

VIRCO MFG CORPORATION

Form 10-Q

December 10, 2009

**Table of Contents**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the quarterly period ended October 31, 2009**

**OR**

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File number 1-8777  
VIRCO MFG. CORPORATION**

(Exact Name of Registrant as Specified in its Charter)

Delaware

95-1613718

(State or Other Jurisdiction of  
Incorporation or Organization)

(I.R.S. Employer  
Identification No.)

2027 Harpers Way, Torrance, CA

90501

(Address of Principal Executive Offices)

(Zip Code)

Registrant's Telephone Number, Including Area Code: (310) 533-0474

No change

Former name, Former Address and Former Fiscal Year, if Changed Since Last Report.

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding for each of the registrant's classes of common stock, as of the latest practicable date:

Common Stock, \$.01 par value 14,199,087 shares as of November 30, 2009.



VIRCO MFG. CORPORATION  
INDEX

<u>Part I. Financial Information</u>	3
<u>Item 1. Financial Statements</u>	3
<u>Condensed consolidated balance sheets – October 31, 2009, January 31, 2009 and October 31, 2008</u>	3
<u>Unaudited condensed consolidated statements of income – Three months ended October 31, 2009 and 2008</u>	5
<u>Unaudited condensed consolidated statements of income – Nine months ended October 31, 2009 and 2008</u>	6
<u>Unaudited condensed consolidated statements of cash flows – Nine months ended October 31, 2009 and 2008</u>	7
<u>Notes to unaudited condensed consolidated financial statements – October 31, 2009</u>	8
<u>Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	14
<u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u>	15
<u>Item 4. Controls and Procedures</u>	16
<u>Part II. Other Information</u>	17
<u>Item 1. Legal Proceedings</u>	17
<u>Item 1A. Risk Factors</u>	17
<u>Item 4. Submission of Matters to a Vote of Security Holders</u>	17
<u>Item 6. Exhibits</u>	17
Exhibit 31.1 – Certification of Robert A. Virtue, Principal Executive Officer, pursuant to Rules 13a-14 and 15d-14 of the Securities Exchange Act, as adopted pursuant to section 302 of the Sarbanes-Oxley Act of 2002.	
Exhibit 31.2 – Certification of Robert E. Dose, Principal Financial Officer, pursuant to Rules 13a-14 and 15d-14 of the Securities Exchange Act, as adopted pursuant to section 302 of the Sarbanes-Oxley Act of 2002.	
Exhibit 32.1 – Certifications of Principal Executive Officer and Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.	

**Table of Contents****PART I****Item 1. Financial Statements****VIRCO MFG. CORPORATION  
CONDENSED CONSOLIDATED BALANCE SHEETS**

	10/31/2009	1/31/2009	10/31/2008
	(In thousands, except share data)		
	Unaudited (Note 1)		Unaudited (Note 1)
Assets			
Current assets:			
Cash	\$ 2,127	\$ 4,387	\$ 3,474
Trade accounts receivable	19,738	14,393	25,805
Less allowance for doubtful accounts	283	200	258
Net trade accounts receivable	19,455	14,193	25,547
Other receivables	385	768	152
Inventories:			
Finished goods, net	11,211	10,720	8,953
Work in process, net	9,298	14,848	10,841
Raw materials and supplies, net	7,125	7,417	6,251
	27,634	32,985	26,045
Deferred tax assets, net	2,270	3,808	1,091
Prepaid expenses and other current assets	1,172	1,658	1,249
Total current assets	53,043	57,799	57,558
Property, plant and equipment:			
Land and land improvements	3,329	3,379	3,379
Buildings and building improvements	47,884	47,888	47,511
Machinery and equipment	116,169	116,559	115,518
Leasehold improvements	1,846	1,911	1,487
	169,228	169,737	167,895
Less accumulated depreciation and amortization	124,932	125,122	123,791
Net property, plant and equipment	44,296	44,615	44,104
Goodwill and other intangible assets, net			2,288
Deferred tax assets, net	9,280	9,372	5,652
Other assets	6,289	6,289	6,288

Edgar Filing: VIRCO MFG CORPORATION - Form 10-Q

Total assets	\$112,908	\$118,075	\$ 115,890
--------------	-----------	-----------	------------

See Notes to Unaudited Condensed Consolidated Financial Statements.

3

---

**Table of Contents**

**VIRCO MFG. CORPORATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

	10/31/2009	1/31/2009	10/31/2008
	(In thousands, except share data)		
	Unaudited (Note 1)		Unaudited (Note 1)
Liabilities			
Current liabilities:			
Checks released but not yet cleared bank	\$ 2,219	\$ 4,996	\$ 2,417
Accounts payable	8,389	10,728	10,057
Accrued compensation and employee benefits	4,278	5,136	4,904
Current portion of long-term debt	22	69	74
Other accrued liabilities	7,736	6,735	7,023
Total current liabilities	22,644	27,664	24,475
Non-current liabilities:			
Accrued self-insurance retention and other	3,532	3,263	4,571
Accrued pension expenses	16,814	19,777	13,341
Deferred income taxes	1,161	1,161	
Long-term debt, less current portion	38	47	60
Total non-current liabilities	21,545	24,248	17,972
Stockholders' equity:			
Preferred stock:			
Authorized 3,000,000 shares, \$.01 par value; none issued or outstanding			
Common stock:			
Authorized 25,000,000 shares, \$.01 par value; issued 14,199,087 shares at 10/31/2009, 14,238,994 at 1/31/09; and 14,426,884 shares at 10/31/2008	142	142	144
Additional paid-in capital	114,080	114,067	114,442
Accumulated deficit	(36,121)	(38,664)	(36,053)
Accumulated comprehensive loss	(9,382)	(9,382)	(5,090)
Total stockholders' equity	68,719	66,163	73,443
Total liabilities and stockholders' equity	\$ 112,908	\$ 118,075	\$ 115,890

See Notes to Unaudited Condensed Consolidated Financial Statements.

