EQUITY RESIDENTIAL Form 10-O November 05, 2015 **Table of Contents**

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-O x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended SEPTEMBER 30, 2015

OR

"TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

Commission File Number: 1-12252 (Equity Residential)

Commission File Number: 0-24920 (ERP Operating Limited Partnership)

EQUITY RESIDENTIAL ERP OPERATING LIMITED PARTNERSHIP

(Exact name of registrant as specified in its charter)

Maryland (Equity Residential) 13-3675988 (Equity Residential)

Illinois (ERP Operating Limited Partnership) 36-3894853 (ERP Operating Limited Partnership)

(State or other jurisdiction of incorporation or (I.R.S. Employer Identification No.)

organization)

Two North Riverside Plaza, Chicago, Illinois 60606 (312) 474-1300

(Address of principal executive offices) (Zip Code) (Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Equity Residential Yes x No "

ERP Operating Limited Partnership Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Equity Residential Yes x No

ERP Operating Limited Partnership Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Equity Residential:

Large accelerated filer x Accelerated filer "

Non-accelerated filer " (Do not check if a smaller reporting company)

Smaller reporting company "

ERP Operating Limited Partnership:

Large accelerated filer " Accelerated filer "

Non-accelerated filer x (Do not check if a smaller reporting company)

Smaller reporting company
...

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Equity Residential Yes." No x

ERP Operating Limited Partnership Yes." No x

The number of EQR Common Shares of Beneficial Interest, \$0.01 par value, outstanding on October 30, 2015 was 364,261,854.

Table of Contents

EXPLANATORY NOTE

This report combines the reports on Form 10-Q for the quarterly period ended September 30, 2015 of Equity Residential and ERP Operating Limited Partnership. Unless stated otherwise or the context otherwise requires, references to "EQR" mean Equity Residential, a Maryland real estate investment trust ("REIT"), and references to "ERPOP" mean ERP Operating Limited Partnership, an Illinois limited partnership. References to the "Company," "we," "us" or "our" mean collectively EQR, ERPOP and those entities/subsidiaries owned or controlled by EQR and/or ERPOP. References to the "Operating Partnership" mean collectively ERPOP and those entities/subsidiaries owned or controlled by ERPOP. The following chart illustrates the Company's and the Operating Partnership's corporate structure:

EQR is the general partner of, and as of September 30, 2015 owned an approximate 96.2% ownership interest in, ERPOP. The remaining 3.8% interest is owned by limited partners. As the sole general partner of ERPOP, EQR has exclusive control of ERPOP's day-to-day management.

The Company is structured as an umbrella partnership REIT ("UPREIT") and EQR contributes all net proceeds from its various equity offerings to ERPOP. In return for those contributions, EQR receives a number of OP Units (see definition below) in ERPOP equal to the number of Common Shares it has issued in the equity offering. Contributions of properties to the Company can be structured as tax-deferred transactions through the issuance of OP Units in ERPOP, which is one of the reasons why the Company is structured in the manner shown above. Based on the terms of ERPOP's partnership agreement, OP Units can be exchanged with Common Shares on a one-for-one basis. The Company maintains a one-for-one relationship between the OP Units of ERPOP issued to EQR and the Common Shares.

The Company believes that combining the reports on Form 10-Q of EQR and ERPOP into this single report provides the following benefits:

enhances investors' understanding of the Company and the Operating Partnership by enabling investors to view the business as a whole in the same manner as management views and operates the business;

eliminates duplicative disclosure and provides a more streamlined and readable presentation since a substantial portion of the disclosure applies to both the Company and the Operating Partnership; and

ereates time and cost efficiencies through the preparation of one combined report instead of two separate reports.

Management operates the Company and the Operating Partnership as one business. The management of EQR consists of the same members as the management of ERPOP.

