our CD4 products increasing from \$5.0 million in the third quarter of 2013 to \$7.6 million in the third quarter of 2014 and Epoc sales increasing from \$5.7 million to \$6.7 million for the same periods.

Within our professional diagnostics business segment, net product sales and services revenue for our infectious disease business increased by approximately \$4.6 million, or 3%, to \$177.3 million for the three months ended September 30, 2014, from \$172.7 million for the three months ended September 30, 2013. The guarter-over-quarter increase was primarily due to an overall increase in international sales, as discussed above, offset by a \$3.2 million decrease in U.S. flu-related sales. Net product sales and services revenue for our toxicology business decreased by approximately \$4.6 million, or 3%, to \$161.9 million for the three months ended September 30, 2014, from \$166.5 million for the three months ended September 30, 2013, primarily as a result of lower pain management and rehab revenues. Net product sales and services revenue for our cardiology business decreased by approximately \$7.8 million, or 7%, to \$108.5 million for the three months ended September 30, 2014, from \$116.3 million for the three months ended September 30, 2013, primarily as a result of the impact of lower U.S. INRatio revenues as a result of the recall initiated early in the second quarter of 2014 and declines in Beckman BNP product sales. Our diabetes business decreased by approximately \$3.7 million, or 7%, to \$49.5 million for the three months ended September 30, 2014, from \$53.2 million for the three months ended September 30, 2013. This decrease was primarily the result of the decline in revenue attributable to a reduction in diabetes revenue in Brazil, as discussed above, which was partially offset by our recent acquisitions of the Medicare fee-for-service assets of Liberty Medical, or the Liberty business, and Simplex Healthcare, Inc., or Simplex, which contributed a combined net \$4.3 million of the non-currency adjusted incremental revenues from our diabetes business. Included in the \$49.5 million of revenue from our diabetes business for the three months ended September 30, 2014 was \$37.2 million of mail order diabetes sales, compared to \$34.3 million for the three months ended September 30, 2013.

## Edgar Filing: ALERE INC. - Form 10-Q

Net product sales and services revenue from our professional diagnostics business segment decreased by \$44.4 million, or 3%, to \$1.7 billion for the nine months ended September 30, 2014, from \$1.8 billion for the nine months ended September 30, 2013. Excluding the impact of currency translation, net product sales and services revenue from our professional diagnostics business segment decreased by \$50.9 million, or 3%, comparing the nine months ended September 30, 2014 to the nine months ended September 30, 2013. We experienced revenue declines principally in the U.S., where revenue decreased by \$81.6 million, or 10%, to

\$753.0 million from \$834.6 million. Revenue decreased primarily as a result of a \$27.2 million decrease in our U.S. flu-related net product sales, which decreased from \$54.6 million during the nine months ended September 30, 2013 to \$27.4 million during the nine months ended September 30, 2014, a \$21.4 million decrease in U.S. revenues from our mail order diabetes business, and a \$15.9 million decrease in revenue as a result of our 2013 disposition of Spinreact, partially offset by \$34.2 million in non-currency-adjusted incremental revenues attributable to acquisitions. Revenue from mail order diabetes sales decreased by 17.2% to \$102.4 million for the nine months ended September 30, 2014 from \$123.8 million for the nine months ended September 30, 2013, primarily as a result of a reduction in the Center for Medicare & Medicaid Services; or CMS, reimbursement rates for those products, which became effective on July 1, 2013, the effect of which was partially offset by an increase in patients served from 656,000 as of September 30, 2013 to 784,000 as of September 30, 2014. Revenues in the U.S. were further reduced by declines in Beckman BNP product sales and pain management and rehab, as well as continued lower U.S healthcare utilization levels during the nine months ended September 30, 2014 compared to the comparable period in 2013 and by the impact of product returns in our INRatio business as a result of the recall initiated early in the second quarter of 2014, which adversely impacted revenues by \$3.7 million. Net product sales of Alere Triage® meter-based products in the U.S. decreased by \$3.7 million to \$54.9 million during the nine months ended September 30, 2014 from \$58.6 million during the nine months ended September 30, 2013. Revenues from international sales increased by \$42.4 million to \$846.0 million during the nine months ended September 30, 2014 from \$803.6 million in the comparable period of 2013 due to continued strong performance in India and Africa, which together grew by approximately \$34.4 million, or 24%, which was partially offset by a \$9.0 million decrease in revenues from markets in Latin America as a result of a reduction in diabetes revenue in Brazil and a weak dengue season in the region. Excluding the impact of acquisitions, the decrease in net product sales from meter-based Triage products in the U.S., the impact of the decrease in flu-related sales, and the decrease in organic revenues from our U.S. mail order diabetes business, the currency-adjusted organic growth for our professional diagnostics net product sales and services revenue was approximately \$15.1 million, or 1.0%, from the nine months ended September 30, 2013 to the nine months ended September 30, 2014. New products contributed favorably to our overall adjusted growth rate, with sales of our CD4 products increasing from \$12.7 million in the nine months ended September 30, 2013 to \$21.9 million in the comparable period of 2014 and Epoc sales increasing from \$15.9 million to \$20.3 million for the same periods.

Within our professional diagnostics business segment, net product sales and services revenue for our infectious disease business decreased by approximately \$13.3 million, or 3%, to \$507.0 million for the nine months ended September 30, 2014, from \$520.3 million for the nine months ended September 30, 2013. The decrease was primarily due to a larger-than-expected reduction in U.S. healthcare utilization during the nine month ended September 30, 2014, as compared to the comparable period of 2013, and a \$27.2 million decrease in our U.S. flu-related net product sales from \$54.6 million during the nine months ended September 30, 2013 to \$27.4 million during the nine months ended September 30, 2014, as discussed above, partially offset by an overall increase in our international sales, as discussed above. Net product sales and services revenue for our toxicology business decreased by approximately \$3.0 million, or 1%, to \$478.5 million for the nine months ended September 30, 2014, from \$481.5 million for the nine months ended September 30, 2013, primarily as a result of lower pain management and rehab revenues. Net product sales and services revenue for our cardiology business decreased by approximately \$17.8 million, or 5%, to \$331.9 million for the nine months ended September 30, 2014, from \$349.7 million for the nine months ended September 30, 2013, primarily as a result of a decline in sales of our Alere INRatio2 PT/INR professional test strip in the U.S. due to a voluntary recall. Our diabetes business decreased by approximately \$26.7 million, or 15%, to \$151.4 million for the nine months ended September 30, 2014, from \$178.1 million for the nine months ended September 30, 2013. This decrease was primarily the result of the decline in revenue attributable to the reduction in CMS reimbursement rates described above, which was partially offset by our recent acquisitions of the Liberty business and Simplex, which contributed a combined net \$33.1 million of the non-currency adjusted incremental revenues from our diabetes business, Included in the \$151.4 million of revenue from our diabetes business for the nine months ended September 30, 2014 was \$102.4 million of mail order diabetes sales, compared to \$123.8 million for the nine months

ended September 30, 2013.