**Table of Contents**

**VIRCO MFG. CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
**Unaudited (Note 1)**

	Three months ended	
	10/31/2009	10/31/2008
	(In thousands, except per share data)	
Net sales	\$ 62,920	\$ 74,866
Costs of goods sold	41,875	50,372
Gross profit	21,045	24,494
Selling, general and administrative expenses and others	17,204	18,868
Gain on sale of property		(1,131)
Interest expense	296	370
Income before income taxes	3,545	6,387
Provision for income taxes	640	2,607
Net income	\$ 2,905	\$ 3,780
Dividend declared		
Cash	\$ 0.05	\$ 0.05
Net income per common share		
Basic	\$ 0.21	\$ 0.26
Diluted	\$ 0.20	\$ 0.26
Weighted average shares outstanding		
Basic	14,162	14,467
Diluted	14,182	14,485
See Notes to Unaudited Condensed Consolidated Financial Statements.		



**Table of Contents**

**VIRCO MFG. CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
**Unaudited (Note 1)**

	Nine months ended	
	10/31/2009	10/31/2008
	(In thousands, except per share data)	
Net sales	\$ 164,592	\$ 184,276
Costs of goods sold	109,471	124,340
Gross profit	55,121	59,936
Selling, general and administrative expenses and others	48,458	52,269
Gain on sale of property		(1,131)
Interest expense	912	1,244
Income before income taxes	5,751	7,554
Provision for income taxes	1,787	3,118
Net income	\$ 3,964	\$ 4,436
Dividend declared		
Cash	\$ 0.10	\$ 0.10
Net income per common share		
Basic	\$ 0.28	\$ 0.31
Diluted	\$ 0.28	\$ 0.31
Weighted average shares outstanding		
Basic	14,172	14,443
Diluted	14,182	14,467
See Notes to Unaudited Condensed Consolidated Financial Statements.		

**Table of Contents**

**VIRCO MFG. VIRCO MFG. CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**Unaudited (Note 1)**

	Nine months ended	
	10/31/2009	10/31/2008
	(In thousands)	
Operating activities		
Net income	\$ 3,964	\$ 4,436
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	3,996	4,309
Provision for doubtful accounts	120	60
Gain on sale of property, plant and equipment	(5)	(1,131)
Deferred income taxes	1,538	3,098
Stock based compensation	657	634
Changes in operating assets and liabilities		
Trade accounts receivable	(5,382)	(10,133)
Other receivables	449	132
Inventories	5,351	16,962
Income taxes	26	(335)
Prepaid expenses and other current assets	486	244
Accounts payable and accrued liabilities	(8,150)	(10,877)
Net cash provided by operating activities	3,050	7,399
Investing activities		
Capital expenditures	(3,675)	(3,185)
Proceeds from sale of property, plant and equipment	10	2,392
Net investment in life insurance		(50)
Net cash used in investing activities	(3,665)	(843)
Financing activities		
Repayment of long-term debt	(55)	(3,712)
Purchase of treasury stock	(524)	(352)
Cash dividend paid	(1,066)	(1,084)
Net cash used in financing activities	(1,645)	(5,148)
Net (decrease) or increase in cash	(2,260)	1,408
Cash at beginning of period	4,387	2,066
Cash at end of period	\$ 2,127	\$ 3,474

Supplemental disclosure:

Accrual for cash dividends declared but not paid

\$ 355

\$ 361

See Notes to Unaudited Condensed Consolidated Financial Statements.

7

---

**Table of Contents**

**VIRCO MFG. CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**  
**October 31, 2009**

**Note 1. Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three months and nine months ended October 31, 2009, are not necessarily indicative of the results that may be expected for the fiscal year ending January 31, 2010. The balance sheet at January 31, 2009 has been derived from the audited financial statements at that date, but does not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended January 31, 2009 ( Form 10-K ). All references to the Company refer to Virco Mfg. Corporation and its subsidiaries.

**Note 2. Seasonality**

The market for educational furniture and equipment is marked by extreme seasonality, with over 50% of the Company's total sales typically occurring from June to September each year, which is the Company's peak season. Hence, the Company typically builds and carries significant amounts of inventory during and in anticipation of this peak summer season to facilitate the rapid delivery requirements of customers in the educational market. This requires a large up-front investment in inventory, labor, storage and related costs as inventory is built in anticipation of peak sales during the summer months. As the capital required for this build-up generally exceeds cash available from operations, the Company has historically relied on third-party bank financing to meet cash flow requirements during the build-up period immediately proceeding the peak season.

In addition, the Company typically is faced with a large balance of accounts receivable during the peak season. This occurs for two primary reasons. First, accounts receivable balances typically increase during the peak season as shipments of products increase. Second, many customers during this period are government institutions, which tend to pay accounts receivable more slowly than commercial customers.

The Company's working capital requirements during and in anticipation of the peak summer season require management to make estimates and judgments that affect assets, liabilities, revenues and expenses, and related contingent assets and liabilities. On an on-going basis, management evaluates its estimates, including those related to market demand, labor costs, and stocking inventory.

