

Vulcan Materials CO  
Form 10-K  
February 28, 2011

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-K**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

**For the Fiscal Year Ended December 31, 2010  
Commission file number: 001-33841**

**VULCAN MATERIALS COMPANY**  
(Exact name of registrant as specified in its charter)

**New Jersey** **20-8579133**  
(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

**1200 Urban Center Drive, Birmingham, Alabama 35242**  
(Address, including zip code, of registrant's principal executive offices)

**(205) 298-3000**  
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Name of each exchange on which registered
<b>Common Stock, \$1 par value</b>	<b>New York Stock Exchange</b>

Securities registered pursuant to Section 12(g) of the Act: **None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

## Edgar Filing: Vulcan Materials CO - Form 10-K

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act (check one):

Large accelerated filer   
Non-accelerated filer

Accelerated filer  
Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No

Aggregate market value of voting stock held by non-affiliates as of June 30, 2010:	\$5,602,210,475
Number of shares of common stock, \$1.00 par value, outstanding as of February 21, 2011:	129,057,358

### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's annual proxy statement for the annual meeting of its shareholders to be held on May 13, 2011, are incorporated by reference into Part III of this Annual Report on Form 10-K.

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VULCAN MATERIALS COMPANY

ANNUAL REPORT ON FORM 10-K  
FISCAL YEAR ENDED DECEMBER 31, 2010

CONTENTS

PART	ITEM	PAGE
I	<u>1</u> <u>Business</u>	2
	<u>1A</u> <u>Risk Factors</u>	14
	<u>1B</u> <u>Unresolved Staff Comments</u>	18
	<u>2</u> <u>Properties</u>	18
	<u>3</u> <u>Legal Proceedings</u>	21
	<u>4</u> <u>Removed and Reserved</u>	22
II	<u>5</u> <u>Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u>	23
	<u>6</u> <u>Selected Financial Data</u>	24
	<u>7</u> <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	25
	<u>7A</u> <u>Quantitative and Qualitative Disclosures about Market Risk</u>	50
	<u>8</u> <u>Financial Statements and Supplementary Data</u>	51
	<u>9</u> <u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u>	104
	<u>9A</u> <u>Controls and Procedures</u>	104
	<u>9B</u> <u>Other Information</u>	106
III	<u>10</u> <u>Directors, Executive Officers and Corporate Governance</u>	107
	<u>11</u> <u>Executive Compensation</u>	107
	<u>12</u> <u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u>	107
	<u>13</u> <u>Certain Relationships and Related Transactions, and Director Independence</u>	107
	<u>14</u> <u>Principal Accountant Fees and Services</u>	107
IV	<u>15</u> <u>Exhibits and Financial Statement Schedules</u>	108
	<u>Signatures</u>	110
	<u>EX-21</u>	
	<u>EX-23</u>	
	<u>EX-24</u>	
	<u>EX-31.A</u>	
	<u>EX-31.B</u>	
	<u>EX-32.A</u>	
	<u>EX-32.B</u>	
	<u>EX-99</u>	

[EX-101 INSTANCE DOCUMENT](#)

[EX-101 SCHEMA DOCUMENT](#)

[EX-101 CALCULATION LINKBASE DOCUMENT](#)

[EX-101 LABELS LINKBASE DOCUMENT](#)

[EX-101 PRESENTATION LINKBASE DOCUMENT](#)

[EX-101 DEFINITION LINKBASE DOCUMENT](#)

Unless otherwise stated or the context otherwise requires, references in this report to Vulcan, the company, we, our, us refer to Vulcan Materials Company and its consolidated subsidiaries.

Table of Contents

i

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**Table of Contents**

**PART I**

**SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995**

Certain of the matters and statements made herein or incorporated by reference into this report constitute forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934. All such statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These statements reflect our intent, belief or current expectation. Often, forward-looking statements can be identified by the use of words such as anticipate, may, believe, estimate, project, expect, intend and words of similar addition to the statements included in this report, we may from time to time make other oral or written forward-looking statements in other filings under the Securities Exchange Act of 1934 or in other public disclosures. Forward-looking statements are not guarantees of future performance, and actual results could differ materially from those indicated by the forward-looking statements. All forward-looking statements involve certain assumptions, risks and uncertainties that could cause actual results to differ materially from those included in or contemplated by the statements. These assumptions, risks and uncertainties include, but are not limited to:

- § general economic and business conditions;
- § the timing and amount of federal, state and local funding for infrastructure;
- § the lack of a multi-year federal highway funding bill with an automatic funding mechanism;
- § the reluctance of state departments of transportation to undertake federal highway projects without a reliable method of federal funding;
- § the impact of the global economic recession on our business and financial condition and access to capital markets;
- § changes in the level of spending for residential and private nonresidential construction;
- § the highly competitive nature of the construction materials industry;
- § the impact of future regulatory or legislative actions;
- § the outcome of pending legal proceedings;
- § pricing of our products;
- § weather and other natural phenomena;
- § energy costs;
- § costs of hydrocarbon-based raw materials;
- § healthcare costs;
- § the amount of long-term debt and interest expense we incur;
- § changes in interest rates;

- § the negative watch on our debt rating and our increased cost of capital in the event that our debt rating is lowered below investment grade;
- § volatility in pension plan asset values which may require cash contributions to our pension plans;
- § the impact of environmental clean-up costs and other liabilities relating to previously divested businesses;
- § our ability to secure and permit aggregates reserves in strategically located areas;
- § our ability to manage and successfully integrate acquisitions;
- § the potential impact of future legislation or regulations relating to climate change, greenhouse gas emissions or the definition of minerals;
- § the risks set forth in Item 1A Risk Factors, Item 3 Legal Proceedings, Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations, and Note 12 Other Commitments and Contingencies to the consolidated financial statements in Item 8 Financial Statements and Supplementary Data, all as set forth in this report; and

**Table of Contents**

§ other assumptions, risks and uncertainties detailed from time to time in our filings made with the Securities and Exchange Commission.

All forward-looking statements are made as of the date of filing or publication. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise. Investors are cautioned not to rely unduly on such forward-looking statements when evaluating the information presented in our filings, and are advised to consult any of our future disclosures in filings made with the Securities and Exchange Commission and our press releases with regard to our business and consolidated financial position, results of operations and cash flows.

**ITEM 1****BUSINESS****SUMMARY**

Vulcan Materials Company is a New Jersey corporation and the nation's largest producer of construction aggregates: primarily crushed stone, sand, and gravel. We have 319 aggregates facilities. We also are a major producer of asphalt mix and ready-mixed concrete as well as a leading producer of cement in Florida.

**STRATEGY FOR EXISTING AND NEW MARKETS**

§ Our reserves are strategically located throughout the United States in high growth areas that will require large amounts of aggregates to meet construction demand. Vulcan-served states are estimated to have 78% of the total growth in the U.S. population and 75% of the growth in U.S. household formations to 2020. Our top ten revenue producing states in 2010 were California, Virginia, Florida, Texas, Tennessee, Georgia, Illinois, North Carolina, Alabama and South Carolina.

**U.S. DEMOGRAPHIC GROWTH 2010 - 2020 BY STATE**

Rank	Population		Households		Employment	
	State	Share of Growth	State	Share of Growth	State	Share of Growth
1	<b>Texas</b>	15%	<b>Florida</b>	13%	<b>Texas</b>	14%
2	<b>California</b>	14%	<b>Texas</b>	13%	<b>Florida</b>	11%
3	<b>Florida</b>	13%	<b>California</b>	12%	<b>California</b>	9%
4	<b>Georgia</b>	7%	<b>Arizona</b>	6%	New York	5%
5	<b>Arizona</b>	6%	<b>Georgia</b>	6%	<b>Georgia</b>	5%
6	<b>North Carolina</b>	6%	<b>North Carolina</b>	5%	<b>North Carolina</b>	4%
7	Nevada	3%	Washington	3%	<b>Arizona</b>	4%
8	<b>Virginia</b>	3%	<b>Virginia</b>	3%	<b>Virginia</b>	3%
9	Washington	2%	Colorado	2%	Pennsylvania	3%
10	Colorado	2%	Nevada	2%	Washington	3%
Top 10 Subtotal		71%		65%		61%

Vulcan-served States	78%	75%	69%
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*Note: Vulcan-served states shown in bolded, blue text.*

*Source: Moody's Analytics*

§ We have pursued a strategy of increasing our presence in metropolitan areas that are expected to grow most rapidly.

Part I

2

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**Table of Contents**

§ We typically operate in locations close to our local markets because the cost of trucking materials long distances is prohibitive. Approximately 80% of our total aggregates shipments are delivered exclusively by truck, and another 13% are delivered by truck after reaching a sales yard by rail or water.

**MAJOR ACQUISITIONS**

<b>DATE</b>	<b>ACQUISITION</b>	<b>MATERIALS</b>	<b>STATES</b>
1999	CalMat Co.	Aggregates Asphalt Mix Ready-mixed concrete	Arizona California New Mexico
2000	Tarmac Companies	Aggregates	Maryland North Carolina Pennsylvania South Carolina Virginia
2007	Florida Rock Industries, Inc.	Aggregates Ready-mixed concrete Cement	Alabama Florida Georgia Maryland Virginia Washington, DC

§ Since becoming a public company in 1956, Vulcan has principally grown by mergers and acquisitions. In the last 20 years we have acquired over 276 aggregates operations, including many small bolt-on operations and several large acquisitions.

**COMPETITORS**

We operate in an industry that is very fragmented with a large number of small, privately-held companies. We estimate that the ten largest aggregates producers account for approximately 30% to 35% of the total U.S. aggregates production. Despite being the industry leader, Vulcan's total U.S. market share is less than 10%. Other publicly traded companies among the ten largest U.S. aggregates producers include the following:

§ Cemex S.A.B. de C.V.

§ CRH, plc

§ Heidelberg Cement AG

§ Holcim, Ltd.

§ Lafarge SA

§ Martin Marietta Materials, Inc.

§ MDU Resources Group, Inc.

Because the U.S. aggregates industry is highly fragmented, with approximately 5,000 companies managing more than 9,000 operations, many opportunities for consolidation exist. Therefore, companies in the industry tend to grow by entering new markets or enhancing their market positions by acquiring existing facilities.

Part I

3

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**Table of Contents**

**BUSINESS STRATEGY**

Vulcan provides the basic materials for the infrastructure needed to expand the U.S. economy. Our strategy is based on our strength in aggregates. Aggregates are used in all types of construction and in the production of asphalt mix and ready-mixed concrete. Our materials are used to build the roads, tunnels, bridges, railroads and airports that connect us, and to build the hospitals, churches, shopping centers, and factories that are essential to our lives and the economy. The following graphs illustrate the relationship of our four operating segments to sales.

**AGGREGATES-LED VALUE CREATION 2010 NET SALES**

*\* Represents sales to external customers of our aggregates and our downstream products that use our aggregates.*

Our business strategies include: 1) aggregates focus, 2) coast-to-coast footprint, 3) profitable growth, and 4) effective land management.

**1. AGGREGATES FOCUS**

Aggregates are used in virtually all types of public and private construction projects and practically no substitutes for quality aggregates exist. Our focus on aggregates allows us to

§ **BUILD AND HOLD SUBSTANTIAL RESERVES:** The location of our reserves is critical to our long-term success because of barriers to entry created in some markets by zoning and permitting regulations and high transportation costs. Our reserves are strategically located throughout the United States in high-growth areas that will require large amounts of aggregates to meet future construction demand. Aggregates operations have flexible production capabilities and require no raw material other than our owned or leased aggregates reserves. Our downstream businesses (asphalt mix and concrete) predominantly use Vulcan-produced aggregates.

§ **TAKE ADVANTAGE OF BEING THE LARGEST PRODUCER:** Each aggregates operation is unique because of its location within a local market with particular geological characteristics. Every operation, however, uses a similar group of assets to produce saleable aggregates and provide customer service. Vulcan is the largest aggregates company in the U.S., whether measured by production or by revenues. Our 319 aggregates facilities provide opportunities to standardize and procure equipment (fixed and mobile), parts, supplies and services in the most efficient and cost-effective manner possible both regionally and nationally. Additionally, we are able to share best practices across the organization and leverage our size for administrative support, customer service, accounts receivable and accounts payable, technical support and engineering.

§ **GENERATE STRONG CASH EARNINGS PER TON, EVEN IN A RECESSION:** Our knowledgeable and experienced workforce and our flexible production capabilities have allowed us to manage costs aggressively during the current recession. As a result, our cash earnings for each ton of aggregates sold in 2010 was 26% higher than at the peak of demand in 2005.

**Table of Contents**

**2. COAST-TO-COAST FOOTPRINT**

Demand for construction aggregates positively correlates with changes in population growth, household formation and employment. We have pursued a strategy to increase our presence in metropolitan areas that are expected to grow the most rapidly.

*Source: Moody's Analytics*

Our top ten revenue-producing states are predicted to have 66% of the total growth in the U.S. population between now and 2020. Vulcan-served states are predicted to have 78% of the total growth in the U.S. population between now and 2020. Therefore, we have located reserves in those markets expected to have the greatest growth in population. Additionally, many of these reserves are located in areas where zoning and permitting laws have made opening new quarries increasingly difficult. Our diversified geographic locations help insulate Vulcan from variations in regional weather and economies.

**3. PROFITABLE GROWTH**

Our growth is a result of acquisitions, cost management and investment activities.

§ **STRATEGIC ACQUISITIONS:** Since becoming a public company in 1956, Vulcan has principally grown by mergers and acquisitions. For example, in 1999 we acquired CalMat Co., thereby expanding our aggregates operations into California, Arizona, and New Mexico and making us one of the nation's leading producers of asphalt mix and ready-mixed concrete.

In 2007, we acquired Florida Rock Industries, Inc., the largest acquisition in our history. This acquisition

- § expanded our aggregates business in Florida and other southeastern and mid-Atlantic states
- § added an extensive ready-mixed concrete business in Florida, Maryland, Virginia and Washington D.C.
- § added cement manufacturing and distribution facilities in Florida

In addition to these large acquisitions, we have completed many smaller acquisitions that have contributed significantly to our growth.

§ **TIGHTLY MANAGED COSTS:** In a business where our aggregates sell, on average, for \$10.13 per ton, we are accustomed to rigorous cost management throughout economic cycles. Small savings per ton add up to significant cost reductions. We are able to reduce or expand production and adjust employment levels to meet changing market demands without jeopardizing our ability to take advantage of future increased demand.

§ **REINVESTMENT OPPORTUNITIES WITH HIGH RETURNS:** In the next decade, Moody's Analytics projects that 78% of the U.S. population growth will occur in Vulcan-served states. The close proximity of our production facilities and our aggregates reserves to this projected population growth creates many opportunities to invest capital in high-return projects — projects that will add reserves, increase production capacity and improve costs.

**Table of Contents**

**4. EFFECTIVE LAND MANAGEMENT**

At Vulcan we believe that effective land management is both a business strategy and a social responsibility and that it contributes to our success. Good stewardship requires the careful use of existing resources as well as long-term planning because mining, ultimately, is an interim use of the land. Therefore, we strive to achieve a balance between the value we create through our mining activities and the value we create through effective post-mining land management. We continue to expand our thinking and focus our actions on wise decisions regarding the life cycle management of the land we currently hold and will hold in the future.

**PRODUCT LINES**

We have four reporting segments organized around our principal product lines

§ aggregates

§ concrete

§ asphalt mix

§ cement

**1. AGGREGATES**

A number of factors affect the U.S. aggregates industry and our business including markets, reserves and demand cycles.

§ **LOCAL MARKETS:** Aggregates have a high weight-to-value ratio and, in most cases, must be produced near where they are used; if not, transportation can cost more than the materials. Exceptions to this typical market structure include areas along the U.S. Gulf Coast and the Eastern Seaboard where there are limited supplies of locally available high quality aggregates. We serve these markets from inland quarries shipping by barge and rail and from our quarry on Mexico's Yucatan Peninsula. We transport aggregates from Mexico to the U.S. principally on our three Panamax-class, self-unloading ships.