# Health Information Solutions

The following table summarizes our net product sales and services revenue from our health information solutions business segment by groups of similar products and services for the three and nine months ended September 30, 2014 and 2013 (in thousands):

| Three Months Ended September 30,% Nine Months Ended September 30,% |    |         |    |         |        |    |         |    |         |        |
|--|----|---------|----|---------|--------|----|---------|----|---------|--------|
|  |    | 2014    |    | 2013    | Change |    | 2014    |    | 2013    | Change |
| Condition and case management                                      | \$ | 48,356  | \$ | 55,992  | (14)%  | \$ | 145,215 | \$ | 161,475 | (10)%  |
| Wellness   |    | 21,546  |    | 22,223  | (3)%   |    | 70,030  |    | 75,753  | (8)%   |
| Women s & children s health  |    | 23,769  |    | 28,431  | (16)%  |    | 70,308  |    | 86,767  | (19)%  |
| Patient self-testing services                                      |    | 30,185  |    | 27,025  | 12%    |    | 86,799  |    | 77,437  | 12%    |
| Health information solutions net product sales and services        |    |         |    |         |        |    |         |    |         |        |
| revenue  | \$ | 123,856 | \$ | 133,671 | (7)%   | \$ | 372,352 | \$ | 401,432 | (7)%   |

Our Alere Accountable Care Solutions business, or ACS, was formerly included in our health information solutions reporting segment. As of September 30, 2014, we considered the sale of ACS to be probable and accordingly reclassified the results of operations of the ACS business as discontinued operations in our Consolidated Statements of Operations. As a result, the results of operations of our health information solutions reporting segment differ from prior presentations of segment results.

Our health information solutions net product sales and services revenue decreased by \$9.8 million, or 7%, to \$123.9 million for the three months ended September 30, 2014, from \$133.7 million for the three months ended September 30, 2013, as a result of the challenging contracting season in the second half of 2013. Within our health information solutions business segment, net product sales and services revenues from our condition and case management, wellness and women s and children s health businesses each decreased during the three months ended September 30, 2014, compared to the three months ended September 30, 2013, as we experienced customer terminations, lower state enrollments in wellness programs and lower revenue from homecare services in these businesses. Our patient self-testing services net product sales and services revenue increased approximately \$3.2 million, or 12%, to \$30.2 million for the three months ended September 30, 2014, from \$27.0 million for the three months ended September 30, 2013, principally driven by an increase in our home coagulation monitoring programs resulting from a larger patient population and a simultaneous reduction in customer attrition rates.

Our health information solutions net product sales and services revenue decreased by \$29.0 million, or 7%, to \$372.4 million for the nine months ended September 30, 2014, from \$401.4 million for the nine months ended September 30, 2013, as a result of the challenging contracting season in the second half of 2013. Within our health information solutions business segment, net product sales and services revenues from our condition and case management, wellness and women s and children s health businesses each decreased during the nine months ended September 30, 2014, compared to the nine months ended September 30, 2013, as we experienced customer terminations, lower state enrollments in wellness programs and lower revenue from homecare services in these businesses. Our patient self-testing services net product sales and services revenue increased approximately \$9.4 million, or 12%, to \$86.8 million for the nine months ended September 30, 2014, from \$77.4 million for the nine months ended September 30, 2013, principally driven by an increase in our home coagulation monitoring programs resulting from a larger patient population and a simultaneous reduction in customer attrition rates.

## Consumer Diagnostics

Net product sales and services revenue from our consumer diagnostics business segment revenue decreased by \$1.7 million, or 6%, to \$26.5 million for the three months ended September 30, 2014, from \$28.2 million for the three months ended September 30, 2013. The decrease in revenue primarily resulted from lower manufacturing revenue associated with SPD.

Net product sales and services revenue from our consumer diagnostics business segment revenue increased by \$5.1 million, or 7%, to \$80.3 million for the nine months ended September 30, 2014, from \$75.3 million for the nine months ended September 30, 2013. The increase in revenue primarily resulted from an increase in our manufacturing revenue associated with SPD, as SPD successfully launched the Clearblue Advanced Pregnancy Test with Weeks Estimator product in the U.S. during the third quarter of 2013.

**License and Royalty Revenue.** License and royalty revenue represents license and royalty fees from intellectual property license agreements with third parties. License and royalty revenue remained flat at \$4.2 million for the three months ended September 30, 2014, as compared to \$4.2 million for the three months ended September 30, 2013.

License and royalty revenue increased by approximately \$2.9 million, or 22%, to \$16.0 million for the nine months ended September 30, 2014, from \$13.1 million for the nine months ended September 30, 2013. The increase in royalty revenue for the nine months ended September 30, 2014, compared to the nine months ended September 30, 2013, is primarily a result of higher royalties earned under existing licensing agreements.

Gross Profit and Margin Percentage. Gross profit decreased by \$26.4 million, or 7%, to \$342.9 million for the three months ended September 30, 2014, from \$369.3 million for the three months ended September 30, 2013. The decrease in gross profit during the three months ended September 30, 2014, compared to the three months ended September 30, 2013, was largely attributed to declines in Beckman BNP product sales and pain management and rehab during the third quarter of 2014.

Gross profit decreased by \$82.7 million, or 7%, to \$1.0 billion for the nine months ended September 30, 2014, from \$1.1 billion for the nine months ended September 30, 2013. The decrease in gross profit during the nine months ended September 30, 2014, compared to the nine months ended September 30, 2013, was largely attributed to the decrease in net product sales and services revenue principally resulting from declines in Beckman BNP product sales during the third quarter of 2014, compared to the comparable period in 2013, lower pain management and rehab revenues, weak U.S. flu-related sales, a larger-than-expected reduction in U.S. healthcare utilization which primarily impacted our U.S. infectious disease revenue, decline in diabetes revenue attributable to the reduction in CMS reimbursement rates described above, coupled with the impacts of a recall of INRatio2 test strips and a recall of certain Triage BNP Calibrators during the nine months ended September 30, 2014, which included revenue and cost of sales charges totaling \$7.5 million during the nine months ended September 30, 2014.

41

Cost of net revenue included amortization expense of \$16.0 million and \$18.0 million for the three months ended September 30, 2014 and 2013, respectively. Included in the cost of net revenue for the three months ended September 30, 2013 was a \$0.7 million non-cash charge relating to the write-up of inventory to fair value in connection with our acquisition of Epocal. Reducing gross profit for the three months ended September 30, 2014 and 2013 was \$5.7 million and \$3.6 million, respectively, in restructuring charges.

Cost of net revenue included amortization expense of \$48.1 million and \$53.7 million for the nine months ended September 30, 2014 and 2013, respectively, and \$1.9 million of non-cash charges relating to the write-up of inventory to fair value in connection with certain acquisitions during the nine months ended September 30, 2013. Reducing gross profit for the nine months ended September 30, 2014 and 2013 was \$6.8 million and \$4.9 million, respectively, in restructuring charges.

Overall gross margin for each of the three and nine months ended September 30, 2014 was 47%, compared to 49% and 50%, respectively, for the three and nine months ended September 30, 2013. The lower gross margin in the current three-month period principally reflects lower revenues from Beckman BNP product sales and pain management and rehab toxicology revenues. The lower gross margin in the current nine-month period principally reflects lower pain management and rehab toxicology revenues, the impact of the reduced mail order diabetes reimbursement rates noted above, as well as revenue and cost of sales charges of approximately \$7.5 million incurred in the second quarter in connection with our recall of INRatio2 test strips and our recall of certain Triage BNP Calibrators.