**Note 3. New Accounting Standards**

In August 2009, the FASB issued Accounting Standards Update (ASU) No. 2009-05 ( ASU 2009-05 ), an update to ASC 820, Fair Value Measurements and Disclosures. ASU 2009-05 amends ASC 820 by providing additional guidance (including illustrative examples) clarifying the measurement of liabilities at fair value. When a quoted price in an active market for the identical liability is not available, the amendments in ASU 2009-05 require that the fair value of a liability be measured using one or more of the listed valuation techniques that should maximize the use of relevant observable inputs and minimize the use of unobservable inputs. In addition, the amendments in ASU 2009-05 clarify that when estimating the fair value of a liability, an entity is not required to include a separate input or adjustment to other inputs relating to the existence of a restriction that prevents the transfer of the liability. The amendments also clarify how the price of a traded debt security, (i.e., an asset value) should be considered in estimating the fair value of the issuer's liability. The amendments in ASU 2009-05 are effective the first reporting period (including interim periods) beginning after its issuance, or as of October 4, 2009 for the Company. The Company does not expect the adoption will have a material impact to the financial statements.

In June 2009, the FASB issued FAS 167 now codified as ASC 810 Amendments to FASB Interpretation No. 46(R) , the objective of which is to improve financial reporting by enterprises involved with variable interest entities. FAS

167 is effective for annual reporting periods that begin after November 15, 2009, for interim periods within that first annual reporting period, and for interim and annual reporting periods thereafter. Early application is not permitted. We expect to adopt this statement during our fiscal 2010 first quarter. The adoption of this statement is not expected to have a material impact on our financial position or results of operations.

In July 2009, we adopted Statement of Financial Accounting Standard (SFAS) 165 now codified as FASB ASC Topic 855 *Subsequent Events*, which establishes accounting and reporting standards for events that occur after the balance sheet date but before financial statements are issued or are available to be issued. In addition, FASB ASC Topic 855 requires the disclosure of the date through which an entity has evaluated subsequent events and the basis for selecting that date, that is, whether that date represents the date the financial statements were issued or were available to be issued. FASB ASC Topic 855 was effective for fiscal years and interim periods ending after June 15, 2009. The adoption of FASB ASC Topic 855 did not have a material impact on the Company's consolidated financial statements.

**Table of Contents**

In June 2009, the FASB issued SFAS No. 168, *The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles* (SFAS No. 168). SFAS No. 168 establishes the FASB Accounting Standards Codification (the Codification) as the source of authoritative accounting principles recognized by the FASB to be applied by nongovernmental entities in the preparation of financial standards in conformity with US GAAP. Rules and interpretive releases of the Securities and Exchange Commission ( SEC ) under authority of federal securities laws are also sources of authoritative US GAAP for SEC registrants. SFAS No. 168 is effective for financial statements issued by us for interim and annual periods after September 15, 2009. On the effective date of SFAS No. 168, all then-existing non-SEC accounting and reporting standards are superseded, with the exception of certain promulgations listed in SFAS No. 168. The adoption of SFAS No. 168 did not have a significant effect on our condensed consolidated financial statements as the purpose of the Codification is not to create new accounting and reporting guidance. Rather, the Codification is meant to simplify user access to all authoritative US GAAP. References to US GAAP in our published financial statements included herein have been updated, as appropriate, to cite the Codification.

In June 2008, the FASB issued EITF 03-6-1 now codified as ASC 260-10 *Determining Whether Instruments Granted in Share-Based Payment Transactions Are Participating Securities* . Under FASB ASC Topic 505, unvested share-based payment awards that contain non-forfeitable rights to dividends or dividend equivalents, whether they are paid or unpaid, are considered participating securities and should be included in the computation of earnings per share pursuant to the two-class method. FASB ASC Topic 505 is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those years. FASB ASC Topic 505 also requires all prior period earnings per share data presented to be adjusted retrospectively and early application is not permitted. The Company adopted FASB ASC Topic 505 on February 1, 2009 and the adoption did not have an impact on its financial statements.

In September 2006, the FASB issued SFAS No. 157, which is now codified as FASB ASC Topic 820, *Fair Value Measurements* . This standard defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. FASB ASC Topic 820 is effective for financial statements issued for fiscal years beginning after November 15, 2007, which is the fiscal year beginning February 1, 2008, for the Company. The Company adopted FASB ASC Topic 820 effective February 1, 2008. The adoption of FASB ASC Topic 820 for financial assets and liabilities held by the Company did not have a material effect on the Company's financial statements or notes thereto.

In February 2008, the FASB issued FSP FAS 157-2, which is now codified as FASB ASC Topic 820, *Fair Value Measurements* permits a one year deferral of the application of SFAS No. 157 for all non-financial assets and non-financial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). The Company adopted SFAS No. 157 for non-financial assets and non-financial liabilities on February 1, 2009 and the provisions did not have a material effect on the Company's results of operations, financial position or cash flows.

In December 2007, the FASB issued SFAS No. 141 (Revised) now codified as FASB ASC Topic 805, *Business Combinations* and SFAS No. 160 now codified as FASB ASC Topic 810, *Non-controlling Interests in Consolidated Financial Statements - An Amendment of ARB No. 51 ( FASB ASC Topic 810 )*. FASB ASC Topic 805 broadens its scope by applying the acquisition method to all transactions and other events in which one entity obtains control over one or more other businesses, and requires, among other things, that assets acquired and liabilities assumed be measured at fair value as of the acquisition date, that liabilities related to contingent considerations be recognized at the acquisition date and remeasured at fair value in each subsequent reporting period, that acquisition-related costs be expensed as incurred, and that income be recognized if the fair value of the net assets acquired exceeds the fair value of the consideration transferred. FASB ASC Topic 810 establishes accounting and reporting standards for non-controlling interests (i.e., minority interests) in a subsidiary, including changes in a parent's ownership interest in a subsidiary and requires, among other things, that non-controlling interests in subsidiaries be classified as a separate component of equity. Except for the presentation and disclosure requirements which are to be applied retrospectively for all periods presented, FASB ASC Topic 805 and FASB ASC Topic 810 are to be applied prospectively in financial statements issued for fiscal years beginning after December 15, 2008. The adoption of FASB ASC Topic 805 and

FASB ASC Topic 810 on February 1, 2009 did not have any material impact on the Company's financial statements. In March 2008, the FASB issued SFAS No. 161 now codified as FASB ASC Topic 815, "Disclosures about Derivative Instruments and Hedging Activities" (FASB ASC Topic 815). FASB ASC Topic 815 requires companies with derivative instruments to disclose information that should enable readers of financial statements to understand how and why a company uses derivative instruments, how derivative instruments and related hedged items are accounted for under FASB ASC Topic 815 and how derivative instruments and related hedged items affect a company's financial position, financial performance and cash flows. FASB ASC Topic 815 was effective for the Company on February 1, 2009. The adoption of FASB ASC Topic 815 did not have an effect on the Company's financial position, results of operations or cash flows.

