

FLEXTRONICS INTERNATIONAL LTD.

Form 10-Q

August 04, 2009

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
Form 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended July 3, 2009**

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 0-23354**

**FLEXTRONICS INTERNATIONAL LTD.**

*(Exact name of registrant as specified in its charter)*

**Singapore**

*(State or other jurisdiction of incorporation or organization)*

**Not Applicable**

*(I.R.S. Employer Identification No.)*

**One Marina Boulevard, #28-00**

**Singapore**

*(Address of registrant's principal executive offices)*

**018989**

*(Zip Code)*

**Registrant's telephone number, including area code**

**(65) 6890 7188**

Indicate by check mark whether the Registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

*(Do not check if a smaller reporting company)*

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

**Class**

**Outstanding at July 30, 2009**

Ordinary Shares, No Par Value

810,733,830

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Exhibit 32.02

EX-101 INSTANCE DOCUMENT

EX-101 SCHEMA DOCUMENT

EX-101 CALCULATION LINKBASE DOCUMENT

EX-101 LABELS LINKBASE DOCUMENT

EX-101 PRESENTATION LINKBASE DOCUMENT

EX-101 DEFINITION LINKBASE DOCUMENT

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**PART I. FINANCIAL INFORMATION**

**ITEM 1. FINANCIAL STATEMENTS**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of  
Flextronics International Ltd.  
Singapore

We have reviewed the accompanying condensed consolidated balance sheet of Flextronics International Ltd. and subsidiaries (the Company) as of July 3, 2009, and the related condensed consolidated statement of operations and cash flows for the three-month periods ended July 3, 2009 and June 27, 2008. These interim financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to such condensed consolidated interim financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of Flextronics International Ltd. and subsidiaries as of March 31, 2009, and the related consolidated statements of operations, shareholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated May 20, 2009, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of March 31, 2009 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ DELOITTE & TOUCHE LLP  
San Jose, California  
August 4, 2009

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**FLEXTRONICS INTERNATIONAL LTD.  
CONDENSED CONSOLIDATED BALANCE SHEETS**

|   | <b>As of<br/>July 3, 2009</b>                                   | <b>As of<br/>March 31, 2009</b> |
|---|---|---------------------------------|
|   | <b>(In thousands,<br/>except share amounts)<br/>(Unaudited)</b> |                                 |
| <b>ASSETS</b>   |   |                                 |
| Current assets:   |   |                                 |
| Cash and cash equivalents   | \$ 1,676,579  | \$ 1,821,886                    |
| Accounts receivable, net of allowance for doubtful accounts of \$24,226 and \$29,020 as of July 3, 2009 and March 31, 2009, respectively                                  | 2,066,718   | 2,316,939                       |
| Inventories   | 2,671,419   | 2,996,785                       |
| Other current assets  | 722,733   | 799,396                         |
| <b>Total current assets</b>   | <b>7,137,449</b>  | <b>7,935,006</b>                |
| Property and equipment, net   | 2,226,362   | 2,333,781                       |
| Goodwill and other intangible assets, net   | 302,373   | 291,491                         |
| Other assets  | 736,671   | 756,662                         |
| <b>Total assets</b>   | <b>\$ 10,402,855</b>  | <b>\$ 11,316,940</b>            |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>  |   |                                 |
| Current liabilities:  |   |                                 |
| Bank borrowings, current portion of long-term debt and capital lease obligations  | \$ 213,050  | \$ 208,403                      |
| Accounts payable  | 3,631,524   | 4,049,534                       |
| Accrued payroll   | 321,860   | 336,123                         |
| Other current liabilities   | 1,644,481   | 1,814,711                       |
| <b>Total current liabilities</b>  | <b>5,810,915</b>  | <b>6,408,771</b>                |
| Long-term debt and capital lease obligations, net of current portion  | 2,533,844   | 2,733,680                       |
| Other liabilities   | 312,310   | 313,321                         |
| Commitments and contingencies (Note 10)   |   |                                 |
| Shareholders' equity  |   |                                 |
| Ordinary shares, no par value; 840,441,564 and 839,412,939 shares issued, and 810,661,842 and 809,633,217 outstanding as of July 3, 2009 and March 31, 2009, respectively | 8,878,947   | 8,862,008                       |
| Treasury stock, at cost; 29,779,722 shares as of July 3, 2009 and March 31, 2009, respectively  | (260,074)   | (260,074)                       |
| Accumulated deficit   | (6,837,360)   | (6,683,317)                     |
| Accumulated other comprehensive loss  | (35,727)  | (57,449)                        |
| <b>Total shareholders' equity</b>   | <b>1,745,786</b>  | <b>1,861,168</b>                |
| <b>Total liabilities and shareholders' equity</b>   | <b>\$ 10,402,855</b>  | <b>\$ 11,316,940</b>            |

The accompanying notes are an integral part of these condensed consolidated financial statements.



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**FLEXTRONICS INTERNATIONAL LTD.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

|  | <b>Three-Month Periods Ended</b>                |                      |
|--|---|----------------------|
|  | <b>July 3, 2009</b>                             | <b>June 27, 2008</b> |
|  | <b>(In thousands, except per share amounts)</b> |                      |
|  | <b>(Unaudited)</b>                              |                      |
| Net sales  | \$ 5,782,679                                    | \$ 8,350,246         |
| Cost of sales  | 5,506,575                                       | 7,867,162            |
| Restructuring charges  | 52,109  | 26,317               |
| Gross profit   | 223,995   | 456,767              |
| Selling, general and administrative expenses                 | 201,692   | 248,626              |
| Intangible amortization                                      | 23,334  | 25,246               |
| Restructuring charges  | 12,730  | 2,898                |
| Other charges, net   | 107,399   |                      |
| Interest and other expense, net                              | 36,886  | 50,727               |
| Income (loss) before income taxes                            | (158,046)                                       | 129,270              |
| Provision for (benefit from) income taxes                    | (4,003)   | 10,061               |
| Net income (loss)  | \$ (154,043)                                    | \$ 119,209           |
| Earnings (loss) per share:                                   |   |                      |
| Basic  | \$ (0.19)                                       | \$ 0.14              |
| Diluted  | \$ (0.19)                                       | \$ 0.14              |
| Weighted-average shares used in computing per share amounts: |   |                      |
| Basic  | 810,174   | 836,407              |
| Diluted  | 810,174   | 840,444              |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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**FLEXTRONICS INTERNATIONAL LTD.  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

|   | <b>Three-Month Periods Ended</b> |                      |
|---|----------------------------------|----------------------|
|   | <b>July 3, 2009</b>              | <b>June 27, 2008</b> |
|   | <b>(In thousands)</b>            |                      |
|   | <b>(Unaudited)</b>               |                      |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                |                                  |                      |
| Net income (loss)   | \$ (154,043)                     | \$ 119,209           |
| Depreciation, amortization and other impairment charges                     | 257,075                          | 122,388              |
| Changes in working capital and other  | 3,834                            | (250,081)            |
| Net cash provided by (used in) operating activities                         | 106,866                          | (8,484)              |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                |                                  |                      |
| Purchases of property and equipment, net of dispositions                    | (38,635)                         | (154,741)            |
| Acquisition of businesses, net of cash acquired                             | (8,652)                          | (158,571)            |
| Proceeds from divestitures of operations                                    |                                  | 5,269                |
| Other investments and notes receivable, net                                 | 1,860                            | 24,295               |
| Net cash used in investing activities                                       | (45,427)                         | (283,748)            |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                                |                                  |                      |
| Proceeds from bank borrowings and long-term debt                            | 782,167                          | 3,190,519            |
| Repayments of bank borrowings, long-term debt and capital lease obligations | (788,055)                        | (2,873,539)          |
| Payments for repurchase of long-term debt                                   | (203,183)                        |                      |
| Net proceeds from issuance of ordinary shares                               | 1,067                            | 2,817                |
| Net cash provided by (used in) financing activities                         | (208,004)                        | 319,797              |
| Effect of exchange rates on cash  | 1,258                            | 14,215               |
| Net increase (decrease) in cash and cash equivalents                        | (145,307)                        | 41,780               |
| Cash and cash equivalents, beginning of period                              | 1,821,886                        | 1,719,948            |
| Cash and cash equivalents, end of period                                    | \$ 1,676,579                     | \$ 1,761,728         |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

**1. ORGANIZATION OF THE COMPANY**

Flextronics International Ltd. ( Flextronics or the Company ) was incorporated in the Republic of Singapore in May 1990. The Company is a leading provider of advanced design and electronics manufacturing services ( EMS ) to original equipment manufacturers ( OEMs ) of a broad range of products in the following markets: infrastructure; mobile communication devices; computing; consumer digital devices; industrial, semiconductor and white goods; automotive, marine and aerospace; and medical devices. The Company s strategy is to provide customers with a full range of cost competitive, vertically-integrated global supply chain services through which the Company designs, builds, ships and services a complete packaged product for its OEM customers. OEM customers leverage the Company s services to meet their product requirements throughout the entire product life cycle.

The Company s service offerings include rigid printed circuit board and flexible circuit fabrication, systems assembly and manufacturing (including enclosures, testing services, materials procurement and inventory management), logistics, after-sales services (including product repair, re-manufacturing and maintenance) and multiple component product offerings. Additionally, the Company provides market-specific design and engineering services ranging from contract design services ( CDM ), where the customer purchases services on a time and materials basis, to original product design and manufacturing services, where the customer purchases a product that was designed, developed and manufactured by the Company (commonly referred to as original design manufacturing, or ODM ). ODM products are then sold by the Company s OEM customers under the OEMs brand names. The Company s CDM and ODM services include user interface and industrial design, mechanical engineering and tooling design, electronic system design and printed circuit board design.