§ **DIVERSE MARKETS:** Large quantities of aggregates are used in virtually all types of public- and private-sector construction projects such as highways, airports, water and sewer systems, industrial manufacturing facilities, residential and nonresidential buildings. Aggregates also are used widely as railroad track ballast.

§ **LOCATION AND QUALITY OF RESERVES:** Vulcan currently has 14.7 billion tons of permitted and proven or probable aggregates reserves. The bulk of these reserves are located in areas where we expect greater than average rates of growth in population, jobs and households, which require new infrastructure, housing, offices, schools and other development. Such growth requires aggregates for construction. Zoning and permitting regulations in some markets have made it increasingly difficult for the aggregates industry to expand existing quarries or to develop new quarries. These restrictions could curtail expansion in certain areas, but they also could increase the value of our reserves at existing locations.



**Table of Contents**

§ **DEMAND CYCLES:** Long-term growth in demand for aggregates is largely driven by growth in population, jobs and households. While short- and medium-term demand for aggregates fluctuates with economic cycles, declines have historically been followed by strong recoveries, with each peak establishing a new historical high. In comparison to all other recent demand cycles, the current downturn has been unusually steep and long, making it difficult to predict the timing or strength of future recovery.

Highway construction is the most aggregates-intensive form of construction and residential construction is the least intensive (see table below). A dollar spent for highway construction is estimated to consume seven times the quantity of aggregates consumed by a dollar spent for residential construction. Other non-highway infrastructure markets like airports, sewer and waste disposal, or water supply plants and utilities also require large quantities of aggregates in their foundations and structures. These types of infrastructure-related construction can be four times more aggregates-intensive than residential construction. Generally, nonresidential buildings require two to three times as much aggregates per dollar of spending as a new home with most of the aggregates used in the foundations, building structure and parking lots.

**U.S. AGGREGATES DEMAND BY END-MARKET**

*Source: internal estimates*

In addition, the following factors influence the aggregates market:

§ **HIGHLY FRAGMENTED INDUSTRY:** The U.S. aggregates industry is composed of approximately 5,000 companies that manage more than 9,000 operations. This fragmented structure provides many opportunities for consolidation. Companies in the industry commonly enter new markets or expand positions in existing markets through the acquisition of existing facilities.

§ **RELATIVELY STABLE DEMAND FROM THE PUBLIC SECTOR:** Publicly funded construction activity has historically been more stable than privately funded construction. Public construction also has been less cyclical than private construction and requires more aggregates per dollar of construction spending. Private construction (primarily residential and nonresidential buildings) is typically more affected by general economic cycles than public construction. Publicly funded projects (particularly highways, roads and bridges) tend to receive more consistent levels of funding throughout economic cycles.

§ **LIMITED PRODUCT SUBSTITUTION:** With few exceptions, there are no practical substitutes for quality aggregates. In urban locations, recycled concrete has limited applications as a lower-cost alternative to virgin aggregates. However, many types of construction projects cannot be served by recycled concrete but require the use of virgin aggregates to meet specifications and performance-based criteria for durability, strength and other qualities.

## **Table of Contents**

- § **WIDELY USED IN DOWNSTREAM PRODUCTS:** In the production process, aggregates are processed for specific applications or uses. Two products that use aggregates are asphalt mix and ready-mixed concrete. By weight, aggregates comprise approximately 95% of asphalt mix and 78% of ready-mixed concrete.
- § **FLEXIBLE PRODUCTION CAPABILITIES:** The production of aggregates is a mechanical process in which stone is crushed and, through a series of screens, separated into various sizes depending on how it will be used. Aggregates plants do not require high start-up costs and typically have lower fixed costs than continuous process manufacturing operations. Production capacity can be flexible by adjusting operating hours to meet changing market demand. For example, we reduced production during 2009 and 2010 in response to the economic downturn but retain the capacity to quickly increase production as economic conditions and demand improve.
- § **NO RAW MATERIAL INPUTS:** Unlike typical industrial manufacturing industries, the aggregates industry does not require the input of raw material beyond owned or leased aggregates reserves. Stone, sand and gravel are naturally occurring resources. However, production does require the use of explosives, hydrocarbon fuels and electric power.

## **OUR MARKETS**

We focus on the U.S. markets with the greatest expected population growth and where construction is expected to expand. Because transportation is a significant part of the delivered cost of aggregates, our facilities are typically located in the markets they serve or with access to economical transportation to their markets. We serve both the public and the private sectors.

## **PUBLIC SECTOR**

Public sector construction includes spending by federal, state, and local governments for highways, bridges and airports as well as other infrastructure construction for sewer and waste disposal systems, water supply systems, dams, reservoirs and other public construction projects. Construction for power plants and other utilities is funded from both public and private sources. In 2010, publicly funded construction accounted for 55% of our total aggregates shipments.

**PUBLIC SECTOR FUNDING:** Generally, public sector construction spending is more stable than private sector construction because public sector spending is less sensitive to interest rates and has historically been supported by multi-year legislation and programs. For example, the federal transportation bill is a principal source of federal funding for public infrastructure and transportation projects. For over two decades, projects have been funded through a series of multi-year bills. The long-term aspect of these bills is critical because it provides state departments of transportation with the ability to plan and execute long-term and complex highway projects. Federal highway spending is governed by multi-year authorization bills and annual budget appropriations using funds largely from the Federal Highway Trust Fund. This trust receives funding from taxes on gasoline and other levies. The level of state spending on infrastructure varies across the United States and depends on individual state needs and economies. In 2010, approximately 30% of our aggregates sales by volume were used in highway construction projects.

**CHANGES IN MULTI-YEAR FUNDING:** The most recent federal transportation bill, known as SAFETEA-LU, expired on September 30, 2009. Congress has yet to pass a replacement bill. As a result, funds for highway construction are being provided by a series of authorized extensions with appropriations at fiscal year 2010 levels. This uncertainty in funding may lead some states to defer large multi-year projects until such time as there is greater certainty of funding.

**NEED FOR PUBLIC INFRASTRUCTURE:** A significant need exists for additional and ongoing investments in the nation's infrastructure. In 2009, a report by the American Society of Civil Engineers (ASCE) gave our nation's infrastructure an overall grade of "D" and estimated that an investment of \$2.2 trillion over a five-year period is needed for improvements. While the needs are clear, the source of funding for infrastructure improvements is not. In its report, the ASCE suggests that all levels of government, owners and users need to renew their commitment to infrastructure investments in all categories and that all available financing options should be explored and debated.

Part I

8

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## **Table of Contents**

**FEDERAL STIMULUS IMPACT:** The American Recovery and Reinvestment Act of 2009 (the Stimulus or ARRA) was signed into law on February 17, 2009 to create jobs and restore economic growth through, among other things, the modernization of America's infrastructure and improving its energy resources. Included in the \$787 billion of economic stimulus funding is \$50 to \$60 billion of heavy construction, including \$27.5 billion for highways and bridges. This federal funding for highways and bridges, unlike typical federal funding programs for infrastructure, does not require states to provide matching funds. The nature of the projects that are being funded by ARRA generally will require considerable quantities of aggregates.

Publicly-funded construction activity increased in 2010 due mostly to the Stimulus. According to the Federal Highway Administration, approximately \$7.1 billion or 43% of the total Stimulus funds apportioned for highways and bridges in Vulcan-served states remains to be spent. The pace of obligating, bidding, awarding and starting stimulus-related highway construction projects has varied widely across states. These state-by-state differences in awarding projects and spending patterns are due, in part, to the types of planned projects and to the proportion sub-allocated to metropolitan planning organizations where project planning and execution can be more complicated and time consuming.

Despite the failure of Congress to pass a fully-funded extension of SAFETEA-LU (the previous highway authorization that expired on September 30, 2009), total contract awards for federal, state and local highways in 2010 increased 2% from 2009. Moreover, contract awards for public highway projects in Vulcan-served states increased 5% from the prior year versus a 2% decline in other states. We are encouraged by the increased award activity and are optimistic that stimulus-related highway projects in Vulcan-served states will increase demand for our products in 2011.

## **PRIVATE SECTOR**

The private sector market includes both nonresidential buildings and residential construction and is more cyclical than public construction. In 2010, privately-funded construction accounted for 45% of our total aggregates shipments.

**NONRESIDENTIAL CONSTRUCTION:** Private nonresidential construction includes a wide array of types of projects. Such projects generally are more aggregates intensive than residential construction, but less aggregates intensive than public construction. Overall demand in private nonresidential construction is generally driven by job growth, vacancy rates, private infrastructure needs and demographic trends. The growth of the private workforce creates demand for offices, hotels and restaurants. Likewise, population growth generates demand for stores, shopping centers, warehouses and parking decks as well as hospitals, churches and entertainment facilities. Large industrial projects, such as a new manufacturing facility, can increase the need for other manufacturing plants to supply parts and assemblies. Construction activity in this end market is influenced by a firm's ability to finance a project and the cost of such financing.

Consistent with past cycles of private sector construction, private nonresidential construction remained strong after residential construction peaked in 2006. However, in late 2007, contract awards for nonresidential buildings peaked. In 2008, contract awards in the U.S. declined 24% from the prior year and in 2009 fell sharply, declining 56% from 2008 levels. Contract awards for stores and office buildings were the weakest categories of nonresidential construction in 2009, declining more than 60% from the prior year. Employment growth, more attractive lending standards and general recovery in the economy will help drive growth in construction activity in this end market.

**RESIDENTIAL CONSTRUCTION:** The majority of residential construction is for single-family houses with the remainder consisting of multi-family construction (i.e., two family houses, apartment buildings and condominiums). Public housing comprises only a small portion of the housing demand. Household formations in Vulcan's markets have grown faster than the U.S. as a whole in the last 10 years. During that time, household growth was 12% in our markets

compared to 6% in the remainder of the U.S. Construction activity in this end market is influenced by the cost and availability of mortgage financing. Demand for our products generally occurs early in the infrastructure phase of residential construction and later as part of driveways or parking lots.

Part I

---

9

**Table of Contents**

U.S. housing starts, as measured by McGraw-Hill data, peaked in early 2006 at over 2 million units annually. By the end of 2009, total housing starts had declined to less than 600,000 units, well below prior historical lows of approximately 1 million units annually. However, in the summer of 2009, single-family housing starts began to stabilize as evidenced by the graph below. By the end of 2010, single-family starts exhibited some modest growth, breaking almost four consecutive years of decline.

**PRIVATE CONSTRUCTION ACTIVITY COMPARISON**  
(Trailing Twelve Months Ending Dec. 2004 =100)

*Source: McGraw-Hill*

In 2010, total U.S. housing starts increased 4% from the prior year. While these results don't necessarily indicate a sustained recovery in residential construction, the modest improvement in construction activity is encouraging. Lower home prices, attractive mortgage interest rates and fewer existing homes for sale provide some optimism for housing construction in 2011 and beyond.

**ADDITIONAL AGGREGATES PRODUCTS AND MARKETS**

We sell ballast to railroads for construction and maintenance of railroad track. We also sell riprap and jetty stone for erosion control along waterways. In addition, stone can be used as a feedstock for cement and lime plants and for making a variety of adhesives, fillers and extenders. Coal-burning power plants use limestone in scrubbers to reduce harmful emissions. Limestone that is crushed to a fine powder can be sold as agricultural lime.

**OUR COMPETITIVE ADVANTAGE**

We are the largest producer of construction aggregates in the United States. The aggregates market is highly fragmented with many small, independent producers. Therefore, depending on the market, we may compete with large national or regional firms as well as relatively small local producers. Since construction aggregates are expensive to transport relative to their value, markets generally are local in nature. Thus, the cost to deliver product to the location where it is used is an important competitive factor.

## **Table of Contents**

We serve metropolitan areas that demographers expect will experience the largest absolute growth in population in the future. A market often consists of a single metropolitan area or one or more counties where transportation from the producing location to the customer is by truck only. Approximately 80% of our total aggregates shipments are delivered exclusively by truck, and another 13% are delivered by truck after reaching a sales yard. Sales yards and other distribution facilities located on waterways and rail lines allow us to reach markets that do not have locally available sources of aggregates.

Zoning and permitting regulations in some markets have made it increasingly difficult to expand existing quarries or to develop new quarries. However, such regulations, while potentially curtailing expansion in certain areas, could also increase the value of our reserves at existing locations.

We sell a relatively small amount of construction aggregates outside of the United States, principally in the areas surrounding our large quarry on the Yucatan Peninsula in Mexico. Nondomestic sales and long-lived assets outside the United States are reported in Note 15 to the consolidated financial statements in Item 8 Financial Statements and Supplementary Data.

### **2. CONCRETE**

We produce and sell ready-mixed concrete in Arizona, California, Florida, Georgia, Maryland, New Mexico, Texas and Virginia. Additionally, we produce and sell, in a limited number of these markets, other concrete products such as block and pre-cast beams. We also resell purchased building materials for use with ready-mixed concrete and concrete block.

This segment relies on our reserves of aggregates, functioning essentially as a customer to our aggregates operations. Aggregates are a major component in ready-mixed concrete, comprising approximately 78% by weight of this product. We meet the aggregates requirements of our Concrete segment almost wholly through our Aggregates segment. These product transfers are made at local market prices for the particular grade and quality of material required.

We serve our Concrete segment customers from our local production facilities or by truck. Because ready-mixed concrete hardens rapidly, delivery typically is within close proximity to the producing facility.

Ready-mixed concrete production also requires cement. In the Florida market, cement requirements for ready-mixed concrete production are supplied substantially by our Cement segment. In other markets, we purchase cement from third-party suppliers. We do not anticipate any material difficulties in obtaining the raw materials necessary for this segment to operate.

### **3. ASPHALT MIX**

We produce and sell asphalt mix in Arizona, California, New Mexico and Texas. This segment relies on our reserves of aggregates, functioning essentially as a customer to our aggregates operations. Aggregates are a major component in asphalt mix, comprising approximately 95% by weight of this product. We meet the aggregates requirements for our Asphalt mix segment almost wholly through our Aggregates segment. These product transfers are made at local market prices for the particular grade and quality of material required.

Because asphalt mix hardens rapidly, delivery typically is within close proximity to the producing facility. The asphalt production process requires liquid asphalt, which we purchase entirely from third-party producers. We serve our Asphalt mix segment customers from our local production facilities or by truck.

#### 4. CEMENT

Our Newberry, Florida cement plant produces Portland and masonry cement that we sell in both bulk and bags to the concrete products industry. Our Tampa, Florida facility can import and export cement and slag. Some of the imported cement is resold, and the balance of the cement is blended, bagged, or reprocessed into specialty cements that we then sell. The slag is ground and sold in blended or unblended form. Our Port Manatee, Florida facility can import cement clinker

Part I

11

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## **Table of Contents**

that is ground into bulk cement and sold. Our Brooksville, Florida plant produces calcium products for the animal feed, paint, plastics and joint compound industries.

The Cement segment's largest single customer is our own ready-mixed concrete operations within the Concrete segment.

During 2010, we began operating the newly expanded Newberry cement facility. This plant is supplied by limestone mined at the facility. These limestone reserves total 192.7 million tons.

Our Brooksville, Florida calcium facility is supplied with high quality calcium carbonate material mined at the Brooksville quarry. The calcium carbonate reserves at this quarry total 6.3 million tons.

## **OTHER BUSINESS RELATED ITEMS**

### **SEASONALITY AND CYCLICAL NATURE OF OUR BUSINESS**

Almost all our products are produced and consumed outdoors. Seasonal changes and other weather-related conditions can affect the production and sales volumes of our products. Therefore, the financial results for any quarter do not necessarily indicate the results expected for the year. Normally, the highest sales and earnings are in the third quarter and the lowest are in the first quarter. Furthermore, our sales and earnings are sensitive to national, regional and local economic conditions and particularly to cyclical swings in construction spending, primarily in the private sector. The levels of construction spending are affected by changing interest rates and demographic and population fluctuations.