**Note 4. Inventories**

Fiscal year end financial statements at January 31, 2009 reflect inventories verified by physical counts with the material content valued by the LIFO method. At October 31, 2009 and 2008, there were no physical verifications of inventory quantities. Cost of sales is recorded at current cost. The effect of penetrating LIFO layers is not recorded at interim dates unless the reduction in inventory is expected to be permanent. No such adjustments have been made for the three-month or nine-month periods ended October 31, 2009 and 2008. LIFO reserves at October 31, 2009, January 31, 2009 and October 31, 2008 were \$9,531,000, \$9,531,000 and \$7,193,000, respectively. Management continually monitors production costs, material costs and inventory levels to determine that interim inventories are fairly stated.

**Note 5. Debt**

**Table of Contents**

As of January 31, 2009, the Company had outstanding borrowings under a revolving credit facility that the Company maintains with Wells Fargo Bank, National Association ( Wells Fargo ) pursuant to the Second Amended and Restated Credit Agreement dated as of March 12, 2008 between the Company and Wells Fargo (the Credit Agreement ), as amended by Amendment No. 1 thereto dated as of July 31, 2008 ( Amendment No. 1 ).

Effective as of March 27, 2009, the Company entered into Amendment No. 2 to the Credit Agreement ( Amendment No. 2 ). The Credit Agreement, as amended by Amendment No. 1 and Amendment No. 2, provides the Company with a secured revolving line of credit (the Revolving Credit ) of up to \$65,000,000, with seasonal adjustments to the credit limit and additional asset-based borrowing-base limitations thereto, and includes a sub-limit of up to \$10,000,000 (subject to asset-based borrowing-base limitations) for the issuance of letters of credit. The Revolving Credit is secured by the maintenance by Wells Fargo of a first priority perfected security interest in certain of the personal and real property of the Company and its subsidiaries.

The Revolving Credit will mature on March 1, 2011. Interest under the Revolving Credit is payable monthly at a fluctuating rate equal to Wells Fargo's prime rate or LIBOR, plus a fluctuating margin. The margin above prime or LIBOR varies with trailing 12 months EBITDA, with maximum fluctuating margins of prime + 1% or LIBOR + 3.5%. The Revolving Credit is also subject to a default interest rate of an additional 4% and provides for an unused commitment fee of 0.375%.

The Revolving Credit with Wells Fargo is subject to various financial covenants including a maximum leverage ratio, a minimum ratio of assets to liabilities, and a minimum interest coverage ratio. The Revolving Credit also includes additional restrictions, including, without limitation, restrictions on capital expenditures, additional indebtedness, dividends and the repurchase of the Company's common stock. The Revolving Credit facility is secured by certain of the Company's and its subsidiaries' accounts receivable, inventories, equipment and real property. Availability under the Revolving Credit line was \$20,111,000 as of October 31, 2009 and the Company was in compliance with its covenants as of such date.

The descriptions set forth herein of the Credit Agreement, Amendment No. 1 and Amendment No. 2 are qualified in their entirety by the terms of such agreements, each of which has been filed with the SEC.

**Note 6. Income Taxes**

There were no significant increases or decreases in the unrecognized tax benefits during the three months and nine months ended October 31, 2009. As of October 31, 2009, the Company does not believe there are any positions for which it is reasonably possible that the total amount of unrecognized tax benefits will significantly increase or decrease within the next 12 months.

The Internal Revenue Service (the "IRS") has completed the examination of all federal income tax returns through 2003 with no issues pending or unresolved. The years 2005 through 2008 remain open for examination by the IRS. The Company is under the examination by the IRS for its 2006 federal income tax return. The years 2003 through 2008 remain open for examination by state tax authorities. The Company is not currently under state examination.

At January 31, 2009, the Company had gross operating loss carryforwards for federal and state income tax purposes, expiring at various dates through 2028. Federal gross operating losses that can potentially be carried forward totaled approximately \$3,438,000 at January 31, 2009. State gross operating losses that can potentially be carried forward totaled approximately \$26,648,000 at January 31, 2009. The Company has determined that it is more likely than not that some portion of the state net operating loss and credit carryforwards will not be realized and has provided a valuation allowance of \$927,000 on deferred tax assets at January 31, 2009 and October 31, 2009. The Company evaluates the valuation allowance on a quarterly basis.

**Note 7. Net Income per Share**

	Three Months Ended		Nine Months Ended	
	10/31/2009	10/31/2008	10/31/2009	10/31/2008
	(In thousands, except per share data)			
Net income	\$ 2,905	\$ 3,780	\$ 3,964	\$ 4,436



Edgar Filing: VIRCO MFG CORPORATION - Form 10-Q

Average shares outstanding	14,162	14,467	14,172	14,443
Net effect of dilutive stock options based on the treasury stock method using average market price	20	18	10	24
Totals	14,182	14,485	14,182	14,467
Net income per share basic	\$ 0.21	\$ 0.26	\$ 0.28	\$ 0.31
Net income per share diluted	0.20	0.26	0.28	0.31
<b>Note 8. Stock Based Compensation</b>	10			

---

**Table of Contents****Stock Incentive Plans**

The Company's two stock incentive plans are the 2007 Stock Incentive Plan (the "2007 Plan") and the 1997 Stock Incentive Stock Plan (the "1997 Plan"). Under the 2007 Plan, the Company may grant an aggregate of 1,000,000 shares to its employees and non-employee directors in the form of stock options or awards. Restricted stock or stock units awarded under the 2007 Plan are expensed ratably over the vesting period of the awards. There were no grants during the three months ended October 31, 2009. There were approximately 256,615 shares available for future issuance under the 2007 Plan as of October 31, 2009.