**2. SUMMARY OF ACCOUNTING POLICIES**

***Basis of Presentation and Principles of Consolidation***

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America ( U.S. GAAP or GAAP ) for interim financial information and in accordance with the requirements of Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements, and should be read in conjunction with the Company s audited consolidated financial statements as of and for the fiscal year ended March 31, 2009 contained in the Company s Annual Report on Form 10-K. In the opinion of management, all adjustments (consisting only of normal recurring adjustments) considered necessary for a fair presentation have been included. Operating results for the three-month period ended July 3, 2009 are not necessarily indicative of the results that may be expected for the fiscal year ended March 31, 2010. The Company evaluated subsequent events for disclosure through August 3, 2009.

The Company s third fiscal quarter ends on December 31, and the fourth fiscal quarter and year ends on March 31 of each year. The first fiscal quarter ended on July 3, 2009 and June 27, 2008, respectively, and the second fiscal quarters ends on October 2, 2009 and ended on September 26, 2008, respectively.

On April 1, 2009, the Company adopted FASB Staff Position No. APB 14-1, *Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement)* ( FSP APB 14-1 ). FSP APB 14-1 was required to be applied retrospectively. See Note 6 for further information.

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The components of inventories, net of applicable lower of cost or market write-downs, were as follows:

|                  | <b>As of<br/>July 3,<br/>2009</b> | <b>As of<br/>March 31, 2009</b> |
|------------------|-----------------------------------|---------------------------------|
|                  | <b>(In thousands)</b>             |                                 |
| Raw materials    | \$ 1,668,229                      | \$ 1,907,584                    |
| Work-in-progress | 499,994                           | 524,038                         |
| Finished goods   | 503,196                           | 565,163                         |
|                  | <b>\$ 2,671,419</b>               | <b>\$ 2,996,785</b>             |

***Property and Equipment***

Total depreciation expense associated with property and equipment amounted to approximately \$94.5 million and \$91.9 million for the three-month periods ended July 3, 2009 and June 27, 2008, respectively. Proceeds from the disposition of property and equipment were \$7.3 million and \$21.5 million during the three-month periods ended July 3, 2009 and June 27, 2008, respectively, and are presented net with purchases of property and equipment within cash flows from investing activities in the Condensed Consolidated Statements of Cash Flows.

***Goodwill and Other Intangibles***

The following table summarizes the activity in the Company's goodwill account during the three-month period ended July 3, 2009:

|                                     | <b>Amount<br/>(In thousands)</b> |
|-------------------------------------|----------------------------------|
| Balance, beginning of the year      | \$ 36,776                        |
| Purchase accounting adjustments (1) | 34,122                           |
| Balance, end of the quarter         | <b>\$ 70,898</b>                 |

- (1) Includes adjustments and reclassifications resulting from management's review of the valuation of tangible and identifiable intangible assets and liabilities acquired through certain business combinations completed in a period

subsequent to the respective acquisition, based on management's estimates. The amount was attributable to purchase accounting adjustments for certain historical acquisitions, consummated prior to the Company's adoption of SFAS No. 141(R), *Business Combinations* on April 1, 2009, that were not individually, nor in the aggregate, significant to the Company.

The components of acquired intangible assets are as follows:

|                    | As of July 3, 2009    |  |                     | As of March 31, 2009  |  |                     |
|--------------------|-----------------------|--|---------------------|-----------------------|--|---------------------|
|                    | Gross Carrying Amount | Accumulated Amortization<br>(In thousands) | Net Carrying Amount | Gross Carrying Amount | Accumulated Amortization<br>(In thousands) | Net Carrying Amount |
| Intangible assets: |                       |  |                     |                       |  |                     |
| Customer-related   | \$ 505,088            | \$ (298,841)                               | \$ 206,247          | \$ 506,449            | \$ (280,046)                               | \$ 226,403          |
| Licenses and other | 54,556                | (29,328)                                   | 25,228              | 54,559                | (26,247)                                   | 28,312              |
| Total              | \$ 559,644            | \$ (328,169)                               | \$ 231,475          | \$ 561,008            | \$ (306,293)                               | \$ 254,715          |

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Total intangible amortization expense was \$23.3 million and \$25.2 million during the three-month periods ended July 3, 2009 and June 27, 2008, respectively. The estimated future annual amortization expense for acquired intangible assets is as follows:

| <b>Fiscal Year Ending March 31,</b> | <b>Amount<br/>(In thousands)</b> |
|-------------------------------------|----------------------------------|
| 2010 (1)                            | \$ 64,798                        |
| 2011                                | 63,007                           |
| 2012                                | 41,526                           |
| 2013                                | 28,103                           |
| 2014                                | 18,314                           |
| Thereafter                          | 15,727                           |
| Total amortization expense          | \$ 231,475                       |

(1) Represents estimated amortization for the nine-month period ending March 31, 2010.

**Other Assets**

The Company has certain equity investments in, and notes receivable from, non-publicly traded companies, which are included within other assets in the Company's Condensed Consolidated Balance Sheets. As of July 3, 2009 and March 31, 2009, the Company's equity investments and notes receivable from these non-publicly traded companies totaled \$379.1 million and \$473.6 million respectively. The Company monitors these investments and notes receivable for impairment and makes appropriate reductions in carrying values as required. In the event the Company concludes the carrying value of these investments or notes is not recoverable, the Company will recognize additional impairment charges based on the fair value of its expected cash flows.

In July 2009, the Company became aware of a potential equity transaction at one of its non-majority owned investments. Accordingly, for the quarter ended July 3, 2009, the Company has recognized an approximate \$107.4 million impairment charge to write-down a certain equity investment and notes receivable to its aggregate expected recoverable amount, which is included in Other charges, net in the Condensed Consolidated Statements of Operations.

**Provision for income taxes**

The Company has tax loss carryforwards attributable to continuing operations for which the Company has recognized deferred tax assets. The Company's policy is to provide a reserve against those deferred tax assets that in management's estimate are not more likely than not to be realized. During the three-month period ended July 3, 2009, the provision for income taxes includes a benefit of approximately \$11.9 million for the net change in the liability for unrecognized tax benefits, in accordance with FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* as a result of settlements in various tax jurisdictions. During the three-month period ended June 27, 2008, the provision for income taxes includes a benefit of approximately \$28.5 million for the reversal of a valuation allowance.

**Recent Accounting Pronouncements**

In June 2009, the FASB issued SFAS No. 166 *Accounting for Transfers of Financial Assets- an amendment of FASB Statement No. 140* ( SFAS 166 ). This statement removes the concept of a qualifying special-purpose entity, creates more stringent conditions for reporting a transfer of a portion of a financial asset as a sale, clarifies other sale-accounting criteria, and changes the initial measurement of a transferor's interest in transferred financial assets.

SFAS 166 is effective for fiscal years beginning after November 15, 2009 and is required to be adopted by the Company in the first quarter of fiscal year 2011. The Company is currently evaluating the impact of adopting SFAS 166 on its trade receivables securitization programs (see Note 8).

In June 2009, the FASB issued SFAS No. 167 *Amendments to FASB Interpretation No. 46(R)* ( SFAS 167 ). This statement amends the consolidation guidance applicable to variable interest entities ( VIEs ) under FIN 46(R), the approach for determining the primary beneficiary of a VIE, and disclosure requirements of a Company s involvement with VIEs. SFAS 167 is effective for fiscal years beginning after November 15, 2009 and is required to be adopted by the Company in the first quarter of fiscal year 2011. The Company is currently evaluating the impact of adopting SFAS 167.

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In April 2009, the FASB issued FASB Staff Position No. 157-4 *Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly*. This FSP provides additional guidance on estimating fair value when there is no active market or where the price inputs being used represent distressed sales. It reaffirms what SFAS 157, *Fair Value Measurements* states is the objective of fair value measurement to reflect how much an asset would be sold for in an orderly transaction (as opposed to a distressed or forced transaction) at the date of the financial statements under current market conditions. Specifically, it reaffirms the need to use judgment to ascertain if a formerly active market has become inactive and in determining fair values when markets have become inactive. The Company has considered this guidance in making its fair value measurements as of July 3, 2009, and it did not have a material impact on those measurements.

In April 2009, the FASB issued FSP FAS 115-2 and FAS 124-2, *Recognition and Presentation of Other-Than-Temporary Impairments*. This FSP is intended to bring greater consistency to the timing of impairment recognition, and provide greater clarity to investors about the credit and noncredit components of impaired debt securities that are not expected to be sold. The Company adopted this FSP on April 1, 2009 and it did not have a material impact on its reported consolidated results of operations, financial condition and cash flows.

**3. STOCK-BASED COMPENSATION**

The Company grants equity compensation awards to acquire the Company's ordinary shares from four plans, and which collectively are referred to as the Company's equity compensation plans below. For further discussion of these Plans, refer to Note 2, Summary of Accounting Policies, of the Notes to Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2009.

Compensation expense for the Company's stock options and unvested share bonus awards was as follows:

|  | <b>Three-Month Periods Ended</b> |                      |
|--|----------------------------------|----------------------|
|  | <b>July 3,</b>                   |                      |
|  | <b>2009</b>                      | <b>June 27, 2008</b> |
|  | <b>(In thousands)</b>            |                      |
| Cost of sales                                | \$ 2,640                         | \$ 2,043             |
| Selling, general and administrative expenses | 12,564                           | 11,973               |
| Total stock-based compensation expense       | \$ 15,204                        | \$ 14,016            |

For the three months ended July 3, 2009, the Company granted 108,300 stock options and 27,600 unvested share bonus awards, at a weighted average fair value per award of \$2.06 and \$4.20, respectively. As of July 3, 2009, total unrecognized compensation expense related to stock options is \$82.2 million, net of estimated forfeitures, and will be recognized over a weighted average vesting period of 2.8 years. Total unrecognized compensation expense related to unvested share bonus awards is \$70.8 million, net of estimated forfeitures, and will be recognized over a weighted average vesting period of 2.0 years. Approximately \$29.6 million of the unrecognized compensation cost is related to awards where vesting is contingent upon meeting both a service requirement and achievement of longer-term goals. As of July 3, 2009, management believes achievement of these goals is not probable, and these unvested share bonus awards are not expected to vest and the cost is not expected to be recognized.