Gross Profit from Net Product Sales and Services Revenue, Total and by Business Segment. Gross profit from net product sales and services revenue decreased by \$27.2 million, or 7%, to \$339.9 million for the three months ended September 30, 2014, from \$367.1 million for the three months ended September 30, 2013. Gross profit from net product sales and services revenue decreased by \$87.0 million, or 8%, to \$1.0 billion for the nine months ended September 30, 2014, from \$1.1 billion for the nine months ended September 30, 2013. Gross profit from net product sales and services revenue by business segment for the three and nine months ended September 30, 2014 and 2013 is as follows (in thousands):

|                              | Three 1 | Months En | ded : | Septembei | · 30,% N | ine | <b>Months End</b> | led S | September 3 | 30, %  |
|------------------------------|---------|-----------|-------|-----------|----------|-----|-------------------|-------|-------------|--------|
|                              |         | 2014      |       | 2013      | Change   |     | 2014              |       | 2013        | Change |
| Professional diagnostics     | \$      | 273,292   | \$    | 300,832   | (9)%     | \$  | 832,159           | \$    | 915,871     | (9)%   |
| Health information solutions | 3       | 60,386    |       | 60,907    | (1)%     |     | 174,330           |       | 179,464     | (3)%   |
| Consumer diagnostics         |         | 6,235     |       | 5,403     | 15%      |     | 17,179            |       | 15,303      | 12%    |
|                              |         |           |       |           |          |     |                   |       |             |        |
| Gross profit from net produc | et      |           |       |           |          |     |                   |       |             |        |
| sales and services revenue   | \$      | 339,913   | \$    | 367,142   | (7)%     | \$  | 1,023,668         | \$    | 1,110,638   | (8)%   |

## Professional Diagnostics

Gross profit from our professional diagnostics net product sales and services revenue decreased by \$27.5 million, or 9%, to \$273.3 million for the three months ended September 30, 2014, compared to \$300.8 million for the three months ended September 30, 2013. The lower gross profit in the current period principally reflects declines in Beckman BNP product sales and pain management and rehab revenues during the third quarter of 2014, compared to the comparable period in 2013. Cost of professional diagnostics net product sales and services revenue during the three months ended September 30, 2013 included a non-cash charge of \$0.7 million relating to the write-up of

inventory to fair value in connection with certain acquisitions. Reducing gross profit during the three months ended September 30, 2014 and 2013 was \$5.7 million and \$3.4 million, respectively, in restructuring charges.

Gross profit from our professional diagnostics net product sales and services revenue decreased by \$83.7 million, or 9%, to \$832.2 million for the nine months ended September 30, 2014, compared to \$915.9 million for the nine months ended September 30, 2013. The lower gross profit for the nine months ended September 30, 2014 principally reflects declines in Beckman BNP product sales during the third quarter of 2014 compared to the comparable period in 2013, lower pain management and rehab revenues, lower U.S. flu-related sales and reduced mail order diabetes reimbursement rates. Cost of professional diagnostics net product sales and services revenue during the nine months ended September 30, 2013 included a non-cash charge of \$1.9 million relating to the write-up of inventory to fair value in connection with certain acquisitions. Reducing gross profit during the nine months ended September 30, 2014 and 2013 was \$6.7 million and \$3.8 million, respectively, in restructuring charges.

Cost of professional diagnostics net product sales and services revenue included amortization expense of \$15.1 million and \$15.2 million during the three months ended September 30, 2014 and 2013, respectively. Cost of professional diagnostics net product sales and services revenue included amortization expense of \$45.3 million and \$48.3 million during the nine months ended September 30, 2014 and 2013, respectively.

42

As a percentage of our professional diagnostics net product sales and services revenue, gross margin for the three and nine months ended September 30, 2014 was 47% and 48%, respectively, compared to 51% and 52% for the three and nine months ended September 30, 2013, respectively. The lower gross margin in the current three-month period principally reflects declines in Beckman BNP product sales and pain management and rehab revenues, compared to the comparable period in 2013. The lower gross margin in the current nine-month period principally reflects a continued weakness in U.S. healthcare utilization and lower pain management and rehab revenues, coupled with the impacts of a recall of INRatio2 test strips and our recall of certain Beckman Coulter Triage BNP Tests, lower U.S. flu-related sales and reduced mail order diabetes reimbursement rates, compared to the comparable period in 2013.

# Health Information Solutions

Gross profit from our health information solutions net product sales and services revenue decreased by \$0.5 million, or 1%, to \$60.4 million for the three months ended September 30, 2014, compared to \$60.9 million for the three months ended September 30, 2013. Reducing gross profit during the three months ended September 30, 2014 and 2013 was \$0.0 million and \$0.1 million in restructuring charges, respectively. Gross profit from our health information solutions net product sales and services revenue decreased by \$5.1 million, or 3%, to \$174.3 million for the nine months ended September 30, 2014, compared to \$179.5 million for the nine months ended September 30, 2013. Reducing gross profit during the nine months ended September 30, 2014 and 2013 was \$0.1 million and \$1.1 million in restructuring charges, respectively.

Cost of health information solutions net product sales and services revenue included amortization expense of \$0.9 million and \$2.5 million during the three months ended September 30, 2014 and 2013, respectively. Cost of health information solutions net product sales and services revenue included amortization expense of \$2.7 million and \$4.7 million during the nine months ended September 30, 2014 and 2013, respectively.

As a percentage of our health information solutions net product sales and services revenue, gross margin for the three and nine months ended September 30, 2014 was 49% and 47%, respectively, compared to 46% and 45% for the three and nine months ended September 30, 2013, respectively. The increase in gross margin was primarily due to operational efficiencies realized during the nine months ended September 30, 2014 within the condition and case management business as a result of various restructuring plans.

#### Consumer Diagnostics

Gross profit from our consumer diagnostics net product sales and services revenue increased by \$0.8 million, or 15%, to \$6.2 million for the three months ended September 30, 2014, from \$5.4 million for the three months ended September 30, 2013. Gross profit from our consumer diagnostics net product sales and services revenue increased by \$1.9 million, or 12%, to \$17.2 million for the nine months ended September 30, 2014, compared to \$15.3 million for the nine months ended September 30, 2013. The increase in the gross profit for the three-month period was primarily the result of product mix and higher margins in our over-the-counter drug business. The increase in gross profit for the nine-month period was primarily the result of an increase in our manufacturing revenue, as discussed above.

Cost of consumer diagnostics net product sales and services revenue included amortization expense of \$0.0 million and \$0.2 million during the three months ended September 30, 2014 and 2013, respectively. Cost of consumer diagnostics net product sales and services revenue included amortization expense of \$0.1 million and \$0.7 million during the nine months ended September 30, 2014 and 2013, respectively.

As a percentage of our consumer diagnostics net product sales and services revenue, gross margin for the three and nine months ended September 30, 2014 was 24% and 21%, respectively, compared to 19% and 20% for the three and

nine months ended September 30, 2013, respectively.

Research and Development Expense. Research and development expense decreased by \$1.7 million, or 4%, to \$38.7 million for the three months ended September 30, 2014, from \$40.5 million for the three months ended September 30, 2013. Research and development expense during the three months ended September 30, 2014 and 2013 is reported net of grant funding of \$2.5 million and \$1.9 million, respectively, arising from the research and development funding relationship with the Bill and Melinda Gates Foundation that we entered into in February 2013. Included in research and development expense for the three months ended September 30, 2014 and 2013 were restructuring charges associated with our various restructuring plans to reduce expenses and integrate our newly-acquired businesses totaling approximately \$5.5 million and \$1.1 million, respectively. Amortization expense of \$1.4 million and \$1.2 million was included in research and development expense for the three months ended September 30, 2014 and 2013, respectively.