The 1997 Plan expired in 2007 and had 12,100 unexercised options outstanding at October 31, 2009. Pursuant to the terms of the 1997 Plan, stock options were required to be awarded to employees at exercise prices equal to the fair market value of the Company's common stock on the date of grant. Stock options generally have a maximum term of 10 years and generally become exercisable ratably over a five-year period.

**Restricted Stock and Stock Unit Awards****Accounting for the Plans**

Summary of restricted stock and stock unit awards at October 31, 2009 and 2008:

	Expense for 3 months ended		Expense for 9 months ended		Unrecognized Compensation Cost at
	10/31/2009	10/31/2008	10/31/2009	10/31/2008	10/31/2009
<b>2007 Stock Incentive Plan</b>					
Grants of 49,854 Shares of Restricted Stock, issued 6/16/2009, vesting over 1 year	\$ 44,000	\$	\$ 73,000	\$	\$ 102,000
Grants of 382,500 Shares of Restricted Stock, issued 6/16/2009, vesting over 5 years	67,000		112,000		1,227,000
Grants of 262,500 Restricted Stock Units, issued 6/19/2007, vesting over 5 years	89,000	89,000	267,000	266,000	921,000
Grants of 35,644 Shares of Restricted Stock, issued 6/17/2008, vesting over 1 year		44,000	58,000	73,000	
Grants of 12,887 Shares of Restricted Stock, issued 6/19/2007, vesting over 1 year				29,000	
<b>1997 Stock Incentive Plan</b>					
Grants of 270,000 Restricted Stock Units, issued 6/30/2004, vesting over 5 years		88,000	147,000	266,000	

Totals for the period	\$200,000	\$221,000	\$657,000	\$634,000	\$2,250,000
-----------------------	-----------	-----------	-----------	-----------	-------------

**Stockholders Rights Plan**

On October 15, 1996, the Board of Directors declared a dividend of one preferred stock purchase right (the Rights ) for each outstanding share of the Company s common stock. Each of the Rights entitles a stockholder to purchase for an exercise price of \$50.00 (\$20.70, as adjusted for stock splits and stock dividends), subject to adjustment, one one-hundredth of a share of Series A Junior Participating Cumulative Preferred Stock of the Company, or under certain circumstances, shares of common stock of the Company or a successor company with a market value equal to two times the exercise price. The Rights are not exercisable, and would only become exercisable for

**Table of Contents**

all other persons when any person has acquired or commences to acquire a beneficial interest of at least 20% of the Company's outstanding common stock. The Rights have no voting privileges, and may be redeemed by the Board of Directors at a price of \$.001 per Right at any time prior to the acquisition of a beneficial ownership of 20% of the outstanding common shares. There are 200,000 shares (483,153 shares as adjusted by stock splits and stock dividends) of Series A Junior Participating Cumulative Preferred Stock reserved for issuance upon exercise of the Rights. On July 31, 2007, the Company and Mellon Investor Services LLC entered into an amendment to the Rights Agreement governing the Rights. The amendment, among other things, extended the term of the Rights issued under the Rights Agreement to October 25, 2016, removed the dead-hand provisions from the Rights Agreement, and formally replaced the former Rights Agent, The Chase Manhattan Bank, with its successor-in-interest, Mellon Investor Services LLC.

**Note 9. Comprehensive Income (Loss)**

Comprehensive income for the three months and nine months ended October 31, 2009 and 2008 was the same as net income reported on the statements of operations. Accumulated comprehensive loss at October 31, 2009 and 2008 and January 31, 2009 is composed of minimum pension liability adjustments.

**Note 10. Retirement Plans**

The Company and its subsidiaries cover all employees under a noncontributory defined benefit retirement plan, entitled the Virco Employees' Retirement Plan (the Pension Plan). Benefits under the Pension Plan are based on years of service and career average earnings. As more fully described in the Form 10-K, benefit accruals under the Pension Plan were frozen effective December 31, 2003.

The Company also provides a supplementary retirement plan for certain key employees, the VIP Retirement Plan (the VIP Plan). The VIP Plan provides a benefit of up to 50% of average compensation for the last five years in the VIP Plan, offset by benefits earned under the Pension Plan. As more fully described in the Form 10-K, benefit accruals under this plan were frozen effective December 31, 2003.

The Company also provides a non-qualified plan for non-employee directors of the Company (the Non-Employee Directors Retirement Plan). The Non-Employee Directors Retirement Plan provides a lifetime annual retirement benefit equal to the director's annual retainer fee for the fiscal year in which the director terminates his or her position with the Board, subject to the director providing 10 years of service to the Company. As more fully described in the Form 10-K, benefit accruals under the Non-Employee Directors Retirement Plan were frozen effective December 31, 2003.