On July 14, 2009, the Company launched an exchange offer under which eligible employees have the opportunity to voluntarily exchange their eligible stock options granted under certain of the Company's equity compensation plans for a lesser amount of replacement stock options to be granted under one of the Company's current equity incentive plans with new exercise prices equal to the closing price of the Company's ordinary shares on the date of exchange (the Exchange). The exchange offer is open to all active U.S. and international employees of the Company, except in those jurisdictions where the local law, administrative burden or similar considerations make participation in the program illegal, inadvisable or impractical, and where exclusion otherwise is consistent with the Company's compensation policies with respect to those jurisdictions. The exchange





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offer is not open to the Company's Board of Directors or its executive officers. To be eligible for exchange an option must: (i) have an exercise price of at least \$10.00 per share, (ii) be outstanding, and (iii) have been granted at least 12 months prior to the commencement date of the exchange offer. All replacement option grants will be subject to a vesting schedule of two, three or four years from the date of grant of the replacement options depending on the remaining vesting period of the option grants surrendered for cancellation in the Exchange. The number of replacement options an eligible employee will receive in exchange for an eligible option grant will be determined by an exchange ratio applicable to that option. Stock options with exercise prices between \$10.00 and \$11.99 will be exchangeable for new options at a rate of 1.5 existing options per new option grant, and stock options with exercise prices of \$12.00 or more will be exchangeable at a rate of 2.4 existing options per new option grant. Approximately 29.8 million shares underlying stock options eligible to participate in the exchange are outstanding. If all eligible stock options are exchanged, approximately 18.0 million replacement options would be granted. The Exchange will be completed on August 11, 2009, unless the Company extends the offer. The Exchange will be accounted for as a modification of the existing option awards. The Company set the exchange ratios in a manner intended to minimize incremental share-based compensation expense. However, if there are fluctuations in the trading price of the Company's ordinary shares between the date the ratios were established and the date the replacement options are granted or if all the eligible options do not participate in the exchange, there is risk of incremental compensation expense. In addition, these replacement options, when issued, will have a greater likelihood of impacting earnings per share in future periods.

**4. EARNINGS PER SHARE**

The following table reflects the basic and diluted weighted-average ordinary shares outstanding used to calculate basic and diluted earnings per share:

|   | <b>Three-Month Periods Ended</b>                |                      |
|---|---|----------------------|
|   | <b>July 3, 2009</b>                             | <b>June 27, 2008</b> |
|   | <b>(In thousands, except per share amounts)</b> |                      |
| Basic earnings per share:   |   |                      |
| Net income (loss)   | \$ (154,043)                                    | \$ 119,209           |
| Shares used in computation:   |   |                      |
| Weighted-average ordinary shares outstanding                                  | 810,174   | 836,407              |
| Basic earnings (loss) per share   | \$ (0.19)                                       | \$ 0.14              |
| Diluted earnings per share:   |   |                      |
| Net income (loss)   | \$ (154,043)                                    | \$ 119,209           |
| Shares used in computation:   |   |                      |
| Weighted-average ordinary shares outstanding                                  | 810,174   | 836,407              |
| Weighted-average ordinary share equivalents from stock options and awards (1) |   | 4,037                |
| Weighted-average ordinary share equivalents from convertible notes (2)        |   |                      |
| Weighted-average ordinary shares and ordinary share equivalents outstanding   | 810,174   | 840,444              |
| Diluted earnings (loss) per share   | \$ (0.19)                                       | \$ 0.14              |

- (1) As a result of the Company's net loss, ordinary share equivalents from approximately 4.7 million options and share bonus awards were excluded from the calculation of diluted earnings (loss) per share for the three-month period ended July 3, 2009. Ordinary share equivalents from stock options to purchase approximately 57.2 million and 46.9 million shares outstanding during the three-month periods ended July 3, 2009 and June 27, 2008, respectively, were excluded from the computation of diluted earnings per share primarily because the exercise price of these options was greater than the average market price of the Company's ordinary shares during the respective periods.

- (2) The principal amount of the Company's Zero Coupon Convertible Junior Subordinated Notes will be settled in cash, and the conversion spread (excess of conversion value over face value), if any, will be settled by issuance of shares upon maturity. The conversion price was greater than the average stock price during the three-month periods ended July 3, 2009 and June 27, 2008, respectively, and accordingly, no ordinary shares were included as common stock equivalents.

During December 2008, the Company purchased an aggregate principal amount of \$260.0 million of its outstanding 1% Convertible Subordinated Notes, which resulted in a reduction of the ordinary share equivalents into which such notes

were convertible from approximately 32.2 million to approximately 15.5 million. As the Company has the positive intent and ability to settle the principal amount of these notes in cash, all ordinary share equivalents related to the principal portion of the Notes are excluded from the computation of diluted earnings per share. The Company intends to settle any conversion spread (excess of the conversion value over face value) in stock. The conversion price is \$15.525 per share (subject to certain adjustments). During the three-month periods ended July 3, 2009 and June 27, 2008, the conversion obligation was less than the principal portion of these notes and accordingly, no additional shares were included as ordinary share equivalents.



**Table of Contents****5. OTHER COMPREHENSIVE INCOME**

The following table summarizes the components of other comprehensive income:

|   | <b>Three-Month Periods Ended</b> |                      |
|---|----------------------------------|----------------------|
|   | <b>July 3, 2009</b>              | <b>June 27, 2008</b> |
|   | <b>(In thousands)</b>            |                      |
| Net income (loss)   | \$ (154,043)                     | \$ 119,209           |
| Other comprehensive income:   |                                  |                      |
| Foreign currency translation adjustment   | 10,292                           | 827                  |
| Unrealized gain (loss) on derivative instruments, and other income (loss), net of taxes | 11,430                           | 6,555                |
| Comprehensive income (loss)   | \$ (132,321)                     | \$ 126,591           |

**6. BANK BORROWINGS AND LONG-TERM DEBT**

Bank borrowings and long-term debt are as follows:

|  | <b>As of</b>          | <b>As of</b>          |
|--|-----------------------|-----------------------|
|  | <b>July 3,</b>        | <b>March 31, 2009</b> |
|  | <b>(In thousands)</b> |                       |
| Short term bank borrowings   | \$ 1,690              | \$ 1,854              |
| 0.00% convertible junior subordinated notes due July 2009                                | 193,346               | 189,045               |
| 1.00% convertible subordinated notes due August 2010                                     | 222,225               | 218,391               |
| 6.50% senior subordinated notes due May 2013   | 299,806               | 399,622               |
| 6.25% senior subordinated notes due November 2014  | 302,172               | 402,090               |
| Term Loan Agreement, including current portion, due in installments through October 2014 | 1,705,531             | 1,709,116             |
| Other  | 19,452                | 21,416                |
|  | 2,744,222             | 2,941,534             |
| Current portion  | (212,372)             | (207,991)             |
| Non-current portion  | \$ 2,531,850          | \$ 2,733,543          |

As of July 3, 2009 and March 31, 2009, there were no borrowings outstanding under the Company's \$2.0 billion credit facility. As of July 3, 2009, the Company was in compliance with the financial covenants under this credit facility. During June 2009, the Company paid approximately \$203.2 million to purchase an aggregate principal amount of \$99.8 million of its outstanding 6 1/2% Senior Subordinated Notes due 2013 (the 6 1/2% Notes) and an aggregate principal amount of \$99.9 million of its outstanding 6 1/4% Senior Subordinated Notes due 2014 (the 6 1/4% Notes and collectively referred to as the Notes) in a cash tender offer (the Offer). The cash paid includes \$8.8 million in consent fees (as discussed further below) paid to holders of the Notes that were tendered but not purchased as well as to holders that consented but did not tender, which were capitalized and will be recognized as a component of interest expense over the remaining life of the Notes. The Company recognized an immaterial gain during the three-month period ended July 3, 2009 associated with the partial extinguishment of the Notes net of approximately \$5.3 million for estimated transaction costs and the write-down of related debt issuance costs, which is included in Other charges, net in the Condensed Consolidated Statement of Operations. As of July 3, 2009, \$299.8 million of the 6 1/2% Notes and \$302.2 million of the 6 1/4% Notes remained outstanding.

In conjunction with the Offer, the Company obtained consents from the holders of Notes tendered but not purchased as well as to holders that consented but did not tender to certain amendments to the restricted payments covenants and certain related definitions in each of the indentures (the Indentures ) under which the Notes were issued. The amendments permit the Company greater flexibility to purchase or make other payments in respect of its equity securities and debt that is subordinated to the Notes and to make certain other restricted payments under each Indenture.



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Subsequent to July 3, 2009, the Company paid \$195.0 million to redeem the 0% Convertible Junior Subordinated Notes upon their maturity. These notes carried conversion provisions to issue shares to settle any conversion spread (excess of conversion price over the face amount of \$10.50 per share). On the maturity date the Company's stock price was less than the face amount, and therefore no shares were issued.