### **CUSTOMERS**

No material part of our business is dependent upon any customers whose loss would have an adverse effect on our business. In 2010, our top five customers accounted for 4.3% of our total revenues (excluding internal sales), and no single customer accounted for more than 1.3% of our total revenues. Our products typically are sold to private industry and not directly to governmental entities. Although approximately 45% to 55% of our aggregates shipments have historically been used in publicly funded construction, such as highways, airports and government buildings, relatively insignificant sales are made directly to federal, state, county or municipal governments/agencies. Therefore, although reductions in state and federal funding can curtail publicly funded construction, our business is not directly subject to renegotiation of profits or termination of contracts with state or federal governments.

### **RESEARCH AND DEVELOPMENT COSTS**

We conduct research and development and technical service activities at our Technical Service Center in Birmingham, Alabama. In general, these efforts are directed toward new and more efficient uses of our products and support customers in pursuing the most efficient use of our products. We spent \$1.6 million in 2010 and \$1.5 million in both 2009 and 2008 on research and development activities.

### **ENVIRONMENTAL COSTS AND GOVERNMENTAL REGULATION**

Our operations are subject to federal, state and local laws and regulations relating to the environment and to health and safety, including regulation of noise, water discharge, air quality, dust control, zoning and permitting. We estimate that capital expenditures for environmental control facilities in 2011 and 2012 will be approximately \$8.4 million and \$10.5 million, respectively.

Frequently, we are required by state and local regulations or contractual obligations to reclaim our former mining sites. These reclamation liabilities are recorded in our financial statements as a liability at the time the obligation arises. The fair value of such obligations is capitalized and depreciated over the estimated useful life of the owned or leased site. The liability is accreted through charges to operating expenses. To determine the fair value, we estimate the cost for a third party to perform the legally required reclamation, which is adjusted for inflation and risk and includes a reasonable profit margin.

Part I

12

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**Table of Contents**

All reclamation obligations are reviewed at least annually. Reclaimed quarries often have potential for use in commercial or residential development or as reservoirs or landfills. However, no projected cash flows from these anticipated uses have been considered to offset or reduce the estimated reclamation liability.

For additional information regarding reclamation obligations (referred to in our financial statements as asset retirement obligations), see Notes 1 and 17 to the consolidated financial statements in Item 8 Financial Statements and Supplementary Data.

**PATENTS AND TRADEMARKS**

We do not own or have a license or other rights under any patents, trademarks or trade names that are material to any of our reporting segments.

**OTHER INFORMATION REGARDING VULCAN**

Vulcan is a New Jersey corporation incorporated on February 14, 2007, but its predecessor company was incorporated on September 27, 1956. Our principal sources of energy are electricity, diesel fuel, natural gas and coal. We do not anticipate any difficulty in obtaining sources of energy required for operation of any of our reporting segments (i.e., Aggregates, Concrete, Asphalt mix, and Cement).

As of January 1, 2011, we employed 7,749 people in the U.S. Of these employees, 795 are represented by labor unions. We also employ 245 union hourly employees in Mexico. We do not anticipate any significant issues with such unions in 2011.

We do not consider our backlog of orders to be material to, or a significant factor in, evaluating and understanding our business.

Part I

13

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**Table of Contents**

INVESTOR INFORMATION

We make available on our website, *www.vulcanmaterials.com*, free of charge, copies of our

§ Annual Report on Form 10-K

§ Quarterly Reports on Form 10-Q

§ Current Reports on Form 8-K

We also provide amendments to those reports filed with or furnished to the Securities and Exchange Commission (the SEC) pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 as well as all Forms 3, 4 and 5 filed with the SEC by our executive officers and directors, as soon as the filings are made publicly available by the SEC on its EDGAR database (*www.sec.gov*).

The public may read and copy materials filed with the SEC at the Public Reference Room of the SEC at 100 F Street, NE, Washington, D. C. 20549. The public may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-732-0330. In addition to accessing copies of our reports online, you may request a copy of our Annual Report on Form 10-K, including financial statements, by writing to Jerry F. Perkins Jr., Secretary, Vulcan Materials Company, 1200 Urban Center Drive, Birmingham, Alabama 35242.

We have a

§ Business Conduct Policy applicable to all employees and directors

§ Code of Ethics for the CEO and Senior Financial Officers

Copies of the Business Conduct Policy and the Code of Ethics are available on our website under the heading Corporate Governance. If we make any amendment to, or waiver of, any provision of the Code of Ethics, we will disclose such information on our website as well as through filings with the SEC.

Our Board of Directors has also adopted

§ Corporate Governance Guidelines

§ Charters for its Audit, Compensation and Governance Committees

These documents meet all applicable SEC and New York Stock Exchange regulatory requirements.

Each of these documents is available on our website under the heading, Corporate Governance, or you may request a copy of any of these documents by writing to Jerry F. Perkins Jr., Secretary, Vulcan Materials Company, 1200 Urban Center Drive, Birmingham, Alabama 35242.

**ITEM 1A**

**RISK FACTORS**

An investment in our common stock involves risks. You should carefully consider the following risks, together with the information included in or incorporated by reference in this report, before deciding whether an investment in our common stock is suitable for you. If any of these risks actually occurs, our business, results of operations or financial condition could be materially and adversely affected. In such an event, the trading prices of our common stock could decline and you might lose all or part of your investment. The following is a list of our risk factors.

**FINANCIAL/ACCOUNTING RISKS**

**We incurred additional debt to finance the Florida Rock merger which significantly increased our interest expense, financial leverage and debt service requirements** We incurred considerable short-term and long-term debt to finance the Florida Rock merger. This debt, which significantly increased our leverage, has been a significant factor resulting in downgrades in our credit ratings.

Our cash flow is reduced by payments of principal and interest on this debt. Our debt instruments contain various financial and contractual restrictions. If we fail to comply with any of these covenants, the related indebtedness (and other unrelated indebtedness) could become due and payable prior to its stated maturity. An event of default under our debt instruments

**Table of Contents**

also could significantly affect our ability to obtain additional or alternative financing. Our debt ratings are currently under review for possible downgrade. If one or both rating agencies downgrade our ratings, it could further affect our ability to access financing.

Our ability to make scheduled payments or to refinance our obligations with respect to indebtedness will depend on our operating and financial performance, which, in turn, is subject to prevailing economic conditions and to financial, business and other factors some of which are beyond our control.

**Difficult and volatile conditions in the credit markets could affect our financial position, results of operations and cash flows** The current economic environment has negatively affected the U.S. economy and demand for our products. Commercial and residential construction may continue to decline if companies and consumers are unable to finance construction projects or if the economic slowdown continues to cause delays or cancellations of capital projects.

A slow economic recovery also may increase the likelihood we will not be able to collect on our accounts receivable from our customers. We have experienced payment delays from some of our customers during this economic downturn.

The credit environment could limit our ability to obtain additional financing or refinancing and, if available, it may not be at economically favorable terms. Interest rates on new issuances of long-term public debt in the market may increase due to higher credit spreads and risk premiums. There is no guarantee we will be able to access the capital markets at favorable interest rates, which could negatively affect our financial results.

We may need to obtain financing in order to fund certain strategic acquisitions, if they arise, or refinance our outstanding debt. We also are exposed to risks from tightening credit markets, especially in regard to access to debt and equity capital.

**Our industry is capital intensive, resulting in significant fixed and semi-fixed costs. Therefore, our earnings are highly sensitive to changes in volume** Due to the high levels of fixed capital required for extracting and producing construction aggregates, both our dollar profits and our percentage of net sales (margin) can be negatively affected by decreases in volume.

**We use estimates in accounting for a number of significant items. Changes in our estimates could affect our future financial results** As discussed more fully in Critical Accounting Policies under Item 6 Management's Discussion and Analysis of Financial Condition and Results of Operations, we use significant judgment in accounting for

- § goodwill and goodwill impairment
- § impairment of long-lived assets excluding goodwill
- § reclamation costs
- § pension and other postretirement benefits
- § environmental compliance
- § claims and litigation including self-insurance

§ income taxes

We believe we have sufficient experience and reasonable procedures to enable us to make appropriate assumptions and formulate reasonable estimates; however, these assumptions and estimates could change significantly in the future and could adversely affect our financial position, results of operations, or cash flows.

**ECONOMIC/POLITICAL RISKS**

**Both commercial and residential construction are dependent upon the overall U.S. economy which has been recovering at a slow pace** Commercial and residential construction levels generally move with economic cycles. When the economy is strong, construction levels rise and when the economy is weak, construction levels fall. The overall U.S. economy has been adversely affected by this recession. Although most economists believe that the U.S. economy is now in recovery, the pace of recovery has been very slow. Since construction activity generally lags the recovery after down cycles, construction projects have not returned to their pre-recession levels.

**Above average number of foreclosures, low housing starts and general weakness in the housing market continue to negatively affect demand for our products** In most of our markets, particularly Florida and California, sales volumes have been negatively impacted by foreclosures and a significant decline in residential construction. Our sales volumes and earnings

Part I

15

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## **Table of Contents**

could continue to be depressed and negatively impacted by this segment of the market until the recovery in residential construction improves.

**Lack of a multi-year federal highway bill and changes to the funding mechanism for highway funding could cause states to spend less on roads** The last multi-year federal transportation bill, known as SAFETEA-LU, expired on September 30, 2009. Since that time, funding for transportation projects, including highways, has been provided pursuant to a series of continuing resolutions and the HIRE Act. The current continuing resolution is set to expire on March 4, 2011. Additionally, in January 2011, the House passed a new rules package that repealed transportation law dating back to 1998, which protected annual funding levels from amendments that could reduce such funding. This rule change subjects funding for highways to yearly appropriation reviews. Both the lack of a multi-year bill and the change in the funding mechanism increases the uncertainty of many state departments of transportation regarding funds for highway projects. This uncertainty could result in states being reluctant to undertake large multi-year highway projects which could, in turn, negatively affect our sales.

**Changes in legal requirements and governmental policies concerning zoning, land use, environmental and other areas of the law impact our business** Our operations are affected by numerous federal, state and local laws and regulations related to zoning, land use and environmental matters. Despite our compliance efforts, we have an inherent risk of liability in the operation of our business, especially from an environmental standpoint. These potential liabilities could have an adverse impact on our operations and profitability. In addition, our operations require numerous governmental approvals and permits, which often require us to make significant capital and maintenance expenditures to comply with zoning and environmental laws and regulations. Stricter laws and regulations, or more stringent interpretations of existing laws or regulations, may impose new liabilities on us, reduce operating hours, require additional investment by us in pollution control equipment, or impede our opening new or expanding existing plants or facilities.

**Climate change and climate change legislation or regulations may adversely impact our business** A number of governmental bodies have introduced or are contemplating legislative and regulatory change in response to the potential impacts of climate change. Such legislation or regulation, if enacted, potentially could include provisions for a cap and trade system of allowances and credits, among other provisions. The Environmental Protection Agency (EPA) promulgated a mandatory reporting rule covering greenhouse gas emissions from sources considered to be large emitters. The EPA has also promulgated a greenhouse gas emissions permitting rule, referred to as the Tailoring Rule which requires permitting of large emitters of greenhouse gases under the Federal Clean Air Act. We have determined that our Newbery cement plant is subject to both the reporting rule and the permitting rule, although the impacts of the permitting rule are uncertain at this time. The first required greenhouse gas emissions report for the Newberry cement plant will be submitted to the Federal EPA by March 31, 2011.

Other potential impacts of climate change include physical impacts such as disruption in production and product distribution due to impacts from major storm events, shifts in regional weather patterns and intensities, and potential impacts from sea level changes. There is also a potential for climate change legislation and regulation to adversely impact the cost of purchased energy and electricity.

The impacts of climate change on our operations and the company overall are highly uncertain and difficult to estimate. However, climate change and legislation and regulation concerning greenhouse gases could have a material adverse effect on our future financial position, results of operations or cash flows.

## **GROWTH AND COMPETITIVE RISKS**

**Within our local markets, we operate in a highly competitive industry** The construction aggregates industry is highly fragmented with a large number of independent local producers in a number of our markets. Additionally, in

most markets, we also compete against large private and public companies, some of which are more vertically integrated than we are. Therefore, there is intense competition in a number of markets in which we operate. This significant competition could lead to lower prices, lower sales volumes and higher costs in some markets, negatively affecting our earnings and cash flows. In certain markets, vertically integrated competitors have acquired a portion of our asphalt mix and ready-mixed concrete customers and this trend may continue to accelerate.

**Our long-term success depends upon securing and permitting aggregates reserves in strategically located areas**

Construction aggregates are bulky and heavy and, therefore, difficult to transport efficiently. Because of the nature of the products, the freight costs can quickly surpass the production costs. Therefore, except for geographic regions that do not possess commercially viable deposits of aggregates and are served by rail, barge or ship, the markets for our products tend to be very localized around our quarry sites and are served by truck. New quarry sites often take a number of years to develop,

## **Table of Contents**

therefore our strategic planning and new site development must stay ahead of actual growth. Additionally, in a number of urban and suburban areas in which we operate, it is increasingly difficult to permit new sites or expand existing sites due to community resistance. Therefore, our future success is dependent, in part, on our ability to accurately forecast future areas of high growth in order to locate optimal facility sites and on our ability to secure operating and environmental permits to operate at those sites.

**Our future growth depends in part on acquiring other businesses in our industry and successfully integrating them with our existing operations** The expansion of our business is dependent in part on the acquisition of existing businesses that own or control aggregates reserves. Disruptions in the availability of credit and financing could make it more difficult to capitalize on potential acquisitions. Additionally, with regard to the acquisitions we are able to complete, our future results will be dependent in part on our ability to successfully integrate these businesses with our existing operations.

## **PERSONNEL RISKS**

**Our future success greatly depends upon attracting and retaining qualified personnel, particularly in sales and operations** A significant factor in our future profitability is our ability to attract, develop and retain qualified personnel. Our success in attracting qualified personnel, particularly in the areas of sales and operations, is affected by changing demographics of the available pool of workers with the training and skills necessary to fill the available positions, the impact on the labor supply due to general economic conditions, and our ability to offer competitive compensation and benefit packages.

**The costs of providing pension and healthcare benefits to our employees have risen in recent years. Continuing increases in such costs could negatively affect our earnings** The costs of providing pension and healthcare benefits to our employees have increased substantially over the past several years. We have instituted measures to help slow the rate of increase. However, if these costs continue to rise, we could suffer an adverse effect on our financial position, results of operations or cash flows.

## **OTHER RISKS**

**Weather can materially affect our operating results** Almost all of our products are used in the public or private construction industry, and our production and distribution facilities are located outdoors. Inclement weather affects both our ability to produce and distribute our products and affects our customers' short-term demand because their work also can be hampered by weather. Therefore, our financial results can be negatively affected by inclement weather.

**Our products are transported by truck, rail, barge or ship, primarily by third-party providers. Significant delays or increased costs affecting these transportation methods could materially affect our operations and earnings** Our products are distributed either by truck to local markets or by rail, barge or oceangoing vessel to remote markets. The costs of transporting our products could be negatively affected by factors outside of our control, including rail service interruptions or rate increases, tariffs, rising fuel costs and capacity constraints. Additionally, inclement weather, including hurricanes, tornadoes and other weather events, can negatively impact our distribution network.

**We use large amounts of electricity, diesel fuel, liquid asphalt and other petroleum-based resources that are subject to potential supply constraints and significant price fluctuation** In our production and distribution processes, we consume significant amounts of electricity, diesel fuel, liquid asphalt and other petroleum-based resources. The availability and pricing of these resources are subject to market forces that are beyond our control. Our suppliers contract separately for the purchase of such resources and our sources of supply could be interrupted should

our suppliers not be able to obtain these materials due to higher demand or other factors that interrupt their availability. Variability in the supply and prices of these resources could materially affect our operating results from period to period and rising costs could erode our profitability.