Research and development expense decreased by \$6.0 million, or 5%, to \$114.9 million for the nine months ended September 30, 2014, from \$120.9 million for the nine months ended September 30, 2013. Research and development expense during the nine months ended September 30, 2014 and 2013 is reported net of grant funding of \$7.0 million and \$4.3 million, respectively, arising from our research and development funding relationship with the Bill and Melinda Gates Foundation. Included in research and development expense for the nine months ended September 30, 2014 and 2013 were restructuring charges associated with our various restructuring plans to reduce expenses and integrate our newly-acquired businesses totaling approximately \$8.5 million and \$1.7 million, respectively. Amortization expense of \$3.7 million and \$3.6 million was included in research and development expense for the nine months ended September 30, 2014 and 2013, respectively.

43

Research and development expense as a percentage of net revenue was 5% for the three and nine months ended September 30, 2014 and 2013.

Sales and Marketing Expense. Sales and marketing expense decreased by \$22.4 million, or 14%, to \$136.3 million for the three months ended September 30, 2014, from \$158.7 million for the three months ended September 30, 2013. The decrease was primarily driven by lower amortization expense related to customer relationship intangibles during the three months ended September 30, 2014, compared to the three months ended September 30, 2013. Amortization expense of \$44.9 million and \$59.2 million was included in sales and marketing expense for the three months ended September 30, 2014 and 2013, respectively. Restructuring charges associated with our various restructuring plans to reduce expenses and integrate our newly-acquired businesses totaling approximately \$1.0 million and \$0.2 million were included in sales and marketing expense for the three months ended September 30, 2014 and 2013, respectively.

Sales and marketing expense decreased by \$40.4 million, or 9%, to \$432.5 million for the nine months ended September 30, 2014, from \$472.9 million for the nine months ended September 30, 2013. The decrease in sales and marketing expense was primarily driven by lower amortization expense related to customer relationship intangibles during the nine months ended September 30, 2014, compared to the nine months ended September 30, 2013. Amortization expense of \$135.1 million and \$170.1 million was included in sales and marketing expense for the nine months ended September 30, 2014 and 2013, respectively. Restructuring charges associated with our various restructuring plans to reduce expenses and integrate our newly-acquired businesses totaling approximately \$7.4 million and \$1.5 million were included in sales and marketing expense for the nine months ended September 30, 2014 and 2013, respectively.

Sales and marketing expense as a percentage of net revenue was 19% and 20% for the three and nine months ended September 30, 2014, respectively, compared to 21% for each of the three and nine months ended September 30, 2013.

General and Administrative Expense. General and administrative expense decreased by approximately \$8.5 million, or 6%, to \$130.2 million for the three months ended September 30, 2014, from \$138.7 million for the three months ended September 30, 2013. The decrease was primarily attributable to the reversal of \$5.5 million of expenses recorded for fair value adjustments to acquisition-related contingent consideration during the third quarter of 2014, as compared to the \$2.7 million of adjustments recorded in the comparable period in 2013, the \$5.5 million of costs associated with the proxy contest and the \$5.9 million loss associated with the disposition of our Spinreact, S.A. subsidiary located in Spain during the third quarter of 2013, offset by the inclusion in general and administrative expense for the three months ended September 30, 2014 of \$6.2 million of costs associated with potential business dispositions, a \$2.8 million increase in restructuring plans to integrate our newly-acquired businesses, as well as a \$0.4 million loss on the sale of our equity investment in Vedalab S.A., or Vedalab, recorded in the three months ended September 30, 2014.

General and administrative expense increased by approximately \$15.4 million, or 4%, to \$425.0 million for the nine months ended September 30, 2014, from \$409.6 million for the nine months ended September 30, 2013. The increase was primarily attributable to the inclusion in general and administrative expense for the nine months ended September 30, 2014 of \$20.8 million of costs associated with potential business dispositions, a \$6.5 million increase in restructuring plans to integrate our newly-acquired businesses, offset by the \$5.5 million of costs associated with the proxy contest and the \$5.9 million loss associated with the disposition of our Spinreact, S.A. subsidiary located in Spain during the third quarter of 2013, as discussed above.

General and administrative expense as a percentage of net revenue was 18% and 19% for the three and nine months ended September 30, 2014, respectively, compared to 18% for each of the three and nine months ended September 30, 2013.

**Interest Expense.** Interest expense includes interest charges and the amortization of deferred financing costs and original issue discounts associated with certain debt issuances. Interest expense decreased by \$0.9 million, or 2%, to \$52.5 million for the three months ended September 30, 2014, from \$53.4 million for the three months ended September 30, 2013. The decrease is principally due to the lower interest rate associated with our 6.5% senior subordinated notes issued in May 2013, compared to the interest rate associated with our 9% senior subordinated notes which we redeemed in the second quarter of 2013.

Interest expense decreased by \$46.6 million, or 23%, to \$156.7 million for the nine months ended September 30, 2014, from \$203.3 million for the nine months ended September 30, 2013. The decrease is principally due to a \$35.6 million loss recorded in connection with the repurchase of our 9% senior subordinated notes during the nine months ended September 30, 2013. Also contributing to the decrease was the lower interest rate associated with our 6.5% senior subordinated notes issued in May 2013, compared to the interest rate associated with our 9% senior subordinated notes which we redeemed in the second quarter of 2013.

44

Other Income (Expense), Net. Other income (expense), net includes interest income, realized and unrealized foreign exchange gains and losses, and other income and expense. The components and the respective amounts of other income (expense), net are summarized as follows (in thousands):

| Thr                              | Three Months Ended September 30, |         |    |            |    | Nine Months Ended September 30, |         |       |      |         |            |
|----------------------------------|----------------------------------|---------|----|------------|----|---------------------------------|---------|-------|------|---------|------------|
|                                  |                                  | 2014    |    | 2013 Chang |    | ange                            | ge 2014 |       | 2013 |         | Change     |
| Interest income (expense), net   | \$                               | 718     | \$ | 799        | \$ | (81)                            | \$      | 1,574 | \$   | 2,602   | \$ (1,028) |
| Foreign exchange gains (losses), |                                  |         |    |            |    |                                 |         |       |      |         |            |
| net                              |                                  | (8,392) |    | (3,721)    | (- | 4,671)                          |         | (958) |      | (3,258) | 2,300      |
| Other                            |                                  | (586)   |    | (5,946)    |    | 5,360                           | (1,502) |       |      | (7,604) | 6,102      |
|                                  |                                  |         |    |            |    |                                 |         |       |      |         |            |
| Total other income (expense),    |                                  |         |    |            |    |                                 |         |       |      |         |            |
| net                              | \$                               | (8,260) | \$ | (8,868)    | \$ | 608                             | \$      | (886) | \$   | (8,260) | \$ 7,374   |

Other expense of \$1.5 million for the nine months ended September 30, 2014 primarily reflected \$1.9 million in losses on disposals of fixed assets and a \$1.8 million write-down on a receivable, offset by a \$1.5 million reversal of a legal settlement accrual and a \$0.5 million reversal of a royalty accrual. Other expense of \$5.9 million and \$7.6 million for the three and nine months ended September 30, 2013, respectively, includes a provision of \$5.0 million to reflect an estimate of the settlement or litigation costs which we may incur associated with an ongoing dispute with a customer in our U.S. toxicology business.