**Adoption of FSP APB 14-1**

On April 1, 2009, the Company adopted FSP APB 14-1, which was required to be applied retrospectively. The adoption of FSP APB 14-1 affected the accounting for the Company's 1% Convertible Subordinated Notes and Zero Coupon Convertible Junior Subordinated Notes (collectively referred to as the Convertible Notes) by requiring the initial proceeds from their sale to be allocated between a liability component and an equity component in a manner that results in interest expense on the debt component at the Company's nonconvertible debt borrowing rate on the date of issuance.

Upon adoption of FSP APB 14-1, the Company recorded the change in accounting principle from adopting FSP APB 14-1 retrospectively to all periods presented, which included cumulative effect adjustments as of March 31, 2009 to the opening balance of Accumulated deficit of approximately \$225.0 million, an approximate \$27.6 million reduction in the carrying value of the Convertible Notes, an increase in the recorded value of Ordinary shares of approximately \$252.0 million, which represents the carrying amount of the equity component, and a reduction to deferred financing costs of approximately \$525,000, which is included in Other assets. The adjustment to Accumulated deficit represented imputed interest for the period from issuance of each convertible note to March 31, 2009, and a \$5.8 million reduction in the gain recognized during the three-month period ended December 31, 2008 for the partial extinguishment of the 1% Convertible Subordinated Notes. Coupon interest expense and discount amortization related to the original issuance costs was immaterial for all periods presented.

The estimated fair value of the initial debt components of the Company's 1% Convertible Subordinated Notes and Zero Coupon Convertible Junior Subordinated Notes were \$310.9 million and \$111.3 million, respectively, based on the present value of the contractual cash flows discounted at an appropriate comparable market nonconvertible debt borrowing rate at the date of issuance. The Company is amortizing the discounts using the effective interest method over the period the debt is expected to remain outstanding as additional interest expense. The amortization of the discount results in effective interest rates of 8.21% for the 1% Convertible Subordinated Notes and 9.23% for the Zero Coupon Convertible Junior Subordinated Notes. The adoption of FSP APB 14-1 had no impact on the Company's consolidated cash flows. Below is a summary of the financial statement effects of implementing FSP APB 14-1 on the affected notes and interest expense.

|                              | <b>1% Convertible<br/>Subordinated Notes</b> |                           | <b>Zero Coupon Convertible<br/>Junior<br/>Subordinated Notes</b> |                           |
|------------------------------|--|---------------------------|--|---------------------------|
|                              | <b>July 3,<br/>2009</b>                      | <b>March 31,<br/>2009</b> | <b>July 3, 2009</b>  | <b>March 31,<br/>2009</b> |
| <b>Balance Sheet</b>         |  |                           |  |                           |
|                              |  |                           | <b>(In thousands)</b>  |                           |
| Principal amount of Notes    | \$ 239,993                                   | \$ 239,993                | \$ 195,000   | \$ 195,000                |
| Unamortized discount         | (17,768)                                     | (21,602)                  | (1,654)  | (5,955)                   |
| Net carrying amount of Notes | \$ 222,225                                   | \$ 218,391                | \$ 193,346   | \$ 189,045                |

| <b>Income Statement:</b>        | <b>Three Months Ended</b> |                           | <b>Three Months Ended</b> |                           |
|---------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                                 | <b>July 3,<br/>2009</b>   | <b>March 31,<br/>2009</b> | <b>July 3,<br/>2009</b>   | <b>March 31,<br/>2009</b> |
|                                 |                           |                           | <b>(In thousands)</b>     |                           |
| Amortization of discount net of |                           |                           |                           |                           |

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|   |    |       |    |       |    |       |    |       |
|---|----|-------|----|-------|----|-------|----|-------|
| adjustments to deferred financing costs | \$ | 3,732 | \$ | 5,208 | \$ | 4,317 | \$ | 4,244 |
|---|----|-------|----|-------|----|-------|----|-------|

The adoption of FSP APB 14-1 increased net loss per share by \$0.01 for the three months ended July 3, 2009 and decreased net income per share by \$0.02 for the three months ended June 27, 2008.

**Table of Contents****Fair Values**

As of July 3, 2009, the approximate fair values of the Company's 6.5% Senior Subordinated Notes, 6.25% Senior Subordinated Notes, 1% Convertible Subordinated Notes and debt outstanding under its Term Loan Agreement were 96.5%, 93.25%, 94.0% and 84.15% of the face values of the debt obligations, respectively, based on broker trading prices. Due to the short remaining maturity, the carrying amount of the Zero Coupon Convertible Junior Subordinated Notes approximates fair value.

**Interest Expense**

During the three-month periods ended July 3, 2009 and June 27, 2008, the Company recognized interest expense of \$46.2 million and \$69.3 million (including \$11.1 million for the retrospective application of FSP APB 14-1), respectively, on its debt obligations outstanding during the period.

**7. FINANCIAL INSTRUMENTS****Foreign Currency Contracts**

As of July 3, 2009, the aggregate notional amount of the Company's outstanding foreign currency forward and swap contracts was \$1.9 billion as summarized below:

| Currency                             | Buy/Sell | Foreign<br>Currency<br>Amount<br>(In thousands) | Notional<br>Contract<br>Value in<br>USD |
|--------------------------------------|----------|---|---|
| <b>Cash Flow Hedges</b>              |          |   |   |
| EUR                                  | Sell     | 13,796  | \$ 19,211                               |
| EUR                                  | Buy      | 2,584   | 3,635                                   |
| JPY                                  | Buy      | 2,391,117                                       | 24,730                                  |
| Other                                | Buy      | N/A   | 30,788                                  |
|                                      |          |   | 78,364                                  |
| <b>Other Forward/Swap Contracts</b>  |          |   |   |
| BRL                                  | Sell     | 96,365  | 49,400                                  |
| CAD                                  | Sell     | 111,192   | 99,313                                  |
| CAD                                  | Buy      | 71,245  | 62,132                                  |
| EUR                                  | Sell     | 418,618   | 588,053                                 |
| EUR                                  | Buy      | 148,382   | 208,117                                 |
| GBP                                  | Sell     | 59,381  | 97,209                                  |
| GBP                                  | Buy      | 13,061  | 21,306                                  |
| SEK                                  | Sell     | 586,838   | 76,030                                  |
| SEK                                  | Buy      | 1,488,768                                       | 193,368                                 |
| Other                                | Sell     | N/A   | 67,398                                  |
| Other                                | Buy      | N/A   | 311,748                                 |
|                                      |          |   | 1,774,074                               |
| Total Notional Contract Value in USD |          |   | \$ 1,852,438                            |

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As of July 3, 2009 and March 31, 2009, the fair value of the Company's short-term foreign currency contracts was not material and included in other current assets or other current liabilities, as applicable, in the Condensed Consolidated Balance Sheet. Certain of these contracts are designed to economically hedge the Company's exposure to monetary assets and liabilities denominated in a non-functional currency and are not accounted for as a hedging activity pursuant to the guidance in Statement of Financial Accounting Standard No. 133, *Accounting for Derivative Instruments and Hedging Activities* (SFAS 133). Accordingly, changes in fair value of these instruments are recognized in earnings during the period of change as a component of interest and other expense, net in the Condensed Consolidated Statement of Operations. As of July 3, 2009 and March 31, 2009, the Company also has included net deferred gains and losses, respectively, in other comprehensive income, a component of shareholders' equity in the Condensed Consolidated Balance Sheet, relating to changes in fair value of its foreign currency contracts that are accounted for as cash flow hedges pursuant to the guidance in SFAS 133. These deferred gains and losses were not material, and the deferred gains as of July 3, 2009 are expected to be recognized as a component of cost of sales in the Condensed Consolidated Statement of Operations over the next twelve month period. The gains and losses recognized in earnings due to hedge ineffectiveness were not material for all fiscal periods presented and are included as a component of interest and other expense, net in the Condensed Consolidated Statement of Operations.

**Interest Rate Swap Agreements**

The Company is also exposed to variability in cash flows associated with changes in short-term interest rates primarily on borrowings under its revolving credit facility and term loan agreement. During fiscal years 2009 and 2008, the Company entered into interest rate swap agreements to mitigate the exposure to interest rate risk resulting from unfavorable changes in interest rates resulting from the term loan agreement, as summarized below:

| Notional Amount<br>(in millions) | Fixed<br>Interest<br>Rate Payable | Interest            |  | Term      | Expiration<br>Date |
|----------------------------------|-----------------------------------|---------------------|--|-----------|--------------------|
|                                  |                                   | Payment<br>Received |  |           |                    |
| <b>Fiscal 2009 Contracts:</b>    |                                   |                     |  |           |                    |
| \$100.0                          | 1.94%                             | 1-Month<br>Libor    |  | 12 month  | January 2010       |
| \$100.0                          | 2.45%                             | 3-Month<br>Libor    |  | 12 month  | January 2010       |
| \$100.0                          | 1.00%                             | 1-Month<br>Libor    |  | 12 month  | March 2010         |
| \$100.0                          | 1.00%                             | 1-Month<br>Libor    |  | 12 month  | April 2010         |
| <b>Fiscal 2008 Contracts:</b>    |                                   |                     |  |           |                    |
| \$250.0                          | 3.61%                             | 1-Month<br>Libor    |  | 34 months | October 2010       |
| \$250.0                          | 3.61%                             | 1-Month<br>Libor    |  | 34 months | October 2010       |
| \$175.0                          | 3.60%                             | 3-Month<br>Libor    |  | 36 months | January 2011       |
| \$72.0                           | 3.57%                             | 3-Month<br>Libor    |  | 36 months | January 2011       |
| \$1,147.0                        |                                   |                     |  |           |                    |

These contracts receive interest payments at rates equal to the terms of the various tranches of the underlying borrowings outstanding under the term loan arrangement (excluding the applicable margin), other than the two \$250.0 million swaps, expiring October 2010, and the \$100 million swap expiring January 2010, which receive interest at one-month Libor while the underlying borrowings are based on three-month Libor.