The net periodic pension costs for the Pension Plan, the VIP Plan, and the Non-Employee Directors Retirement Plan for the three months and nine months ended October 31, 2009 and 2008 were as follows (in thousands):

	Three Months Ended October 31,					
	Pension Plan		VIP Plan		Non-Employee Directors Retirement Plan	
	2009	2008	2009	2008	2009	2008
Service cost	\$	\$	\$	\$	\$	\$ 5
Interest cost	367	388	85	90	7	8
Expected return on plan assets	(179)	(300)				
Amortization of transition amount						
Amortization of prior service cost	128	138	(79)	(80)		
Recognized net actuarial loss or (gain)	231	50	24	40	(46)	(8)
Settlement and curtailment						

Edgar Filing: VIRCO MFG CORPORATION - Form 10-Q

Net periodic pension cost (benefit)	\$ 547	\$ 276	\$ 30	\$ 50	\$(39)	\$ 5
	Nine Months Ended October 31,					
	Pension Plan		VIP Plan		Non-Employee Directors Retirement Plan	
	2009	2008	2009	2008	2009	2008
Service cost	\$	\$	\$	\$	\$	\$ 15
Interest cost	1,101	1,164	255	270	21	24
Expected return on plan assets	(537)	(900)				
Amortization of transition amount						
Amortization of prior service cost	384	414	(237)	(240)		
Recognized net actuarial loss or (gain)	693	150	72	120	(138)	(24)
Settlement and curtailment						
Net periodic pension cost (benefit)	\$1,641	\$ 828	\$ 90	\$ 150	\$(117)	\$ 15

**Table of Contents****Note 11. Warranty**

The Company accrues an estimate of its exposure to warranty claims based upon both current and historical product sales data and warranty costs incurred. The majority of the Company's products sold through January 31, 2005 carry a five-year warranty. Effective February 1, 2005, the Company extended its standard warranty period to 10 years. The Company periodically assesses the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary. The warranty liability is included in accrued liabilities in the accompanying consolidated balance sheets. The following is a summary of the Company's warranty claim activity for the three months and nine months ended October 31, 2009 and 2008:

	Three Months Ended		Nine Months Ended	
	10/31/2009	10/31/2008	10/31/2009	10/31/2008
	(In thousands)			
Beginning Accrued Warranty Balance	\$ 1,800	\$ 2,000	\$ 1,950	\$ 1,750
Provision	354	354	720	1,309
Costs Incurred	(354)	(354)	(870)	(1,059)
Ending Accrued Warranty Balance	\$ 1,800	\$ 2,000	\$ 1,800	\$ 2,000

**Note 12. Subsequent Events**

The Company has evaluated events subsequent to October 31, 2009 to assess the need for potential recognition or disclosure in this Report. Such events were evaluated through December 10, 2009, the date these financial statements were issued. Based upon this evaluation, it was determined that no other subsequent events occurred that require recognition or additional disclosure in the financial statements.

**Table of Contents****VIRCO MFG. CORPORATION****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**  
**Results of Operations**

The Company's order rates and results of operations for the first nine months of fiscal 2009 were adversely impacted by economic conditions in the United States, and the related impact on tax receipts that fund public school expenditures. According to BIFMA (Business and Institutional Furniture Manufacturers Association), for the first nine calendar months of 2009, shipments of office furniture declined by approximately 30.4%. During the first three months of the Company's 2009 fiscal year, order rates did not decline significantly compared to the prior year, with orders declining by approximately 3.4%. The reduction in order rate accelerated during the second and third quarters. During the second quarter of the Company's 2009 fiscal year, order rates declined by approximately 17.1% compared to the prior year. During the third quarter of the Company's 2009 fiscal year, order rates declined by approximately 13.7% compared to the prior year. For the first nine months of fiscal 2009, orders declined by approximately 12.4% compared to the prior year. In addition, for the first nine months of the year, sales were not significantly impacted by money distributed to schools by the American Recovery and Reinvestment Act.

For the three months ended October 31, 2009, the Company earned a pre-tax profit of \$3,545,000 on sales of \$62,920,000 compared to a pre-tax profit of \$6,387,000 on sales of \$74,866,000 in the same period last year. Sales for the three months ended October 31, 2009 decreased by \$11,946,000, a 16.0% decrease, compared to the same period last year. Incoming orders for the same period decreased by approximately 13.7% compared to the prior year. Backlog at October 31, 2009 decreased by approximately 14.0% compared to the prior year. The reduction in sales was attributable to a reduction in unit volume. Sales of project related business was stable; while non-project related business activity declined.

Gross margin for the three months ended October 31, 2009 as a percentage of sales increased to 33.4% compared to 32.7% in the prior year. The increase in gross margin was attributable to lower raw material costs compared to the prior year period, offset slightly by manufacturing variances. Production hours and the related absorption of factory overhead decreased by approximately 11.5% compared to the prior period.

Selling, general and administrative expense for the three months ended October 31, 2009 decreased by approximately \$1,664,000 to \$17,204,000 compared to \$18,868,000 in the same period last year, but increased as a percentage of sales. The decrease in selling, general and administrative expense was primarily attributable to decreased variable expenses for freight and field service expenses. In the prior year, the Company benefited from a \$1,131,000 gain on sale of real estate in the third quarter. The third quarter ended October 31, 2009 did not include a comparable gain. Interest expense decreased by approximately \$74,000 compared to the same period last year as a result of reduced interest rates and reduced levels of borrowing.

For the nine months ended October 31, 2009, the Company earned a pre-tax profit of \$5,751,000 on sales of \$164,592,000 compared to a pre-tax profit of \$7,554,000 on sales of \$184,276,000 in the same period last year. Sales for the nine months ended October 31, 2009 decreased by \$19,684,000, or 10.7%, compared to the same period last year. The decrease was attributable to a reduction in sales volume. Order rates for the same period decreased by approximately 12.4%. Sales of project related business was stable, while non-project related business activity declined.

Gross margin as a percentage of sales increased to 33.5% compared to 32.5% in the same period last year. The increase in gross margin was attributable to lower raw material costs compared to the prior year period. Production hours and the related absorption of factory overhead were slightly lower than the same prior year.