The Company believes it is important to understand the few differences between EQR and ERPOP in the context of how EQR and ERPOP operate as a consolidated company. All of the Company's property ownership, development and related business operations are conducted through the Operating Partnership and EQR has no material assets or liabilities other than its investment in ERPOP. EQR's primary function is acting as the general partner of ERPOP. EQR also issues equity from time to time and guarantees certain debt of ERPOP, as disclosed in this report. EQR does not have any indebtedness as all debt is incurred by the Operating Partnership. The Operating Partnership holds substantially all of the assets of the Company, including the Company's ownership interests in its joint ventures. The Operating Partnership conducts the operations of the business and is structured as a partnership with no publicly traded equity. Except for the net proceeds from equity offerings by EQR, which are contributed to

Table of Contents

the capital of ERPOP in exchange for additional limited partnership interests in ERPOP ("OP Units") (on a one-for-one Common Share per OP Unit basis), the Operating Partnership generates all remaining capital required by the Company's business. These sources include the Operating Partnership's working capital, net cash provided by operating activities, borrowings under its revolving credit facility and/or commercial paper program, the issuance of secured and unsecured debt and equity securities and proceeds received from disposition of certain properties and joint ventures.

Shareholders' equity, partners' capital and noncontrolling interests are the main areas of difference between the consolidated financial statements of the Company and those of the Operating Partnership. The limited partners of the Operating Partnership are accounted for as partners' capital in the Operating Partnership's financial statements and as noncontrolling interests in the Company's financial statements. The noncontrolling interests in the Operating Partnership's financial statements include the interests of unaffiliated partners in various consolidated partnerships and development joint venture partners. The noncontrolling interests in the Company's financial statements include the same noncontrolling interests at the Operating Partnership level and limited partner OP Unit holders of the Operating Partnership. The differences between shareholders' equity and partners' capital result from differences in the equity issued at the Company and Operating Partnership levels.

To help investors understand the differences between the Company and the Operating Partnership, this report provides separate consolidated financial statements for the Company and the Operating Partnership; a single set of consolidated notes to such financial statements that includes separate discussions of each entity's debt, noncontrolling interests and shareholders' equity or partners' capital, as applicable; and a combined Management's Discussion and Analysis of Financial Condition and Results of Operations section that includes discrete information related to each entity.

This report also includes separate Part I, Item 4. Controls and Procedures sections and separate Exhibits 31 and 32 certifications for each of the Company and the Operating Partnership in order to establish that the requisite certifications have been made and that the Company and the Operating Partnership are compliant with Rule 13a-15 or Rule 15d-15 of the Securities Exchange Act of 1934 and 18 U.S.C. §1350.

In order to highlight the differences between the Company and the Operating Partnership, the separate sections in this report for the Company and the Operating Partnership specifically refer to the Company and the Operating Partnership. In the sections that combine disclosure of the Company and the Operating Partnership, this report refers to actions or holdings as being actions or holdings of the Company. Although the Operating Partnership is generally the entity that directly or indirectly enters into contracts and joint ventures and holds assets and debt, reference to the Company is appropriate because the Company is one business and the Company operates that business through the Operating Partnership.

As general partner with control of ERPOP, EQR consolidates ERPOP for financial reporting purposes, and EQR essentially has no assets or liabilities other than its investment in ERPOP. Therefore, the assets and liabilities of the Company and the Operating Partnership are the same on their respective financial statements. The separate discussions of the Company and the Operating Partnership in this report should be read in conjunction with each other to understand the results of the Company on a consolidated basis and how management operates the Company.