All of the Company's interest rate swap agreements are accounted for as cash flow hedges under SFAS 133, and there was no charge for ineffectiveness during the three-month periods ended July 3, 2009 and June 27, 2008. For the three-months ended July 3, 2009 and June 27, 2008 the net amount recorded as interest expense from these swaps was not material. As of July 3, 2009 and March 31, 2009 the fair value of the Company's interest rate swaps were not material and included in other current liabilities in the Condensed Consolidated Balance Sheets, with a corresponding decrease in other comprehensive income. The deferred losses included in other comprehensive income will effectively be released through earnings as the Company makes fixed, and receives variable, payments over the remaining term of the swaps through January 2011.

**8. TRADE RECEIVABLES SECURITIZATION**

The Company continuously sells designated pools of trade receivables under two asset backed securitization programs.

**Table of Contents*****Global Asset-Backed Securitization Agreement***

The Company continuously sells a designated pool of trade receivables to a third-party qualified special purpose entity, which in turn sells an undivided ownership interest to two commercial paper conduits, administered by an unaffiliated financial institution. In addition to these commercial paper conduits, the Company participates in the securitization agreement as an investor in the conduit. The securitization agreement allows the operating subsidiaries participating in the securitization program to receive a cash payment for sold receivables, less a deferred purchase price receivable. The Company continues to service, administer and collect the receivables on behalf of the special purpose entity and receives a servicing fee of 1.00% of serviced receivables per annum. Servicing fees recognized during the three-month periods ended July 3, 2009 and June 27, 2008 were not material and are included in Interest and other expense, net within the Condensed Consolidated Statements of Operations. As the Company estimates the fee it receives in return for its obligation to service these receivables is at fair value, no servicing assets or liabilities are recognized.

The maximum investment limit of the two commercial paper conduits is \$500.0 million, inclusive of \$100.0 million attributable to an Obligor Specific Tranche, which was incorporated to minimize the impact of excess concentrations of one major customer. The Company pays annual facility and commitment fees ranging from 0.16% to 0.40% (averaging approximately 0.25%) for unused amounts and an additional program fee of 0.10% on outstanding amounts.

The third-party special purpose entity is a qualifying special purpose entity as defined in SFAS 140, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities* ( SFAS 140 ), and accordingly, the Company does not consolidate this entity pursuant to FASB Interpretation No. 46 (revised December 2003), *Consolidation of Variable Interest Entities* ( FIN 46(R) ). As of July 3, 2009 and March 31, 2009, approximately \$414.6 million and \$422.0 million of the Company's accounts receivable, respectively, had been sold to this third-party qualified special purpose entity. The amounts represent the face amount of the total outstanding trade receivables on all designated customer accounts on those dates. The accounts receivable balances that were sold under this agreement were removed from the Condensed Consolidated Balance Sheets and are reflected as cash provided by operating activities in the Condensed Consolidated Statements of Cash Flows. The Company received net cash proceeds of approximately \$258.1 million and \$298.1 million from the commercial paper conduits for the sale of these receivables as of July 3, 2009 and March 31, 2009, respectively. The difference between the amount sold to the commercial paper conduits (net of the Company's investment participation) and net cash proceeds received from the commercial paper conduits is recognized as a loss on sale of the receivables and recorded in Interest and other expense, net in the Condensed Consolidated Statements of Operations. The Company has a recourse obligation that is limited to the deferred purchase price receivable, which approximates 5% of the total sold receivables, and its own investment participation, the aggregate total of which was approximately \$156.5 million and \$123.8 million as of July 3, 2009 and March 31, 2009, respectively, and is recorded in Other current assets in the Condensed Consolidated Balance Sheets as of July 3, 2009 and March 31, 2009. The amount of the Company's own investment participation varies depending on certain criteria, mainly the collection performance on the sold receivables. As the recoverability of the trade receivables underlying the Company's own investment participation is determined in conjunction with the Company's accounting policies for determining provisions for doubtful accounts prior to sale into the third party qualified special purpose entity, the fair value of the Company's own investment participation reflects the estimated recoverability of the underlying trade receivables.

***North American Asset-Backed Securitization Agreement***

On September 25, 2008, the Company entered into a new agreement to continuously sell a designated pool of trade receivables to an affiliated special purpose vehicle, which in turn sells an undivided ownership interest to an agent on behalf of two commercial paper conduits administered by unaffiliated financial institutions. The Company continues to service, administer and collect the receivables on behalf of the special purpose entity and receives a servicing fee of 0.50% per annum on the outstanding balance of the serviced receivables. Servicing fees recognized during the three-month period ended July 3, 2009 were not material and are included in Interest and other expense, net within the Condensed Consolidated Statements of Operations. As the Company estimates that the fee it receives in return for its obligation to service these receivables is at fair value, no servicing assets or liabilities are recognized.

The maximum investment limit of the two commercial paper conduits is \$300.0 million. The Company pays commitment fees of 0.50% per annum on the aggregate amount of the liquidity commitments of the financial institutions under the facility (which is 102% of the maximum investment limit) and an additional program fee of 0.45% on the aggregate amounts invested under the facility by the conduits to the extent funded through the issuance of commercial paper.

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The affiliated special purpose vehicle is not a qualifying special purpose entity as defined in SFAS 140, since the Company, by design of the transaction, absorbs the majority of expected losses from transfers of trade receivables into the special purpose vehicle and, as such, is deemed the primary beneficiary of this entity. Accordingly, the Company consolidates the special purpose vehicle pursuant to FIN 46(R). As of July 3, 2009 and March 31, 2009, the Company transferred approximately \$408.2 million and \$448.7 million, respectively, of receivables into the special purpose vehicle described above. In accordance with SFAS 140, the Company is deemed to have sold approximately \$165.9 million of the \$408.2 million as of July 3, 2009, and \$173.8 million of the \$448.7 million as of March 31, 2009 to the two commercial paper conduits and received approximately \$165.2 million and \$173.1 million as of July 3, 2009 and March 31, 2009, respectively, in net cash proceeds for the sales. The accounts receivable balances that were sold to the two commercial paper conduits under this agreement were removed from the Condensed Consolidated Balance Sheets and are reflected as cash provided by operating activities in the Condensed Consolidated Statements of Cash Flows, and the difference between the amount sold and net cash proceeds received was recognized as a loss on sale of the receivables, and is recorded in Interest and other expense, net in the Condensed Consolidated Statements of Operations. Pursuant to SFAS 140, the remaining trade receivables transferred into the special purpose vehicle and not sold to the two commercial paper conduits comprise the primary assets of that entity, and are included in trade accounts receivable, net in the Condensed Consolidated Balance Sheets of the Company. The recoverability of these trade receivables, both those included in the Condensed Consolidated Balance Sheets and those sold but uncollected by the commercial paper conduits, is determined in conjunction with the Company's accounting policies for determining provisions for doubtful accounts. Although the special purpose vehicle is fully consolidated by the Company, it is a separate corporate entity and its assets are available first to satisfy the claims of its creditors. The Company also sold accounts receivables to certain third-party banking institutions with limited recourse, which management believes is nominal. The outstanding balance of receivables sold and not yet collected was approximately \$150.6 million and \$171.6 million as of July 3, 2009 and March 31, 2009, respectively. In accordance with SFAS 140, these receivables were removed from the Condensed Consolidated Balance Sheets and are reflected as cash provided by operating activities in the Condensed Consolidated Statements of Cash Flows.

**9. RESTRUCTURING CHARGES**

The Company recognized restructuring charges of approximately \$64.8 million during the three-month period ended July 3, 2009 as part of its restructuring plans previously announced in March 2009 in order to rationalize the Company's global manufacturing capacity and infrastructure as a result of current macroeconomic conditions. The costs associated with these restructuring activities include employee severance, costs related to owned and leased facilities and equipment that is no longer in use and is to be disposed of, and other costs associated with the exit of certain contractual arrangements due to facility closures. The restructuring charges by reportable geographic region amounted to approximately \$34.6 million, \$10.0 million and \$20.3 million for Asia, the Americas and Europe, respectively. The Company classified approximately \$52.1 million of these charges as a component of cost of sales during the three-month period ended July 3, 2009.

During the three-month period ended July 3, 2009 the Company recognized approximately \$19.4 million of employee termination costs associated with the involuntary terminations of 1,982 identified employees. The involuntary employee terminations by reportable geographic region amounted to approximately 368, 1,138 and 476 for Asia, the Americas and Europe respectively. Approximately \$17.1 million of these charges were classified as a component of cost of sales.

During the three-month period ended July 3, 2009 the Company recognized approximately \$31.8 million for the write-down of property and equipment, which is no longer in use, to management's estimate of fair value. Approximately \$22.1 million of these charges were classified as a component of cost of sales. The restructuring charges recognized during the three-months ended July 3, 2009 also included approximately \$13.6 million for other exit costs, of which \$12.9 million was classified as a component of cost of sales. Other exit costs were primarily comprised of contractual obligations associated with facility and equipment lease terminations of \$11.7 million, and facility abandonment and refurbishment costs of \$1.9 million.