**We are involved in a number of legal proceedings. We cannot predict the outcome of litigation and other contingencies with certainty** We are involved in several class action and complex litigation proceedings, some arising from our previous ownership and operation of our Chemicals business. Although we divested our Chemicals business in June 2005, we retained certain liabilities related to the business. As required by generally accepted accounting principles, we establish reserves when a loss is determined to be probable and the amount can be reasonably estimated. Our assessment of probability and loss estimates are based on the facts and circumstances known to us at a particular point in time. Subsequent developments in legal proceedings may affect our assessment and estimates of a loss contingency, and could result in an adverse effect on our financial position, results of operations, or cash flows. For a description of our current significant legal proceedings see Note 12 Commitments and Contingencies in Item 8 Financial Statements and Supplementary Data.

**Table of Contents**

**We are involved in certain environmental matters. We cannot predict the outcome of these contingencies with certainty** We are involved in environmental investigations and cleanups at sites where we operate or have operated in the past or sent materials for recycling or disposal, primarily in connection with our divested Chemicals and Metals businesses. As required by generally accepted accounting principles, we establish reserves when a loss is determined to be probable and the amount can be reasonably estimated. Our assessment of probability and loss estimates are based on the facts and circumstances known to us at a particular point in time. Subsequent developments related to these matters may affect our assessment and estimates of loss contingency, and could result in an adverse effect on our financial position, results of operations, or cash flows. For a description of our current significant environmental matters see Note 12 Commitments and Contingencies in Item 8 Financial Statements and Supplementary Data.

**ITEM 1B**

**UNRESOLVED STAFF COMMENTS**

None.

**ITEM 2**

**PROPERTIES**

**AGGREGATES**

As the largest U.S. producer of construction aggregates, we have operating facilities across the U.S. and in Mexico and the Bahamas. We principally serve markets in 21 states, the District of Columbia and the local markets surrounding our operations in Mexico and the Bahamas. Our primary focus is serving states and metropolitan markets in the U.S. that are expected to experience the most significant growth in population, households and employment. These three demographic factors are significant drivers of demand for aggregates.

Part I

18

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<sup>1</sup> *In addition to the facilities included in the table above, we operate 23 recrushed concrete plants which are not dependent on reserves.*

Of the 14.7 billion tons of aggregates reserves, 8.3 billion tons or 56% are located on owned land and 6.4 billion tons or 44% are located on leased land. While some of our leases run until reserves at the leased sites are exhausted, generally our leases have definite expiration dates, which range from 2011 to 2159. Most of our leases have renewal options to extend them well beyond their current terms at our discretion.



Our headquarters are located in an office complex in Birmingham, Alabama. The office space is leased through December 31, 2023, with three five-year renewal periods, and consists of approximately 184,125 square feet. The annual rental cost for the current term of the lease is \$3.4 million.

**Table of Contents**

**ITEM 3**

**LEGAL PROCEEDINGS**

We are subject to occasional governmental proceedings and orders pertaining to occupational safety and health or to protection of the environment, such as proceedings or orders relating to noise abatement, air emissions or water discharges. As part of our continuing program of stewardship in safety, health and environmental matters, we have been able to resolve such proceedings and to comply with such orders without any material adverse effects on our business.

We are a defendant in various lawsuits in the ordinary course of business. It is not possible to determine with precision the outcome of, or the amount of liability, if any, under these lawsuits, especially where the cases involve possible jury trials with as yet undetermined jury panels.

See Note 12 **Commitments and Contingencies** in Item 8 **Financial Statements and Supplementary Data** for a discussion of our material legal proceedings.

Part I

21

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**Table of Contents****ITEM 4****REMOVED AND RESERVED****EXECUTIVE OFFICERS OF THE REGISTRANT**

The names, positions and ages, as of February 20, 2011, of our executive officers are as follows:

<i>Name</i>	<i>Position</i>	<i>Age</i>
Donald M. James	Chairman and Chief Executive Officer	62
Daniel F. Sansone	Executive Vice President and Chief Financial Officer	58
Danny R. Shepherd	Executive Vice President, Construction Materials	59
Robert A. Wason IV	Senior Vice President and General Counsel	59
Ejaz A. Khan	Vice President, Controller and Chief Information Officer	53

The principal occupations of the executive officers during the past five years are set forth below:

Donald M. James was named Chief Executive Officer and Chairman of the Board of Directors in 1997.

Daniel F. Sansone was elected Executive Vice President and Chief Financial Officer effective as of February 1, 2011. Prior to that, he served as Senior Vice President and Chief Financial Officer from May 2005. Prior to May 2005, he served as President, Southern and Gulf Coast Division.

Danny R. Shepherd was elected Executive Vice President, Construction Materials effective as of February 1, 2011. From February 2007 through January 2011 he served as Senior Vice President, Construction Materials-East. Prior to that, he served as President, Southeast Division from May 2002 through January 2007.

Robert A. Wason IV was elected Senior Vice President and General Counsel in August 2008. Prior to that, he served as Senior Vice President, Corporate Development from December 1998.

Ejaz A. Khan was elected Vice President and Controller in February 1999. He was appointed Chief Information Officer in February 2000.

Part I

22

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**Table of Contents**

## PART II

## ITEM 5

**MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS  
AND ISSUER PURCHASES OF EQUITY SECURITIES**

Our common stock is traded on the New York Stock Exchange (ticker symbol VMC). As of February 7, 2011, the number of shareholders of record was 5,029. The prices in the following table represent the high and low sales prices for our common stock as reported on the New York Stock Exchange and the quarterly dividends declared by our Board of Directors in 2010 and 2009.

	<i>Common Stock Prices</i>		<i>Dividends Declared</i>
	<i>High</i>	<i>Low</i>	
<b>2010</b>			
First quarter	\$ 54.36	\$ 41.80	\$ 0.25
Second quarter	59.90	43.60	0.25
Third quarter	48.04	35.61	0.25
Fourth quarter	48.26	35.40	0.25
<b>2009</b>			
First quarter	\$ 71.26	\$ 34.30	\$ 0.49
Second quarter	53.94	39.65	0.49
Third quarter	62.00	39.14	0.25
Fourth quarter	54.37	44.70	0.25

Our policy is to pay out a reasonable share of net cash provided by operating activities as dividends, while maintaining debt ratios within what we believe to be prudent and generally acceptable limits. The future payment of dividends is within the discretion of our Board of Directors and depends on our profitability, capital requirements, financial condition, debt levels, growth projects, business opportunities and other factors which our Board of Directors deems relevant. We are not a party to any contracts or agreements that currently materially limit our ability to pay dividends.

**ISSUER PURCHASES OF EQUITY SECURITIES**

We did not have any repurchases of stock during the fourth quarter of 2010. We did not have any unregistered sales of equity securities during the fourth quarter of 2010.



**Table of Contents**

**ITEM 7**

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**EXECUTIVE SUMMARY**

**KEY DRIVERS OF VALUE CREATION**

\* *Source: Moody's Analytics*

**FINANCIAL SUMMARY FOR 2010**

- § Net earnings were a loss of \$96.5 million or (\$0.75) per diluted share
- § EBITDA was \$370.6 million compared to \$548.4 million in 2009
- § Pretax charges of \$43.0 million related to the settlement of a lawsuit in Illinois and a \$39.5 million pretax gain associated with the sale of non-strategic assets in rural Virginia
- § Unit cost for diesel fuel and liquid asphalt increased 30% and 20%, respectively, reducing pretax earnings \$51.3 million
- § Freight-adjusted selling prices for aggregates declined 2% due principally to weakness in Florida and California
- § Aggregates shipments declined 2% reflecting varied market demand conditions across our footprint
- § Full year capital spending was \$86.3 million compared with \$109.7 million in 2009

**STABILIZING MARKETS IN 2010**

In 2010, the year-over-year decline in trailing twelve-month aggregates shipments slowed significantly from the prior three years. During the period from 2007 through 2009, aggregates shipments adjusted to include major acquisitions and exclude divestitures declined 11% in 2007, 21% in 2008 and 26% in 2009. In 2010, aggregates shipments declined only 2% from the prior year reflecting varied market demand conditions across our markets. Aggregates shipments in 2010 benefited from increased highway construction activity and some improvement in housing. New home construction declined to historically low levels in 2009. Then, after 43 consecutive months of year-over-year declines, single-family housing starts





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Provision (benefit) for income taxes	<b>(89.7)</b>	(37.8)	71.7
Interest expense, net	<b>180.7</b>	173.0	169.7
(Earnings) loss on discontinued operations, net of taxes	<b>(6.0)</b>	(11.7)	2.4
Depreciation, depletion, accretion and amortization	<b>382.1</b>	394.6	389.1
<b>EBITDA</b>	<b>\$370.6</b>	\$548.4	\$633.8
Goodwill impairment	<b>0.0</b>	0.0	252.7
<b>Adjusted EBITDA</b>	<b>\$370.6</b>	\$548.4	\$886.5

Part II

27

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Diluted earnings (loss) per share			
Continuing operations	<b>(\$0.80)</b>	\$0.16	\$0.03
Discontinued operations	<b>0.05</b>	0.09	(0.02)
Diluted net earnings (loss) per share	<b>(\$0.75)</b>	\$0.25	\$0.01
EBITDA (adjusted EBITDA in 2008)	<b>\$370.6</b>	\$548.4	\$886.5

The length and depth of the decline in construction activity and aggregates demand during this economic downturn have been unprecedented. Our aggregates shipments in 2010 were just over half the level shipped in 2005 when demand peaked. We continued to manage our business to maximize cash generation. In 2010, we again reduced inventory levels of aggregates. While this action negatively affected reported earnings, it increased cash generation and better positions us to increase production and earnings as demand recovers. We also continued to reduce our overhead expenses. Cost associated with implementing some of these reductions increased selling, administrative and general expense in 2010; however, the benefits of these overhead reductions should be realized in 2011 and beyond.

Part II

28

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<sup>1</sup> *Includes expenses for property donations recorded at fair value for each comparative year, as follows: \$9.2 million in 2010, \$8.5 million in 2009 and \$10.5 million in 2008.*

<sup>2</sup> *Excludes \$3.0 million of 2010 legal expenses charged to selling, administrative and general expenses which is noted in this table within the IDOT settlement line.*

## **OPERATING RESULTS BY SEGMENT**

We present our results of operations by segment at the gross profit level. We have four reporting segments organized around our principal product lines: 1) aggregates, 2) concrete, 3) asphalt mix and 4) cement. Management reviews earnings for the product line segments principally at the gross profit level.

Part II

29

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**Table of Contents**

**1. AGGREGATES**

Our year-over-year aggregates shipments declined

§ 2% in 2010

§ 26% in 2009

§ 12% in 2008

To date, the economic recovery has not had a significant effect on some of our key end-markets or key regional markets. As a result, market conditions varied across our markets throughout the year. Aggregates shipments declined sharply in certain markets such as North Carolina, Florida and Georgia, while shipments increased modestly in other markets such as South Carolina, Tennessee and Texas.

Our year-over-year aggregates selling price

§ declined 2% in 2010

§ improved 3% in 2009

§ improved 7% in 2008

Since 2006, our aggregates selling price has cumulatively increased 22%. The 2010 decline in aggregates selling price was due primarily to weakness in demand in Florida and California. In Florida, demand remained relatively weak throughout the year while demand for aggregates in California exhibited some modest growth in the fourth quarter versus 2009.

**AGGREGATES REVENUES AND GROSS PROFITS**

**AGGREGATES UNIT SHIPMENTS**

**AGGREGATES SELLING PRICE**

*Customer and internal<sup>1</sup> tons, in millions*

*Freight-adjusted average sales price per ton<sup>2</sup>*

We continued tight management of our controllable plant operating costs to match weak demand. The \$73.1 million decline in gross profits resulted primarily from the 2% decreases in both freight-adjusted selling prices and shipments, as well as a

Part II

30

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**Table of Contents**

30% increase in the unit cost of diesel fuel. Excluding the earnings effect of higher diesel fuel costs, unit cost of sales for aggregates increased modestly from 2009.

**2. CONCRETE**

Our year-over-year ready-mixed concrete shipments

§ declined 5% in 2010

§ declined 32% in 2009

§ increased 150% in 2008

The 2008 year-over-year increase in ready-mixed concrete shipments resulted from the November 2007 acquisition of Florida Rock and the resulting full year of shipments in 2008 versus only two months in 2007.

The average selling price for ready-mixed concrete declined 10% in 2010 and accounted for the year-over-year decline in this segment's gross profit. Raw material costs were lower than 2009 and more than offset the effects of a 5% decline in shipments.

**CONCRETE REVENUES AND GROSS PROFITS**

**3. ASPHALT MIX**

Our year-over-year asphalt mix shipments declined

§ 3% in 2010

§ 22% in 2009

§ 9% in 2008

Asphalt mix segment earnings declined \$39.7 million from 2009 due mostly to a 20% increase in the average unit cost for liquid asphalt. Higher liquid asphalt costs lowered segment earnings \$27.1 million in 2010. The average selling price for asphalt mix declined 4% as selling prices for asphalt mix generally lag increasing liquid asphalt costs and were further held in check due to competitive pressures.

**Table of Contents**

**ASPHALT MIX REVENUES AND GROSS PROFITS**

**4. CEMENT**

The average unit selling price for cement decreased 17%, more than offsetting the earnings effect of a 32% increase in unit sales volumes. The increase in unit sales volumes was primarily attributable to an increase in intersegment sales.

**CEMENT REVENUES AND GROSS PROFITS**

**SELLING, ADMINISTRATIVE AND  
GENERAL EXPENSES**

Additional costs associated with implementing some overhead expense reductions actually increased Selling, Administrative and General (SAG) expenses for 2010. However, the benefits of these overhead reductions should be realized in 2011 and beyond. On a comparable basis, SAG costs in 2010 were \$4.1 million lower than 2009. Benefits related to our project to replace legacy IT systems began to be realized in 2010, reducing project costs for the year. We expect additional benefits from this project in 2011. The 2009 decline in SAG cost was due primarily to reductions in employee-related expenses which more than offset a year-over-year increase in project costs for the replacement of legacy IT systems.

**Table of Contents**

SAG includes expenses for property donations recorded at fair value, as follows: \$9.2 million in 2010, \$8.5 million in 2009 and \$10.5 million in 2008. The gains from these donations, which are equal to the excess of the fair value over the carrying value, are included in gain on sale of property, plant & equipment in the Consolidated Statements of Earnings and Comprehensive Income. Excluding the effect of these property donations, SAG expenses increased \$5.2 million in 2010 and decreased \$19.0 million in 2009.

Our year-over year total company employment levels declined

§ 4% in 2010

§ 11% in 2009

§ 14% in 2008

**GOODWILL IMPAIRMENT**

There were no charges for goodwill impairment in 2010 and 2009. During 2008, we recorded a \$252.7 million pretax goodwill impairment charge related to our Cement segment, representing the entire balance of goodwill at this reporting unit. We acquired these operations as part of the Florida Rock transaction in November 2007. For additional details regarding this impairment, see the Goodwill and Goodwill Impairment Critical Accounting Policy.

**GAIN ON SALE OF PROPERTY, PLANT & EQUIPMENT AND BUSINESSES, NET**

The 2010 gain includes a \$39.5 million pretax gain associated with the sale of non-strategic assets in rural Virginia. The 2009 gain was primarily related to sales and donations of real estate, mostly in California. Included in the 2008 gains was a \$73.8 million pretax gain for quarry sites divested as a condition for approval of the Florida Rock acquisition by the Department of Justice.

**INTEREST EXPENSE**

Excluding capitalized interest credits, gross interest expense for 2010 was \$185.2 million compared to \$186.0 million in 2009 and \$187.1 million in 2008.