Table of Contents

TABLE OF CONTENTS

	PAGE
PART I.	
Item 1. Financial Statements of Equity Residential:	
Consolidated Balance Sheets as of September 30, 2015 and December 31, 2014	2
Consolidated Statements of Operations and Comprehensive Income for the nine months and quarters ended September 30, 2015 and 2014	3 to 4
Consolidated Statements of Cash Flows for the nine months ended September 30, 2015 and 2014	<u>5 to 7</u>
Consolidated Statement of Changes in Equity for the nine months ended September 30, 2015	8 to 9
Financial Statements of ERP Operating Limited Partnership:	
Consolidated Balance Sheets as of September 30, 2015 and December 31, 2014	<u>10</u>
Consolidated Statements of Operations and Comprehensive Income for the nine months and quarters ended September 30, 2015 and 2014	11 to 12
Consolidated Statements of Cash Flows for the nine months ended September 30, 2015 and 2014	13 to 15
Consolidated Statement of Changes in Capital for the nine months ended September 30, 2015	16 to 17
Notes to Consolidated Financial Statements of Equity Residential and ERP Operating Limited Partnership	18 to 42
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	43 to 66
Item 3. Quantitative and Qualitative Disclosures about Market Risk	<u>66</u>
Item 4. Controls and Procedures	66 to 67
PART II.	
Item 1. Legal Proceedings	<u>68</u>
Item 1A. Risk Factors	<u>68</u>
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	<u>68</u>
Item 3. Defaults Upon Senior Securities	<u>68</u>
Item 4. Mine Safety Disclosures	<u>68</u>

Item 5. Other Information	<u>68</u>
Item 6. Exhibits	<u>68</u>

Table of Contents

EQUITY RESIDENTIAL

CONSOLIDATED BALANCE SHEETS

(Amounts in thousands except for share amounts) (Unaudited)

			December 31, 2014	
ASSETS				
Investment in real estate				
Land	\$6	6,424,887	\$6,295,404	
Depreciable property	20	0,540,247	19,851,504	
Projects under development	1,	039,657	1,343,919	
Land held for development	15	54,690	184,556	
Investment in real estate	28	3,159,481	27,675,383	
Accumulated depreciation	(5	5,914,695	(5,432,805)
Investment in real estate, net	22	2,244,786	22,242,578	
Cash and cash equivalents	37	7,366	40,080	
Investments in unconsolidated entities	74	4,108	105,434	
Deposits – restricted	13	35,674	72,303	
Escrow deposits – mortgage	54	4,071	48,085	
Deferred financing costs, net	57	7,001	58,380	
Other assets	40	05,798	383,754	
Total assets	\$2	23,008,804	\$22,950,614	
LIABILITIES AND EQUITY Liabilities:				
Mortgage notes payable	\$2	4,891,529	\$5,086,515	
Notes, net			5,425,346	
Line of credit and commercial paper		•	333,000	
Accounts payable and accrued expenses		·	153,590	
Accrued interest payable		•	89,540	
Other liabilities		·	389,915	
Security deposits		•	75,633	
Distributions payable		·	188,566	
Total liabilities		·	11,742,105	
Commitments and contingencies				
Redeemable Noncontrolling Interests – Operati Equity:	ng Partnership 52	22,585	500,733	
Shareholders' equity:				
Preferred Shares of beneficial interest, \$0.01 pa	r value;			
100,000,000 shares authorized; 803,600 shares	issued and	0,180	50,000	
outstanding as of September 30, 2015 and 1,000	0,000 shares),100	30,000	
issued and outstanding as of December 31, 201	4			
Common Shares of beneficial interest, \$0.01 pa	r value;			
1,000,000,000 shares authorized; 364,140,040 s	hares issued	641	2.620	
and outstanding as of September 30, 2015 and 3	1	641	3,629	
shares issued and outstanding as of December 3				
Paid in capital		584,143	8,536,340	
	,	•	•	

Retained earnings	2,007,590	1,950,639	
Accumulated other comprehensive (loss)	(157,020	(172,152)
Total shareholders' equity	10,478,534	10,368,456	
Noncontrolling Interests:			
Operating Partnership	221,487	214,411	
Partially Owned Properties	4,643	124,909	
Total Noncontrolling Interests	226,130	339,320	
Total equity	10,704,664	10,707,776	
Total liabilities and equity	\$23,008,804	\$22,950,614	
See accompanying notes			

