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OHI Asset (GA) Cordele, LLC  
Form POSASR  
March 28, 2017

AS FILED WITH THE SECURITIES AND EXCHANGE COMMISSION ON MARCH 28, 2017

REGISTRATION NO. 333-208710

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Post-Effective Amendment No. 2

to

FORM S-3

REGISTRATION STATEMENT UNDER THE SECURITIES ACT OF 1933

OMEGA HEALTHCARE INVESTORS, INC.

and the Additional Subsidiary Guarantor Registrants

(See Table of Additional Registrants Below)  
(Exact name of registrant as specified in its charter)

**Maryland**

*(State or other jurisdiction of incorporation or organization)*

**38-3041398**

*(IRS Employer Identification Number)*

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303 International Circle, Suite 200  
Hunt Valley, Maryland 21030  
(410) 427-1700

(Address, including zip code and telephone number, including area code,  
of registrant's principal executive offices)

C. Taylor Pickett  
Chief Executive Officer  
Omega Healthcare Investors, Inc.  
303 International Circle, Suite 200  
Hunt Valley, Maryland 21030  
(410) 427-1700

(Name, address, including zip code, and telephone number,  
including area code, of agent for service)

Copies of communications to:

Eliot Robinson  
Terrence Childers  
Bryan Cave LLP  
One Atlantic Center, Fourteenth Floor  
West Peachtree Street, NW  
Atlanta, Georgia 30309-3488  
(404) 572-6600

Approximate date of commencement of proposed sale to the public: From time to time after this registration statement becomes effective.

If the only securities being registered on this Form are being offered pursuant to dividend or interest reinvestment plans, please check the following box.

If any of the securities being registered on this Form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act of 1933, other than securities offered only in connection with dividend or interest

reinvestment plans, check the following box.  S

If this Form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, please check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.  £

If this Form is a post-effective amendment filed pursuant to Section 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.  £

If this Form is a registration statement pursuant to General Instruction I.D. or a post-effective amendment thereto that shall become effective upon filing with the Commission pursuant to Rule 462(e) under the Securities Act, check the following box.  S

If this Form is a post-effective amendment to a registration statement filed pursuant to General Instruction I.D. filed to register additional securities or additional classes of securities pursuant to Rule 413(b) under the Securities Act, check the following box.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one:)

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

CALCULATION OF REGISTRATION FEE

Title of Each Class of Securities to Be Registered	Amount to be registered (1)	Proposed maximum offering price per unit(1)	Proposed maximum offering price(1)	Amount of registration fee(2)
Debt Securities	-	-	-	-

Guarantees of Debt Securities (3)                    –                    –                    –                    –

(1) An indeterminate number or principal amount of securities of each identified class is being registered as may from time to time be issued at indeterminate prices.

(2) In accordance with Rules 456(b) and 457(r) under the Securities Act, the registrant is deferring payment of the entire registration fee.

The co-registrants listed in the table below, or any of them, may fully and unconditionally guarantee any series of (3) debt securities registered hereunder. Pursuant to Rule 457(n) under the Securities Act, no separate registration fee is payable with respect to the Guarantees.

**TABLE OF ADDITIONAL REGISTRANTS****(as Guarantors of the Debt Securities)**

<b>Exact name of registrant as specified in its charter (1)</b>	<b>State or other jurisdiction of incorporation or organization</b>	<b>Primary Standard Industrial Classification Code No.</b>	<b>I.R.S. Employer Identification No.</b>
11900 East Artesia Boulevard, LLC	California	6798	90-0266391
1200 Ely Street Holdings Co. LLC	Michigan	6798	26-3524594
13922 Cerise Avenue, LLC	California	6798	71-0976970
1628 B Street, LLC	California	6798	30-0482286
2400 Parkside Drive, LLC	California	6798	30-0482288
2425 Teller Avenue, LLC	Colorado	6798	20-5672217
245 East Wilshire Avenue, LLC	California	6798	90-0266386
3232 Artesia Real Estate, LLC	California	6798	65-1232714
3806 Clayton Road, LLC	California	6798	90-0266403
42235 County Road Holdings Co. LLC	Michigan	6798	83-0500167
446 Sycamore Road, L.L.C.	Delaware	6798	32-0380782
48 High Point Road, LLC	Maryland	6798	27-2498824
523 Hayes Lane, LLC	California	6798	45-1777721
637 East Romie Lane, LLC	California	6798	90-0266404
Alamogordo Aviv, L.L.C.	New Mexico	6798	27-0123540
Albany Street Property, L.L.C.	Delaware	6798	61-1754256
Arizona Lessor - Infinia, LLC	Maryland	6798	32-0008074
Arkansas Aviv, L.L.C.	Delaware	6798	30-0509615
Arma Yates, L.L.C.	Delaware	6798	27-3971035
Avery Street Property, L.L.C	Delaware	6798	36-4775490
Aviv Asset Management, L.L.C.	Delaware	6798	30-0305067
Aviv Financing I, L.L.C.	Delaware	6798	11-3747125
Aviv Financing II, L.L.C.	Delaware	6798	36-4597042
Aviv Financing III, L.L.C.	Delaware	6798	36-4641210
Aviv Financing IV, L.L.C.	Delaware	6798	27-0836481
Aviv Financing V, L.L.C.	Delaware	6798	27-0836548
Aviv Foothills, L.L.C.	Delaware	6798	36-4572035
Aviv Healthcare Properties Operating Partnership I, L.P.	Delaware	6798	11-3747120
Aviv Liberty, L.L.C.	Delaware	6798	36-4572034
Avon Ohio, L.L.C.	Delaware	6798	36-4601433
Bala Cynwyd Real Estate, LP	Pennsylvania	6798	27-1726563
Bayside Colorado Healthcare Associates, LLC	Colorado	6798	38-3517837
Bayside Street II, LLC	Delaware	6798	38-3519969
Bayside Street, LLC	Maryland	6798	38-3160026
Belleville Illinois, L.L.C.	Delaware	6798	32-0188341
Bellingham II Associates, L.L.C.	Delaware	6798	11-3747130

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Bethel ALF Property, L.L.C.	Delaware	6798	36-4759871
BHG Aviv, L.L.C.	Delaware	6798	36-4601432
Biglerville Road, L.L.C.	Delaware	6798	35-2410897
Bonham Texas, L.L.C.	Delaware	6798	30-0358809
Bradenton ALF Property, L.L.C.	Delaware	6798	45-4444919
Burton NH Property, L.L.C.	Delaware	6798	11-3714506
California Aviv Two, L.L.C.	Delaware	6798	26-4117080
California Aviv, L.L.C.	Delaware	6798	38-3786697
Camas Associates, L.L.C.	Delaware	6798	36-4340182
Canton Health Care Land, LLC	Ohio	6798	20-1914579
Carnegie Gardens LLC	Delaware	6798	20-2442381
Casa/Sierra California Associates, L.L.C.	Delaware	6798	36-4572017
CFG 2115 Woodstock Place LLC	Delaware	6798	26-1123970
Champaign Williamson Franklin, L.L.C.	Delaware	6798	36-4769741
Chardon Ohio Property Holdings, L.L.C.	Delaware	6798	37-1762860
Chardon Ohio Property, L.L.C.	Delaware	6798	61-1722650

<b>Exact name of registrant as specified in its charter (1)</b>	<b>State or other jurisdiction of incorporation or organization</b>	<b>Primary Standard Industrial Classification Code No.</b>	<b>I.R.S. Employer Identification No.</b>
Chatham Aviv, L.L.C.	Delaware	6798	27-0354315
Chippewa Valley, L.L.C.	Illinois	6798	36-4065826
CHR Bartow LLC	Delaware	6798	26-3708257
CHR Boca Raton LLC	Delaware	6798	26-3709390
CHR Bradenton LLC	Delaware	6798	26-3710605
CHR Cape Coral LLC	Delaware	6798	26-3710052
CHR Fort Myers LLC	Delaware	6798	26-3710399
CHR Fort Walton Beach LLC	Delaware	6798	26-3708663
CHR Lake Wales LLC	Delaware	6798	26-3708893
CHR Lakeland LLC	Delaware	6798	26-3708735
CHR Pompano Beach Broward LLC	Delaware	6798	26-3710220
CHR Pompano Beach LLC	Delaware	6798	26-3709856
CHR Sanford LLC	Delaware	6798	26-3709701
CHR Spring Hill LLC	Delaware	6798	26-3709633
CHR St. Pete Bay LLC	Delaware	6798	26-3709236
CHR St. Pete Egret LLC	Delaware	6798	26-3708588
CHR Tampa Carrollwood LLC	Delaware	6798	26-3709502
CHR Tampa LLC	Delaware	6798	26-3710161
CHR Tarpon Springs LLC	Delaware	6798	26-3708823
CHR Titusville LLC	Delaware	6798	26-3709919
Clarkston Care, L.L.C.	Delaware	6798	76-0802028
Clayton Associates, L.L.C.	New Mexico	6798	36-4572014
Colonial Gardens, LLC	Ohio	6798	26-0110549
Colonial Madison Associates, L.L.C.	Delaware	6798	38-3741678
Colorado Lessor - Conifer, LLC	Maryland	6798	32-0008069
Columbus Texas Aviv, L.L.C.	Delaware	6798	38-3735473
Columbus Western Avenue, L.L.C.	Delaware	6798	71-0960205
Colville Washington Property, L.L.C.	Delaware	6798	35-2521805
Commerce Nursing Homes, L.L.C.	Illinois	6798	36-4122632
Commerce Sterling Hart Drive, L.L.C.	Delaware	6798	27-5458991
Conroe Rigby Owen Road, L.L.C.	Delaware	6798	27-5458820
CR Aviv, L.L.C.	Delaware	6798	20-5354773
Crete Plus Five Property, L.L.C.	Delaware	6798	30-0855110
Crooked River Road, L.L.C.	Delaware	6798	27-5081057
CSE Albany LLC	Delaware	6798	20-5885886
CSE Amarillo LLC	Delaware	6798	20-5862752
CSE Arden L.P.	Delaware	6798	20-5888680
CSE Augusta LLC	Delaware	6798	20-5885921
CSE Bedford LLC	Delaware	6798	20-5886082
CSE Blountville LLC	Delaware	6798	20-8295288
CSE Bolivar LLC	Delaware	6798	20-8295024
CSE Cambridge LLC	Delaware	6798	20-5886976
CSE Cambridge Realty LLC	Delaware	6798	20-5959318

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CSE Camden LLC	Delaware	6798	20-8295066
CSE Canton LLC	Delaware	6798	20-5887312
CSE Casablanca Holdings II LLC	Delaware	6798	26-0595183
CSE Casablanca Holdings LLC	Delaware	6798	20-8724466
CSE Cedar Rapids LLC	Delaware	6798	20-5884941
CSE Centennial Village, LP	Delaware	6798	20-6974959
CSE Chelmsford LLC	Delaware	6798	20-5920451
CSE Chesterton LLC	Delaware	6798	20-5885195
CSE Claremont LLC	Delaware	6798	20-5883891
CSE Corpus North LLC	Delaware	6798	20-5186415
CSE Denver Iliff LLC	Delaware	6798	20-8037772
CSE Denver LLC	Delaware	6798	20-5884311



**Exact name of registrant as specified in its charter (1)**

CSE Douglas LLC  
CSE Elkton LLC  
CSE Elkton Realty LLC  
CSE Fairhaven LLC  
CSE Fort Wayne LLC  
CSE Frankston LLC  
CSE Georgetown LLC  
CSE Green Bay LLC

pay-for-performance approach to executive compensation. This approach aligns with the company's strategy and is designed to motivate and reward our leaders for long-term performance and enhanced company value. Our 2018 program design and pay levels were significantly different from those of 2017. The 2017 design was based on programs specific to the period the company was in Chapter 11 through Emergence. In addition, during the 2018 annual meeting vote, we engaged with and listened to our investors. We believe that our 2018 executive compensation program is aligned with the company's strategic objectives and was aligned with stockholder interests and the feedback provided during the engagement process.