**Provision (Benefit) for Income Taxes.** The provision (benefit) for income taxes changed by \$91.7 million to a \$76.6 million provision for the three months ended September 30, 2014, from a \$(15.1) million benefit for the three months ended September 30, 2013. The effective tax rate for the three months ended September 30, 2014 and 2013 was (331.4)% and 41.1% on loss from continuing operations before provision (benefit) for income taxes of \$23.1 million and \$36.7 million, respectively. Our effective tax rate is based on our year-to-date results and projected income (loss), and is primarily impacted by changes in the geographical mix of consolidated pre-tax income (loss). The change in the effective tax rate for the three months ended September 30, 2014, as compared to the three months ended September 30, 2013, is primarily a result of the following: (i) valuation allowance of \$79.4 million against U.S. foreign tax credit carryforwards, (ii) our forecasted jurisdictional mix of income (loss), and (iii) loss entity valuation allowance changes.

The provision (benefit) for income taxes changed by \$93.8 million to a \$63.1 million provision for the nine months ended September 30, 2014, from a \$(30.7) million benefit for the nine months ended September 30, 2013. The effective tax rate for the nine months ended September 30, 2014 and 2013 was (66.6)% and 30.0% on loss from continuing operations before provision (benefit) for income taxes of \$94.8 million and \$102.3 million, respectively. Our effective tax rate is based on our year-to-date results and projected income (loss), and is primarily impacted by changes in the geographical mix of consolidated pre-tax income (loss). The change in the effective tax rate for the nine months ended September 30, 2014, as compared to the nine months ended September 30, 2013, is primarily a result of the following: (i) valuation allowance of \$79.4 million against U.S. foreign tax credit carryforwards, (ii) our forecasted jurisdictional mix of income (loss), and (iii) loss entity valuation allowance changes.

Deferred tax assets are to be reduced by a valuation allowance if, based on the weight of available positive and negative evidence, it is more likely than not that some portion or all of the deferred tax assets will not be realized. As discussed above, the provision (benefit) for income taxes for the three months and nine months ended September 30, 2014 included a valuation allowance of \$79.4 million against U.S. foreign tax credit carryforwards. This valuation

allowance was established as we determined that it is more likely than not that these deferred tax assets will not be realized. This decision was based on the weight of all available positive and negative evidence that existed at September 30, 2014.

Equity Earnings of Unconsolidated Entities, Net of Tax. Equity earnings of unconsolidated entities is reported net of tax and includes our share of earnings in entities that we account for under the equity method of accounting. Equity earnings of unconsolidated entities, net of tax for the three and nine months ended September 30, 2014 reflects the following: (i) our 50% interest in SPD in the amount of \$5.9 million and \$12.8 million, respectively, and (ii) our 49% interest in TechLab, Inc., or TechLab, in the amount of \$0.5 million and \$1.2 million, respectively. Loss on sale of our 40% interest in Vedalab S.A., or Vedalab, was in the amount of \$0.4 million. Equity earnings of unconsolidated entities, net of tax for the three and nine months ended September 30, 2013 reflects the following: (i) our 50% interest in SPD in the amount of \$4.7 million and \$11.4 million, respectively, (ii) our 49% interest in TechLab in the amount of \$0.5 million and \$1.3 million, respectively and (iii) our 40% interest in Vedalab S.A., or Vedalab, in the amount of \$0.5 million and \$0.6 million, respectively.

Income (Loss) from Discontinued Operations, Net of Tax. The results of the ACS Companies business are included in income (loss) from discontinued operations, net of tax, for all periods presented. For the three months ended September 30, 2014, the discontinued operations generated net income of \$7.0 million, as compared to a net loss of \$3.2 million for the three months ended September 30, 2013. For the nine months ended September 30, 2014, the discontinued operations generated net income of \$2.0 million, as compared to a net loss of \$8.6 million for the nine months ended September 30, 2013. The net income of \$7.0 million and \$2.0 million for the three and nine months ended September 30, 2014, respectively, reflects a gain of \$7.2 million (\$11.3 million, net of tax) resulting from the write down of \$18.0 million (\$11.2 million, net of tax) of finite-lived intangible assets and \$1.1 million (\$0.7 million, net of tax) of fixed assets to fair value, along with the reversal of a \$26.3 million (\$23.2 million, net of tax) contingent consideration obligation associated with our original purchase of ACS. See Note 16.

Our Consolidated Statements of Cash Flows reflect an adjustment to net loss relating to a tax benefit associated with discontinued operations that is being retained subsequent to the closing of the divestiture transaction. The tax benefit was \$9.6 million and \$5.5 million for the nine months ending September 30, 2014 and 2013, respectively.

**Net Loss Available to Common Stockholders.** For the three months ended September 30, 2014, we generated a net loss available to common stockholders of \$91.5 million, or \$1.10 per basic and diluted common share. For the three months ended September 30, 2013, we generated a net loss available to common stockholders of \$24.8 million, or \$0.30 per basic and diluted common share. Net loss available to common stockholders reflects \$5.4 million of preferred stock dividends paid during each of the three months ended September 30, 2014 and 2013. For the nine months ended September 30, 2014, we generated a net loss available

45

to common stockholders of \$158.0 million, or \$1.91 per basic and diluted common share. For the nine months ended September 30, 2013, we generated a net loss available to common stockholders of \$83.5 million, or \$1.03 per basic and diluted common share. Net loss available to common stockholders reflects \$15.9 million of preferred stock dividends paid during each of the nine months ended September 30, 2014 and 2013. See Note 6 of the accompanying Consolidated Financial Statements for the calculation of net loss per common share.

# **Liquidity and Capital Resources**

Based upon our current working capital position, current operating plans and expected business conditions, we expect to fund our short- and long-term working capital needs primarily using existing cash and our operating cash flow, and we expect our working capital position to improve as we improve our future operating margins and grow our business through new product and service offerings and by continuing to leverage our strong intellectual property position. Additionally, we remain engaged in discussions concerning divestitures, and we expect that as we complete divestitures we will use net proceeds to reduce our outstanding debt and intend to do so with regard to the net proceeds from our pending sale of our Alere Health business. As of September 30, 2014, we had \$444.9 million of cash and cash equivalents, of which \$150.7 million was held by domestic subsidiaries and \$294.1 million was held by foreign entities. We do not plan to repatriate cash held by foreign entities due to adverse tax implications, including incremental U.S. tax liabilities and potential foreign withholding tax liabilities.

We may also utilize our secured credit facility or other new sources of financing to fund a portion of our capital needs and other commitments, including our contractual contingent consideration obligations and future acquisitions. As of September 30, 2014, we had outstanding borrowings totaling \$170.0 million under the \$250.0 million revolving line of credit under our secured credit facility, leaving \$80.0 million available to us for additional borrowings. The terms and conditions of our outstanding debt instruments also contain covenants which expressly restrict our ability to incur additional indebtedness and conduct other financings. As of September 30, 2014, we had \$3.8 billion in outstanding indebtedness comprised of \$2.3 billion under our secured credit facility, including borrowings under our revolving line of credit, \$450.0 million of 7.25% senior notes due 2018, \$400.0 million of 8.625% senior subordinated notes due 2018, \$425.0 million of 6.5% senior subordinated notes due 2020, and \$150.0 million of 3% convertible senior subordinated notes due 2016. In February 2013, we redeemed the \$1.8 million outstanding principal amount of our 7.875% senior notes pursuant to our optional redemption right under the indenture under which the 7.875% senior notes were issued.