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The following table summarizes the provisions, respective payments, and remaining accrued balance as of July 3, 2009 for charges incurred in fiscal year 2010 and prior periods:

|   | <b>Severance</b>      | <b>Long-Lived<br/>Asset<br/>Impairment</b> | <b>Other<br/>Exit Costs</b> | <b>Total</b> |
|---|-----------------------|--|-----------------------------|--------------|
|   | <b>(In thousands)</b> |  |                             |              |
| Balance as of March 31, 2009  | \$ 101,213            | \$   | \$ 60,254                   | \$ 161,467   |
| Activities during the first quarter:  |                       |  |                             |              |
| Provisions incurred in fiscal year 2010   | 19,369                | 31,791                                     | 13,679                      | 64,839       |
| Cash payments for charges incurred in fiscal year 2010                                | (7,325)               |  | (6,243)                     | (13,568)     |
| Cash payments for charges incurred in fiscal year 2009                                | (41,533)              |  | (1,015)                     | (42,548)     |
| Cash payments for charges incurred in fiscal year 2008 and prior                      | (9,211)               |  | (11,549)                    | (20,760)     |
| Non-cash charges incurred during the year   |                       | (31,791)                                   | (27)                        | (31,818)     |
| Balance as of July 3, 2009  | 62,513                |  | 55,099                      | 117,612      |
| Less: current portion (classified as other current liabilities)                       | (60,327)              |  | (27,881)                    | (88,208)     |
| Accrued restructuring costs, net of current portion (classified as other liabilities) | \$ 2,186              | \$   | \$ 27,218                   | \$ 29,404    |

As of July 3, 2009, accrued costs related to restructuring charges incurred during fiscal year 2010 were approximately \$19.4 million, which was all classified as a current obligation.

As of July 3, 2009 and March 31, 2009, accrued restructuring costs for charges incurred during fiscal year 2009 were approximately \$36.5 million and \$79.0 million, respectively, of which approximately \$3.3 million and \$4.8 million, respectively, was classified as a long-term obligation. As of July 3, 2009 and March 31, 2009, accrued restructuring costs for charges incurred during fiscal years 2008 and prior were approximately \$61.7 million and \$82.4 million, respectively, of which approximately \$26.1 million and \$29.0 million, respectively, was classified as a long-term obligation.

The Company recognized restructuring charges of approximately \$29.2 million during the three-month period ended June 27, 2008 to realign workforce and capacity primarily related to the acquisition of Solectron. These actions encompassed several manufacturing and design locations and were initiated in an effort to consolidate and integrate global capacity and infrastructure. The Company classified approximately \$26.3 million of these charges as a component of cost of sales.

As of July 3, 2009 and March 31, 2009, assets that were no longer in use and held for sale totaled approximately \$64.9 million and \$46.8 million, respectively, primarily representing manufacturing facilities that have been closed as part of the Company's historical facility consolidations. For assets held for sale, depreciation ceases and an impairment loss is recognized if the carrying amount of the asset exceeds its fair value less cost to sell. Assets held for sale are included in Other current assets in the Condensed Consolidated Balance Sheets.

For further discussion of the Company's historical restructuring activities, refer to Note 9 Restructuring Charges to the Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2009.



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**10. COMMITMENTS AND CONTINGENCIES**

The Company is subject to legal proceedings, claims, and litigation arising in the ordinary course of business. The Company defends itself vigorously against any such claims. Although the outcome of these matters is currently not determinable, management does not expect that the ultimate costs to resolve these matters will have a material adverse effect on its condensed consolidated financial position, results of operations, or cash flows.

**11. BUSINESS AND ASSET ACQUISITIONS**

During the three-month period ended July 3, 2009, the Company paid approximately \$8.7 million relating to the deferred purchase price from a certain historical acquisition. During the three-month period ended June 27, 2008, the Company completed four acquisitions that were not individually, or in the aggregate, significant to the Company's consolidated results of operations and financial position. The acquired businesses complement the Company's design and manufacturing capabilities for the computing, infrastructure, and consumer digital markets, and expanded the Company's power supply capabilities. The aggregate cash paid for these acquisitions totaled approximately \$156.2 million, net of cash acquired.

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

Unless otherwise specifically stated, references in this report to Flextronics, the Company, we, us, our and its terms mean Flextronics International Ltd. and its subsidiaries.

This report on Form 10-Q contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended. The words expects, anticipates, believes, intends, plans and similar expressions identify forward-looking statements. In addition, statements which refer to expectations, projections or other characterizations of future events or circumstances are forward-looking statements. We undertake no obligation to publicly disclose any revisions to these forward-looking statements to reflect events or circumstances occurring subsequent to filing this Form 10-Q with the Securities and Exchange Commission. These forward-looking statements are subject to risks and uncertainties, including, without limitation, those discussed in this section, as well as in Part II, Item 1A, Risk Factors of this report on Form 10-Q, and in Part I, Item 1A, Risk Factors and in Part II, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended March 31, 2009. In addition, new risks emerge from time to time and it is not possible for management to predict all such risk factors or to assess the impact of such risk factors on our business. Accordingly, our future results may differ materially from historical results or from those discussed or implied by these forward-looking statements. Given these risks and uncertainties, the reader should not place undue reliance on these forward-looking statements.

**OVERVIEW**

We are a leading provider of advanced design and electronics manufacturing services (EMS) to original equipment manufacturers (OEMs) of a broad range of products in the following markets: infrastructure; mobile communication devices; computing; consumer digital devices; industrial, semiconductor and white goods; automotive, marine and aerospace; and medical devices. We provide a full range of vertically-integrated global supply chain services through which we design, build, ship and service a complete packaged product for our customers. Customers leverage our services to meet their product requirements throughout the entire product life cycle. Our vertically-integrated service offerings include: design services; rigid printed circuit board and flexible circuit fabrication; systems assembly and manufacturing; logistics; after-sales services; and multiple component product offerings.

We are one of the world's largest EMS providers, with revenues of \$5.8 billion during the three-month period ended July 3, 2009, and \$30.9 billion in fiscal year 2009. As of March 31, 2009, our total manufacturing capacity was approximately 27.2 million square feet. We help customers design, build, ship and service electronics products through a network of facilities in 30 countries across four continents. The following tables set forth net sales and net property and equipment, by country, based on the location of our manufacturing site (in thousands):

| Net sales: | Three-Month Periods Ended |               |
|------------|---------------------------|---------------|
|            | July 3, 2009              | June 27, 2008 |
| China      | \$ 1,894,996              | \$ 2,518,754  |
| Mexico     | 884,953                   | 865,064       |
| U.S.       | 873,122                   | 1,270,623     |
| Malaysia   | 489,101                   | 1,316,195     |
| Hungary    | 374,603                   | 322,350       |
| Other      | 1,265,904                 | 2,057,260     |
|            | \$ 5,782,679              | \$ 8,350,246  |

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| <b>Property and equipment, net:</b> | <b>As of<br/>July 3, 2009</b> | <b>As of<br/>March 31, 2009</b> |
|-------------------------------------|-------------------------------|---------------------------------|
| China                               | \$ 948,253                    | \$ 1,001,832                    |
| Mexico                              | 341,156                       | 342,662                         |
| U.S.                                | 184,605                       | 187,108                         |
| Hungary                             | 162,465                       | 178,251                         |
| Malaysia                            | 124,072                       | 127,927                         |
| Other                               | 465,811                       | 496,001                         |
|                                     | <b>\$ 2,226,362</b>           | <b>\$ 2,333,781</b>             |

We believe that the combination of our extensive design and engineering services, significant scale and global presence, vertically-integrated end-to-end services, advanced supply chain management, industrial campuses in low-cost geographic areas and operational track record provide us with a competitive advantage in the market for designing, manufacturing and servicing electronics products for leading multinational OEMs. Through these services and facilities, we simplify the global product development and manufacturing process and provide meaningful time to market and cost savings for our OEM customers.

Our operating results are affected by a number of factors, including the following:

significant changes in the macroeconomic environment and related changes in consumer demand;

exposure to financially troubled customers;

our customers may not be successful in marketing their products, their products may not gain widespread commercial acceptance, and our customers' products have short product life cycles;

our customers may cancel or delay orders or change production quantities;

integration of acquired businesses and facilities;

our operating results vary significantly from period to period due to the mix of the manufacturing services we are providing, the number and size of new manufacturing programs, the degree to which we utilize our manufacturing capacity, seasonal demand, shortages of components and other factors;

our increased design services and components offerings may reduce our profitability as we are required to make substantial investments in the resources necessary to design and develop these products without guarantee of cost recovery and margin generation; and

our ability to achieve commercially viable production yields and to manufacture components in commercial quantities to the performance specifications demanded by our OEM customers.

Historically, the EMS industry experienced significant change and growth as an increasing number of companies elected to outsource some or all of their design, manufacturing, and distribution requirements. Following the 2001-2002 technology downturn, and until the current macroeconomic downturn, we saw an overall increase in penetration of global OEM manufacturing requirements as more and more OEMs pursued the benefits of outsourcing rather than internal manufacturing. As a result of recent macroeconomic conditions, the global economic crisis and related decline in demand for our customers' products, many of our OEM customers have reduced their manufacturing and supply chain outsourcing, which has negatively impacted our capacity utilization levels and thus the overall profitability of the Company. In response, we announced in March 2009 restructuring plans intended to rationalize our global manufacturing capacity and infrastructure with the intent to improve our operational efficiencies by reducing excess

workforce and capacity. We have recognized approximately \$215.0 million of associated charges since the announcement, with approximately \$64.8 million recognized during the three-month period ended July 3, 2009. We estimate up to approximately \$35.0 million of restructuring related charges associated with these actions remain.

**Table of Contents**

We are focused on managing the controllable aspects of business during this economic downturn; and have and will continue to seek ways to control and reduce costs to minimize the macroeconomic impact on our profitability, while continuing to attract new customer business.

**CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

We believe the accounting policies discussed under Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended March 31, 2009, affect our more significant judgments and estimates used in the preparation of the Condensed Consolidated Financial Statements.