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The 2018 executive compensation program for our named executive officers ( Named Executive Officers ) is described in the following table:

Key 2018 Executive Compensation Elements			
<i>Pay Element</i>	<i>Performance Metric(s)<sup>1</sup></i>	<i>Weight</i>	<i>Description and Performance</i>
<b>Base Salary</b>	Fixed cash compensation		Attracts and retains high performing executives by providing competitive base pay; reviewed annually for adjustment
<b>Short-Term Incentive Program ( STIP )</b>	Free Cash Flow STIP <sup>a</sup> per Share	40%	Based on achievement of performance goals, our STIP cash awards equal 40% of target. However, the CEO received a 20% reduction from the Compensation Committee and the Special Committee (as approved, a reduction in the executive leadership team's NEOs, to reflect the impact of the Goonyella Mine fire in 2017. A discretionary reduction of 20% was applied, equal to 129% of target.
	Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization ( Adjusted EBITDA STIP <sup>b</sup> )	40%	

		Safety		The CEO also recomm
		Global Total Recordable Incident Frequency Rate ( TRIFR )	10%	Compensation Commi Committee approved, a 50% in the 2018 STIP and the President Aust line operating responsi Goonyella operations. these two executives w
		Safety: A Way of Life Management System ( SAWOL MS )	10%	
<b>Long-Term Incentive Program ( LTIP )</b>	<b>Performance Share Units (60%)</b>	3-Year Average Return on Invested Capital ( ROIC )	80%	Long-term incentive ec earned based on perfor 2018-2020 financial, e market-based goals
		3-Year Average Environmental Reclamation	20%	Performance achievem 2018 performance shar not be determined unti full three-year perform (2018-2020)
		3-Year Relative Total Shareholder Return ( RTSR )	+/- 25% (Modifier)	



Long-term incentive earned over time

Restricted stock units (vested ratably over a three-year period)

<sup>1</sup> The performance metrics applicable to NEO awards are explained below under Compensation

<sup>2</sup> Free Cash Flow STIP is not a recognized term under GAAP. This measure is defined and recorded in *Appendix B*.

<sup>3</sup> Adjusted EBITDA STIP is not a recognized term under GAAP. This measure is defined and recorded in *Appendix B*.

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**BOARD RESPONSIVENESS TO STOCKHOLDERS    HOW WE ENGAGED IN RESPON**

**Stockholder Outreach**

Peabody engaged in open and constructive dialogue with its stockholders throughout 2018 and in 2019, we reached out to 24 institutional stockholders, representing about 87% of total shares outstanding and solicited feedback on the company's compensation programs and other governance matters.

**Meetings with Board Members and Senior Management**

Members of management directly engaged with 9 institutional stockholders, representing about 60% of total shares outstanding, to articulate our compensation philosophy and solicit feedback on our compensation programs. Compensation Committee members participated in 8 of these meetings, representing 58% of our total shares outstanding.

**Matters Discussed**

In addition to Say-on-Pay matters, members of the Peabody team discussed the company's strategy, the company's fundamental drivers of the long-term success of the business; the company's holistic approach to risk management and operations; and sustainability.

**Outcomes**

After considering input from stockholders received through an extensive engagement effort, we determined that the 2019 program is properly aligned with stockholder feedback and addresses the concerns raised regarding the 2017 program. Changes to the 2019 program included aligning the STIP more closely with the achievement of strategic priorities, and both reducing the number of awards granted and making the majority of the LTIP awards performance-based rather than time-based (rather than 100% time-based). In addition to extensive stockholder engagement, we sought the advice of the Compensation Committee and other external advisors.

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The Compensation Committee believes that the 2018 executive compensation program and pay levels expressed by our stockholders and are consistent with our overall compensation objectives. As shown in the Summary Compensation Table values for our CEO and the other NEOs (on average) reflect a significant increase over the prior year.

**SUMMARY OF CERTAIN EXECUTIVE COMPENSATION PRACTICES**

The table below highlights our current executive compensation practices, including practices we believe they drive performance, and the practices we have not implemented because we do not believe they are in the best interests of our stockholders' long-term interests.

Executive Compensation Practices	
<i>What We Do</i>	<i>What We Do Not Do</i>
We <b>Do</b> have a pay-for-performance philosophy, which ties compensation to the creation of stockholder value	We <b>Don't</b> allow discounting of stock options without stockholder approval
We <b>Do</b> use multiple performance metrics for STIP and LTIP awards	We <b>Don't</b> have single trigger equity-based awards based on a change of control
We <b>Do</b> use competitive market information to inform compensation decisions	We <b>Don't</b> maintain compensation levels that encourage unreasonable risk taking
We <b>Do</b> grant a majority of the CEO's equity compensation in the form of performance-based awards	We <b>Don't</b> have employment contracts with change of control provisions

We **Do** use an independent compensation consultant

We **Don't** have excessive

We **Do** have reasonable severance and change in control protections that require involuntary termination

We **Don't** have transferable

We **Do** have a clawback policy

We **Do** have policies prohibiting hedging/pledging of the company's stock

We **Do** have robust stock ownership guidelines for our NEOs

## **QUESTIONS AND ANSWERS**

Please see the Questions and Answers section in Appendix A beginning on page 72 for important information regarding the 2019 Annual Meeting, the proposals and voting. Additional questions may be directed to Peabody Energy Corporation, Peabody Plaza, 701 Market Street, St. Louis, Missouri 63101 or by

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**PROPOSAL 1 ELECTION OF DIRECTORS**

The Board has nominated Andrea E. Bertone, Nicholas J. Chirekos, Stephen E. Gorman, Glenn I. S. Madden, Bob Malone, Kenneth W. Moore, Michael W. Sutherlin and Shaun A. Usmar for election for a term of one year or until his or her successor is duly elected and qualified. Each nominee is currently serving on the Board and has consented to serve for the new term. Should any of them become unavailable for election, your proxy holder may elect another person, if any, as the Board may recommend.

**Overview of Director Election Process**

Pursuant to the Amended and Restated Bylaws ( " bylaws " ), the Board shall consist of at least three directors. The number of directors may be fixed from time to time by a resolution adopted by the Board or by the stockholders. At present, there are three directors. Directors need not be stockholders but are subject to certain share ownership requirements as described in the bylaws.

Each director to be elected by stockholders shall be elected by the vote of a majority of the stockholders. If the number of nominees exceeds the number of directors to be elected, the directors shall be elected by a plurality vote. Directors may be removed, with or without cause, by a majority vote of the stockholders voting in the election of directors.

All directors will be in one class and serve for a term ending at the annual meeting following the meeting at which the director was elected. Our current class of directors is subject to reelection at our 2019 Annual Meeting.

**The Board recommends that you vote FOR the director nominees named below.**

Director Nominees

<p><b>Andrea E. Bertone</b></p> <p>Director since 2019</p> <p>Age 57</p> <p>Committees:</p> <p>Audit</p> <p>Health, Safety, Security &amp; Environmental</p>	<p>Andrea E. Bertone, 57, served as President of Duke Energy South America ( " Duke Energy South America " ), a subsidiary of Duke Energy Corporation, from 2009 until her retirement in 2016. Prior to 2009, as President of Duke Energy, she served as Associate General Counsel of Duke Energy from 2003-2009 and as Assistant General Counsel of Duke Energy Trading/Marketing and Duke Energy Merchant Energy from 2000-2003. She also served as a director of Duke Energy International from 2008 until 2016. From 1984 to 2000, she held various legal roles in both South America and the United States. Her legal experience includes include Yamana Gold Inc. and DMC Global Inc. She holds a Juris Doctor in Laws, International and Comparative Law from the University of South Carolina and a Bachelor of Law from the University of South Carolina. She also completed a finance program for senior executives.</p>
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Ms. Bertone's qualifications to serve on our Board, her leadership experience in the energy sector in the United States and her international experience.

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**Nicholas J. Chirekos**

Director since 2017

Age 60

Committees:

Audit

Nominating & Corporate Governance

Nicholas J. Chirekos, 60, served in various investment banking roles at Morgan Securities Inc. from 1987 until his retirement in 2016. Prior to that, he served as the Global Head of Investment Banking. Chirekos serves on the Reiman School of Finance at the University of Denver's Daniels College of Business and is a member of the board of directors of The Mineral Information Institute. He earned a Master of Science from the University of Denver and a Master of Business Administration from New York University.

Mr. Chirekos brings to our Board financial expertise and investment banking experience in investment banking roles, including in the mining sector, encompassing both North American and international companies with global operations. He also has extensive experience in mergers and acquisitions experience and capital markets experience.

**Stephen E. Gorman**

Director since 2017

Age 63

Committees:

Compensation

Executive

Health, Safety, Security & Environmental (Chair)

Stephen E. Gorman, 63, has served as Chief Executive Officer of Border States Corporation since August 2018. Prior to that, he served as Chief Executive Officer of Borden Dairy Company from 2014 until his retirement in July 2017. Prior to joining Border States, Mr. Gorman served as Chief Executive Officer of Delta Air Lines, Inc. from 2007 to 2014, where he was also a Director. From 2003 to 2007 Mr. Gorman served as Chief Executive Officer of Greyhound Lines, Inc. Mr. Gorman also served as Vice President, Operations Support and President of Kreme Doughnuts, Inc. from 2001 to 2003. Other companies Mr. Gorman has worked for include ASP Corporation, ASP AMC Holdings, Inc., ASP Management Services, Inc. and the University of Denver. He earned a Bachelor of Science from the University of Denver and a Master of Business Administration from Bradley University.

Mr. Gorman brings to our Board extensive leadership experience as a chief executive officer of three companies and operational experience as a chief executive of several companies, including companies in the mining sector. He also has mergers and acquisitions experience as well as capital markets experience.



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<p><b>Glenn L. Kellow</b></p> <p>Director since 2015</p> <p>Age 51</p> <p>Committees:</p> <p>Executive</p>	<p>Glenn L. Kellow, 51, was named Peabody President in August 2013, President, Chief Executive Officer in January 2015, and President and Chief Executive Officer in January 2015. Mr. Kellow has a career that gives insights from the industrial customer perspectives. From 1985 to 2013, Mr. Kellow worked for Peabody Energy in the United States, Australia and South America in various executive leadership, operating and financial roles. Mr. Kellow is a member of the American Mining Association, a director and executive committee member of the American Mining Association, and the Vice Chairman of the Coal Industry Advisory Board. Mr. Kellow is a graduate of the Management Program at the University of Pennsylvania and holds a Master of Business Administration from the University of Pennsylvania and a Master of Science in Commerce from the University of Newcastle and a Master of Science from the South Dakota School of Mines and Technology.</p>
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Mr. Kellow's strong qualifications for Board service, including his energy and steel experience, combined with executive leadership experience, make him a valuable asset to the company.