If the capital and credit markets experience volatility or the availability of funds is limited, we may incur increased costs associated with issuing debt instruments. In addition, it is possible that our ability to access the capital and credit markets could be limited by these or other factors at a time when we would like, or need, to do so, which could have an adverse impact on our ability to refinance maturing debt and/or react to changing economic and business conditions.

Our funding plans for our working capital needs and other commitments may be adversely impacted if our underlying assumed revenues and expenses are not realized. In particular, we could experience unexpected costs associated with our potential divestitures, operational integration efforts, core research and development projects, cost-saving initiatives and existing or unforeseen lawsuits against us. We may also choose to make significant investment to pursue legal remedies against potential infringers of our intellectual property rights. If we decide to engage in such activities, or if our operating results fail to meet our expectations, we could be required to seek additional funding through public or private financings or other arrangements. In such event, adequate funds may not be available when needed or may be available only on terms which could have a negative impact on our business and results of operations. In addition, if we raise additional funds by issuing equity or convertible securities, dilution to then-existing stockholders may result.

|  | <b>Nine Months Ended September</b> |          |    |           |  |
|--|------------------------------------|----------|----|-----------|--|
| Cash Flow Summary (in thousands)                     |                                    | 2014     |    | 2013      |  |
| Net cash provided by operating activities            | \$                                 | 216,895  | \$ | 159,105   |  |
| Net cash used in investing activities                |                                    | (69,252) |    | (222,648) |  |
| Net cash provided by (used in) financing activities  |                                    | (55,245) |    | 84,208    |  |
| Foreign exchange effect on cash and cash equivalents |                                    | (9,445)  |    | 4,982     |  |
|  |                                    |          |    |           |  |
| Net increase in cash and cash equivalents            |                                    | 82,953   |    | 25,647    |  |
| Cash and cash equivalents, beginning of period       |                                    | 361,908  |    | 328,346   |  |
|  |                                    |          |    |           |  |
| Cash and cash equivalents, end of period             |                                    | 444,861  |    | 353,993   |  |
| Less: Cash and cash equivalents of discontinued      |                                    |          |    |           |  |
| operations, end of period                            |                                    | 8        |    | 1         |  |
|  |                                    |          |    |           |  |
| Cash and cash equivalents of continuing              |                                    |          |    |           |  |
| operations, end of period                            | \$                                 | 444,853  | \$ | 353,992   |  |
|  |                                    |          |    |           |  |

Summary of Changes in Cash Position

As of September 30, 2014, we had cash and cash equivalents of \$444.9 million, an \$83.0 million increase from December 31, 2013. Our primary sources of cash during the nine months ended September 30, 2014 included \$216.9 million generated by our operating activities, \$35.6 million of cash received from common stock issuances under employee stock option and stock purchase plans, \$9.5 million received from the sale of our 40% equity investment in Vedalab, \$5.5 million received from dispositions, \$1.2 million in proceeds from the sale of property and equipment and \$1.2 million from a decrease in other assets. Our primary uses of cash during the nine months ended September 30, 2014 were \$80.5 million of capital expenditures, \$48.1 million related to the repayment of long-term debt obligations, \$23.6 million related to payments of acquisition-related contingent consideration obligations, \$16.0 million for cash dividends paid on our Series B Preferred Stock, a \$3.0 million increase in our restricted cash balance and \$5.3 million for principal payments on our capital lease obligations. Fluctuations in foreign currencies unfavorably impacted our cash balance by \$9.4 million during the nine months ended September 30, 2014.

Cash and cash equivalents increased \$25.6 million during the nine months ended September 30, 2013. Our primary sources of cash during the nine months ended September 30, 2013 included \$159.1 million generated by our operating activities, \$460.1 million of net proceeds received in connection with long-term debt issuances, which included \$425.0 million of gross proceeds received in connection with the issuance of our 6.5% senior subordinated notes, \$138.8 million of net proceeds under various revolving credit facilities, which included \$190.0 million borrowed against our secured credit facility revolving line-of-credit, \$32.0 million received from the disposition of our Spinreact operations, \$21.5 million related to a decrease in other assets, \$17.6 million of cash received from common stock issuances under employee stock option and stock purchase plans, \$11.3 million return of capital related to an equity investment and \$5.8 million in proceeds from the sale of property and equipment. Our primary uses of cash during the nine months ended September 30, 2013 were \$455.2 million of cash payments on long-term debt, which included \$400.0 million of cash payments related to the repurchase of our 9% senior subordinated notes, \$166.2 million net cash paid for acquisitions, \$90.0 million of capital expenditures, \$33.9 million related to an increase in restricted cash, \$27.5 million related to payments of acquisition-related contingent consideration obligations, \$19.0 million related to tender offer consideration and call premium incurred in connection with the repurchase of our 9% senior subordinated notes, \$16.0 million for cash dividends paid on our Series B preferred stock, \$9.8 million related to the payment of debt-related financing costs and \$5.3 million for payment of capital lease obligations. Fluctuations in foreign currencies improved our cash balance by \$5.0 million during the nine months ended September 30, 2013.

# Cash Flows from Operating Activities

Net cash provided by operating activities during the nine months ended September 30, 2014 was \$216.9 million, which resulted from a net loss of \$142.2 million, \$325.1 million of non-cash items and \$48.5 million of cash provided by changes in net working capital during the period. The \$325.1 million of non-cash items included, among other items, \$290.8 million related to depreciation and amortization, \$12.2 million of interest expense related to the amortization of deferred financing costs and original issue discounts, \$9.6 million of tax benefit related to discontinued operations retained by Alere Inc., \$5.9 million loss on the disposition of fixed assets, \$7.8 million related to non-cash stock-based compensation, \$7.2 million of impairment of long-lived assets, \$2.8 million related to other non-cash items, a \$0.6 million loss on a disposition and a \$0.4 million increase related to changes in our deferred tax assets and liabilities, which resulted in part from amortization of intangible assets, partially offset by a \$13.7 million in equity earnings of unconsolidated entities, net of tax. In addition, \$12.5 million of net cash was used in discontinued operations for operating activities.

Net cash provided by operating activities during the nine months ended September 30, 2013 was \$159.1 million, which resulted from a net loss of \$67.0 million and \$95.4 million of cash utilized by changes in net working capital

items during the period, offset by \$323.5 million of non-cash items. The \$323.5 million of non-cash items included, among other items, \$325.6 million related to depreciation and amortization, \$14.5 million related to non-cash stock-based compensation, \$14.1 million of interest expense related to the amortization of deferred financing costs and original issue discounts, \$35.6 million related to a loss on extinguishment of debt, \$6.7 million related to other non-cash items, \$5.9 million loss on disposition from our sale of the Spinreact operations, \$4.1 million related to the impairment of long-lived assets, \$5.5 million of tax benefit related to discontinued operations retained by Alere Inc. and a \$1.9 million non-cash charge related to the write up of inventory to fair value in connection with the acquisition of Epocal, all partially offset by a \$73.5 million decrease related to changes in our deferred tax assets and liabilities, which resulted in part from amortization of intangible assets, \$13.2 million in equity earnings of unconsolidated entities, net of tax, and \$5.7 million relating to a bargain purchase gain in connection with our acquisition of the Liberty business. In addition, \$10.6 million of net cash was used in discontinued operations for operating activities.