Table of Contents

EQUITY RESIDENTIAL CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (Amounts in thousands except per share data)

(Unaudited)

(Unaudited)								
	Nine Months 30,	Nine Months Ended September 30,			Quarter Ended Septem 30,			r
	2015		2014		2015		2014	
REVENUES								
Rental income	\$2,035,359		\$1,942,492		\$694,245		\$662,001	
Fee and asset management	6,413		7,596		2,044		2,077	
Total revenues	2,041,772		1,950,088		696,289		664,078	
EXPENSES								
Property and maintenance	364,948		361,087		122,383		120,139	
Real estate taxes and insurance	254,513		245,717		84,962		80,568	
Property management	60,887		61,080		18,925		18,407	
Fee and asset management	3,764		4,293		1,169		1,253	
Depreciation	584,862		565,772		196,059		190,469	
General and administrative	50,942		41,296		15,290		9,968	
Total expenses	1,319,916		1,279,245		438,788		420,804	
Operating income	721,856		670,843		257,501		243,274	
Interest and other income	6,906		3,213		256		576	
Other expenses	(2,839)	(7,179)	(1,139)	(4,976)
Interest:								
Expense incurred, net	(333,622)	(347,224)	(114,205)	(118,251)
Amortization of deferred financing costs	(7,734)	(8,554)	(2,607)	(2,628)
Income before income and other taxes, income (loss)								
from investments								
in unconsolidated entities, net gain (loss) on sales of	384,567		311,099		139,806		117,995	
real estate								
properties and land parcels and discontinued operations	(609	`	(1.146	`	(220	`	(260	`
Income and other tax (expense) benefit Income (loss) from investments in unconsolidated	(698)	(1,146)	(329)	(260)
entities	14,388		(10,201)	(1,041)	(1,176)
Net gain on sales of real estate properties	295,692		128,544		66,939		113,641	
Net (loss) gain on sales of land parcels)	1,846		_		1,052	
Income from continuing operations	693,948		430,142		205,375		231,252	
Discontinued operations, net	350		1,500		81		(62)
Net income	694,298		431,642		205,456		231,190	
Net (income) attributable to Noncontrolling Interests:	(26.101	`	(16.272	`	(7.770	`	(0.720	`
Operating Partnership	(26,191)	(,)	(7,778)	(8,738)
Partially Owned Properties Net income attributable to controlling interests	(2,473 665,634)	(1,800 413,569)	(986 196,692)	(708 221,744)
Preferred distributions	(2,557)	(3,109)	(833)	(1,037)
Premium on redemption of Preferred Shares	(2,789)	(3,109	,		,	(1,037	,
Net income available to Common Shares	\$660,288	,			<u>\$195,859</u>		<u>\$220,707</u>	
1.11 m. one a tanade to common onares	Ψ 000 ,2 00		Ψ 110,100		ψ175,057		\$ 0,707	

Earnings per share – basic: Income from continuing operations available to Common Shares	\$1.82	\$1.13	\$0.54	\$0.61
Net income available to Common Shares	\$1.82	\$1.14	\$0.54	\$0.61
Weighted average Common Shares outstanding	363,386	360,900	363,579	361,409
Earnings per share – diluted: Income from continuing operations available to Common Shares	\$1.80	\$1.13	\$0.53	\$0.61
Net income available to Common Shares	\$1.80	\$1.13	\$0.53	\$0.61
Weighted average Common Shares outstanding	380,423	377,228	380,663	377,954
Distributions declared per Common Share outstanding	\$1.6575	\$1.50	\$0.5525	\$0.50

See accompanying notes

3

Table of Contents

EQUITY RESIDENTIAL

CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (Continued)

(Amounts in thousands except per share data)

(Unaudited)