<p><b>Joe W. Laymon</b></p> <p>Director since 2017</p> <p>Age 66</p> <p>Committees:</p> <p>Compensation (Chair)</p> <p>Executive</p> <p>Health, Safety, Security &amp; Environmental</p>	<p>Joe W. Laymon, 66, served as Vice President of Global Corporate Services for Chevron Corporation from 2013 to 2017. Prior to joining Chevron Corporation, Mr. Laymon worked for General Electric Company from 2000 to 2008, where he was the Vice President of Resources and later the Group Vice President, Global Labor Affairs. He also served as the Vice President of the Canada Region for Eastman Kodak Company from 1998 to 2000. Mr. Laymon's directorships include Detroit Thermal Systems, which he is a co-owner. Mr. Laymon also owns and co-owns VJ Enterprises LLC. Mr. Laymon earned a Bachelor of Science from Jackson State University and a Master of Arts in Business Administration from the University of Wisconsin.</p> <p>Mr. Laymon brings to our Board extensive leadership and international expertise from his experience as a senior executive in a number of large, global companies. Mr. Laymon's background and corporate governance, legal and regulatory</p>
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**Teresa S. Madden**

Director since 2017

Age 63

Committees:

Audit (Chair)

Executive

Health, Safety, Security & Environmental

Teresa S. Madden, 63, retired from Xcel Energy company serving both electric and natural gas companies. She was employed from 2003 and served most recently as President and Chief Financial Officer from 2011 to 2015. She was the Controller at Rogue Wave Software from 2008 to 2011 and was the Controller and Manager at Xcel. She also holds a Residence at the University of Colorado's Global Campus during the 2016-2017 school year. Other directorships include the Public Education & Business Coalition. She holds a Bachelor's from Colorado State University and a Master of Business Administration from Regis University.

Ms. Madden's qualifications to serve on our Board include her senior financial management positions, most recently in the energy sector, and her advanced degree in business administration and experience with restructurings, mergers and acquisitions.

**Bob Malone**

Director since 2009

Age 67

Chair of the Board of Directors

Committees:

Executive (Chair)

Bob Malone, 67, was elected Executive Chairman of the Board and Executive Officer of First Sonora Bancshares, Inc. in October 2014. He also serves as Chief Executive Officer of the First National Bank of Sonora, Inc. held since October 2009. He is a retired Executive Officer of the largest producer of oil and natural gas and the largest producer in the United States. He served in that position from 2006 to 2009. He previously served as Chief Executive Officer of First National Bank from 2000 to 2006, as Regional President Western United States from 2000 to 2002 and as President, Chief Executive Officer, Alyeska Pipeline Service Company from 1998 to 2000. His previous directorships include Halliburton Company, Baker Hughes Company, Teledyne Corporation. Mr. Malone holds a Bachelor's degree in Engineering from The University of Texas at El Paso and a Master of Business Management from Massachusetts Institute of Technology.

Mr. Malone's qualifications to serve on the Board, his leadership experience, his expertise in the energy industry, his compliance, his restructuring experience and his experience on other public company boards.

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**Kenneth W. Moore**

Director since 2017

Age 49

Kenneth W. Moore, 49, has served as President of OHI Asset (GA) Cordele, LLC since 2016. Before that, he was Managing Director of a private equity and infrastructure investment firm from 2015. From 2000 to 2004 he served as a Vice President of a private equity firm. Other directorships include Chaparral Energy, LLC, and the OHI Asset (GA) Cordele, LLC Foundation. Mr. Moore has also served as a senior advisor to OHI Asset (GA) Cordele, LLC Partners, a New York based private equity firm. Mr. Moore has a Bachelor of Arts from Tufts University and a Master of Science from Cornell University.

Committees:

Audit

Nominating & Corporate  
Governance

Mr. Moore brings to the Board significant capital markets and management experience as well as expertise in financial reporting, expertise and mergers and acquisitions experience.

**Michael W. Sutherlin**

Director since 2014

Age 72

Michael W. Sutherlin, 72, served as the President and Chief Executive Officer of Joy Global Inc. ( Joy ), a mining equipment manufacturer, from 2006 to 2013. From 2003 to 2006, he served as President of Joy and as President and Chief Operating Officer of Joy Global Machinery. Prior to joining Joy, Mr. Sutherlin served as Chief Operating Officer of Varco International, Inc. Mr. Sutherlin is a member of the Board of directors of Schnitzer Steel Industries, Inc. Mr. Sutherlin has a Bachelor of Business Administration from University of Tennessee and a Master of Business Administration in Industrial Management from the University of Tennessee.

Committees:

Compensation

Executive

Nominating & Corporate  
Governance (Chair)

Mr. Sutherlin's qualifications to serve on the Board include his extensive manufacturing and mining sectors, core international business experience, restructuring and mergers and acquisitions experience.





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**Shaun A. Usmar**

Director since 2017

Age 49

**Committees:**

Nominating & Corporate  
Governance

Health, Safety, Security &  
Environmental

Shaun A. Usmar, 49, founded Triple Flag Mining in April 2016 and serves as its Chief Executive Officer. Prior to Triple Flag, Mr. Usmar served as Senior Executive Vice President and Officer of Barrick Gold Corporation, from 2014 to 2016, to restructure the company. He joined Xstrata plc in 2011 as a member of the leadership team that grew the company into a leading diversified miners at the time of its acquisition by Xstrata. At Xstrata, his roles included co-head of Business Development, Xstrata's global Ferro-Alloys business in South Africa, and Xstrata's global Nickel business in Canada. Prior to Xstrata, Mr. Usmar worked at Billiton in Corporate Finance in London, and at ArcelorMittal in operations in the steel and aluminum industries. Mr. Usmar also served on the Ontario Advisory board of TSCA since 2010. Mr. Usmar holds a BSc in Metallurgy from the University of Witwatersrand in South Africa and a Kellogg Graduate School of Management at Northwestern University in Evanston, Illinois, both with distinction.

Mr. Usmar brings to the Board extensive leadership experience as an officer at several companies, restructuring and turnaround experience, and experience in the mining sector. Mr. Usmar also has commercial expertise and international experience.

**Director Selection and Evaluation Process**

***Current Board***

Our current Board consists of our President and CEO, Glenn L. Kellow, and nine independent directors: Andrea E. Bertone, Nicholas J. Chirekos, Stephen E. Gorman, Joe W. Laymon, Teresa S. Maddeley, Sutherland Sutherland and Shaun A. Usmar. All of our current Board members other than Ms. Bertone (who was elected on February 21, 2019) were elected to serve for a one-year term at our 2018 Annual Meeting of Stockholders (the "2018 Meeting") and were initially appointed on April 3, 2017 when the company successfully emerged from Chapter 11 (the "Emergence").

***Overview of Director Nominating Process***

The Board believes one of its primary goals is to advise management on strategy and to monitor management's performance. The Board believes the best way to accomplish this goal is by choosing directors who possess a diversity of backgrounds and skills that are particularly relevant and helpful to us. As such, current Board members and director nominees

and experience in the coal industry, related energy industries and other important areas, including accounting, operations, environmental affairs, international affairs, governmental affairs and administrative governance, board service and executive management. When evaluating potential members, the Board seeks candidates who possess high ethical standards and a combination of skills and experience which are appropriate to meet its objectives. The Board believes all candidates should be committed to creating value by serving our best interests and the best interests of our stockholders.

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The Nominating and Corporate Governance Committee is responsible for identifying, evaluating candidates for election to the Board. The Nominating and Corporate Governance Committee will consider candidates submitted by stockholders in accordance with the process outlined below.

Any stockholder wishing to submit a candidate for consideration should send the following information to the Nominating and Corporate Governance Committee, Peabody Energy Corporation, Peabody Plaza, 701 Market Street, St. Louis, Missouri 63101:

Stockholder's name, number of shares owned, length of period held and proof of ownership;

Candidate's name, age and address;

A detailed resume describing, among other things, the candidate's educational background, professional history and material outside commitments (e.g., memberships on other boards and committees, etc.);

A supporting statement which describes the candidate's reasons for seeking election to the Board and the candidate's ability to satisfy the director qualifications criteria described above;

A description of any arrangements or understandings between the stockholder and the candidate;

A signed statement from the candidate confirming his/her willingness to serve on the Board.

Stockholders may submit potential director candidates at any time in accordance with these procedures. The Nominating and Corporate Governance Committee will consider such candidates if a vacancy arises or if the Board determines that the addition of a new member to the Board is in the best interests of the Company, and at such other times as the Nominating and Corporate Governance Committee determines. We recently modified our bylaws to implement proxy access, a means for stockholders to include potential candidates in our proxy materials for annual meetings of stockholders. Separate procedures apply for the nomination of a director candidate at the 2020 Annual Meeting. Those procedures are described below under the heading "Proposals and Director Nominations."

Under its charter, the Nominating and Corporate Governance Committee must review with the Board the qualifications, independence, skills and characteristics of Board candidates, members and the Board as a whole. The selection of qualified directors is a complex and subjective process that requires consideration of many interrelated factors. The Nominating and Corporate Governance Committee believes candidates should generally meet the criteria listed below. The Nominating and Corporate Governance Committee will consider candidates for the Board, including stockholder nominees, when filling vacancies and/or expanding the Board and will evaluate candidates based on their educational background, employment history, outside commitments and other relevant factors to determine if they are potentially qualified to serve on the Board. Qualified stockholder nominees will be evaluated on the same basis as candidates from Board members or other sources.

The Nominating and Corporate Governance Committee believes that its process for selecting directors is designed to identify highly qualified, independent Board members. However, the Committee may choose, from time to time, to consider candidates who do not meet the criteria described above.

(including independent third-party search firms) after determining that such resources could enhance

***Director Qualifications***

Under its charter, the Nominating and Corporate Governance Committee reviews with the Board the qualifications, independence, skills and characteristics of Board candidates, members, and the Board's selection of directors is a complex and subjective process that requires

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consideration of many intangible factors, the Nominating and Corporate Governance Committee generally meet the following criteria:

Broad experience and a successful track record at senior policymaking levels in business, technology, accounting, law, consulting and/or administration;

The highest personal and professional ethics, integrity and values;

Commitment to representing our long-term interests and those of all our stockholders;

An inquisitive and objective perspective, strength of character and the mature judgment and decision-making;

Expertise that is useful to us and complementary to the background and experience of our other directors;

Sufficient time to devote to Board and committee activities and to enhance their knowledge of our industry.

The Board believes that all of our current directors meet these criteria. In addition, as outlined below, each director brings a diverse and unique background and set of skills to the Board, giving the Board competence and experience in a variety of areas including mining and related industries, end-user segments (energy/steel), mergers and acquisitions, human capital and organizational health, restructuring, global operations, health, safety and environmental issues, governmental affairs and administration, public policy, corporate governance, legal and regulatory matters, and financial management. We believe the Board as a whole and each of our directors individually possess the skills and experience to effectively advise management on strategy, monitor our performance and serve our best interests of our stockholders.

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The following table shows our directors' specific skills and knowledge that the Nominating and Board relied upon when determining whether to nominate the individual for election. A party's valuable skills, knowledge, or experience even though they are not indicated below.

***Diversity***

Peabody is an equal opportunity employer and, in addition, one of our core values is to offer an inclusive environment and practices support diversity of thought, perspective, sexual orientation, gender, gender identity, race, ethnicity, culture and professional experience, among others. While the Board does not have a formal policy regarding the evaluation of director candidates, the Board does believe that its members should reflect diversity in their backgrounds, experience, gender and ethnic background. These factors, together with the director qualifications, are considered by the Nominating and Corporate Governance Committee in assessing potential new

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***Board Evaluations***

The Board conducts an annual self-evaluation to determine whether it and its committees are functioning effectively. Under our charter, the Nominating and Corporate Governance Committee is responsible for developing and overseeing the process to evaluate the performance of the Board. This annual review process includes the annual evaluation of the Board members, after which the Nominating and Corporate Governance Committee reports to the Board on the performance, which is discussed by the full Board. The Board has confirmed that each committee is functioning effectively.

***Board Training and Development***

From time to time, the Board members attend ongoing training and development sessions. For example, the Board participated in an in-boardroom training event provided by the National Association of Corporate Directors.

***Director Involvement in Stockholder Engagement***

Peabody management and Board members engaged in open and constructive dialogue with our stockholders during the year ended into 2019. The Board and the Compensation Committee value these discussions and will continue to solicit feedback about our executive compensation programs and other matters.