#### Cash Flows from Investing Activities

Our investing activities during the nine months ended September 30, 2014 utilized \$69.3 million of cash, including \$80.5 million of capital expenditures and a \$3.0 million increase in our restricted cash balance, partially offset by \$9.5 million of cash proceeds from the sale of our 40% equity investment in Vedalab, \$5.5 million of cash received from dispositions, a \$1.2 million decrease in other assets, \$1.2 million of proceeds from the sale of property, plant and equipment and \$0.2 million of cash received from equity investments. In addition, discontinued operations used \$3.3 million of net cash for investing activities.

Our investing activities during the nine months ended September 30, 2013 utilized \$222.6 million of cash, including \$166.2 million net cash paid for acquisitions, \$90.0 million of capital expenditures and an increase in our restricted cash balance of \$33.9 million, which was principally driven by a \$29.0 million deposit in connection with a foreign bank loan arrangement and \$7.9 million of cash received from the Bill and Melinda Gates Foundation, of which \$3.5 million was used to fund qualified expenditures, partially offset by \$32.0 million in proceeds relating to the disposition of our Spinreact operations, a \$21.5 million decrease related to other assets, an \$11.3 million return of capital related to an equity investment and \$5.8 million of proceeds received from the sale of property and equipment. In addition, discontinued operations used \$3.2 million of net cash for investing activities.

47

#### Cash Flows from Financing Activities

Net cash used in financing activities during the nine months ended September 30, 2014 was \$55.2 million. Financing activities during the nine months ended September 30, 2014 primarily included approximately \$48.1 million for the payment of long-term debt obligations, \$23.6 million for payments of acquisition-related contingent consideration obligations, \$16.0 million for dividend payments related to our Series B preferred stock, and \$5.3 million for payment of capital lease obligations. We received approximately \$35.6 million of cash from common stock issuances under employee stock option and stock purchase plans, \$1.0 million from long-term debt borrowings, and \$0.8 million from short-term debt borrowings. In addition, discontinued operations used \$0.6 million of net cash for financing activities.

Net cash provided by financing activities during the nine months ended September 30, 2013 was \$84.2 million. Financing activities providing cash during the nine months ended September 30, 2013 primarily included \$460.1 million of net proceeds received in connection with long-term debt issuances, which included \$425.0 million of gross proceeds received in connection with the issuance of our 6.5% senior subordinated notes, \$138.8 million of net proceeds under various revolving credit facilities, which included \$190.0 million borrowed, net of \$42.5 million paid, against our secured credit facility revolving line-of-credit, and \$17.6 million of cash received from common stock issuances under employee stock option and stock purchase plans. We utilized \$455.2 million of cash payments on long-term debt, which included \$400.0 million of cash payments related to the repurchase of our 9% senior subordinated notes, \$27.5 million for payments of acquisition-related contingent consideration obligations, \$19.0 million related to tender offer consideration and call premium incurred in connection with the repurchase of our 9% senior subordinated notes, \$16.0 million for dividend payments related to our Series B preferred stock, \$9.8 million related to the payment of debt-related financing costs and \$5.3 million for payment of capital lease obligations.

As of September 30, 2014, we had an aggregate of \$17.8 million in outstanding capital lease obligations which are payable through 2019.

### Income Taxes

As of December 31, 2013, we had approximately \$76.6 million of U.S. federal net operating loss, or NOL, and capital loss carryforwards, approximately \$998.8 million of state NOL carryforwards and \$254.7 million of foreign NOL and capital loss carryforwards, which either expire on various dates through 2033 or can be carried forward indefinitely. As of December 31, 2013, we had approximately \$79.4 million of federal and state research and development, foreign tax and alternative minimum tax credits which either expire on various dates through 2033 or can be carried forward indefinitely. These loss and credit carryforwards may be available to reduce future federal, state and foreign taxable income, if any, and are subject to review and possible adjustment by the appropriate tax authorities when utilized.

Furthermore, all U.S. federal losses and credits are subject to the limitations imposed by Sections 382 and 383 of the Internal Revenue Code, and may be limited in the event of certain cumulative changes in ownership interests of significant shareholders over a three-year period in excess of 50%. Sections 382 and 383 impose an annual limitation on the use of these losses or credits to an amount equal to the value of the company at the time of the ownership change multiplied by the long-term tax exempt rate.

We have recorded a valuation allowance against a portion of the deferred tax assets related to our NOLs, capital loss and other credits as well as certain of our other deferred tax assets to reflect uncertainties that might affect the realization of such deferred tax assets.

# **Off-Balance Sheet Arrangements**

We had no material off-balance sheet arrangements as of September 30, 2014.

# **Contractual Obligations**

As of September 30, 2014, our contractual obligations have not changed significantly since December 31, 2013, as presented in our Annual Report on Form 10-K, as amended, for the year ended December 31, 2013.

## **Critical Accounting Policies**

The discussion and analysis of our financial condition and results of operations are based on our Consolidated Financial Statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements in accordance with generally accepted accounting principles requires us to make estimates and judgments that may affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent

48

assets and liabilities. On a quarterly basis, we evaluate our estimates, including those related to revenue recognition and related allowances, bad debt, inventory, valuation of long-lived assets, including intangible assets and goodwill, income taxes, including any valuation allowance for our net deferred tax assets, contingencies and litigation, and stock-based compensation. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable, the results of which form the basis for making judgments about the carrying values of assets and liabilities. Actual results may differ from these estimates under different assumptions or conditions.

There have been no significant changes in our critical accounting policies or management estimates since December 31, 2013. A comprehensive discussion of our critical accounting policies and management estimates is included in Management s Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K, as amended, for the year ended December 31, 2013.

## **Recent Accounting Pronouncements**

See Note 17 in the Notes to the Consolidated Financial Statements included in this Quarterly Report on Form 10-Q, regarding the impact of certain recent accounting pronouncements on our Consolidated Financial Statements.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Our market risks, and the ways we manage them, are summarized in Part II, Item 7A, Quantitative and Qualitative Disclosures About Market Risk of our Annual Report on Form 10-K, as amended, for the year ended December 31, 2013. There have been no material changes to our market risks or management of such risks since that date.

# ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

Our management evaluated, with the participation of our interim Chief Executive Officer (CEO) and Chief Financial Officer (CFO), the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our management, including the interim CEO and CFO, concluded that our disclosure controls and procedures were effective at that time. We and our management understand nonetheless that controls and procedures, no matter how well designed and operated, can provide only reasonable assurances of achieving the desired control objectives, and our management necessarily was required to apply its judgment in evaluating and implementing possible controls and procedures. In reaching their conclusions stated above regarding the effectiveness of our disclosure controls and procedures, our interim CEO and CFO concluded that such disclosure controls and procedures were effective as of such date at the reasonable assurance level.

Changes in Internal Control over Financial Reporting

There was no change in our internal control over financial reporting that occurred during the most recent fiscal quarter covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

#### PART II OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

Except as disclosed below, there have been no material developments with respect to the legal proceedings discussed in Part I, Item 3, Legal Proceedings, of our Annual Report on Form 10-K, as amended, for the year ended December 31, 2013.