Selling, general and administrative expense for the nine months ended October 31, 2009 decreased by approximately \$3,811,000 compared to the same period last year, but increased as a percentage of sales. The decrease in selling, general and administrative expense was primarily attributable to decreased variable expenses for freight and field service expenses. Interest expense decreased by approximately \$332,000 compared to the same period last year as a result of reduced interest rates and reduced levels of borrowing.

**Liquidity and Capital Resources**

As a result of seasonally high shipments in the three months ended October 31, 2009, accounts and notes receivable increased by approximately \$5.3 million at October 31, 2009 compared to January 31, 2009. When compared to

receivables at October 31, 2008, receivables, however, decreased by approximately \$6,092,000. This decrease was due to the decline in sales in the three months ended October 31, 2009 compared to the same period last year. The Company traditionally builds large quantities of component inventory during the first quarter in anticipation of seasonally high summer shipments. During the second and third quarters, the Company reduces levels of component production and assembles components to a finished goods state as customer orders are received. At October 31, 2009, inventories were higher than the prior year by approximately \$1,600,000. The seasonal increases in receivables and inventory during the first summer months of fiscal 2009 was financed through the Company's credit facility with Wells Fargo Bank, National Association ( Wells Fargo ). At October 31, 2009 and at October 31, 2008, the Company did not have any outstanding borrowings under the line.

The Company has established a goal of limiting capital spending to approximately \$5,000,000 for fiscal 2009, which is slightly less than anticipated depreciation expense. The Company may modestly exceed the \$5,000,000 target during the current year. Current year expenditures will include approximately \$600,000 of landlord financed tenant improvements at the Torrance, CA facility in addition to an expansion of certain manufacturing processes to support new product offerings and to bring production of certain products in house. Capital spending for the nine months ended October 31, 2009 was \$3,675,000 compared to \$3,185,000 for the same period last year. Capital



## **Table of Contents**

expenditures are being financed through the Company's credit facility with Wells Fargo and operating cash flow. Approximately \$20,111,000 was available for borrowing under the Company's credit facility as of October 31, 2009. Net cash generated by operating activities for the nine months ended October 31, 2009 was \$3,050,000 compared to \$7,399,000 for the same period last year. The decrease in cash generated in operations for the nine months ended October 31, 2009 compared to the same period last year was substantially attributable to the change in operating assets and liabilities compared to the prior year. The Company believes that cash flows from operations, together with the Company's unused borrowing capacity with Wells Fargo will be sufficient to fund the Company's debt service requirements, capital expenditures and working capital needs for the next twelve months.

During the first nine months of fiscal 2009, the Company declared and paid three quarterly cash dividends of \$0.025 per share. During the quarter ended October 31, 2009, the Company declared a fourth quarterly cash dividend of \$0.025 per share to stockholders of record as of November 10, 2009, payable December 1, 2009. Payment of a quarterly dividend is predicated on (1) the strength of our balance sheet; (2) anticipated cash flows; and (3) future cash requirements. Management anticipates that subsequent quarterly dividends will continue to be paid following a review of these factors and Board approval.

On June 5, 2008, the Company announced that its Board of Directors authorized a stock repurchase program under which the Company may acquire up to \$3 million of the Company's common stock. Such repurchases may be made pursuant to open market or privately negotiated transactions. This \$3 million common stock repurchase program includes any unused amounts previously authorized for repurchase by Company such that the maximum aggregate amount of common stock that the Company may repurchase is \$3 million of the Company's common stock. Actual repurchases will be made after due consideration of stock price, projected cash flows and alternative uses of capital. Through October 31, 2009, the Company repurchased 455,000 shares of stock for \$1,474,000. During the three months ended October 31, 2009 the Company purchased 41,000 shares for \$126,000.

### **Off Balance Sheet Arrangements**

During the nine months ended October 31, 2009, there were no material changes in the Company's off balance sheet arrangements or contractual obligations and commercial commitments from those disclosed in the Company's annual report on Form 10-K for the fiscal year ended January 31, 2009.

### **Critical Accounting Policies and Estimates**

The Company's critical accounting policies are outlined in its Annual Report on Form 10-K for the fiscal year ended January 31, 2009.

### **Forward-Looking Statements**

From time to time, including in this quarterly report, the Company or its representatives have made and may make forward-looking statements, orally or in writing, including those contained herein. Such forward-looking statements may be included in, without limitation, reports to stockholders, press releases, oral statements made with the approval of an authorized executive officer of the Company and filings with the Securities and Exchange Commission. The words or phrases "anticipates," "expects," "will continue," "believes," "estimates," "projects," or similar expressions are used to identify forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. The results contemplated by the Company's forward-looking statements are subject to certain risks and uncertainties that could cause actual results to vary materially from anticipated results, including without limitation, material availability and cost of materials, especially steel, availability and cost of labor, demand for the Company's products, competitive conditions affecting selling prices and margins, capital costs and general economic conditions. Such risks and uncertainties are discussed in more detail in the Company's Annual Report on Form 10-K for the fiscal year ended January 31, 2009.

The Company's forward-looking statements represent its judgment only on the dates such statements were made. By making any forward-looking statements, the Company assumes no duty to update them to reflect new, changed or unanticipated events or circumstances.

### **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

As of January 31, 2009, the Company had outstanding borrowings under a revolving credit facility that the Company maintains with Wells Fargo pursuant to the Second Amended and Restated Credit Agreement dated as of March 12, 2008 between the Company and Wells Fargo (the "Credit Agreement"), as amended by Amendment No. 1 thereto dated

as of July 31, 2008 ( Amendment No. 1 to Credit Agreement ).