Feedback provided by our stockholders related to executive compensation and other governance matters was discussed with the Compensation Committee and the full Board. After considering this input from stockholders, which is required under Compensation Discussion and Analysis, the Board determined the already established 2018 program designed by the Compensation Committee and in place by early 2018 was properly aligned with our compensation objectives. The Compensation Committee believes that the 2018 executive compensation program and pay levels were consistent with the feedback expressed by our stockholders (who generally supported the 2018 executive compensation program) and consistent with our overall compensation objectives.



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**ADDITIONAL INFORMATION CONCERNING THE BOARD OF DIRECTORS**

**Committee Overview**

***Committee Role and Responsibilities***

The specific roles and responsibilities of the Board’s Audit, Compensation, Nominating and Corporate Governance, Health, Safety, Security and Environmental Committees are delineated in written charters adopted by the Board. Each member of the Audit, Compensation, Nominating and Corporate Governance and Health, Safety, Security and Environmental Committees is independent in accordance with our Corporate Governance Guidelines, which apply the Independence Standards (as defined in the New York Stock Exchange (NYSE) Listed Company Guide (as defined herein)). Our Corporate Governance Guidelines and the charters of each of the Board’s committees are available on our Corporate Governance page under the Investors section of our website at: [www.peabodyenergy.com](http://www.peabodyenergy.com). Each committee is authorized to engage or consult from time to time, as appropriate, at our expense, independent counsel or other experts or advisors it deems necessary, appropriate or advisable to discharge its duties.

**Audit Committee**

<p>Committee Members</p> <p>Andrea E. Bertone</p> <p>Nicholas J. Chirekos</p> <p>Teresa S. Madden (Chair)</p> <p>Kenneth W. Moore</p> <p>-----</p> <p>Nine meetings in fiscal year 2018</p>	<p>Reviews and discusses with management and the independent registered public accounting firm the audited annual financial statements and changes in or application of accounting principles;</p> <p>Assists the Board in fulfilling its oversight responsibilities and integrity of our financial statements and financial reporting systems of internal accounting and financial controls; oversees the independent registered public accounting firm’s quality and performance of our internal audit function and independent registered public accounting firm; and (e) compliance with legal and regulatory requirements and ethics programs established by management and the Board;</p> <p>Appoints our independent registered public accounting firm to the Audit Committee;</p> <p>Pre-approves all audit engagement fees and terms of audit engagements with our independent registered public accounting firm;</p> <p>Ensures that we maintain an internal audit function and a senior internal audit team;</p> <p>Meets on a regular basis with our management, independent registered public accounting firm to review matters relating to internal controls, internal audit program, accounting practice and procedures of the external audit, the independence of</p>
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accounting firm and other matters relating to our financial

Oversees our financial reporting process and reviews our Quarterly Reports on Form 10-Q, Annual Reports to stockholders and earnings press releases;

Reviews our guidelines and policies with respect to management, and our major financial risk exposures; monitor and control such exposures;

Performs an annual review of our information technology and

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Makes regular reports on its activities to the Board

See the Audit Committee Report on page 60. All members are independent under regulations adopted by the Securities and Exchange Commission (SEC), NYSE listing standards, and the Independence Standards Board. The Board has determined that each member of the Audit Committee meets the independence requirements, guidelines, and each member, other than Ms. Berton, is an expert pursuant to the criteria prescribed by the SEC.

Compensation Committee

Committee Members

Reviews and recommends to the Board the compensation philosophy for the compensation of the executive officers and subsidiaries;

Stephen E. Gorman

Joe W. Laymon (Chair)

Annually reviews and recommends to the Special Compensation Committee objectives relevant to compensation of our CEO, initiates the CEO's performance in light of those goals and objectives. The Special Committee, determines and approves the CEO's compensation for this evaluation;

Michael W. Sutherlin

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Six meetings in fiscal year 2018

Annually reviews with the CEO the performance of executive officers; makes recommendations to the Board with respect to executive officers;

Annually reviews and approves for the NEOs (other than our CEO) base salary, short-term incentive opportunity, stock ownership requirements and, as appropriate, retirement and other post-employment benefits, change of control special supplemental benefits;

Approves short-term incentive awards for executive officers;

Oversees our short-term and long-term incentive programs;

Periodically assesses our director compensation policy, requirements and, when appropriate, recommends modifications;

Reviews the Compensation Discussion and Analysis Statement;

Oversees, in consultation with management, regular compensation matters; and

Makes regular reports on its activities to the Board

The Special Committee is comprised of the independent members responsible for decisions regarding the compensation of

See Compensation Discussion and Analysis beginning on page 36. The Compensation Committee has the sole discretion to engage any compensation consultant, legal counsel or other advisor. The Compensation Committee's evaluation of executive compensation has the authority to approve fees for any such advisor. The Compensation Committee is responsible for assessing the independence of any such advisor. Compensation Committee members are independent under NYSE Independence Standards.

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Health, Safety, Security and Environmental Committee

Committee Members	Responsible for reviewing with management our health, safety, security and environmental areas, and address such risks;
Andrea E. Bertone	
Stephen E. Gorman (Chair)	Reviews our health, safety, security and environmental performance, including processes to ensure compliance with applicable laws and regulations;
Joe W. Laymon	
Teresa S. Madden	Reviews assessments of the effectiveness of information technology, business continuity, data privacy and cyber security and performs an annual review of our information technology risk assessments;
Shaun A. Usmar	
-----	Reviews our efforts to advance our progress on environmental, social and governance matters;
Nine meetings in fiscal year 2018	Reviews and discusses with management any material environmental, safety, security and environmental laws, and management noncompliance;
	Reviews and recommends approval of the environmental disclosures required to be included in our periodic reports on Form 10-K;
	Considers and advises the Board on health, safety, security and sustainable development;
	Considers and advises the Compensation Committee on the appropriateness of incentive compensation metrics relating to health, safety, security and environmental matters;
	Reviews and discusses significant legislative, regulatory and industry trends that may affect our health, safety, security and environmental process and system, and management's response to such trends;
	Makes regular reports on its activities to the Board of Directors;
	All the members of the Health, Safety, Security and Environmental Committee are independent under NYSE listing standards and the Interchangeable Director Rule.

Nominating and Corporate Governance Committee

<p>Committee Members</p> <p>Nicholas J. Chirekos</p> <p>Kenneth W. Moore</p> <p>Michael W. Sutherlin (Chair)</p> <p>Shaun A. Usmar</p> <p>-----</p> <p>Seven meetings in fiscal year 2018</p>	<p>Responsible for corporate governance matters;</p> <p>Reviews with the Board the requisite qualifications and characteristics of Board candidates, members and the</p> <p>Initiates nominations for election as a director of</p> <p>Evaluates the performance of the Board, Board</p> <p>Identifies, evaluates and recommends qualified nominees, for election to the Board;</p> <p>Advises the Board on corporate governance poli</p> <p>Assists the Board in developing and administering performance of the Board;</p> <p>Recommends the structure, composition and res</p> <p>Assists in the preparation of the disclosure in our corporate governance practices;</p>
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Advises the Board on matters related to corporate employment, corporate contributions and lobbying);

Ensures we maintain an effective orientation, professional education and development program to supplement the

Provides review and oversight of potential conflicts of interest in transactions in which any related person had or will have a financial interest;

Reviews our policies and procedures with respect to compensation annually and recommends any changes for Board approval;

Reviews and makes recommendations to the Board and CEO, as appropriate, with respect to executive officer succession and management development;

Monitors compliance with, and advises the Board on, our policies under, our corporate compliance program and Code of Ethics;

Makes regular reports on its activities to the Board.

All the members of the Nominating and Corporate Governance Committee are independent under NYSE listing standards and the In

Executive Committee

Committee Members	Responsible for assuming Board responsibilities
Stephen E. Gorman	When the Board is not in session, the Executive Committee acts as delegated by the Board, except with respect to matters requiring stockholder approval under applicable law, including
Glenn L. Kellow	Amending our certificate of incorporation and bylaws;
Joe W. Laymon	Adopting an agreement of merger or consolidation;
Teresa S. Madden	Recommending to stockholders the sale, lease or disposition of real property and assets;
Bob Malone (Chair)	Recommending to stockholders dissolution of the corporation;
Michael W. Sutherlin	Recommending to stockholders dissolution of the corporation;
-----	dissolution;

One meeting in fiscal year 2018

Declaring a dividend;

Issuing stock;

Filling vacancies on the Board;

Appointing members of Board committees; and

Changing major lines of business.

### **Director Attendance**

The Board met 13 times in fiscal year 2018. During fiscal year 2018, each incumbent director attended the following number of meetings of the Board and the committees on which he or she served, and their average attendance was 98%.

In accordance with our Corporate Governance Guidelines, the non-management directors meet in executive sessions. During fiscal 2018, our non-management directors met in executive session six times. Our Chairman attended all six executive sessions.

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Under Board policy, each director is expected to attend our annual meetings of stockholders in person, except for absences due to illness or unavoidable conflicts. All of our then-current directors attended the 2018 Annual Meeting. All director nominees are expected to attend the 2019 Annual Meeting.

### **Board's Role in Risk Oversight**

The Board oversees an enterprise-wide approach to risk management, designed to support the achievement of our strategic objectives, including strategic objectives, to enhance long-term organizational performance and shareholder value. A part of risk management is not only understanding the risks we face, how those risks may evolve over time, and the risk management is taking to manage and mitigate those risks, but also understanding what level of risk is acceptable. Management is responsible for the day-to-day management of the risks we face, while the Board, through its committees, is responsible for the oversight of risk management.

In its risk oversight role, the Board has the responsibility to satisfy itself that the risk management processes implemented by management are adequate and functioning as designed. The Board regularly reviews reports on risk management in marketing, operations, safety performance, trading, finance and business development as well as other areas. In addition, the Board holds strategic planning sessions with management to discuss our strategies, risks, and opportunities. The full Board receives reports on our enterprise risk management initiatives on an annual basis.

While the Board is ultimately responsible for risk oversight, Board committees also have been assigned specific aspects of risk oversight. The Audit Committee assists the Board in fulfilling its oversight responsibilities with respect to risk management in the areas of financial reporting, internal controls, risk assessment and risk management. The Risk Management Committee assists the Board in fulfilling its oversight responsibilities with respect to the risks arising from our operations and programs. The Health, Safety, Security and Environmental Committee assists the Board in fulfilling its oversight responsibilities with respect to the risks associated with our health, safety, security and environmental objectives. The Nominating and Corporate Governance Committee assists the Board in fulfilling its oversight responsibilities with respect to risks associated with board organization, membership and structure, ethics and compliance, political and regulatory matters, expenditures, succession planning for our directors and executive officers, and corporate governance.

### **Board Independence**

In accordance with our Corporate Governance Guidelines, a majority of our Board must be independent under NYSE listing standards and the Exchange Act. As required by the NYSE listing standards, the Board evaluates the independence of its members at least annually, and at other appropriate times when a change in circumstances could affect the independence or effectiveness of one or more directors (such as in connection with a change in employment status or other changes). This process is administered by the Nominating and Corporate Governance Committee, which consists of members who are independent under applicable NYSE rules. After carefully considering all relevant relationships, the Nominating and Corporate Governance Committee submits its recommendations regarding independence to the full Board for its determination with respect to each director.

On February 21, 2019, the Board determined that all the current members except for Mr. Kelloway were independent. In making independence determinations, the Nominating and Corporate Governance Committee and the Board considered the circumstances, including (1) the nature of any relationships with us, (2) the significance of the relationships to our organization and the individual director, (3) whether or not the relationship is solely a business relationship between our and the other organization's businesses and does not afford the director any special benefits, and (4) banking, consulting, legal, accounting, charitable and familial relationships. For purposes of this



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deems any relationships that have expired for more than three years to be immaterial. The Board described below in Review of Related Person Transactions. The Audit Committee, Compensation Security and Environmental Committee and Nominating and Corporate Governance Committee directors.