	Nine Months Ended September		Quarter Ended Septem			r		
	30,		30,					
	2015		2014		2015		2014	
Comprehensive income:								
Net income	\$694,298		\$431,642		\$205,456		\$231,190	
Other comprehensive income (loss):								
Other comprehensive income (loss) – derivative								
instruments:								
Unrealized holding gains (losses) arising during the	1,796		(21,784	`	1,908		97	
period	1,790		(21,764)	1,908		91	
Losses reclassified into earnings from other	13,647		12,606		4,736		4,271	
comprehensive income	13,047		12,000		4,730		4,2/1	
Other comprehensive (loss) income – foreign currency:								
Currency translation adjustments arising during the	(311	`	(466	`	191		(2,184	`
period	(311	,	(400	,	191		(2,104	,
Other comprehensive income (loss)	15,132		(9,644)	6,835		2,184	
Comprehensive income	709,430		421,998		212,291		233,374	
Comprehensive (income) attributable to Noncontrolling	(29,244	`	(17,705	`	(9,025	`	(9,530	`
Interests	(29,244)	(17,703)	(9,023)	(9,330)
Comprehensive income attributable to controlling	\$680,186		\$404,293		\$203,266		\$223,844	
interests	Φ000,180		\$404,293		\$203,200		\$443,844	

See accompanying notes

1

Table of Contents

EQUITY RESIDENTIAL

CONSOLIDATED STATEMENTS OF CASH FLOWS

(Amounts in thousands)

(Unaudited)

(Unaudited)			
	Nine Months Ended September 30		
	2015	2014	
CASH FLOWS FROM OPERATING ACTIVITIES:	+	*	
Net income	\$694,298	\$431,642	
Adjustments to reconcile net income to net cash provided by operating			
activities:			
Depreciation	584,862	565,772	
Amortization of deferred financing costs	7,734	8,554	
Amortization of above/below market leases	2,534	2,376	
Amortization of discounts and premiums on debt		(8,750)
Amortization of deferred settlements on derivative instruments	13,483	12,205	
Write-off of pursuit costs	2,322	2,067	
(Income) loss from investments in unconsolidated entities		10,201	
Distributions from unconsolidated entities – return on capital	3,564	4,557	
Net (gain) on sale of investment securities	(387) (57)
Net (gain) on sales of real estate properties	(295,692) (128,544)
Net loss (gain) on sales of land parcels	1	(1,846)
Net (gain) on sales of discontinued operations	_	(223)
Realized/unrealized loss (gain) on derivative instruments	3,055	(66)
Compensation paid with Company Common Shares	29,269	24,647	
Changes in assets and liabilities:			
(Increase) in deposits – restricted) (2,223)
Decrease in mortgage deposits	756	1,638	
(Increase) decrease in other assets	(25,428	3,854	
Increase in accounts payable and accrued expenses	63,385	76,331	
(Decrease) increase in accrued interest payable	(3,457	8,163	
Increase (decrease) in other liabilities	5,120	(173)
Increase in security deposits	1,301	4,146	
Net cash provided by operating activities	1,063,346	1,014,271	
CASH FLOWS FROM INVESTING ACTIVITIES:			
Investment in real estate – acquisitions	(159,575	(404 659	`
*) (404,658) (380,691)
Investment in real estate – development/other)
Capital expenditures to real estate		(133,181)
Non-real estate capital additions	(2,384) (2,446)
Interest capitalized for real estate and unconsolidated entities under development	(45,850	(38,140)
Proceeds from disposition of real estate, net	457,499	224,538	
Investments in unconsolidated entities) (14,568	`
Distributions from unconsolidated entities – return of capital	45,245	77,042)
Proceeds from sale of investment securities	387	77,042 57	
	307	31	
(Increase) decrease in deposits on real estate acquisitions and investments,	(62,433	20,845	
net (Increase) decrease in mortgage deposits	(407	560	
	(407	, 500	
Net cash (used for) investing activities			