Part II

33

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**Table of Contents****CASH AND LIQUIDITY**

Our primary source of liquidity is cash from our operating activities. Our additional financial resources include unused bank lines of credit and access to the capital markets. We believe these financial resources are sufficient to fund our future business requirements, including

- § debt service obligations
- § cash contractual obligations
- § capital expenditures
- § dividend payments
- § potential future acquisitions

We operate a centralized cash management system using zero-balance disbursement accounts; therefore, our operating cash balance requirements are minimal. When cash on hand is not sufficient to fund daily working capital requirements we draw down on our bank lines of credit. The weighted-average interest rate on short-term debt, including commissions paid to commercial paper broker dealers, when applicable, was 0.52% during the year ended December 31, 2010 and 0.59% at December 31, 2010.

During 2010, we issued commercial paper consistently during the first quarter at rates significantly below the short-term borrowing rates available under our bank credit facility. On April 7, Standard & Poor's downgraded our short-term credit rating to A-3 from A-2. As a result, commercial paper rates rose by about 30 basis points (0.30 percentage points). We continued issuing commercial paper through mid-July when the entire outstanding balance was paid with proceeds from our newly executed \$450.0 million 5-year term loan. In mid-December, we utilized the revolving bank line of credit when we retired the \$325.0 million floating rate notes issued in 2007.

During the second or third quarter of 2011, we intend to replace the \$1.5 billion revolving credit facility (expires November 2012) with a new multi-year facility at a substantially reduced level. The new credit facility would reflect then current market conditions for syndicated bank loan facilities for pricing, terms and conditions, and financial covenants.

**CURRENT MATURITIES AND SHORT-TERM BORROWINGS**

As of December 31, 2010, current maturities of long-term debt are \$5.2 million of which \$5.0 million is due as follows:

<i>in millions</i>	<i>2011 Maturities</i>
First quarter	\$ 0.0
Second quarter	0.0
Third quarter	0.0
Fourth quarter	5.0

There are various maturity dates for the remaining \$0.2 million of current maturities. We expect to retire this debt using available cash generated from operations, by drawing on our bank lines of credit or by accessing the capital markets.



Working capital, current assets less current liabilities, is a common measure of liquidity used to assess a company's ability to meet short-term obligations. Our working capital is calculated as follows:

<i>in millions</i>	<i>2010</i>	<i>2009</i>
<b>Working Capital</b>		
Current assets	<b>\$772.1</b>	\$732.9
Current liabilities	<b>(565.7)</b>	(856.7)
Total working capital	<b>\$206.4</b>	(\$123.8)

The increase in our working capital of \$330.2 million was primarily the result of a decrease from 2009 to 2010 in current maturities of long-term debt and short-term borrowings of \$331.1 million. This decrease resulted from the closing of the \$450.0 million 5-year term loan in July 2010. Proceeds from the term loan were used to pay outstanding commercial paper and current maturities of long-term debt. We continued to focus on maximizing cash generation in 2010. We further reduced



Net cash used for financing activities totaled \$89.1 million in 2010, compared to \$361.0 million during 2009. Debt reduction remains a priority use of available cash flows. During 2010, despite a significant year-over-year decline in cash provided by operating activities, we reduced total debt by \$19.8 million. Proceeds from the issuance of the \$450.0 million 5-year term loan in July 2010 were used to pay outstanding commercial paper and current maturities of long-term debt.

Part II

37

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<b>Capital</b>		
Total debt	<b>\$2,718.2</b>	\$2,738.0
Shareholders' equity	<b>3,965.0</b>	4,037.2
Total capital	<b>\$6,683.2</b>	\$6,775.2
<b>Total Debt as a Percentage of Total Capital</b>	<b>40.7%</b>	40.4%
<b>Long-term Debt Weighted-Average Stated Interest Rate</b>	<b>7.02%</b>	7.69%

Our debt agreements do not subject us to contractual restrictions for working capital or the amount we may expend for cash dividends and purchases of our stock. Our bank credit facilities (term loan and unsecured bank lines of credit) contain a

Part II

38

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We periodically issue shares of common stock to the trustee of our 401(k) savings and retirement plan to satisfy the plan participants' elections to invest in our common stock. This arrangement provides a means of improving cash flow, increasing shareholders' equity and reducing leverage. Under this arrangement, the stock issuances and resulting cash proceeds for the years ended December 31 were

§ 2010 - issued 0.9 million shares for cash proceeds of \$41.7 million

§ 2009 - issued 1.1 million shares for cash proceeds of \$52.7 million

There were no shares held in treasury as of December 31, 2010, 2009 and 2008. There were 3,411,416 shares remaining under the current purchase authorization of the Board of Directors as of December 31, 2010.

**Table of Contents**

OFF-BALANCE SHEET ARRANGEMENTS

We have no off-balance sheet arrangements, such as financing or unconsolidated variable interest entities, that either have or are reasonably likely to have a current or future material effect on our

§ results of operations

§ financial position

§ liquidity

§ capital expenditures

§ capital resources

STANDBY LETTERS OF CREDIT

For a discussion of our standby letters of credit see Note 12, Commitments and Contingencies in Item 8 Financial Statements and Supplementary Data.

Part II

40

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## CRITICAL ACCOUNTING POLICIES

We follow certain significant accounting policies when we prepare our consolidated financial statements. A summary of these policies is included in Note 1 Summary of Significant Accounting Policies in Item 8 Financial Statements and Supplementary Data.

We prepare these financial statements to conform with accounting principles generally accepted in the United States of America. These principles require us to make estimates and judgments that affect reported amounts of assets, liabilities, revenues and expenses, and the related disclosures of contingent assets and contingent liabilities at the date of the financial statements. We base our estimates on historical experience, current conditions and various other assumptions we believe reasonable under existing circumstances and evaluate these estimates and judgments on an ongoing basis. The results of these estimates form the basis for our making judgments about the carrying values of assets and liabilities as well as identifying and assessing the accounting treatment with respect to commitments and contingencies. Our actual results may materially differ from these estimates.

Part II

41

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## **Table of Contents**

We believe the following seven critical accounting policies require the most significant judgments and estimates used in the preparation of our consolidated financial statements:

1. Goodwill and goodwill impairment
2. Impairment of long-lived assets excluding goodwill
3. Reclamation costs
4. Pension and other postretirement benefits
5. Environmental compliance
6. Claims and litigation including self-insurance
7. Income taxes

### **1. GOODWILL AND GOODWILL IMPAIRMENT**

Goodwill represents the excess of the cost of net assets acquired in business combinations over the fair value of the identifiable tangible and intangible assets acquired and liabilities assumed in a business combination. Goodwill impairment exists when the fair value of a reporting unit is less than its carrying amount. Goodwill is tested for impairment on an annual basis or more frequently whenever events or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount. The impairment evaluation is a critical accounting policy because goodwill is material to our total assets (as of December 31, 2010, goodwill represents 37% of total assets) and the evaluation involves the use of significant estimates and assumptions and considerable management judgment. Thus, an impairment charge could be material to our financial condition and results of operations.

### **OUR ASSUMPTIONS**

We base our fair value estimates on assumptions we believe to be reasonable at the time, but such assumptions are subject to inherent uncertainty. Actual results may differ from those estimates. Changes in key assumptions or management judgment with respect to a reporting unit or its prospects may result from a change in market conditions, market trends, interest rates or other factors outside of our control, or significant underperformance relative to historical or projected future operating results. These conditions could result in a significantly different estimate of the fair value of our reporting units, which could result in an impairment charge in the future.

The significant assumptions in our discounted cash flow models include our estimate of future profitability, capital requirements and the discount rate. The profitability estimates used in the models were derived from internal operating budgets and forecasts for long-term demand and pricing in our industry. Estimated capital requirements reflect replacement capital estimated on a per ton basis and acquisition capital necessary to support growth estimated in the models. The discount rate was derived using a capital asset pricing model.

### **HOW WE TEST GOODWILL FOR IMPAIRMENT**

Goodwill is tested for impairment at the reporting unit level using a two-step process. We have identified 13 reporting units that represent operations or groups of operations one level below our operating segments.

STEP 1

We compare the fair value of a reporting unit to its carrying value, including goodwill

§ if the fair value exceeds its carrying value, the goodwill of the reporting unit is not considered impaired

§ if the carrying value of a reporting unit exceeds its fair value, we go to step two to measure the amount of impairment loss, if any

Part II

42

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their carrying value. In that event, we recognize a loss equal to the amount by which the carrying value exceeds the fair value of the long-lived assets.

Fair value is determined by primarily using a discounted cash flow methodology that requires considerable management judgment and long-term assumptions. Our estimate of net future cash flows is based on historical experience and assumptions of future trends, which may be different from actual results. We periodically review the appropriateness of the estimated useful lives of our long-lived assets.

During 2010 we recorded a \$3.9 million loss on impairment of long-lived assets. The loss on impairment was a result of the challenging construction environment which impacted non-strategic assets across multiple operating segments. There were no long-lived asset impairments during 2009 and the recorded long-lived asset impairments during 2008 were immaterial.



- § DISCOUNT RATE The discount rate is used in calculating the present value of benefits, which is based on projections of benefit payments to be made in the future
- § EXPECTED RETURN ON PLAN ASSETS We project the future return on plan assets based principally on prior performance and our expectations for future returns for the types of investments held by the plan as well as the expected long-term asset allocation of the plan. These projected returns reduce the recorded net benefit costs
- § RATE OF COMPENSATION INCREASE For salary-related plans only, we project employees' annual pay increases, which are used to project employees' pension benefits at retirement
- § RATE OF INCREASE IN THE PER CAPITA COST OF COVERED HEALTHCARE BENEFITS We project the expected increases in the cost of covered healthcare benefits



During 2011, we expect to recognize net periodic pension expense of approximately \$24.0 million and net periodic postretirement expense of approximately \$12.3 million compared to \$16.9 million and \$11.1 million, respectively, in 2010. The increase in postretirement expense is primarily related to health care reform provisions. The increase in pension expense is due primarily to the decrease in the discount rate. For the qualified pension plans, the increase in pension expense is also due to the 2008 asset losses subject to amortization. These increases are offset somewhat by the 2010 pension contributions, better than expected asset returns during 2010 and the Westridge recovery. As a result of our 2010 pension contributions (related to plan year 2009) of \$72.5 million in March and \$1.3 million in July, we do not expect to make any contributions to the funded pension plans during 2011. Assuming actuarial assumptions are realized, existing funding credit balances are sufficient to fund projected minimum required contributions until 2013. We currently do not anticipate that the funded status of any of our plans will fall below statutory thresholds requiring accelerated funding or constraints on benefit levels or plan administration.







whether foreign earnings will be indefinitely reinvested offshore and, accordingly, whether U.S. income taxes should be provided when such earnings are recorded.

### **UNRECOGNIZED TAX BENEFITS**

We recognize a tax benefit associated with an uncertain tax position when, in our judgment, it is more likely than not that the position will be sustained upon examination by a taxing authority. For a tax position that meets the more-likely-than-not recognition threshold, we initially and subsequently measure the tax benefit as the largest amount that we judge to have a greater than 50% likelihood of being realized upon ultimate settlement with a taxing authority. Our liability associated with unrecognized tax benefits is adjusted periodically due to changing circumstances, such as the progress of tax audits, case law developments and new or emerging legislation. Such adjustments are recognized entirely in the period in which they are





Average annual rate of return using both stock price appreciation and quarterly dividend reinvestment. Stock price appreciation is based on a point-to-point calculation, using end-of-year data.

Part II

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49











Other commitments and contingencies (Note 12)

**Shareholders equity**

Common stock, \$1 par value 128,570 shares issued as of 2010 and 125,912 shares issued as of 2009	<b>128,570</b>	125,912
Capital in excess of par value	<b>2,500,886</b>	2,368,228
Retained earnings	<b>1,512,863</b>	1,737,455
Accumulated other comprehensive loss	<b>(177,339)</b>	(194,358)
 Total shareholders equity	 <b>3,964,980</b>	 4,037,237
 Total liabilities and shareholders equity	 <b>\$8,337,891</b>	 \$8,524,871

*The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.*

Part II

53

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Settlements of forward starting interest rate swap agreements	<b>0</b>	0	(32,474)
Proceeds from issuance of common stock	<b>41,734</b>	606,546	55,072
Dividends paid	<b>(127,792)</b>	(171,468)	(214,783)
Proceeds from exercise of stock options	<b>20,502</b>	17,327	24,602
Excess tax benefits from share-based compensation	<b>808</b>	2,072	11,209
Other, net	<b>(1,032)</b>	(379)	(116)
Net cash used for financing activities	<b>(89,054)</b>	(360,962)	(270,839)
Net increase (decrease) in cash and cash equivalents	<b>25,276</b>	12,071	(24,694)
Cash and cash equivalents at beginning of year	<b>22,265</b>	10,194	34,888
Cash and cash equivalents at end of year	<b>\$47,541</b>	\$22,265	\$10,194

*The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.*

Part II

54

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reduced the carrying value to \$3,630,000 as of December 31, 2010.

#### **ACCOUNTS AND NOTES RECEIVABLE**

Accounts and notes receivable from customers result from our extending credit to trade customers for the purchase of our products. The terms generally provide for payment within 30 days of being invoiced. On occasion, when necessary to conform to regional industry practices, we sell product under extended payment terms, which may result in either secured or unsecured short-term notes; or, on occasion, notes with durations of less than one year are taken in settlement of existing accounts receivable. Other accounts and notes receivable result from short-term transactions (less than one year) other

Part II

56

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*Government of the United States; Department of Planning and Natural Resources; and Commissioner Robert Mathes, in his capacity as Trustee for the Natural Resources of the Territory of The United States Virgin Islands v. Vulcan Materials Company, et al.* This case has been dismissed, and we will not report on it further.

*L Henry, Inc., d/b/a O Henry Cleaners and Cyril V. Francois, LLC v. Vulcan and Dow.* Plaintiffs are the owners of a dry cleaning business on St. Thomas. It was alleged that perc from the dry cleaner contributed to the contamination of the Tutu Wells aquifer, and that Vulcan, as a perc manufacturer, failed to properly warn the dry cleaner of the proper disposal method for perc, resulting in unspecified damages to the dry cleaner. This matter was settled in December 2010 for an immaterial amount.

§ ADDAIR This is a purported class action case for medical monitoring and personal injury damages styled *Addair et al. v. Processing Company, LLC, et al.*, pending in the Circuit Court of Wyoming County, West Virginia. The plaintiffs allege

**Table of Contents**

various personal injuries from exposure to perc used in coal sink labs. The perc manufacturing defendants, including Vulcan, have filed a motion for summary judgment. The Court has yet to rule on the motion but in the interim has stayed the litigation. As such, there has been no activity on this matter pending the Court's ruling.

§ WEST VIRGINIA COAL SINK LAB LITIGATION This is a mass tort action consisting of over 100 cases filed in 17 different counties in West Virginia from September 1 to October 13, 2010, for medical monitoring and personal injury damages for exposure to perc used in coal sink labs. The West Virginia Supreme Court of Appeals, in an order entered January 19, 2011, transferred all of these cases (referred to as *Jeffrey Blount v. Arkema, Inc., et al.*) to the West Virginia Mass Litigation Panel. No discovery has been conducted in this matter.

§ SANTARSIERO This is a case styled *Robert Santarsiero v. R.V. Davies, et al.*, pending in Supreme Court, New York County, New York. The plaintiff alleges personal injury (kidney cancer) from exposure to perc. We were brought in as a third-party defendant by original defendant R.V. Davies. Discovery is ongoing.

§ R.R. STREET INDEMNITY Street, a former distributor of perc manufactured by us, alleges that we owe Street, and its insurer (National Union), a defense and indemnity in several of these litigation matters, as well as some prior litigation which we have now settled. National Union alleges that we are obligated to contribute to National Union's share of defense fees, costs and any indemnity payments made on Street's behalf. We are having ongoing discussions with Street about the nature and extent of indemnity obligations, if any, and to date there has been no resolution of these issues.