**Board Leadership Structure**

Our bylaws and Corporate Governance Guidelines permit the roles of Chair and CEO to be filled. On May 1, 2017, the Board elected Mr. Malone to the role of non-executive Chair of the Board of Directors.

Our Board leadership structure provides for strong oversight by independent directors. The Board consists of Mr. Kellow and nine independent directors. All Board committees are chaired by and composed entirely of independent directors. Mr. Kellow is the Chair of the Executive Committee, of which Mr. Kellow is a member.

As Chair, Mr. Malone's duties are to:

- Manage the affairs of the Board;
- Preside at meetings of the Board, at executive sessions of the independent directors and at meetings of the independent directors of the Board;
- Call meetings of the Board and the independent directors of the Board;
- Organize the work of the Board, with assistance from the company's CEO and Corporate Governance Committee, to ensure the Board is provided with adequate information, including annual Board schedules and meeting agendas, to ensure the Board is provided with adequate information to consult with other directors concerning such matters;
- By standing invitation, attend meetings of those committees of the Board of which the Chair is not a member (in each case as a non-voting member);
- Facilitate effective communication among directors;
- Review and approve minutes of the meetings of the Board and stockholders;
- In conjunction with the Nominating and Corporate Governance Committee, ensure that the Board's work are effective to enable the Board to exercise oversight and due diligence;
- Promote Board effectiveness by working with the Nominating and Corporate Governance Committee on board and committee composition, Board recruitment, new director orientation, director education, director performance planning, (2) coordinate the Board evaluation process and obtain director feedback, (3) evaluate the circumstances of existing directors, determine if directors' other commitments conflict with their duties, (4) respond to requests from the CEO to sit on the boards of other organizations, and (4) formulate recommendations that best serve the interests of the company and its stockholders;
- Coordinate periodic Board review of, and input regarding, management's strategic plan;
- With the assistance of the Compensation Committee, lead the annual Board performance review and communicate the results to the CEO;
- Lead the Board's review of the succession plan for the CEO and other key executives;
- Facilitate communication between the directors and the CEO;
- Provide advice and counsel to the CEO, serve as an advisor to the CEO concerning the Board's relationship with management, and brief the CEO on issues and concerns arising from the Board's relationship with management, and brief the CEO on issues and concerns arising from the Board's relationship with management, and brief the CEO on issues and concerns arising from the Board's relationship with management;
- Facilitate the role of the Board in crisis management, where appropriate;
- If requested by the CEO or the Board, attend meetings or communicate with outside stakeholders;
- In consultation with the CEO, share the company's views on policies or corporate matters with other organizations when required.



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**Corporate Governance**

Good corporate governance is a priority at Peabody. Our key governance practices are outlined in our Corporate Governance Guidelines, committee charters, and Code of Business Conduct and Ethics. These documents can be accessed (www.peabodyenergy.com) by clicking on Investor Info and then Corporate Governance. These documents are considered part of this Proxy Statement.

The Nominating and Corporate Governance Committee is responsible for reviewing the Corporate Governance Guidelines to time and reporting and making recommendations to the Board concerning corporate governance. The Nominating and Corporate Governance Committee, with the assistance of outside experts, reviews our corporate governance practices, not only to ensure that they comply with applicable laws and NYSE listing requirements, but also to continue to reflect what the Nominating and Corporate Governance Committee believes are best practices for our interests and the best interests of our stockholders.

***Director Service on Other Public Company Boards***

As stated above, when reviewing qualifications, independence, skills and characteristics of Board candidates, the Nominating and Corporate Governance Committee examines whether such candidates or nominees have any other commitments (e.g., memberships on other boards and committees, charitable foundations, etc.) which may affect their performance as a director on the Board. Current directors are required to advise the Chair of the Board of the Nominating and Corporate Governance Committee prior to accepting an invitation to serve on another public company board.

It is the current view of the Board that no director should serve on more than four public company boards. Except in extraordinary circumstances, and only after the Board has determined that such simultaneous service is in the best interests of the company, no member of the Board shall serve simultaneously on the audit committee of more than two other public companies. For purposes of this policy, (i) service on the boards of multiple funds within a single fund complex shall be considered as one public company board, and (ii) service on multiple audit committees within a single fund complex shall be considered as one public company audit committee.

***Majority Voting and Mandatory Director Resignation Policy***

Our bylaws provide for majority voting in the election of directors. In the case of uncontested elections, a majority number of shares voted in favor of a nominee must exceed 50% of the number of votes cast with respect to any meeting of stockholders for the election of directors at which a quorum is present. Votes cast in opposition to a nominee withhold authority with respect to that nominee's election, but exclude abstentions and broker non-votes.

If a nominee is an incumbent director and does not receive a majority of the votes cast with respect to his or her election, the director is expected to promptly tender his or her resignation to the Chair of the Board following the announcement of the election results. The Nominating and Corporate Governance Committee will promptly consider the resignation submitted and will recommend to the Board whether to accept or reject the tendered resignation. In considering whether to accept or reject the resignation, the Nominating and Corporate Governance Committee will consider all factors deemed relevant. The Board will act on the Nominating and Corporate Governance Committee's recommendation no later than the next meeting of the stockholders' meeting where the election occurred. In considering the Nominating and Corporate Governance Committee's recommendation, the Board will consider the factors considered by the Nominating and Corporate Governance Committee, as well as any additional information and factors the Board deems to be relevant. Any director who tenders his or her resignation shall remain a director until the Board acts on the resignation. Corporate



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Governance Guidelines will not participate in the Nominating and Corporate Governance Committee consideration regarding whether to accept the tendered resignation.

In the case of contested elections, directors will be elected by a plurality of the votes of the shareholders voting for nominees in the election of directors at any meeting of stockholders for the election of directors present. For these purposes, a contested election is any election of directors in which the number of directors exceeds the number of directors to be elected.

***Code of Business Conduct and Ethics***

We have adopted a code of ethics, the Code of Business Conduct and Ethics which can be found on our website (www.peabodyenergy.com) by clicking on Investor Info and then Corporate Governance. This code applies to all our directors, officers and salaried employees.

***Succession Planning***

Pursuant to the Corporate Governance Guidelines, our CEO provides the Board with an annual report on succession related development recommendations. The report includes a short-term succession plan which details the CEO's authority in the event that the CEO or any other executive officer is unable to perform his or her duties.

**Director Compensation**

The 2018 compensation of non-employee directors consisted of cash compensation (annual Board fee) and equity compensation. Each of these components is described in more detail below. Any director is not entitled to any additional compensation for serving as a director. In setting director compensation, the Compensation Committee consulted with F.W. Cook, its independent compensation consultant. In addition, our 2017 Incentive Plan provides for cash and equity compensation that may be awarded to each non-employee director in any calendar year.

In July 2018, F.W. Cook conducted a competitive market review of our non-employee director compensation. As a result of this review, data was collected from the same peer group we utilized for executive compensation (as defined under Compensation Discussion and Analysis ). Based on this review, F.W. Cook presented to the Compensation Committee an analysis of and recommendations for our director compensation program. Because the review indicated that our per-director compensation is comparable to the peer group median, no changes were made to the director compensation program or stock ownership requirements for 2018.

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However, the company made the following changes effective for 2019 non-employee director compensation practices and better align the interests of our non-employee directors with those of our stockholders: (1) increased the value of the cash retainer on annual deferred stock unit grants to non-employee directors, and (2) increased the value of the cash retainer from \$20,000 to \$25,000.

The Board consists of ten directors, including our CEO and nine independent directors. Our Board compensation structure for our non-employee directors for 2018:

<b>Annual Cash Retainer</b>	\$110,000
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**Additional Committee Chair Cash Retainer**

Audit Committee Chair	\$ 20,000
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Compensation Committee Chair	\$ 15,000
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Health, Safety, Security and Environmental Committee Chair	\$ 15,000
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Nominating and Corporate Governance Committee Chair	\$ 15,000
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<b>Additional Non-Executive Chairman Cash Retainer</b>	\$150,000
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<b>Annual Equity Award Value</b>	\$130,000 (see below)
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The equity award for our non-employee directors was comprised of deferred stock units ( DSUs). The number of DSUs each non-employee director was determined by dividing \$130,000 by the closing price per share of the company on the grant date (and rounding down to the nearest whole DSU). DSUs generally vest monthly over a period of three years. Underlying shares are generally not distributed until the earlier of (1) three years after the grant date or (2) from service, if this election is made.

***Other Elements of Board Compensation***

In addition to the compensation described above, we paid travel and accommodation expenses of our non-employee directors to attend meetings and other integral corporate functions. Non-employee directors did not receive non-expense reimbursement. Non-employee directors could be accompanied by a spouse/partner when traveling on company private aircraft. Non-employee directors also had the opportunity to participate in our charitable contributions program at the same level and based on the same guidelines applicable to our full-time employees.

The following table sets forth compensation for each director (other than Mr. Kellow) who served on the Board during 2018:

**Director**



	Fees Earned or Paid in Cash (\$) <sup>(1)</sup>	Stock Awards (\$) <sup>(2)</sup>
Nicholas J. Chirekos	110,000	129,968
Stephen E. Gorman *	125,000	129,968
Joe W. Laymon *	125,000	129,968
Teresa S. Madden *	130,000	129,968
Bob Malone ^	260,000	129,968
Kenneth W. Moore	110,000	129,968
Michael W. Sutherlin *	125,000	129,968
Shaun A. Usmar	110,000	129,968

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\* Committee Chair

^ Non-Executive Chairman

(1) Fees earned include the annual retainer and any committee chair or non-executive chair fees

(2) On May 11, 2018, each non-employee director (other than Ms. Bertone, who joined the Board) received 100 DSUs at a grant date fair value of \$38.75 per share, as indicated in this column. As of December 31, 2018, non-employee directors had 8,348 stock awards outstanding. No options were held by directors.

(3) All Other Compensation for Mr. Chirekos, Ms. Madden, Mr. Malone and Mr. Moore consists of contributions to our matching gifts program in accordance with our matching gifts program.

***Non-Employee Director Share Ownership Requirements***

Under our share ownership requirements for directors, each non-employee director is required to own a certain amount of common stock having a value equal to at least five times his or her annual cash retainer within five years of board appointment.

If at any time a non-employee director does not meet his or her ownership requirement, the director will be required to (1) purchase additional common stock owned by the director (whether owned directly or indirectly) and (2) any net shares received from the exercise, vesting or payment of any equity award until the ownership requirement is met, in each case unless otherwise approved by the Compensation Committee. For this purpose, net shares means the shares of Common Stock that are withheld, as the case may be, to (1) pay the exercise price for a stock option award or (2) satisfy the director's withholding taxes, arising in connection with the exercise, vesting or payment of an equity award.

Compliance with these requirements is evaluated as of December 31 of each year. The value of a director's common stock as of such date is determined by multiplying the number of shares of our Common Stock or other eligible securities owned by the director individual by the closing price of our stock as of the business day immediately preceding the date of the evaluation. A non-employee director is in compliance with these requirements and is on-track to meet the share ownership requirement within the allowable timeframe.

For purposes of determining stock ownership levels, only the following forms of equity interests are included:

• stock owned directly (including stock or stock units held in any defined contribution plan, 401(k) plan, profit sharing plan and shares of restricted stock);

• stock held by immediate family members residing in the same household or through trust or other arrangement for his or her immediate family members residing in the same household;

• unvested restricted stock or RSUs (provided that vesting is based solely on the passage of time and not performance with Peabody); and

• vested and undistributed DSUs.