**Recent Accounting Pronouncements**

Information regarding recent accounting pronouncements is provided in Note 2, Summary of Accounting Policies of the Notes to Condensed Consolidated Financial Statements.

**RESULTS OF OPERATIONS**

The following table sets forth, for the periods indicated, certain statements of operations data expressed as a percentage of net sales. The financial information and the discussion below should be read in conjunction with the Condensed Consolidated Financial Statements and notes thereto included in this document. In addition, reference should be made to our audited Consolidated Financial Statements and notes thereto and related Management's Discussion and Analysis of Financial Condition and Results of Operations included in our 2009 Annual Report on Form 10-K.

|  | <b>Three-Month Periods Ended</b> |                      |
|--|----------------------------------|----------------------|
|  | <b>July 3,<br/>2009</b>          | <b>June 27, 2008</b> |
| Net sales                                    | 100.0%                           | 100.0%               |
| Cost of sales                                | 95.2                             | 94.2                 |
| Restructuring charges                        | 1.0                              | 0.3                  |
| Gross profit                                 | 3.8                              | 5.5                  |
| Selling, general and administrative expenses | 3.5                              | 3.0                  |
| Intangible amortization                      | 0.4                              | 0.3                  |
| Restructuring charges                        | 0.2                              |                      |
| Other charges, net                           | 1.9                              |                      |
| Interest and other expense, net              | 0.6                              | 0.6                  |
| Income before income taxes                   | (2.8)                            | 1.6                  |
| Provision for income taxes                   | (0.1)                            | 0.1                  |
| Net income                                   | (2.7)%                           | 1.5%                 |

**Net sales**

Net sales during the three-month period ended July 3, 2009 totaled \$5.8 billion, representing a decrease of \$2.6 billion, or 31%, from \$8.4 billion during the three-month period ended June 27, 2008, primarily due to reduced customer demand as a result of the weakened macroeconomic environment. Sales decreased across all of the markets we serve, consisting of; (i) \$1.1 billion in the infrastructure market, (ii) \$498.9 million in the industrial, medical, automotive and other markets, (iii) \$353.1 million in the mobile communications market, (iv) \$326.3 million in the computing market, and (v) \$322.7 million in the consumer digital market. Net sales also decreased across all of the geographic regions we serve including \$1.6 billion in Asia, \$783.4 million in the Americas, and \$193.2 million in Europe.

Our ten largest customers during the three-month periods ended July 3, 2009 and June 27, 2008 accounted for approximately 49% and 55% of net sales, respectively, with no customer accounting for greater than 10% of our net



sales during the three-month period ending July 3, 2009 and Sony-Ericsson accounting for greater than 10% of our net sales during the three-month period ended June 27, 2008.

**Table of Contents*****Gross profit***

Gross profit is affected by a number of factors, including the number and size of new manufacturing programs, product mix, component costs and availability, product life cycles, unit volumes, pricing, competition, new product introductions, capacity utilization and the expansion and consolidation of manufacturing facilities. Gross profit during the three-month period ended July 3, 2009 decreased \$232.8 million to \$224.0 million, or 3.8% of net sales, from \$456.8 million, or 5.5% of net sales, during the three-month period ended June 27, 2008. The 170 basis point period-over-period decrease in gross margin was primarily attributable to a 100 basis point increase in cost of sales related to lower capacity utilization as a result of current macroeconomic conditions and related decline in customer demand and a 70 basis point increase in restructuring charges attributable to cost of sales recognized during the first quarter of fiscal year 2010 as compared with 2009.

***Restructuring charges***

We recognized restructuring charges of approximately \$64.8 million and \$29.2 million during the three-month periods ended July 3, 2009 and June 27, 2008, respectively. Restructuring charges incurred during the three-month period ended July 3, 2009 were primarily related to rationalizing the Company's global manufacturing capacity and infrastructure as a result of the current macroeconomic conditions. This global recession and related decline in demand for our customers' products across all of the industries the Company serves, has caused our OEM customers to reduce their manufacturing and supply chain outsourcing and has negatively impacted the Company's capacity utilization levels. Our restructuring activities are intended to improve the Company's operational efficiencies by reducing excess workforce and capacity. The costs associated with these restructuring activities included employee severance, costs related to owned and leased facilities and equipment that is no longer in use and is to be disposed of, and other costs associated with the exit of certain contractual arrangements due to facility closures. We classified approximately \$52.1 million of the charges as a component of cost of sales during the three-month period ended July 3, 2009. The charges recognized by reportable geographic region amounted to \$34.6 million, \$10.0 million and \$20.3 million for Asia, the Americas and Europe, respectively. Approximately \$31.8 million of the charges were non-cash. As of July 3, 2009, accrued costs related to restructuring charges incurred during the three-month period ended July 3, 2009 were approximately \$19.4 million, all of which was classified as a short-term obligation.

Restructuring charges incurred during the three-month period ended June 27, 2008 were due to the Company realigning workforce and capacity, primarily related to the acquisition of Soletron.

Refer to Note 9, Restructuring Charges, of the Notes to Condensed Consolidated Financial Statements for further discussion of our restructuring activities.

***Selling, general and administrative expenses***

Selling, general and administrative expenses, or SG&A, amounted to \$201.7 million, or 3.5% of net sales, during the three-month period ended July 3, 2009, compared to \$248.6 million, or 3.0% of net sales, during the three-month period ended June 27, 2008. The decrease in SG&A expense during the three-month period ended July 3, 2009 was primarily the result of our restructuring activities and discretionary cost reduction actions. The increase in SG&A as a percentage of net sales during the three-month period ended July 3, 2009, was primarily attributable to the rapid and significant decline in sales, which exceeded our ability to reduce costs in the short-term.

***Intangible amortization***

Amortization of intangible assets during the three-month period ended July 3, 2009 decreased by \$1.9 million to \$23.3 million from \$25.2 million during the three-month period ended June 27, 2008. The reduction in expense during the three-month period ended July 3, 2009 was principally attributable to the use of the accelerated method of amortization for certain customer related intangibles, which is based on expected cash flows and results in decreasing expense over time.

**Table of Contents*****Other charges, net***

In July 2009, we were approached by a third party and are currently engaged in discussions for a potential sale of the Company's equity investment in and note receivable from a certain non-majority owned investment, the outcome of which is not certain. During the three-month period ended July 3, 2009, we recognized an approximate \$107.4 million charge to write-down the equity investment and notes receivable to the aggregate expected recoverable amount.

***Interest and other expense, net***

On April 1, 2009, we adopted FASB Staff Position No. APB 14-1, *Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement)* (FSP APB 14-1), which was required to be applied retrospectively. The adoption of FSP APB 14-1 affected the accounting for our 1% Convertible Subordinated Notes and Zero Coupon Convertible Junior Subordinated Notes by requiring the initial proceeds from their sale to be allocated between a liability component and an equity component in a manner that results in interest expense on the debt component at our nonconvertible debt borrowing rate on the date of issuance. As a result of the adoption of FSP APB 14-1, we recognized approximately \$8.0 million in incremental non-cash interest expense during the three-month period ended July 3, 2009 and adjusted interest and other expense, net expense for the three-month period ended June 27, 2008 to include \$11.1 million of incremental non-cash interest expense.

Interest and other expense, net was \$36.9 million during the three-month period ended July 3, 2009 compared to \$50.7 million (as restated for the retrospective application of FSP APB 14-1) during the three-month period ended June 28, 2008, a decrease of \$13.8 million. The decrease in expense is primarily the result of less debt outstanding, lower interest rates on our variable rate debt and a decrease in non-cash interest expense due to our repurchase of \$260.0 million of principal value of our 1% Convertible Subordinated Notes in December 2008.

***Income taxes***

Certain of our subsidiaries have, at various times, been granted tax relief in their respective countries, resulting in lower income taxes than would otherwise be the case under ordinary tax rates. Refer to Note 8, *Income Taxes*, of the Notes to the Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended March 31, 2009 for further discussion.

The Company has tax loss carryforwards attributable to continuing operations for which we have recognized deferred tax assets. Our policy is to provide a reserve against those deferred tax assets that in management's estimate are not more likely than not to be realized. During the three-month period ended July 3, 2009, the provision for income taxes includes a benefit of approximately \$11.9 million for the net change in the liability for unrecognized tax benefits, in accordance with FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* as a result of settlements in various tax jurisdictions. During the three-month period ended June 27, 2008, the provision for income taxes includes a benefit of approximately \$28.5 million for the reversal of a valuation allowance.

The consolidated effective tax rate for a particular period varies depending on the amount of earnings from different jurisdictions, operating loss carryforwards, income tax credits, changes in previously established valuation allowances for deferred tax assets based upon our current analysis of the realizability of these deferred tax assets, as well as certain tax holidays and incentives granted to our subsidiaries primarily in China, Malaysia, Israel, Poland and Singapore.

**LIQUIDITY AND CAPITAL RESOURCES**

As of July 3, 2009, we had cash and cash equivalents of approximately \$1.7 billion and bank and other borrowings of approximately \$2.7 billion. We also had a \$2.0 billion credit facility, under which we had no borrowings outstanding as of July 3, 2009.

Cash provided by operating activities amounted to \$106.9 million during the three-month period ended July 3, 2009. The Company's \$154.0 million net loss for the period included approximately \$257.1 million of non-cash expenses for depreciation, amortization, and impairment charges. Working capital as of July 3, 2009 and March 31, 2009 was approximately \$1.3 billion and \$1.5 billion, respectively. This decrease in working capital did not contribute materially to cash provided by operating activities primarily due to the decrease in cash, which was attributable to the financing activities discussed below.



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Cash used in investing activities amounted to \$45.4 million. This resulted primarily from capital expenditures for equipment and payment for the deferred purchase price from a historical acquisition.