It is not possible to predict with certainty the ultimate outcome of these and other legal proceedings in which we are involved and a number of factors, including developments in ongoing discovery or adverse rulings, could cause actual losses to differ materially from accrued costs. No liability was recorded for claims and litigation for which a loss was determined to be only reasonably possible or for which a loss could not be reasonably estimated. In addition, losses on certain claims and litigation described above may be subject to limitations on a per occurrence basis by excess insurance, as described in Note 1 under the caption Claims and Litigation Including Self-insurance.

**NOTE 13: SHAREHOLDERS EQUITY**

In March 2010, we issued 1,190,000 shares of common stock to our qualified pension plan (par value of \$1 per share) as described in Note 10. This transaction increased shareholders' equity by \$53,864,000 (common stock \$1,190,000 and capital in excess of par \$52,674,000).

In June 2009, we completed a public offering of common stock (par value of \$1 per share) resulting in the issuance of 13,225,000 common shares at a price of \$41.00 per share. The total number of shares issued through the offering included 1,725,000 shares issued upon full exercise of the underwriters' option to purchase additional shares. We received net proceeds of \$519,993,000 (net of commissions and transaction costs of \$22,232,000) from the sale of the shares. The net proceeds from the offering were used for debt reduction and general corporate purposes. The transaction increased shareholders' equity by \$519,993,000 (common stock \$13,225,000 and capital in excess of par \$506,768,000).

We periodically issue shares of common stock to the trustee of our 401(k) savings and retirement plan to satisfy the plan participants' elections to invest in our common stock. The resulting cash proceeds provide a means of improving cash flow, increasing shareholders' equity and reducing leverage. Under this arrangement, the stock issuances and resulting cash proceeds for the years ended December 31 were as follows: 2010 issued 882,131 shares for cash proceeds of \$41,734,000; and 2009 issued 1,135,510 shares for cash proceeds of \$52,691,000.

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During 2009 and 2008, we issued 789,495 and 1,151,638 shares of common stock, respectively, in connection with business acquisitions.

There were no shares held in treasury as of December 31, 2010, 2009 and 2008 and no shares purchased during any of these three years. As of December 31, 2010, 3,411,416 shares may be repurchased under the current purchase authorization of our Board of Directors.

Part II

93

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**Table of Contents****NOTE 14: OTHER  
COMPREHENSIVE INCOME**

Comprehensive income includes charges and credits to equity from nonowner sources and comprises two subsets: net earnings and other comprehensive income. The components of other comprehensive income are presented in the accompanying Consolidated Statements of Earnings and Comprehensive Income and Consolidated Statements of Shareholders Equity, net of applicable taxes.

The amount of income tax (expense) benefit allocated to each component of other comprehensive income (loss) for the years ended December 31, 2010, 2009 and 2008 is summarized as follows:

<i>in thousands</i>	<i>Before-tax Amount</i>	<i>Tax (Expense) Benefit</i>	<i>Net-of-tax Amount</i>
<b>Other Comprehensive Income (Loss)</b>			
<b>December 31, 2010</b>			
Fair value adjustment to cash flow hedges	<b>(\$882)</b>	<b>\$401</b>	<b>(\$481)</b>
Reclassification adjustment for cash flow hedge amounts included in net earnings	<b>19,619</b>	<b>(8,910)</b>	<b>10,709</b>
Adjustment for funded status of pension and postretirement benefit plans	<b>5,683</b>	<b>(2,482)</b>	<b>3,201</b>
Amortization of pension and postretirement plan actuarial loss and prior service cost	<b>6,371</b>	<b>(2,781)</b>	<b>3,590</b>
Total other comprehensive income (loss)	<b>\$30,791</b>	<b>(\$13,772)</b>	<b>\$17,019</b>
<b>December 31, 2009</b>			
Fair value adjustment to cash flow hedges	(\$4,643)	\$1,895	(\$2,748)
Reclassification adjustment for cash flow hedge amounts included in net earnings	16,728	(6,826)	9,902
Adjustment for funded status of pension and postretirement benefit plans	(28,784)	11,417	(17,367)
Amortization of pension and postretirement plan actuarial loss and prior service cost	1,886	(748)	1,138
Total other comprehensive income (loss)	(\$14,813)	\$5,738	(\$9,075)
<b>December 31, 2008</b>			
Fair value adjustment to cash flow hedges	(\$12,190)	\$9,550	(\$2,640)
Reclassification adjustment for cash flow hedge amounts included in net earnings	9,088	(7,120)	1,968
Adjustment for funded status of pension and postretirement benefit plans	(255,616)	101,517	(154,099)
Amortization of pension and postretirement plan actuarial loss and prior service cost	1,201	(477)	724
Total other comprehensive income (loss)	(\$257,517)	\$103,470	(\$154,047)



**Table of Contents**

Amounts accumulated in other comprehensive income (loss), net of tax, at December 31, are as follows:

<i>in thousands</i>	<b>2010</b>	<b>2009</b>	<b>2008</b>
<b>Accumulated Other Comprehensive Loss</b>			
Cash flow hedges	<b>(\$39,137)</b>	(\$49,365)	(\$56,519)
Pension and postretirement plans	<b>(138,202)</b>	(144,993)	(128,763)
Total	<b>(\$177,339)</b>	(\$194,358)	(\$185,282)

**NOTE 15: SEGMENT REPORTING**

We have four operating segments organized around our principal product lines: aggregates, concrete, asphalt mix and cement. Historically, we combined our Asphalt mix and Concrete operating segments into one reporting segment as the products are similar in nature and the businesses exhibited similar economic characteristics, production processes, types and classes of customer, methods of distribution and regulatory environments. In an effort to provide more meaningful information to the public, these two segments are now reported separately. We have recast our 2009 and 2008 data to reflect this change in reportable segments to conform to the current period's presentation.

The Aggregates segment produces and sells aggregates and related products and services in all eight regional divisions. During 2010, the Aggregates segment principally served markets in 21 states and the District of Columbia, the Bahamas and Mexico with a full line of aggregates, and 3 additional states with railroad ballast. Customers use aggregates primarily in the construction and maintenance of highways, streets and other public works and in the construction of housing and commercial, industrial and other nonresidential facilities. Customers are served by truck, rail and water distribution networks from our production facilities and sales yards. Due to the high weight-to-value ratio of aggregates, markets generally are local in nature. Quarries located on waterways and rail lines allow us to serve remote markets where local aggregates reserves may not be available. We sell a relatively small amount of construction aggregates outside the United States. Nondomestic net sales were \$23,380,000 in 2010, \$20,118,000 in 2009 and \$25,295,000 in 2008.

The Concrete segment produces and sells ready-mixed concrete in five of our nine divisions serving nine states. Two of the divisions produce and sell other concrete products such as block and precast and resell purchased building materials related to the use of ready-mixed concrete and concrete block.

The Asphalt mix segment produces and sells asphalt mix in two of our nine divisions serving four states primarily in our southwestern and western markets.

Aggregates comprise approximately 78% of ready-mixed concrete by weight and 95% of asphalt mix by weight. Our Concrete and Asphalt mix segments are almost wholly supplied with their aggregates requirements from our Aggregates segment. These intersegment sales are made at local market prices for the particular grade and quality of product utilized in the production of ready-mixed concrete and asphalt mix. Customers for our Concrete and Asphalt mix segments are generally served locally at our production facilities or by truck. Because ready-mixed concrete and asphalt mix harden rapidly, delivery is time constrained and generally confined to a radius of approximately 20 to 25 miles from the producing facility.

The Cement segment produces and sells Portland and masonry cement in both bulk and bags from our Florida cement plant. Other Cement segment facilities in Florida import and export cement, clinker and slag and either resell, grind,

blend, bag or reprocess those materials. This segment also includes a Florida facility that mines, produces and sells calcium products. All of these Cement segment facilities are within the Florida regional division. Our Concrete segment is the largest single customer of our Cement segment.

The vast majority of our activities are domestic. Long-lived assets outside the United States, which consist primarily of property, plant & equipment, were \$150,157,000 in 2010, \$163,479,000 in 2009 and \$175,275,000 in 2008. Transactions between our reportable segments are recorded at prices approximating market levels.

**Table of Contents****SEGMENT FINANCIAL DISCLOSURE**

<i>in millions</i>	<i>2010</i>	<i>2009</i>	<i>2008</i>
<b>Total Revenues</b>			
Aggregates			
Segment revenues	<b>\$1,766.9</b>	\$1,838.6	\$2,406.8
Intersegment sales	<b>(154.1)</b>	(165.2)	(206.2)
Net sales	<b>\$1,612.8</b>	\$1,673.4	\$2,200.6
Concrete			
Segment revenues	<b>\$383.2</b>	\$439.4	\$667.8
Intersegment sales	<b>0.0</b>	(0.1)	(0.6)
Net sales	<b>\$383.2</b>	\$439.3	\$667.2
Asphalt mix			
Segment revenues	<b>\$369.9</b>	\$393.7	\$533.4
Intersegment sales	<b>0.0</b>	0.0	0.0
Net sales	<b>\$369.9</b>	\$393.7	\$533.4
Cement			
Segment revenues	<b>\$80.2</b>	\$72.5	\$106.5
Intersegment sales	<b>(40.2)</b>	(35.2)	(54.6)
Net sales	<b>\$40.0</b>	\$37.3	\$51.9
Totals			
Net sales	<b>\$2,405.9</b>	\$2,543.7	\$3,453.1
Delivery revenues	<b>153.0</b>	146.8	198.3
Total revenues	<b>\$2,558.9</b>	\$2,690.5	\$3,651.4
<b>Gross Profit</b>			
Aggregates	<b>\$320.2</b>	\$393.3	\$657.6
Concrete	<b>(45.0)</b>	(14.5)	23.3
Asphalt mix	<b>29.3</b>	69.0	51.1
Cement	<b>(3.8)</b>	(1.8)	17.7
Total	<b>\$300.7</b>	\$446.0	\$749.7
<b>Depreciation, Depletion, Accretion and Amortization</b>			
Aggregates	<b>\$293.0</b>	\$312.2	\$310.8
Concrete	<b>53.6</b>	52.6	52.5
Asphalt mix	<b>8.7</b>	8.6	8.5

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Cement	<b>20.9</b>	16.3	14.6
Corporate and other unallocated	<b>5.9</b>	4.9	2.7
Total	<b>\$382.1</b>	\$394.6	\$389.1
<b>Capital Expenditures</b>			
Aggregates	<b>\$60.6</b>	\$74.6	\$267.7
Concrete	<b>3.7</b>	0.2	9.9
Asphalt mix	<b>4.5</b>	5.1	3.7
Cement	<b>7.3</b>	22.4	60.2
Corporate	<b>3.3</b>	4.2	12.7
Total	<b>\$79.4</b>	\$106.5	\$354.2
<b>Identifiable Assets</b>			
Aggregates	<b>\$6,984.5</b>	\$7,208.4	\$7,530.6
Concrete	<b>483.2</b>	448.9	536.4
Asphalt mix	<b>211.5</b>	220.6	231.2
Cement	<b>435.0</b>	446.9	435.2
Total identifiable assets	<b>8,114.2</b>	8,324.8	8,733.4
General corporate assets	<b>176.2</b>	185.9	173.0
Cash items	<b>47.5</b>	22.3	10.2
Total assets	<b>\$8,337.9</b>	\$8,533.0	\$8,916.6

**Table of Contents****NOTE 16: SUPPLEMENTAL CASH FLOW INFORMATION**

Supplemental information referable to the Consolidated Statements of Cash Flows is summarized below:

<i>in thousands</i>	<i>2010</i>	<i>2009</i>	<i>2008</i>
<b>Cash Payments (Refunds)</b>			
Interest (exclusive of amount capitalized)	<b>\$172,653</b>	\$181,352	\$179,880
Income taxes	<b>(15,745)</b>	(25,184)	91,544
<b>Noncash Investing and Financing Activities</b>			
Accrued liabilities for purchases of property, plant & equipment	<b>\$8,200</b>	\$13,459	\$22,974
Note received from sale of business	<b>0</b>	1,450	0
Carrying value of noncash assets and liabilities exchanged	<b>0</b>	0	42,974
Debt issued for purchases of property, plant & equipment	<b>0</b>	1,987	389
Proceeds receivable from exercise of stock options	<b>0</b>	0	325
Stock issued for pension contribution (Note 13)	<b>53,864</b>	0	0
Amounts referable to business acquisitions			
Liabilities assumed	<b>150</b>	0	2,024
Fair value of stock issued	<b>0</b>	0	25,023

**NOTE 17: ASSET RETIREMENT OBLIGATIONS**

Asset retirement obligations (AROs) are legal obligations associated with the retirement of long-lived assets resulting from the acquisition, construction, development and/or normal use of the underlying assets.

Recognition of a liability for an ARO is required in the period in which it is incurred at its estimated fair value. The associated asset retirement costs are capitalized as part of the carrying amount of the underlying asset and depreciated over the estimated useful life of the asset. The liability is accreted through charges to operating expenses. If the ARO is settled for other than the carrying amount of the liability, we recognize a gain or loss on settlement.

We record all AROs for which we have legal obligations for land reclamation at estimated fair value. Essentially all these asset retirement obligations relate to our underlying land parcels, including both owned properties and mineral leases. For the years ended December 31, we recognized ARO operating costs related to accretion of the liabilities and depreciation of the assets as follows:

<i>in thousands</i>	<i>2010</i>	<i>2009</i>	<i>2008</i>
<b>ARO Operating Costs</b>			
Accretion	<b>\$8,641</b>	\$8,802	\$7,082
Depreciation	<b>11,516</b>	13,732	15,504
Total	<b>\$20,157</b>	\$22,534	\$22,586

ARO operating costs for our continuing operations are reported in cost of goods sold. Asset retirement obligations are reported within other noncurrent liabilities in our accompanying Consolidated Balance Sheets.

**Table of Contents**

Reconciliations of the carrying amounts of our asset retirement obligations for the years ended December 31 are as follows:

<i>in thousands</i>	<b>2010</b>	<b>2009</b>
<b>Asset Retirement Obligations</b>		
Balance at beginning of year	\$167,757	\$173,435
Liabilities incurred	2,501	539
Liabilities settled	(11,354)	(10,610)
Accretion expense	8,641	8,802
Revisions down, net	(4,815)	(4,409)
Balance at end of year	<b>\$162,730</b>	<b>\$167,757</b>

Revisions to our asset retirement obligations during 2010 relate primarily to extensions in the estimated settlement dates at numerous sites. Revisions to our asset retirement obligations during 2009 relate primarily to changes in cost estimates and settlement dates at numerous sites.

**NOTE 18: GOODWILL AND  
INTANGIBLE ASSETS**

We classify purchased intangible assets into three categories: (1) goodwill, (2) intangible assets with finite lives subject to amortization and (3) intangible assets with indefinite lives. Goodwill and intangible assets with indefinite lives are not amortized; rather, they are reviewed for impairment at least annually. For additional information regarding our policies on impairment reviews, see Note 1 under the captions Goodwill and Goodwill Impairment, and Impairment of Long-lived Assets excluding Goodwill.

**GOODWILL**

Goodwill is recognized when the consideration paid for a business combination (acquisition) exceeds the fair value of the tangible and other intangible assets acquired. Goodwill is allocated to reporting units for purposes of testing goodwill for impairment. There were no charges for goodwill impairment in the years ended December 31, 2010 and 2009.

At December 31, 2008, ongoing disruptions in the credit and equity markets and weak levels of construction activity, underscored by the negative effects of the prolonged global recession, prompted an increase in our discount rates, which reflect our estimated cost of capital plus a risk premium. The results of our annual impairment test performed as of January 1, 2009 indicated that the estimated fair value of our Cement reporting unit was less than the carrying amount at that time. The estimated fair value was used in the second step of the impairment test as the purchase price in a hypothetical purchase price allocation to the reporting unit's assets and liabilities. The carrying values of deferred taxes and certain long-term assets were adjusted to reflect their estimated fair values for purposes of the second step of the impairment test and the hypothetical purchase price allocation.