Matters Relating to our San Diego Facility

In September 2014, as follow up to a further inspection of our San Diego facility, the FDA notified us that this most recent inspection was classified voluntary action indicated, meaning that the objectionable conditions or practices found in the inspection do not warrant regulatory action, but that formal close-out of the October 12 Warning Letter could not occur until after a future inspection.

49

Matters Related to Theft of Laptop

On October 7, 2014, the class action filed in the U.S. District Court for the Northern District of California against Alere Home Monitoring, Inc., or AHM, was dismissed with leave to amend the complaint. On October 28, 2014, an amended complaint was filed, to which AHM has until November 17, 2014 to respond.

#### ITEM 1A. RISK FACTORS

The announcement of our agreement to sell our health management business could adversely affect our business.

On October 27, 2014, we entered into a membership interest purchase agreement with Optum pursuant to which we agreed to sell our health management business for a purchase price of \$600.0 million. The closing of the sale is currently expected to occur during the fourth quarter of 2014. The announcement of the sale of our health management business, or any significant delay in the consummation of the sale, could cause disruptions in our business, including affecting our relationships with our customers, vendors and employees. For example, customers of the health management business could defer decisions to purchase services from us, seek to renegotiate their existing arrangements or terminate their relationships with us. Similarly, employees uncertain about their future employment status or opportunities may seek other employment. Any of these outcomes could have a material adverse effect on our revenues, results of operations and financial condition, regardless of whether the transaction is completed.

While the sale of our health management business is pending, we will be subject to contractual restrictions and commitments that could have a material adverse effect on our operations and the future of our business.

The purchase agreement for our health management business includes restrictions on the conduct of our business prior to the completion of the sale, generally requiring us to conduct our business in the ordinary course and preventing us from taking specified actions without the buyer's prior written consent. These and other contractual limitations in the purchase agreement may delay, restrict or prevent us from responding effectively to competitive pressures, industry developments or future business opportunities that may arise during the pre-closing period, even if our management thinks they are advisable. Further, ongoing preparation for the sale of the health management business will require substantial time commitments from members of our senior management team and other employees, which will reduce the amount of time they can devote to improving our continuing business operations. Any of these outcomes could have a material adverse effect on our revenues, results of operations and financial condition, regardless of whether the transaction is completed.

We may be unable to obtain necessary regulatory clearances to complete the sale of our health management business.

The sale of our health management business is subject to review by the Antitrust Division of the Department of Justice and the Federal Trade Commission under the HSR Act, and potentially by other regulatory authorities. Under the terms of the purchase agreement for the health management business, it is a condition to the buyer's obligation to consummate the transaction that all applicable waiting periods under the HSR Act shall have expired without objection from applicable regulators and that there not be in effect any preliminary or permanent governmental order (including a temporary restraining order), or any law, prohibiting or making illegal the consummation of any of the transactions contemplated by the purchase agreement. We cannot provide assurances that we will obtain all necessary regulatory approvals to complete the sale in a timely manner. Regulators may request additional information regarding the transaction, which could substantially delay consummation of the sale. Regulators could also seek to impose modifications to the terms of the transaction, require divestitures, place restrictions on business operations or prohibit

consummation of the transaction. We and the buyer have only limited contractual obligations to seek to accommodate any modifications to the terms of the transaction requested or required by regulatory authorities. If any regulatory authority does not approve the terms of the transaction as negotiated by the parties, or if regulatory review of the transaction extends beyond the timeframe anticipated by the parties, the buyer may not have an obligation to consummate the transaction and may decide not to proceed with the transaction.

## The failure to complete the sale of our health management business could adversely affect our business.

There is no assurance that the sale of our health management business will occur when and as expected, or at all. In addition to conditions regarding regulatory approval, the transaction is subject to other closing conditions, including the absence of a material adverse effect on the business to be sold, the receipt of required consents and approvals from third parties, including the required lenders under our senior secured credit facility, and the continued accuracy of our representations and warranties. If any condition to closing is not satisfied, the parties will not be obligated to consummate the transaction. Moreover, if for any reason the closing of the sale is not completed by April 27, 2015, or upon the happening of certain other events such as the entry of a final and non-appealable court order prohibiting consummation of the transaction, either we or Optum may have the right to terminate the agreement. The

50

deadline for the completion of the closing of the sale will be extended to July 27, 2015 if the only condition that has not been satisfied as of April 27, 2015 is the expiration of all waiting periods under the HSR Act or other applicable antitrust laws. If the proposed sale is not completed for any reason, the market price of our common stock could decline on the basis that such price currently reflects an assumption that the sale will be completed and that the proceeds of the sale will be used to repay a portion of our outstanding indebtedness. The failure of the transaction to occur may result in negative publicity and a negative impression of us among other potential buyers of our health management business, as well as in the investment community generally. We may be unable to locate a buyer willing to purchase the health management business on terms equivalent to or more attractive than those agreed to by the buyer. We may face litigation regarding the transaction, which could cause us to incur substantial defense costs and potentially result in an adverse judgment for damages. Finally, we are incurring significant financial advisory, accounting, legal, regulatory and other expenses pursuing the sale of our health management business, and these expenses will reduce our earnings and cash flows, whether or not the sale is completed.

# ITEM 6. EXHIBITS Exhibits:

## **Exhibit**

| No.   | Description   |
|-------|---|
| *3.1  | Amended and Restated Certificate of Incorporation of the Company  |
| 3.2   | Amended and Restated By-laws of the Company (incorporated by reference to Exhibit 3.2 to the Company s Current  |
|       | Report on Form 8-K, event date August 21, 2014, filed on August 26, 2014)   |
| 10.1  | Alere Inc. 2010 Stock Option and Incentive Plan, as amended (incorporated by reference to Appendix A to the Company s Proxy Statement filed on Schedule 14A as filed with the SEC on July 17, 2014)   |
| 10.2  | Alere Inc. 2001 Employee Stock Purchase Plan, as amended (incorporated by reference to Appendix B to the Company s Proxy Statement filed on Schedule 14A as filed with the SEC on July 17, 2014)  |
| 10.3  | Form of Change of Control Agreement between the Company and various executive officers (incorporated by reference to Exhibit 10.1 to the Company s Current Report on Form 8-K, event date October 25, 2014, filed on October 28, 2014)  |
| *10.4 | Summary of Material Terms of Award Agreements under Alere Inc. Stock Option Plans   |
| *31.1 | Certification by Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |
| *31.2 | Certification by Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |
| *32.1 | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002  |
| 101   | Interactive Data Files regarding (a) our Consolidated Statements of Operations for the Three and Nine Months Ended September 30, 2014 and 2013, (b) our Consolidated Statements of Comprehensive Income for the Three and Nine Months Ended September 30, 2014 and 2013, (c) our Consolidated |

Balance Sheets as of September 30, 2014 and December 31, 2013, (d) our Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2014 and 2013 and (e) the Notes to such Consolidated Financial Statements.

\* Filed herewith

Management contract or compensatory plan or arrangement, of amendment thereto

51

# **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALERE INC.

Date: November 7, 2014 /s/ Carla R. Flakne
Carla R. Flakne

Chief Accounting Officer and an authorized officer

52