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**COMPENSATION DISCUSSION AND ANALYSIS**

Dear Fellow Stockholder:

As members of the Compensation Committee of the Board of Directors of Peabody, we believe that executive compensation should be contingent on performance against robust metrics that reflect the interests of our stockholders and our business strategy. We also believe that executive compensation should be market competitive to our peers and earned compensation should be reasonable compared to actual company performance.

At the 2018 Annual Meeting, our Say-on-Pay vote received 58% support. The Compensation Committee took this feedback very seriously. We heard concerns about the magnitude of the 2017 compensation and a desire to see compensation more closely tied to performance.

Following last year's vote, the Compensation Committee made a concerted effort to increase engagement with stockholders regarding our executive compensation program. I have personally had the opportunity to speak with stockholders and answer their questions on a number of occasions. I have also met with our stockholders and answered their questions on a number of occasions. I have also met with our stockholders and answered their questions on a number of occasions. I have also met with our stockholders and answered their questions on a number of occasions.

After listening to input from stockholders, the Compensation Committee believes the 2018 compensation program reflects stockholder feedback and addressed the concerns with the 2017 compensation program. The 2018 compensation program was designed from the Compensation Committee's independent consultant and other external advisors. The following table sets forth the key elements of the 2018 compensation program into the design:

The short-term incentive program is formula-driven based entirely on business results;

The majority of equity granted to NEOs is tied to performance;

Compensation opportunities were determined by taking into consideration competitive market data, the scope, complexity and criticality of each NEO's role; and internal equity and individual performance.

Based on a competitive market review, the CEO's target total direct compensation will be \$1,000,000. During September 2018, our North Goonyella Mine in Australia experienced a fire in a portion of the mine, which impacted our financial results.

As described in more detail in the Compensation Discussion and Analysis, the following pay-for-performance philosophy:

The CEO recommended, and both the Compensation Committee and the Special Committee approved, the formulaic results for the 2018 STIP payments for the executive leadership team, including the impact of the fire at the North Goonyella Mine; and

The CEO recommended, and both the Compensation Committee and the Special Comm discretionary reduction for the 2018 STIP payments for the CEO and the President Aus responsibility for North Goonyella operations.

On behalf of the Compensation Committee, I would like to thank you for your support and feedb continued evaluation of our executive compensation programs to ensure they are aligned with the Thank you for your investment in Peabody. I can assure you that the Board, this Committee and day to deliver on the trust you have put in us.

Sincerely,

Joe Laymon

Compensation Committee Chair

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Peabody's 2018 executive compensation program was the first full-year executive pay program that emerged from Chapter 11 reorganization in April 2017. The program included fundamental changes to a pay-for-performance approach to executive compensation. This approach aligns with the company's strategy designed to motivate and reward our leaders for long-term performance and enhanced company value. The 2018 program design and pay levels were significantly different from those of 2017. The 2017 pay levels were specific to the period the company was in Chapter 11 through Emergence. In addition, in response to feedback, we engaged with and listened to our investors. We believe that our 2018 executive compensation program was aligned with strategic objectives and was aligned with stockholder interests and the feedback provided by our investors through this process. Our North Goonyella Mine in Australia experienced a fire in a portion of the mine during 2018, and as described below under the subheading "Short-Term Incentive Program," the fire had a negative impact on the results for the 2018 STIP payments for NEOs and other members of the executive leadership.

**2018 Named Executive Officers**

This Compensation Discussion and Analysis (the "CD&A") explains the elements of the company's executive compensation program and describes the objectives and principles underlying the company's executive compensation program for 2018. For fiscal year 2018, our NEOs were:

Name	Title as of December 31, 2018
Glenn L. Kellow	President and Chief Executive Officer
Amy B. Schwetz	Executive Vice President and Chief Financial Officer
Charles F. Meintjes	Executive Vice President Corporate Services and Chief Commercial Officer
Kemal Williamson	President Americas
A. Verona Dorch	Executive Vice President, Chief Legal Officer, Government Affairs

**Business Highlights for 2018**

Peabody concluded 2018 with strong company-wide Adjusted EBITDA margins<sup>1</sup> of approximately 30%, the completion of what we believe to be a highly accretive acquisition, robust cash flows and share buyback of \$1 billion. Against the backdrop of favorable seaborne conditions, Peabody began 2019 with a healthy balance sheet, continued strong operating cash flows and an ongoing commitment to returning cash to stockholders.

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In 2018, Peabody earned \$645.7 million in income from continuing operations, net of interest expense of \$1.38 billion and revenue of \$5.58 billion.

The company had Adjusted EBITDA margins of approximately 25% for 2018, well above the MidCap 400 Index.

Free Cash Flow totaled \$1.36 billion for the full year, and the company reduced total liabilities by \$1.36 billion.

Approximately 80% of Peabody's investments were oriented to assets targeting seaborne commodities, reflecting the company's continued evolution toward an emphasis on higher-demand, higher-margin assets.

<sup>1</sup> Adjusted EBITDA margin is not a recognized term under GAAP. This measure is defined and reconciled to net income in *Appendix B*.

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Shares of BTU lost 22% from a total shareholder return perspective, whereas a representative peer group declined an average of 24%. Sixteen of 23 global coal equities and master limited partnerships were marked by macro concerns about global GDP growth and trade wars.

Peabody initiated a quarterly dividend in 2018 and increased the per-share payout twice. The company also expanded its share buyback program and completed \$1.1 billion of share repurchases over the period.

Peabody completed the highly attractive acquisition of the Shoal Creek hard-coking coal asset.

The global safety incidence rate of 1.45 accidents per 200,000 hours worked marked the lowest in the industry and 22% better than the level in 2013.

Peabody was added to the prestigious Fortune 500 in Spring 2018.

Peabody believes land restoration is an essential part of the mining process, and Peabody restored 1.4 acres for each acre disturbed in 2018.

The company partnered with Arq, a technology-led innovation company, to advance a new energy source that can be blended directly with oil products.

Peabody was honored with a number of notable awards including Best ESG Response from ERM International; Employer of the Year – Energy & Natural Resources from Corporate Responsibility International; and Mining reclamation awards for Bear Run Mine and Wild Boar Mine in Indiana and the Wild Boar was also honored with the 2018 National Reclamation Award in the coal category from the Compact Commission.

**Response to Last Year's Say-on-Pay Vote**

At the 2018 Annual Meeting of Stockholders, we conducted a Say-on-Pay vote in which we received 95% support. We take these voting results seriously, so following last year's vote, we made a concerted effort to engage with stockholders regarding our executive compensation program.

Peabody engaged in open and constructive dialogue with its stockholders throughout 2018 and in 2019. Our Compensation Committee value these discussions and will continue to engage with stockholders about our executive compensation programs.

***Analysis of Executive Compensation Since Emergence from Bankruptcy; Response to Stockholders***

In evaluating the company's executive compensation program for 2018 and the changes made in the historical context in which the program has developed. The company emerged from Chapter 2017 with a new board of directors that formed a new



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Compensation Committee and, as it related to the CEO, the Special Committee. As part of the company's Chapter 11 bankruptcy, the company established the terms of the 2017 executive compensation program. The program was included in the company's Plan of Reorganization, which received 93% approval from the creditors, who would vote on the plan upon Emergence. The 2017 program reflected the priorities and aligned with the interests of the company and included an RSU grant to all active employees.

The Emergence awards reflected the following:

Competitive market practices in restructuring;

Desire to retain our high-performing executive team and operations management;

Recognition of cost reduction efficiencies and value created during Chapter 11; and

Intent to ensure the sustainability of results.

The 2017 executive compensation program was largely comprised of one-time programs specific to the company's Chapter 11; the program aligned with the interests of the stockholders and with the goals and interests of the company. The Compensation Committee recognized that stockholder interests and the company's business realities were the primary focus from 2017 to 2018. Therefore, the 2018 executive compensation program is grounded in a pay for performance model that reflects current business realities and is designed to motivate and reward our leaders for long-term performance and value.

Feedback provided by our stockholders related to executive compensation and other governance matters was shared with the Compensation Committee and full Board. After considering this input from stockholders, we believe the current program is properly aligned with stockholder feedback and addresses previously raised concerns. Through continued stockholder engagement, we sought the advice of the Compensation Committee's independent consultant. The following table details what the Board heard throughout the course of these conversations and how the program addressed each concern and reflected changes aligned with stockholder feedback and company goals.

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What We Heard	What We Did
<p>Some stockholders expressed concern with certain aspects of our 2017 compensation program through the 2018 Say-on-Pay vote.</p>	<p>Peabody reached out to 24 institutional stockholders, holding outstanding as of March 18, 2019, to solicit feedback on the and related governance policies.</p> <p>Of these, management met with 9 stockholders holding 66% March 18, 2019, and our Compensation Committee Chair pa with stockholders, representing 58% of our total shares outst</p>
<p>Some stockholders expressed concerns with the magnitude of 2017 executive compensation, including Emergence grants.</p>	<p>The Compensation Committee established 2018 NEO compe competitive market practices and levels. The 2018 executive fundamental changes that evidence our ongoing approach to reward our leaders for driving long-term performance and co</p> <p>As shown on page 48, the 2018 Summary Compensation Tab reduction from 2017.</p> <p>Based on a competitive market review, there will be no incre compensation for 2019.</p>
<p>Some stockholders expressed concerns with the company's STIP</p>	<p>Material changes to the STIP included:</p> <ul style="list-style-type: none"> <li>elimination of individual performance objectives;</li> <li>addition of the Free Cash Flow STIP per Share metric a</li> <li>switch from Adjusted EBITDAR to Adjusted EBITDA generally a reorganization metric and excludes the impact of reorganization charges;</li> <li>revised weightings of the STIP metrics to align with busin</li> </ul>

increased payout opportunities as a percentage of base salary compared to the company's peer group.

Some stockholders expressed a desire for greater linkage between pay and performance. The Compensation Committee established 2018 LTIP award grants to the NEOs were performance-based.

About 59% of the CEO's 2018 compensation opportunity was performance-based, compared to half of the other NEOs' compensation opportunities, on average.

Performance-based LTIP awards have a three-year performance period, which is a predominant practice in U.S. long-term incentive programs. The awards have a three-year ratable vesting term.

The CEO recommended, and both the Compensation Committee and the Board of Directors approved, a discretionary reduction in the formulaic results for 2018 for the executive leadership team, including the NEOs. The reduction was due to the fire at the North Goonyella Mine in Australia. Final awards for 2018 were reduced for the NEOs in Australia, who have direct line operating responsibility for the mine, by an additional reduction.

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The Compensation Committee believes that the 2018 executive compensation program and pay levels expressed by our stockholders and are consistent with our overall compensation objectives. As shown in the Summary Compensation Table values for our CEO and the other NEOs (on average) reflect a significant

We will continue to engage with and solicit feedback on compensation and design practices from our stockholders (feedback in our outreach discussions) generally supported the 2018 executive compensation program.

**2018 Executive Compensation Program Structure**

Our 2018 executive compensation program reflected a combination of salary, annual cash incentives, and equity awards.

The graphs below display the 2018 target total direct compensation mix for our CEO and our other NEOs. About 59% of the CEO's target total direct compensation was performance-based. As shown in the graphs below, about 59% of the CEO's target total direct compensation was performance-based. About 54% of the target total direct compensation for the other NEOs was performance-based.

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**Process for Determining 2018 NEO Compensation**

Our executive compensation philosophy is comprised of the following core principles:

Pay-for-performance;

STIP awards should be tied to the successful achievement of pre-established objectives and

Long-term incentives should provide opportunities for executives to earn equity compensation if long-term objectives are successfully achieved.