The residual amount of goodwill that resulted from this hypothetical purchase price allocation was compared to the recorded amount of goodwill for the reporting unit to determine if impairment existed. Based on the results of this analysis, we concluded that the entire amount of goodwill at this reporting unit was impaired and we recorded a \$252,664,000 (\$227,581,000 net of tax benefit) noncash impairment charge for the year ended December 31, 2008.

The 2008 goodwill impairment charge is a noncash item and does not affect our operations, cash flow or liquidity. Our credit agreements and outstanding indebtedness were not impacted by this noncash impairment charge. The income tax benefit associated with this charge was substantially below our normally expected income tax rate because the majority of the goodwill impairment relates to goodwill nondeductible for federal income tax purposes.

**Table of Contents**

We have four reportable segments organized around our principal product lines: aggregates, concrete, asphalt mix and cement. Changes in the carrying amount of goodwill by reportable segment for the years ended December 31, 2010, 2009 and 2008 are summarized below:

**GOODWILL**

<i>in thousands</i>	<i>Aggregates</i>	<i>Concrete</i>	<i>Asphalt mix</i>	<i>Cement</i>	<i>Total</i>
<b>Gross Carrying Amount</b>					
Total as of December 31, 2008	\$2,993,835	\$0	\$91,633	\$252,664	\$3,338,132
Goodwill of acquired businesses	9,558	0	0	0	9,558
Correction per Note 20	2,321	0	0	0	2,321
Purchase price allocation adjustments	(1,047)	0	0	0	(1,047)
Total as of December 31, 2009	\$3,004,667	\$0	\$91,633	\$252,664	\$3,348,964
Goodwill of acquired businesses <sup>1</sup>	716	0	0	0	716
<b>Total as of December 31, 2010</b>	<b>\$3,005,383</b>	<b>\$0</b>	<b>\$91,633</b>	<b>\$252,664</b>	<b>\$3,349,680</b>
<b>Accumulated Impairment Losses</b>					
Total as of December 31, 2008	\$0	\$0	\$0	(\$252,664)	(\$252,664)
Goodwill impairment loss	0	0	0	0	0
Total as of December 31, 2009	\$0	\$0	\$0	(\$252,664)	(\$252,664)
Goodwill impairment loss	0	0	0	0	0
<b>Total as of December 31, 2010</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$252,664)</b>	<b>(\$252,664)</b>
<b>Goodwill, net of Accumulated Impairment Losses</b>					
Total as of December 31, 2008	\$2,993,835	\$0	\$91,633	\$0	\$3,085,468
Total as of December 31, 2009	\$3,004,667	\$0	\$91,633	\$0	\$3,096,300
<b>Total as of December 31, 2010</b>	<b>\$3,005,383</b>	<b>\$0</b>	<b>\$91,633</b>	<b>\$0</b>	<b>\$3,097,016</b>

<sup>1</sup> The goodwill of acquired businesses for 2010 relates to the 2010 acquisitions listed in Note 19. We are currently evaluating the final purchase price allocation for most of these acquisitions; therefore, the goodwill amount is subject to change. All of the goodwill from the 2010 acquisitions is expected to be fully deductible for income tax purposes.

**INTANGIBLE ASSETS**

Intangible assets acquired in business combinations are stated at their fair value, determined as of the date of acquisition, less accumulated amortization, if applicable. Costs incurred to renew or extend the life of existing intangible assets are capitalized. These capitalized renewal/extension costs were immaterial for the years presented. These assets consist of contractual rights in place (primarily permitting and zoning rights), noncompetition agreements, favorable lease agreements, customer relationships and tradenames and trademarks. Intangible assets acquired individually or otherwise obtained outside a business combination consist primarily of permitting, permitting compliance and zoning rights and are stated at their historical cost, less accumulated amortization, if applicable.

Historically, we have acquired intangible assets with only finite lives. Amortization of intangible assets with finite lives is recognized over their estimated useful lives using a method of amortization that closely reflects the pattern in which the economic benefits are consumed or otherwise realized. Intangible assets with finite lives are reviewed for impairment when events or circumstances indicate that the carrying amount may not be recoverable. There were no charges for impairment of intangible assets in the years ended December 31, 2010, 2009 and 2008.

**Table of Contents**

The gross carrying amount and accumulated amortization by major intangible asset class for the years ended December 31 is summarized below:

**INTANGIBLE ASSETS**

<i>in thousands</i>	<i>2010</i>	<i>2009</i>
<b>Gross Carrying Amount</b>		
Contractual rights in place	\$628,707	\$617,278
Noncompetition agreements	2,200	2,490
Favorable lease agreements	16,677	16,773
Permitting, permitting compliance and zoning rights	69,631	58,547
Customer relationships	14,393	14,393
Tradenames and trademarks	5,006	5,006
Other	3,200	3,911
Total gross carrying amount	\$739,814	\$718,398
<b>Accumulated Amortization</b>		
Contractual rights in place	(\$29,100)	(\$20,522)
Noncompetition agreements	(1,308)	(1,618)
Favorable lease agreements	(1,531)	(1,132)
Permitting, permitting compliance and zoning rights	(11,083)	(9,592)
Customer relationships	(2,940)	(1,500)
Tradenames and trademarks	(1,043)	(567)
Other	(1,116)	(824)
Total accumulated amortization	(\$48,121)	(\$35,755)
<b>Total Intangible Assets Subject to Amortization, net</b>	<b>\$691,693</b>	<b>\$682,643</b>
<b>Intangible Assets with Indefinite Lives</b>	<b>0</b>	<b>0</b>
<b>Total Intangible Assets, net</b>	<b>\$691,693</b>	<b>\$682,643</b>
<b>Aggregate Amortization Expense for the Year</b>	<b>\$13,617</b>	<b>\$13,777</b>

Estimated amortization expense for the five years subsequent to December 31, 2010 is as follows:

<i>in thousands</i>	
<b>Estimated Amortization Expense for Five Subsequent Years</b>	
2011	\$13,653
2012	12,214
2013	12,039
2014	12,207
2015	12,249



**Table of Contents****NOTE 19: ACQUISITIONS AND  
DIVESTITURES****2010 ACQUISITIONS, DIVESTITURE AND PENDING DIVESTITURE**

In 2010, we acquired the following assets for approximately \$70,534,000 (total cash consideration) net of acquired cash

§ twelve ready-mixed concrete facilities located in Georgia

§ one aggregates facility located in Tennessee

§ one aggregates facility located in California

The acquisition payments reported above include \$5,000,000 of contingent consideration. Absent resolution of this contingency, we will receive reimbursement of this payment.

As a result of these 2010 acquisitions, we recognized \$716,000 of goodwill and \$11,198,000 of amortizable intangible assets, all of which are expected to be fully deductible for income tax purposes. The amortizable intangible assets consist primarily of contractual rights in place and will be amortized using the unit-of-production method over an estimated weighted-average period of 40 years. The purchase price allocations for these 2010 acquisitions are preliminary and subject to adjustment.

In 2010, we divested the following assets for approximately \$42,750,000 (total cash consideration)

§ three aggregates facilities located in rural Virginia

The pending divestiture of an aggregates production facility and ready-mixed concrete operation located outside the United States is presented in the accompanying Consolidated Balance Sheets as of December 31, 2010 and 2009 as assets held for sale and liabilities of assets held for sale. We expect a sale to occur during 2011. Depreciation expense and amortization expense were suspended on the assets classified as held for sale. The major classes of assets and liabilities of assets classified as held for sale for the years ended December 31 are as follows:

<i>in thousands</i>	<b>2010</b>	<b>2009</b>
<b>Held for Sale</b>		
Current assets	\$3,460	\$3,799
Property, plant & equipment, net	9,625	11,117
Other assets	122	156
Total assets held for sale	\$13,207	\$15,072
Current liabilities	\$116	\$369
Total liabilities of assets held for sale	\$116	\$369

**2009 ACQUISITIONS AND DIVESTITURES**

In 2009, we acquired the following assets for approximately \$38,955,000 (total note and cash consideration) net of acquired cash

§ leasehold interest in a rail-served aggregates distribution yard

§ two aggregates production facilities

As a result of these 2009 acquisitions, we recognized \$9,558,000 of goodwill and \$12,428,000 of amortizable intangible assets, all of which are expected to be fully deductible for income tax purposes.

In 2009, we divested the following assets for approximately \$7,043,000 (total note and cash consideration)

§ dock and transloading facility

§ interest in an aggregates production facility

During 2009, we received \$3,000,000 of contingent consideration related to the 2008 divestiture of an aggregates production facility located in Georgia.

Part II

101

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**Table of Contents****NOTE 20: CORRECTION OF PRIOR PERIOD FINANCIAL STATEMENT**

During 2010 we completed a comprehensive analysis of our deferred income tax balances and concluded that our deferred income tax liabilities were understated. The errors arose during 2008 and during periods prior to January 1, 2007, and are not material to previously issued financial statements. As a result, we did not amend previously filed financial statements but have restated the affected balance sheet presented in this Form 10-K.

The errors that arose during 2008 related to the calculations of deferred income taxes referable to the Florida Rock acquisition and additional 2008 federal return adjustments. The correction of these errors resulted in a decrease to deferred income tax liabilities of \$6,129,000, and increase to goodwill referable to our Aggregates segment of \$2,321,000 with an offsetting increase in current taxes payable of \$8,450,000 for the year ended December 31, 2008.

The errors that arose during periods prior to January 1, 2007 resulted in an understatement of deferred income tax liabilities of \$14,785,000. Based on the work performed to confirm the current and deferred income tax provisions recorded during 2007, 2008 and 2009, and to determine the correct deferred income tax account balances as of January 1, 2007, we were able to substantiate that the \$14,785,000 understatement related to periods prior to January 1, 2007. The correction of these errors resulted in an increase to deferred income tax liabilities and a corresponding decrease to retained earnings of \$14,785,000 as of January 1, 2007.

The errors did not impact earnings or cash flows for any years presented in our most recently filed 2009 Form 10-K. A summary of the effects of the correction of these errors on our Consolidated Balance Sheet as of December 31, 2009, is presented in the table below:

<i>in thousands</i>	<i>As of December 31, 2009</i>		<i>As Restated</i>
	<i>As Reported</i>	<i>Correction</i>	
<b>Balance Sheet</b>			
<b>Assets</b>			
Deferred income taxes	\$57,967	(\$1,950)	\$56,017
Prepaid expense	50,817	(8,450)	42,367
Total current assets	743,289	(10,400)	732,889
Goodwill	3,093,979	2,321	3,096,300
Total assets	\$8,532,950	(\$8,079)	\$8,524,871
<b>Liabilities</b>			
Deferred income taxes	\$887,268	\$6,706	\$893,974
Total liabilities	4,480,928	6,706	4,487,634
<b>Shareholders Equity</b>			
Retained earnings	1,752,240	(14,785)	1,737,455
Total shareholders equity	4,052,022	(14,785)	4,037,237

Total liabilities and shareholders' equity	\$8,532,950	(\$8,079)	\$8,524,871
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Part II

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102

**Table of Contents****NOTE 21: UNAUDITED  
SUPPLEMENTARY DATA**

The following is a summary of selected quarterly financial information (unaudited) for each of the years ended December 31, 2010 and 2009:

<i>in thousands, except per share data</i>	<i>March 31</i>	<i>2010</i>			<i>Dec 31</i>
		<i>Three Months Ended</i>			
		<i>June 30</i>	<i>Sept 30</i>		
Net sales	\$464,534	\$692,758	\$699,792		\$548,832
Total revenues	493,264	736,152	743,204		586,242
Gross profit	894	122,335	126,747		50,750
Operating earnings (loss)	(36,770)	1,210	50,432		(29,412)
Earnings (loss) from continuing operations	(44,474)	(22,515)	10,591		(46,145)
Net earnings (loss)	(38,747)	(23,992)	13,246		(46,997)
Basic earnings (loss) per share from continuing operations	(\$0.35)	(\$0.18)	\$0.08		(\$0.36)
Diluted earnings (loss) per share from continuing operations	(0.35)	(0.18)	0.08		(0.36)
Basic net earnings (loss) per share	(\$0.31)	(\$0.19)	\$0.10		(\$0.37)
Diluted net earnings (loss) per share	(0.31)	(0.19)	0.10		(0.37)

<i>in thousands, except per share data</i>	<i>March 31</i>	<i>2009</i>			<i>Dec 31</i>
		<i>Three Months Ended</i>			
		<i>June 30</i>	<i>Sept 30</i>		
Net sales	\$567,895	\$681,380	\$738,664		\$555,768
Total revenues	600,294	721,859	778,192		590,145
Gross profit	77,607	145,834	154,480		68,041
Operating earnings (loss)	(1,326)	65,684	82,704		1,390
Earnings (loss) from continuing operations	(32,255)	15,561	47,924		(12,582)
Net earnings (loss)	(32,780)	22,212	54,232		(13,350)
Basic earnings (loss) per share from continuing operations	(\$0.29)	\$0.14	\$0.38		(\$0.10)
Diluted earnings (loss) per share from continuing operations	(0.29)	0.14	0.38		(0.10)
Basic net earnings (loss) per share	(\$0.30)	\$0.20	\$0.43		(\$0.11)
Diluted net earnings (loss) per share	(0.30)	0.20	0.43		(0.11)

**Table of Contents**

**ITEM 9**

**CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS  
ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None.

**ITEM 9A**

**CONTROLS AND PROCEDURES**

**DISCLOSURE CONTROLS  
AND PROCEDURES**

We maintain a system of controls and procedures designed to ensure that information required to be disclosed in reports we file with the SEC is recorded, processed, summarized and reported within the time periods specified by the SEC's rules and forms. These disclosure controls and procedures (as defined in the Securities and Exchange Act of 1934 Rules 13a - 15(e) or 15d -15(e)), include, without limitation, controls and procedures designed to ensure that information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure. Our Chief Executive Officer and Chief Financial Officer, with the participation of other management officials, evaluated the effectiveness of the design and operation of the disclosure controls and procedures as of December 31, 2010. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective.

We are in the process of replacing our legacy information technology systems. We completed the fifth phase of this multi-year project during the fourth quarter of 2010. The new information technology systems were a source for some information presented in this Annual Report on Form 10-K. We are continuing to work toward the full implementation of the new information technology systems.

No other changes were made to our internal controls over financial reporting or other factors that could materially affect these controls during the fourth quarter of 2010.

**MANAGEMENT'S REPORT ON INTERNAL  
CONTROL OVER FINANCIAL REPORTING**

Our management is responsible for establishing and maintaining an adequate system of internal control over financial reporting as required by the Sarbanes-Oxley Act of 2002 and as defined in Exchange Act Rule 13a-15(f). A control system can provide only reasonable, not absolute, assurance that the objectives of the control system are met.

Under management's supervision, an evaluation of the design and effectiveness of our internal control over financial reporting was conducted based on the framework in *Internal Control - Integrated Framework*, issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this evaluation, management concluded that our internal control over financial reporting was effective as of December 31, 2010.

Deloitte & Touche LLP, an independent registered public accounting firm, as auditors of our consolidated financial statements, has issued an attestation report on the effectiveness of our internal control over financial reporting as of December 31, 2010. Deloitte & Touche LLP's report, which expresses an unqualified opinion on the effectiveness of our internal control over financial reporting, follows this report.



**Table of Contents**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM  
INTERNAL CONTROL OVER FINANCIAL REPORTING**

The Board of Directors and Shareholders of Vulcan Materials Company:

We have audited the internal control over financial reporting of Vulcan Materials Company and its subsidiary companies (the Company) as of December 31, 2010 based on criteria established in *Internal Control - Integrated Framework*, issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2010 based on the criteria established in *Internal Control - Integrated Framework*, issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule of the Company as of and for the year ended December 31, 2010 and our report dated February 28, 2011 expressed an unqualified opinion on those financial statements.