Cash used in financing activities amounted to \$208.0 million during the three-month period ended July 3, 2009. The Company used \$203.2 million to repurchase an aggregate principal amount of \$99.8 million of the 6 1/2% Senior Subordinated Notes due 2013 ( 6/2% Notes ) and an aggregate principal amount of \$99.9 million of the 6/4% Senior Subordinated Notes due 2014 ( 6/4% Notes ).

As of July 3, 2009, quarterly maturities of our bank borrowings, long-term debt and capital lease obligations were as follows:

| Fiscal Year    | First<br>Quarter | Second<br>Quarter | Third<br>Quarter<br>(In thousands) | Fourth<br>Quarter | Total        |
|----------------|------------------|-------------------|------------------------------------|-------------------|--------------|
| 2010           |                  | \$ 199,650        | \$ 4,574                           | \$ 4,574          | \$ 208,798   |
| 2011           | \$ 4,252         | 234,164           | 4,209                              | 4,209             | 246,834      |
| 2012           | 4,209            | 4,209             | 4,167                              | 4,167             | 16,752       |
| 2013           | 4,167            | 479,661           | 2,937                              | 2,937             | 489,702      |
| 2014           | 302,743          | 2,937             | 2,907                              | 2,907             | 311,494      |
| 2015           | 2,907            | 1,154,761         | 302,172                            |                   | 1,459,840    |
| Thereafter (1) |                  |                   |                                    |                   | 13,474       |
| Total          |                  |                   |                                    |                   | \$ 2,746,894 |

(1) Represents cumulative maturities for years subsequent to March 31, 2015.

We continue to assess our capital structure, and evaluate the merits of redeploying available cash to reduce existing debt or repurchase shares. During June 2009, we paid approximately \$203.2 million to purchase \$99.8 million of our outstanding 6 1/2% Notes and \$99.9 million of its 6 1/4% Notes in a cash tender offer. The cash paid includes \$8.8 million in fees paid for consents to certain amendments to the restricted payments covenants and certain related definitions in each of the indentures under which these notes were issued. The amendments permit us greater flexibility to purchase or make other payments in respect of our equity securities and debt that is subordinated to each of the notes and to make other restricted payments under each of the indentures. On July 31, 2009, we paid \$195.0 million to redeem the 0% Convertible Junior Subordinated Notes upon their maturity. The next significant debt maturity is the 1.00% Convertible Subordinated Notes due August 2010 for an amount of \$200.0 million.

Liquidity is affected by many factors, some of which are based on normal ongoing operations of our business and some of which arise from fluctuations related to global economics and markets. Cash balances are generated and held in many locations throughout the world. Local government regulations may restrict our ability to move cash balances to meet cash needs under certain circumstances. We do not currently expect such regulations and restrictions to impact our ability to pay vendors and conduct operations throughout our global organization. We believe that our existing cash balances, together with anticipated cash flows from operations and borrowings available under our credit facilities, will be sufficient to fund our operations through at least the next twelve months.

Future liquidity needs will depend on fluctuations in levels of our working capital, the timing of capital expenditures for new equipment, the extent to which we utilize operating leases for new facilities and equipment, the extent of cash charges associated with any future restructuring activities, timing of cash outlays associated with historical restructuring and integration activities, and levels of shipments and changes in volumes of customer orders.



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Historically, we have funded our operations from existing cash and cash equivalents, cash generated from operations, proceeds from public offerings of equity and debt securities, bank debt and lease financings. We also continuously sell a designated pool of trade receivables under asset backed securitization programs, and sell certain trade receivables, which are in addition to the trade receivables sold in connection with these securitization agreements, to certain third-party banking institutions with limited recourse. As of July 3, 2009 and March 31, 2009 we sold receivables totaling \$574.6 million and \$643.6 million, respectively, net of our participation through asset-backed security and other financing arrangements, which are not included in our Condensed Consolidated Balance Sheets. Our asset backed securitization programs include certain limits on customer default rates. Given the current macroeconomic environment, it is possible that we will experience default rates in excess of those limits, which, if not waived by the counterparty, could impair our ability to sell receivables under these arrangements in the future.

We may enter into debt and equity financings, sales of accounts receivable and lease transactions to fund acquisitions and anticipated growth. The sale or issuance of equity or convertible debt securities could result in dilution to current shareholders. Additionally, we may issue debt securities that have rights and privileges senior to those of holders of ordinary shares, and the terms of this debt could impose restrictions on operations and could increase debt service obligations. This increased indebtedness could limit the Company's flexibility as a result of debt service requirements and restrictive covenants, potentially affect our credit ratings, and may limit the company's ability to access additional capital or execute its business strategy. Any downgrades in credit ratings could adversely affect our ability to borrow by resulting in more restrictive borrowing terms.

**CONTRACTUAL OBLIGATIONS AND COMMITMENTS**

Information regarding our long-term debt payments, operating lease payments, capital lease payments and other commitments is provided in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations of our Annual Report on our Form 10-K for the fiscal year ended March 31, 2009. Aside from the foregoing, there have been no material changes in our contractual obligations since March 31, 2009.

**OFF-BALANCE SHEET ARRANGEMENTS**

We continuously sell a designated pool of trade receivables to a third-party qualified special purpose entity, which in turn sells an undivided ownership interest to an investment conduit administered by an unaffiliated financial institution. In addition to this financial institution, the Company participates in the securitization agreement as an investor in the conduit. The fair value of the Company's investment participation, together with its recourse obligation that approximates 5% of the total receivables sold, was approximately \$156.5 million and \$123.8 million as of July 3, 2009 and March 31, 2009, respectively. The increase in the Company's investment participation was attributable to an increase in receivables sold to the qualified special purpose entity during the three-month period ended July 3, 2009. Refer to Note 8, Trade Receivables Securitization of the Notes to Condensed Consolidated Financial Statements for further discussion.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There were no material changes in our exposure to market risk for changes in interest and foreign currency exchange rates for the three-month period ended July 3, 2009 as compared to the fiscal year ended March 31, 2009.

**ITEM 4. CONTROLS AND PROCEDURES****(a) Evaluation of Disclosure Controls and Procedures**

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) of the Exchange Act) as of July 3, 2009, the end of the quarterly fiscal period covered by this quarterly report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of July 3, 2009, such disclosure controls and procedures were effective in ensuring that information required to be disclosed by us in reports that we file or submit under the Securities Exchange Act of 1934, as amended, is (i) recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and (ii) accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.





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***(b) Changes in Internal Control Over Financial Reporting***

There were no changes in our internal controls over financial reporting that occurred during our first quarter of fiscal year 2010 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

We are subject to legal proceedings, claims, and litigation arising in the ordinary course of business. We defend ourselves vigorously against any such claims. Although the outcome of these matters is currently not determinable, management does not expect that the ultimate costs to resolve these matters will have a material adverse effect on our consolidated financial position, results of operations, or cash flows.

**ITEM 1A. RISK FACTORS**

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended March 31, 2009, which could materially affect our business, financial condition or future results. The risks described in our Annual Report on Form 10-K are not the only risks facing our Company. Additional risks and uncertainties not currently known to us or that we currently deem to be not material also may materially adversely affect our business, financial condition and/or operating results.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

We held an Extraordinary General Meeting of Shareholders on July 13, 2009 at 2090 Fortune Drive, San Jose, California, 95131, U.S.A. at which the following matter was acted upon:

|  |          |             |
|--|----------|-------------|
| 1. Amend certain of the Company's existing equity incentive plans to allow for a one-time stock exchange program for employees of the Company and its subsidiaries other than members of the Company's Board of Directors, its executive officers, and certain other designated employees of the Company and its subsidiaries. | For:     | 459,194,098 |
|  | Against: | 218,545,630 |
|  | Abstain: | 1,880,436   |

**ITEM 5. OTHER INFORMATION**

None.

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**ITEM 6. EXHIBITS**

| <b>Exhibit No.</b> | <b>Exhibit</b>   |
|--------------------|--|
| 10.01              | Description of Annual Incentive Bonus Plan for Fiscal 2010.  |
| 15.01              | Letter in lieu of consent of Deloitte & Touche LLP.  |
| 31.01              | Certification of Principal Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.02              | Certification of Principal Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 32.01              | Certification of Chief Executive Officer pursuant to Rule 13a-14(b) under the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*   |
| 32.02              | Certification of Chief Financial Officer pursuant to Rule 13a-14(b) under the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*   |
| 101                | The following materials from Flextronics International Ltd. s Quarterly Report on Form 10-Q for the quarter ended July 3, 2009, formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Operations, (iii) the Condensed Consolidated Statements of Cash Flows, and (iv) Notes to Condensed Consolidated Financial Statements, tagged as blocks of text. |

\* This exhibit is furnished with this Quarterly Report on Form 10-Q, is not deemed filed with the Securities and Exchange Commission, and is not incorporated by reference into any filing of Flextronics International Ltd. under the Securities Act of 1933, as amended, or the

Securities  
Exchange Act  
of 1934, as  
amended,  
whether made  
before or after  
the date hereof  
and irrespective  
of any general  
incorporation  
language  
contained in  
such filing.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**FLEXTRONICS INTERNATIONAL  
LTD.**

(Registrant)

/s/ Michael M. McNamara

Michael M. McNamara

Chief Executive Officer

(Principal Executive Officer)

Date: August 4, 2009

/s/ Paul Read

Paul Read

Chief Financial Officer

(Principal Financial Officer)

Date: August 4, 2009

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**EXHIBIT INDEX**

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Securities  
Exchange Act  
of 1934, as  
amended,  
whether made  
before or after  
the date hereof  
and irrespective  
of any general  
incorporation  
language  
contained in  
such filing.