Summarized below are roles and responsibilities of the parties that participated in the development of the compensation program:

***Committees***

The Compensation Committee and, as it relates to the CEO, the independent members of the Board of Directors (the "Board"), together with the Compensation Committee, the Committees (the "Committees"), had responsibility for overseeing the development of the compensation framework. The Committees, working with the Committees' independent compensation advisors and senior management, sought to align pay with performance and create incentives that are consistent with safety and financial management and that ultimately are designed to create stockholder value.

The Committees' responsibilities included:

developing our executive compensation philosophy;

approving base salaries and STIP and LTIP programs and opportunities;

assessing performance and approving earned incentives;

approving LTIP grants including performance goals and award terms; and

approving severance programs and executive participation.

In making compensation decisions for 2018, the Committees took a fresh look at the total compensation of NEOs and modified base salaries and determined incentive targets, taking into consideration:

the breadth, scope, complexity and criticality of each NEO's role;

competitive market information;

internal equity or roles of similar responsibilities, experience and organizational impact;

current compensation levels; and

individual performance.

The Committees did not use a predetermined formula to make overall decisions but generally con-

### ***Management***

For 2018, in relation to compensation, the role of the CEO was to review the performance of the CEO and make recommendations on base salary, STIP and LTIP opportunities for the other NEOs.

### ***Independent Compensation Consultants***

The Compensation Committee may, in its sole discretion, retain or obtain the advice of a compensation consultant or other advisor only after taking into consideration all factors relevant to that

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person's independence from management and is directly responsible for the appointment, compensation and oversight of the work of any such person. Under this authority, for 2018 the Compensation Committee engaged an independent consultant, F.W. Cook, after assessing its independence. F.W. Cook does not provide any other services to the company. The members of the Compensation Committee did not raise any conflicts of interest or independence concerns. The Compensation Committee provides information on compensation trends to the Compensation Committees with competitive market information, assistance on evaluation of the peer group composition, and information on compensation trends. The Board conducts an annual review of the compensation program design, and information on compensation trends. The Board conducts an annual review of the compensation program design, and information on compensation trends.

***Competitive Market Information***

Talent for senior-level management positions and key roles in the organization can be acquired from a variety of sources, including other companies. As such, we utilized competitive market compensation information for 2018:

as an input in developing base salary levels, STIP targets and LTIP award ranges;

to evaluate the form and mix of equity awarded to NEOs;

to assess the competitiveness of total direct compensation opportunities for NEOs;

to evaluate share utilization by reviewing overhang levels and annual run rates;

to evaluate share ownership guidelines;

to validate whether our executive compensation program was aligned with our performance.

as an input in designing compensation plans, benefits and perquisite programs.

This competitive market information comes from both compensation surveys and from a group of companies that are similar in complexity as us (the Compensation Peer Group), described in more detail in the section below. The survey group had a significant sample size, included information for management positions below senior executives, and included companies which we might recruit for executive positions. The primary survey source was the Willis Tower Watson survey. We did not select the constituent companies comprising this survey group, and the component companies were not a material factor in the applicable compensation analysis.

As stated above, while the Compensation Committee examined competitive market information from the Compensation Peer Group, competitive market information was not the sole factor in its decision-making.

***Compensation Peer Group***

In July 2017, the Compensation Committee approved a revised Compensation Peer Group. In developing the revised Compensation Peer Group, our Compensation Committee considered companies that were:

direct business competitors;

labor market competitors;

in a similar industry (for example, coal and consumable fuels, mining and metals, energy services, and other similar economic opportunities and challenges); and

of a similar scale (with revenue and enterprise value generally within 1/3-times to 3-times the size of the company).

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Based on review and discussions with F.W. Cook, no changes were made to the Compensation Peer Group for 2018 was comprised of the following companies:

2018 Compensation Peer Group (18)		Alignment
AK Steel Holding Corporation	Freeport-McMoRan Inc.	
Antero Resources Corporation	The Mosaic Company	
Arch Coal, Inc.	Newmont Mining Corporation	
Barrick Gold Corporation	Noble Energy, Inc.	
Chesapeake Energy Corporation	Packaging Corporation of America	
Cleveland-Cliffs Inc.	Southwestern Energy Company	
CONSOL Energy Inc. <sup>(1)</sup>	SunCoke Energy, Inc.	
CVR Energy, Inc.	Teck Resources Limited	
Domtar Corporation	United States Steel Corporation	

<sup>(1)</sup> In November 2017, CONSOL Energy Inc. spun off CONSOL Mining Corp, which has retained its status as a public company (and remains in the peer group, as it produces and exports coal).

<sup>(2)</sup> Data is reflected as of the most recently reported four quarters at January 1, 2019 from S&P Global. Data may differ from GAAP reporting made by Capital IQ.

**2018 NEO Compensation Determinations and Outcomes**

The following discussion provides details of our executive compensation program determination for NEOs during 2018.

***Base Salaries***

In general, we pay base salaries to the NEOs to provide them with a level of fixed income for the year.

The Committees approved an increase to the base salary rate of each NEO effective April 1, 2018. These changes generally represented merit increases, but also included market-based adjustments. See Schwetz.

Named Executive Officer	Base Salary as of	
	January 1, 2018	April 1, 2018

Glenn L. Kellow	\$1,022,587	\$1,1
Amy B. Schwetz	\$ 575,000	\$ 6
Charles F. Meintjes	\$ 563,833	\$ 5
Kemal Williamson	\$ 512,575	\$ 5
A. Verona Dorch	\$ 466,900	\$ 4

***Short-Term Incentive Program***

The STIP is designed to reward company performance while encouraging management to continue a strong safety record. For 2018, the STIP was modified to better align with our strategic priorities as a further reflection of input from stockholders. In particular, the Committees approved the following changes from 2017:

eliminated the individual objectives metric in order to place more emphasis on measures of

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added Free Cash Flow STIP per Share as a metric, as we view this metric as a measure

replaced the Adjusted EBITDAR metric with an Adjusted EBITDA STIP metric since reorganization in April 2017 (and Adjusted EBITDAR is generally a reorganization me

modified the weightings of the STIP metrics to align with business strategy; and

in conjunction with the overall review of each NEO's compensation package, increased percentage of base salary for certain NEOs.

The table below provides the definitions for and the purposes of the 2018 STIP performance met officers and certain other participants in the 2018 STIP:

Metric	Definition	P
<p><b>Free Cash Flow STIP per Share</b></p>	<p>Free Cash Flow STIP divided by Weighted Average Diluted Shares Outstanding, where:</p> <p>Free Cash Flow STIP is defined and reconciled in <i>Appendix B</i>; and</p> <p>Weighted Average Diluted Shares Outstanding includes all dilutive shares and shares related to participating securities (as disclosed in the 2018 10-K)</p>	<p>fr</p> <p>m</p> <p>to</p> <p>th</p> <p>di</p> <p>bu</p> <p>pu</p> <p>includes</p>
<p><b>Adjusted EBITDA STIP</b></p>	<p>This metric is based on Adjusted EBITDA STIP (as defined in <i>Appendix B</i>) of our consolidated enterprise, after excluding 50% of the impact of realized pricing versus budget up to \$100 million (a pricing collar), with anything in excess of the pricing collar being fully realized. In 2018, this pricing collar reduced Adjusted EBITDA by \$100 million</p>	<p>A</p> <p>us</p> <p>op</p> <p>m</p> <p>pe</p> <p>ex</p> <p>po</p>

**TRIFR**

The number of injuries that result in medical treatment, restricted work or lost time, divided by the number of hours worked (includes employees, contractors and visitors), multiplied by 200,000 hours

**SAWOL MS  
Conformance**

SAWOL MS sets the expectations relating to safety and health for the organization. SAWOL MS aligns with CORESafety™ (a National Mining Association framework) and is centered on three key areas of leadership and organization, risk management and assurance. Embedded in this framework is a requirement to audit conformance

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Similar to many U.S.-based publicly traded companies, the 2018 STIP initially had a funding mechanism intended to comply with the qualified performance-based compensation exemption requirements of the Internal Revenue Code of 1986, as amended (the Code). Generally, awards structured this way were not eligible for U.S. federal income tax purposes. More particularly, under the 2018 STIP, awards were subject to a threshold goal of \$100 million of Adjusted EBITDA. STIP was required to be met for fiscal 2018 at maximum payout levels, and the Committees retained negative discretion to reduce final awards in the event of unavailability of the qualified performance-based compensation exemption under Section 162(m) of the Code. Legislation adopted in late 2017 (as further described below), in January 2018 the Committees determined that awards would not be qualified performance-based awards for purposes of Section 162(m) of the Code (the Code performance-based awards for compensation purposes). Accordingly, the Committees determined that the Adjusted EBITDA STIP funding mechanism would not be applicable and determined that the performance measures, as the only performance measures for the 2018 STIP awards. In any event, the 2018 STIP awards under the STIP award could exceed \$5,000,000.

Summarized in the table below are: the weights for each 2018 STIP performance metric; threshold values; performance expectations; actual results; and the achievement percentage for each performance metric, including downward adjustments to the formulaic results:

Metric	Weight	Threshold (50%)	Target (100%)	Maximum (200%)	Actual Results	Achievement
<b>Free Cash Flow STIP per Share</b>	40%	\$3.85	\$5.15	\$7.75	\$ 10.08	200%
<b>Adjusted EBITDA STIP (\$ in millions)</b>	40%	\$708	\$1,012	\$1,316	\$1,279	188%
<b>Safety TRIFR</b>	10%	1.65	1.24	0.87	1.45	0%
<b>SAWOL MS</b>	10%	No more than	Not more	Conformance	Averaged less	138%

	2 open major non-conformances averaged across the business	than five open minor non-conformances averaged across the business	with all SAWOL MS elements and approved standards	than 1 major and 2.53 minor non-conformances across the business
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**Total Achievement**

**169%**

- (1) The achievement for TRIFR is zero due to the fatality in September 2018 at the Bear Run Mine.
  - (2) Direct line operating responsibility for the North Goonyella Mine in Australia.
- In 2018, our NEOs earned STIP awards equal to 169% of target, based on our performance against Adjusted EBITDA, STIP and Safety metrics. However, following a fire at the North Goonyella Mine, the Board recommended, and both the Compensation Committee and the Special Committee approved, a reduction in STIP awards, decreasing STIP payments by 24%. This 24% reduction was derived as follows:

A negative adjustment of \$201 million was applied to both Adjusted EBITDA, STIP and FCF reflecting a combination of estimated 2019 re-entry costs at North Goonyella and expected settlements. These adjustments applied to the executive leadership team, including the NEOs and Unit employees with STIP awards based on these same metrics.

The achievement of SAWOL was reduced from 138% of target to zero recognizing the relationship between the mine and monitoring systems and standards. This impacted earned awards for the executive leadership team.

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Finally, for the CEO, who has direct line operating responsibility for North Goonyella operations, the Special Committee approved, a further discretionary reduction of 50%, resulting in a 62% reduction in payment for the CEO as shown in the table below:

Name	Target Opportunity as a % of Base Salary <sup>(1)</sup>	2018 STIP Earned as a % of Target
<b>Glenn L. Kellow</b>	125%	64%
<b>Amy B. Schwetz</b>	100%	129%
<b>Charles F. Meintjes</b>	85%	129%
<b>Kemal Williamson</b>	85%	129%
<b>A. Verona Dorch</b>	80%	129%

<sup>(1)</sup> Reflects increases from the following 2017 target percentages based on the analysis previously disclosed: 125% for Mr. Kellow; 80% for Ms. Schwetz; and 80% for each of Mr. Meintjes and Mr. Williamson.

**Long-Term Incentive Program**

The LTIP for the NEOs for fiscal year 2018 consisted of PSUs and RSUs. Target aggregate LTIP awards for the NEOs as shown in the following table. Approximately 60% of each NEO's target award was granted as PSUs and 40% was granted as RSUs.