Birmingham, Alabama

February 28, 2011

Part II

105

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**Table of Contents**

**ITEM 9B**

**OTHER INFORMATION**

None.

Part II

106

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**Table of Contents**

PART III

**ITEM 10**

**DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE**

On or about April 1, 2011, we expect to file a definitive proxy statement with the Securities and Exchange Commission pursuant to Regulation 14A (our 2011 Proxy Statement ). The information under the headings Election of Directors, Nominees for Election to the Board of Directors, Directors Continuing in Office , Corporate Governance of our Company and Practices of the Board of Directors, and Section 16(a) Beneficial Ownership Reporting Compliance included in the 2011 Proxy Statement is incorporated herein by reference. See also the information set forth above in Part I, Item I Business of this report.

**ITEM 11**

**EXECUTIVE COMPENSATION**

The information under the headings Compensation Discussion and Analysis, Director Compensation and Executive Compensation included in our 2011 Proxy Statement is incorporated herein by reference.

**ITEM 12**

**SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS  
AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS**

The information under the headings Security Ownership of Certain Beneficial Owners and Management, Equity Compensation Plans and Payment Upon Termination and Change in Control included in our 2011 Proxy Statement is incorporated herein by reference.

**ITEM 13**

**CERTAIN RELATIONSHIPS AND RELATED  
TRANSACTIONS, AND DIRECTOR INDEPENDENCE**

The information under the headings Transactions with Related Persons and Director Independence included in our 2011 Proxy Statement is hereby incorporated by reference.

**ITEM 14**

**PRINCIPAL ACCOUNTANT FEES AND SERVICES**

The information required by this section is incorporated by reference from the information in the section entitled Independent Registered Public Accounting Firm in our 2011 Proxy Statement.

**Table of Contents**

PART IV

**ITEM 15**

**EXHIBITS AND FINANCIAL STATEMENT SCHEDULES**

(a) (1) Financial statements

The following financial statements are included herein on the pages shown below:

	Page in Report
Report of Independent Registered Public Accounting Firm	51
Consolidated Statements of Earnings and Comprehensive Income	52
Consolidated Balance Sheets	53
Consolidated Statements of Cash Flows	54
Consolidated Statements of Shareholders' Equity	55
Notes to Consolidated Financial Statements	56-103

(a) (2) Financial statement schedules

The following financial statement schedule for the years ended December 31, 2010, 2009 and 2008 is included in Part IV of this report on the indicated page:

Schedule II	Valuation and Qualifying Accounts and Reserves	109
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Other schedules are omitted because of the absence of conditions under which they are required or because the required information is provided in the financial statements or notes thereto.

Financial statements (and summarized financial information) of 50% or less owned entities accounted for by the equity method have been omitted because they do not, considered individually or in the aggregate, constitute a significant subsidiary.

(a) (3) Exhibits

The exhibits required by Item 601 of Regulation S-K are either incorporated by reference herein or accompany this report. See the Index to Exhibits set forth below.

Part IV	108
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**Table of Contents****SCHEDULE II**

## VALUATION AND QUALIFYING ACCOUNTS AND RESERVES

## VALUATION AND QUALIFYING ACCOUNTS AND RESERVES

For the Years Ended December 31, 2010, 2009 and 2008  
in thousands

Column A	Column B	Column C	Column D	Column E	Column F
Description	Balance at Beginning Of Period	Additions Charged To Costs and Expenses	Other Accounts	Deductions	Balance at End Of Period
<b>2010</b>					
Accrued Environmental Costs	\$12,831	\$255	\$0	\$2,303 <sup>1</sup>	<b>\$10,783</b>
Asset Retirement Obligations	167,757	8,641	(2,314) <sup>2</sup>	11,354 <sup>3</sup>	<b>162,730</b>
Doubtful Receivables	8,722	3,100	0	4,317 <sup>4</sup>	<b>7,505</b>
Self-Insurance Reserves	55,266	82,308	0	68,885 <sup>5</sup>	<b>68,689</b>
All Other <sup>6</sup>	777	2,974	0	3,087	<b>664</b>
<b>2009</b>					
Accrued Environmental Costs	\$13,708	\$1,093	\$0	\$1,970 <sup>1</sup>	\$12,831
Asset Retirement Obligations	173,435	8,802	(3,870) <sup>2</sup>	10,610 <sup>3</sup>	167,757
Doubtful Receivables	8,711	4,173	0	4,162 <sup>4</sup>	8,722
Self-Insurance Reserves	56,912	15,503	0	17,149 <sup>5</sup>	55,266
All Other <sup>6</sup>	901	3,517	0	3,641	777
<b>2008</b>					
Accrued Environmental Costs	\$9,756	\$451	\$4,698 <sup>7</sup>	\$1,197 <sup>1</sup>	\$13,708
Asset Retirement Obligations	131,383	7,082	52,603 <sup>2</sup>	17,633 <sup>3</sup>	173,435
Doubtful Receivables	6,015	5,393	0	2,697 <sup>4</sup>	8,711
Self-Insurance Reserves	61,298	23,191	0	27,577 <sup>5</sup>	56,912
All Other <sup>6</sup>	1,244	5,120	0	5,463	901

<sup>1</sup> Expenditures on environmental remediation projects.

<sup>2</sup> Net up/down revisions to asset retirement obligations.

<sup>3</sup> Expenditures related to settlements of asset retirement obligations.

<sup>4</sup> Write-offs of uncollected accounts and worthless notes, less recoveries.

<sup>5</sup> Expenditures on self-insurance reserves.

<sup>6</sup>

*Valuation and qualifying accounts and reserves for which additions, deductions and balances are individually insignificant.*

<sup>7</sup> *Include additions related to the acquisition of Florida Rock.*

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on February 28, 2011.

**VULCAN MATERIALS COMPANY**

By  
Donald M. James  
Chairman and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

<b>Signature</b>	<b>Title</b>	<b>Date</b>
Donald M. James	Chairman, Chief Executive Officer and Director (Principal Executive Officer)	February 28, 2011
Daniel F. Sansone	Executive Vice President and Chief Financial Officer (Principal Financial Officer)	February 28, 2011
Ejaz A. Khan	Vice President, Controller and Chief Information Officer (Principal Accounting Officer)	February 28, 2011

The following directors:

Philip J. Carroll, Jr.	Director
Phillip W. Farmer	Director
H. Allen Franklin	Director
Ann McLaughlin Korologos	Director
Douglas J. McGregor	Director
James V. Napier	Director
Richard T. O'Brien	Director
James T. Prokopanko	Director
Donald B. Rice	Director
Vincent J. Trosino	Director
Kathleen Wilson-Thompson	Director

By

Robert A. Wason IV  
Attorney-in-Fact

February 28, 2011

Signatures

110

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**Table of Contents**

**EXHIBIT INDEX**

- Exhibit 3(a) Certificate of Incorporation (Restated 2007) of Vulcan Materials Company (formerly known as Virginia Holdco, Inc.), filed as Exhibit 3.1 to the Company's Current Report on Form 8-K on November 16, 2007.<sup>1</sup>
- Exhibit 3(b) Amended and Restated By-Laws of Vulcan Materials Company effective as of December 11, 2009 filed as Exhibit 3.1 to the Company's Current Report on Form 8-K on December 11, 2009.
- Exhibit 4(a) Supplemental Indenture No. 1 dated as of November 16, 2007, among Vulcan Materials Company, Legacy Vulcan Corp. and The Bank of New York, as Trustee filed as Exhibit 4.1 to the Company's Current Report on Form 8-K on November 21, 2007.
- Exhibit 4(b) Senior Debt Indenture, dated as of December 11, 2007, between Vulcan Materials Company and Wilmington Trust Company, as Trustee, filed as Exhibit 4.1 to the Company's Current Report on Form 8-K on December 11, 2007.<sup>1</sup>
- Exhibit 4(c) First Supplemental Indenture, dated as of December 11, 2007, between Vulcan Materials Company and Wilmington Trust Company, as Trustee, to that certain Senior Debt Indenture, dated as of December 11, 2007, between Vulcan Materials Company and Wilmington Trust Company, as Trustee, filed as Exhibit 4.2 to the Company's Current Report on Form 8-K on December 11, 2007.<sup>1</sup>
- Exhibit 4(d) Second Supplemental Indenture dated June 20, 2008 between the Company and Wilmington Trust Company, as Trustee, to that certain Senior Debt Indenture dated as of December 11, 2007, filed as Exhibit 4.1 to the Company's Current Report on Form 8-K filed June 20, 2008!
- Exhibit 4(e) Indenture dated as of May 1, 1991, by and between Legacy Vulcan Corp. (formerly Vulcan Materials Company) and First Trust of New York (as successor trustee to Morgan Guaranty Trust Company of New York) filed as Exhibit 4 to the Form S-3 on May 2, 1991 (Registration No. 33-40284).<sup>1</sup>
- Exhibit 10(a) Underwriting Agreement, dated June 11, 2009, among the Company and Goldman Sachs & Co., Merrill Lynch, Pierce Fenner & Smith Incorporated, J.P. Morgan Securities, Inc. and Wachovia Capital Markets, LLC, as representatives of the several underwriters named therein filed as Exhibit 1.1 to the Company's Report on Form 8-K filed June 17, 2009!
- Exhibit 10(b) Underwriting Agreement, dated June 17, 2008, among the Company and Banc of America Securities, LLC, Goldman, Sachs & Co., JP Morgan Securities, Inc. and Wachovia Capital Markets, LLC as Representatives of several underwriters named therein filed as Exhibit 1.1 to the Company's Current Report on Form 8-K filed June 20, 2008!
- Exhibit 10(c) Five-Year Credit Agreement dated as of November 16, 2007, among the Company, certain lenders party thereto and Bank of America, N.A., as administrative agent filed as Exhibit 10.3 to the Company's Current Report on Form 8-K filed November 21, 2007!
- Exhibit 10(d)

## Edgar Filing: Vulcan Materials CO - Form 10-K

Term Loan Credit Agreement dated July 7, 2010, among the Company, Suntrust Bank, as administrative agent, and certain other Lenders filed as Exhibit 1.1 to the Company's Current Report on Form 8-K filed July 12, 2010.<sup>1</sup>

- Exhibit 10(e) Purchase Agreement dated January 23, 2009, between the Company and Goldman, Sachs & Co. filed as Exhibit 1.1 to the Company's Current Report on Form 8-K on January 29, 2009<sup>1</sup>.
- Exhibit 10(f) Third Supplemental Indenture dated February 3, 2009, between the Company and Wilmington Trust Company, as Trustee, to that certain Senior Debt Indenture dated as of December 11, 2007 filed as Exhibit 10(f) to the Company's Annual Report on Form 10-K filed on March 2, 2009<sup>1</sup>.
- Exhibit 10(g) Exchange and Registration Rights Agreement dated February 3, 2009, between the Company and Goldman, Sachs & Co. filed as Exhibit 10(g) to the Company's Annual Report on Form 10-K filed on March 2, 2009.<sup>1</sup>
- Exhibit 10(h) The Unfunded Supplemental Benefit Plan for Salaried Employees, as amended, filed as Exhibit 10.4 to the Company's Current Report on Form 8-K filed on December 17, 2008<sup>1,2</sup>.
- Exhibit 10(i) Amendment to the Unfunded Supplemental Benefit Plan for Salaried Employees filed as Exhibit 10(c) to Legacy Vulcan Corp.'s Annual Report on Form 10-K for the year ended December 31, 2001 filed on March 27, 2002.<sup>1,2</sup>

E-1

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**Table of Contents**

Exhibit 10(j)	The Deferred Compensation Plan for Directors Who Are Not Employees of the Company, as amended, filed as Exhibit 10.5 to the Company's Current Report on Form 8-K filed on December 17, 2008. <sup>1,2</sup>
Exhibit 10(k)	The 2006 Omnibus Long-Term Incentive Plan of the Company filed as Appendix C to Legacy Vulcan Corp.'s 2006 Proxy Statement on Schedule 14A filed on April 13, 2006. <sup>1,2</sup>
Exhibit 10(l)	The Deferred Stock Plan for Nonemployee Directors of the Company filed as Exhibit 10(f) to Legacy Vulcan Corp.'s Annual Report on Form 10-K for the year ended December 31, 2001 filed on March 27, 2002. <sup>1,2</sup>
Exhibit 10(m)	The Restricted Stock Plan for Nonemployee Directors of the Company, as amended, filed as Exhibit 10.6 to the Company's Current Report on Form 8-K filed December 17, 2008. <sup>1,2</sup>
Exhibit 10(n)	Executive Deferred Compensation Plan, as amended, filed as Exhibit 10.1 to the Company's Current Report on Form 8-K filed on December 17, 2008. <sup>1,2</sup>
Exhibit 10(o)	Change of Control Employment Agreement Form (Double Trigger) filed as Exhibit 10.1 to the Company's Current Report on Form 8-K filed on October 2, 2008. <sup>1,2</sup>
Exhibit 10(p)	Change of Control Employment Agreement Form (Modified Double Trigger) filed as Exhibit 10.2 to the Company's Current Report on Form 8-K filed on October 2, 2008. <sup>1,2</sup>
Exhibit 10(q)	Executive Incentive Plan of the Company, as amended, filed as Exhibit 10.2 to the Company's Current Report on Form 8-K filed on December 17, 2008. <sup>1,2</sup>
Exhibit 10(r)	Supplemental Executive Retirement Agreement filed as Exhibit 10 to Legacy Vulcan Corp.'s Quarterly Report on Form 10-Q for the quarter ended September 30, 2001 filed on November 2, 2001. <sup>1,2</sup>
Exhibit 10(s)	Form Stock Option Award Agreement filed as Exhibit 10(o) to Legacy Vulcan Corp.'s Report on Form 8-K filed December 20, 2005. <sup>1,2</sup>
Exhibit 10(t)	Form Director Deferred Stock Unit Award Agreement filed as Exhibit 10.9 to the Company's Current Report on Form 8-K filed December 17, 2008. <sup>1,2</sup>
Exhibit 10(u)	Form Performance Share Unit Award Agreement filed as Exhibit 10.1 to the Company's Current Report on Form 8-K filed March 11, 2010. <sup>1,2</sup>
Exhibit 10(v)	Form Stock Only Stock Appreciation Rights Agreement filed as Exhibit 10(p) to Legacy Vulcan Corp.'s Report on Form 10-K filed February 26, 2007. <sup>1,2</sup>
Exhibit 10(w)	Form Employee Deferred Stock Unit Award Amended Agreement filed as Exhibit 10.7 to the Company's Current Report on Form 8-K filed December 17, 2008. <sup>1,2</sup>
Exhibit 10(x)	2011 Compensation Arrangements filed in the Company's Current Reports on Form 8-K filed on February 18, 2011 and February 22, 2011. <sup>1,2</sup>

Exhibit 21	List of the Company's subsidiaries as of December 31, 2010.
Exhibit 23	Consent of Deloitte & Touche LLP, Independent Registered Public Accounting Firm.
Exhibit 24	Powers of Attorney.

**Table of Contents**

Exhibit 31(a)	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act.
Exhibit 31(b)	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act.
Exhibit 32(a)	Certificate of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act.
Exhibit 32(b)	Certificate of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act.
Exhibit 99	MSHA Citations and Litigation.
Exhibit 101.INS	XBRL Instance Document
Exhibit 101.SCH	XBRL Taxonomy Extension Schema Document
Exhibit 101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
Exhibit 101.LAB	XBRL Taxonomy Extension Label Linkbase Document
Exhibit 101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document
Exhibit 101.DEF	XBRL Taxonomy Extension Definition Linkbase Document

<sup>1</sup> Incorporated by reference.

<sup>2</sup> Management contract or compensatory plan.