Effective as of March 27, 2009, the Company entered into Amendment No. 2 to the Credit Agreement ( Amendment No. 2 ). The Credit Agreement, as amended by Amendment No. 1 and Amendment No. 2, provides the Company with a secured revolving line of credit (the Revolving Credit ) of up to \$65,000,000, with seasonal adjustments to the credit limit and additional asset-based borrowing-base limitations thereto, and includes a sub-limit of up to \$10,000,000 (subject to asset-based borrowing-base limitations) for the issuance of letters of credit. The Revolving Credit is secured by the maintenance by Wells Fargo of a first priority perfected security interest in certain of the personal and real property of the Company and its subsidiaries.

The Revolving Credit will mature on March 1, 2011. Interest under the Revolving Credit is payable monthly at a fluctuating rate equal to Wells Fargo's prime rate or LIBOR, plus a fluctuating margin. The margin above prime or LIBOR varies with trailing 12 months EBITDA, with maximum fluctuating margins of prime + 1% or LIBOR + 3.5%. Accordingly, a 100 and 200 basis point upward fluctuation in Wells Fargo's base rate would have caused the Company to incur additional interest charges of approximately \$34,000 and \$111,000 for the 3 months and 12 months ended January 31, 2010. The Company would have benefited from similar interest savings if the based rate were to have fluctuated downward by like amounts. The Revolving Credit is also subject to a default interest rate of an additional 4% and provides for an unused commitment fee of 0.375%.

**Table of Contents**

The Revolving Credit with Wells Fargo is subject to various financial covenants including a maximum leverage ratio, a minimum ratio of assets to liabilities, and a minimum interest coverage ratio. The Revolving Credit also includes additional restrictions, including, without limitation, restrictions on capital expenditures, additional indebtedness, dividends and the repurchase of the Company's common stock. The Revolving Credit facility is secured by certain of the Company's and its subsidiaries' accounts receivable, inventories, equipment and real property. Availability under the Revolving Credit line was \$20,111,000 as of October 31, 2009 and the Company was in compliance with its covenants as of such date.

The descriptions set forth herein of the Credit Agreement, Amendment No. 1 and Amendment No. 2 are qualified in their entirety by the terms of such agreements, each of which has been filed with the Securities and Exchange Commission.

As more fully described in the Company's Annual Report on Form 10-K for the fiscal year ended January 31, 2009, the Company sells a substantial quantity of furniture under annual fixed price contracts, with little and sometimes no ability to increase prices during the duration of the contract. During the course of the contract, the results of operations can be impacted by the cost of certain commodities. During the nine month period ended October 31, 2009, the Company benefited from relatively stable costs for steel, plastic, and fuel that were at costs generally below those experienced during the comparable period last year.

**Item 4. Controls and Procedures**

***Disclosure Controls and Procedures***

The Company maintains disclosure controls and procedures that are designed to ensure that the information required to be disclosed in reports filed with or submitted to the Securities and Exchange Commission (the "Commission") pursuant to the Securities Exchange Act of 1934 (the "Exchange Act") is recorded, processed, summarized and reported within the time periods specified in the Commission's rules and forms, and that such information is accumulated and communicated to the Company's management, including its Principal Executive Officer and Principal Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Assessing the costs and benefits of such controls and procedures necessarily involves the exercise of judgment by management, and such controls and procedures, by their nature, can provide only reasonable assurance that management's objectives in establishing them will be achieved.

The Company carried out an evaluation, under the supervision and with the participation of the Company's management, including its Principal Executive Officer along with its Principal Financial Officer, of the effectiveness of the design and operation of disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q, pursuant to Exchange Act Rule 13a-15. Based upon the foregoing, the Company's Principal Executive Officer, along with the Company's Principal Financial Officer, concluded that the Company's disclosure controls and procedures are effective.

***Internal Control Over Financial Reporting***

There was no change in the Company's internal control over financial reporting during the fiscal quarter ended October 31, 2009 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

**Table of Contents**

**PART II OTHER INFORMATION  
VIRCO MFG. CORPORATION**

**Item 1. Legal Proceedings**

The Company has various legal actions pending against it arising in the ordinary course of business, which in the opinion of the Company, are not material in that management either expects that the Company will be successful on the merits of the pending cases or that any liabilities resulting from such cases will be substantially covered by insurance. While it is impossible to estimate with certainty the ultimate legal and financial liability with respect to these suits and claims, management believes that the aggregate amount of such liabilities will not be material to the results of operations, financial position, or cash flows of the Company.

**Item 1A. Risk Factors**

The risk factor included in the Company's Annual Report on Form 10-K entitled "The majority of our sales are generated under annual contracts, which limit our ability to raise prices during a given year in response to increases in costs" is amended by including the following disclosure at the end.

During the nine month period ended October 31, 2009, the Company benefited from relatively stable commodity costs that were typically lower than incurred during the nine month period ended October 31, 2008. During the nine month period ended October 31, 2008, the Company was adversely impacted by increased costs for steel, plastic, and fuel. Other than set forth above, there have been no material changes in risk factors as disclosed in the Company's Annual Report on Form 10-K for the year ended January 31, 2009.

**Item 4. Submission of Matters to a Vote of Security Holders**

None.

**Item 6. Exhibits**

Exhibit 31.1 Certification of Robert A. Virtue, Principal Executive Officer, pursuant to Rules 13a-14 and 15d-14 of the Securities Exchange Act, as adopted pursuant to section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 31.2 Certification of Robert E. Dose, Principal Financial Officer, pursuant to Rules 13a-14 and 15d-14 of the Securities Exchange Act, as adopted pursuant to section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 32.1 Certifications of Principal Executive Officer and Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

VIRCO MFG. CORPORATION

Date: December 10, 2009

By: /s/ Robert E. Dose  
*Robert E. Dose*  
*Vice President Finance*