Name	Target Value
<b>Glenn L. Kellow</b>	\$
<b>Amy B. Schwetz</b>	\$
<b>Charles F. Meintjes</b>	\$
<b>Kemal Williamson</b>	\$
<b>A. Verona Dorch</b>	\$

PSUs were granted to the NEOs for a performance period beginning on January 1, 2018 and ending on December 31, 2018. The LTIP also includes PSUs to provide strong linkage to company performance based on the metrics described in the proxy statement.





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The table below provides definitions for and the purposes of the performance metrics applicable

Metric	Definition	P
<p><b>Return on Invested Capital ( ROIC )</b></p>	<p>Net Operating Profit After Tax divided by Average Invested Capital, where:</p> <p>Net Operating Profit After Tax is annual operating profit excluding the amortization of sales contracts and any non-recurring charges associated with the early settlement or termination of company liabilities, mine closures or employee separation programs, as adjusted by the amount of taxes paid or received for such year in cash</p> <p>Average Invested Capital is the sum of (a) the total debt of the company and (b) the total equity of the company, as determined using the four-quarter average, minus Excess Cash</p> <p>Excess Cash is the company's unrestricted cash reserves as determined using the four-quarter average, minus \$800 million (the company's targeted liquidity level), plus unused available liquidity under any credit arrangements for each period</p> <p>Payout is based on a straight average of annual three-year performance</p>	<p>A th to ca re  M m ex ca</p>
<p><b>Environmental Reclamation</b></p>	<p>A ratio of reclaimed graded acres vs. disturbed acres, where graded means final contour grading prior to soil replacement and disturbed means new acres impacted for mining purposes</p>	<p>En re fo m</p>

Payout is based on a straight average of annual three-year performance

**Relative Total Shareholder Return (RTSR)**

The rank of Peabody's Total Shareholder Return as compared to the Total Shareholder Return of all members of a peer group, ranked in descending order, at the end of the performance period, where:

Total Shareholder Return reflects stock price appreciation plus the reinvestment of dividends in additional shares of stock, from the beginning of the performance period through the end of the performance period

The beginning stock price will be based on the average of the 20 trading days immediately prior to the first day of the performance period and the ending stock price will be based on the average of the 20 trading days immediately prior to the last day of the performance period

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Summarized in the table below are the weights for each performance metric and threshold, target expectations.

Metric	Weight	Threshold
ROIC	80.0%	5.0%
Environmental Reclamation	20.0%	0.8 to 1
RTSR		Used
<b>Payout as a Percent of Target</b>		<b>50%</b>

With the RTSR modifier, the payout determined based on the ROIC and Environmental Reclamation decreased by 25%, as shown in the table below. However, maximum achievement for the 2018 F positive adjustment will be made where RTSR is negative, even if RTSR is above the 75<sup>th</sup> percent

RTSR Peer Group Percentile Rank	Payout
Above the 75 <sup>th</sup> percentile	
Between 25 <sup>th</sup> and 75 <sup>th</sup> percentile	

Below the 25<sup>th</sup> percentile

The RTSR peer group consists of the companies set forth in the table below. The list includes the exchange-traded fund (the KOL Index), the company's current peers that are included in the KOL Index, Australia-based companies in the KOL Index, as well as other companies in the industry that were excluded from the peer group used to make compensation decisions (as described in the peer group applicable for an RTSR performance peer group (for example, because the company used abnormal comparison to Peabody). We used a different peer group for purposes of the RTSR modifier because of our scale and certain of our more direct business competitors may be smaller in scale than Peabody.

**2018 RTSR Peer Group (15)**

**Peer Group Categories**

KOL Index  
 Alliance Resource Partners, L.P.  
 Arch Coal, Inc.  
 Cloud Peak Energy Inc.  
 CONSOL Energy Inc.<sup>(1)</sup>  
 Contura Energy, Inc.  
 Foresight Energy LP  
 Hallador Energy Company  
 Natural Resource Partners L.P.  
 New Hope Corporation Limited  
 South32 Limited  
 SunCoke Energy, Inc.  
 Teck Resources Limited  
 Warrior Met Coal, LLC  
 Whitehaven Coal Limited

<sup>(1)</sup> In November 2017, CONSOL Energy Inc. divested CONSOL Mining Corp, which has retained its listing on the NYSE (and remains in the peer group, as it produces and exports coal).

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The performance period applicable to the 2018 PSU awards will conclude at the end of fiscal year 2018. There were no PSU awards for which the performance period remains outstanding as of the end of fiscal year 2018.

RSUs generally represent the right to receive a defined number of shares of our Common Stock as established at the time of grant. RSUs granted to the NEOs in 2018 generally vest ratably on each grant date, subject to continued employment. The Compensation Committee believes RSUs are a form of compensation to stock price performance, promote retention, and build executive ownership and

**Executive Compensation Policies and Practices**

***Benefits***

NEOs participated in 2018 in benefit plans generally available to the broader employee group.

***Non-Qualified Defined Contribution Plan***

All of our NEOs participate in our non-qualified defined contribution plan ( Non-Qualified Plan) to allow a select group of highly compensated management employees to make contributions in a manner that applies to our tax-qualified 401(k) plan. The Non-Qualified Plan is designed to restore contributions on employee contributions, not permitted due to the limits on the qualified 401(k) plan. Non-Qualified Plan are generally identical to those under the qualified 401(k) plan, except that contributions are available. The target date trust and retirement savings trust funds available under the qualified 401(k) target date retirement funds and a money market fund. Our NEOs can each defer from 1% to 10% of their salary to the Non-Qualified Plan. For every \$1 deferred up to 6%, the company will contribute \$1 to the Non-Qualified Plan. In 2019, matching contributions are 100% vested. The company has established a rabbi trust for the Non-Qualified Plan benefits to participants.

***Perquisites***

In 2018, we provided limited perquisites that the Committees believed were necessary to enable our NEOs to perform their responsibilities safely and efficiently. The limited perquisites utilized by our NEOs in 2018 are detailed in the Other Compensation table on page 49.

In particular, during 2018, we began offering our NEOs financial counseling services. Offering these services helps our NEOs understand, appreciate and maximize our benefit programs. Not all of our NEOs utilized these services; however, for those who did, we reported the value of the service as a perquisite in the All Other Compensation table (the values were not grossed up for tax purposes).

***Share Ownership Requirements***

We have share ownership requirements for our NEOs, which are designed to align their long-term interests with our stockholders. The NEO share ownership requirements are as follows:

Role	Value of Common Stock to be Owned
CEO	5 times base salary
Other NEOs	3 times base salary

If at any time a NEO does not meet his or her ownership requirement, he or she must retain 100% of the exercise, vesting or payment of any equity award until the ownership requirement is met. All NEOs must comply with these ownership requirements.

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***Prohibition on Hedging or Pledging of Company Stock***

Our Insider Trading Policy prohibits our directors and all our employees, including our NEOs, from entering into transactions involving our stock, and from holding our stock in a margin account as collateral for a loan or pledging our stock as collateral for a loan.

***Clawback Provisions***

In October 2018, our Compensation Committee approved a revised, stand-alone clawback policy that aligns with current market practice with respect to clawback policies. Under our prior clawback provisions, if we were required to restate our financial statements due to fraudulent and/or intentional material misrepresentation, the Board could recover all or a portion of the gains on awards granted to NEOs to the extent such awards exceeded the payment that would have been made based on the financial results. This right to recoup expired unless such determination was made by the Board within 60 days of the payment of the award.

Under the new policy, subject to certain exceptions, if the company is required to prepare an accounting restatement due to noncompliance with any financial reporting requirement under the U.S. federal securities laws, and if a current or former Section 16 officer of the company who received certain incentive-based compensation has willfully committed an act of fraud, dishonesty, or intentional disregard of company policies or duties as a Section 16 officer that contributed to the noncompliance that resulted in the company's accounting restatement, the Board may recover from each such culpable officer an amount of excess incentive-based compensation. For purposes of the clawback policy, excess incentive-based compensation generally is the amount of incentive-based compensation received by the officer in excess of the amount that otherwise would have been received had such incentive-based compensation been based on the accounting restatement. The clawback policy applies to incentive-based compensation earned during a performance period ended (or, for stock options, the grant was made) in, or in the three years prior to, the date the Board determines that an accounting restatement is required.

***Executive Severance Plan***

The Peabody Energy Corporation 2015 Amended and Restated Executive Severance Plan (the "2015 Severance Plan") provides for transitional assistance to certain senior executives whose employment is terminated by us for reasons other than Cause (as defined in the Severance Plan), death or disability (as defined in the Severance Plan), or by the senior executive for Good Reason (as defined in the Severance Plan). For more information about the Severance Plan, see "Potential Payments upon Termination of Employment" under "Control."

On February 21, 2019, the Board adopted the Peabody Energy Corporation 2019 Executive Severance Plan (the "2019 Severance Plan"). The 2019 Severance Plan revises and replaces the 2015 Severance Plan. The 2019 Severance Plan continues to provide for severance payments and benefits to the NEOs upon certain terminations of employment by the company without Cause, or by the NEO for Good Reason (as such key terms are defined in the 2019 Severance Plan). In general, the 2019 Severance Plan amends the Severance Plan described above with respect to: (1) increasing the severance benefits to include payment of a pro-rata, current-year annual incentive based upon actual performance for the year in which termination occurs; (2) reducing the advance written notice period for plan amendments from 12 months to six months; and (3) revising the definitions of Change in Control, Disability, and Good Reason. The 2019 Severance Plan participants received written notice of these changes in February 2019.





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***Deductibility of Compensation Expenses***

Under Section 162(m) of the Code, compensation paid to certain executive officers (and, beginning in 2018, certain non-executive officers) in excess of \$1 million is not tax deductible. Historically, compensation that qualifies as performance-based compensation under Section 162(m) of the Code could be excluded from this \$1 million limit, but this exclusion was repealed, effective for taxable years beginning after December 31, 2017, unless certain transition arrangements in place as of November 2, 2017 is available. The Committees have in the past generally complied with Section 162(m) of the Code when establishing incentive compensation plans. The Committees believe that the limitation should not be permitted to compromise our ability to design and maintain executive compensation plans that attract and retain the executive talent to compete successfully. Accordingly, achieving the desired compensation delivery of compensation may result in compensation that in certain cases is not deductible for federal income tax purposes.

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**COMPENSATION COMMITTEE INTERLOCKS AND INSIDER PARTICIPATION**

Messrs. Gorman, Laymon, and Sutherlin served on our Compensation Committee during 2018. None of them is or was a current or former Peabody officer or employee. In addition, none of our executive officers serve on the board of directors or compensation committee of any entity which has one or more executive officers who are also Peabody Board or Compensation Committee members.

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**COMPENSATION COMMITTEE REPORT**

The Compensation Committee has reviewed and discussed the above section of this Proxy Statement with management. Based on such review and discussion, the Compensation Committee recommended to the Board that the Compensation Discussion and Analysis be included in this Proxy Statement and incorporated by reference in Peabody's Annual Report on Form 10-K for the fiscal year ended December 31, 2019.

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**RISK ASSESSMENT IN COMPENSATION PROGRAM**

The Compensation Committee periodically reviews our compensation programs for features that increase risk-taking. The programs are designed with features that mitigate risk without diminishing the incentive. We believe our compensation programs encourage and reward prudent business judgment without

In 2018, we conducted, and the Compensation Committee reviewed, a comprehensive global risk assessment that included a global inventory of incentive plans and programs and considered factors such as the potential for excessive maximum payments and risk mitigation factors. Based on the review, we believe our compensation programs do not create risks that are reasonably likely to have a material adverse effect on the company.

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**Table of Contents****EXECUTIVE COMPENSATION TABLES****2018 Summary Compensation Table**

The following table summarizes the compensation of our Named Executive Officers for the year and 2016, as applicable.

Name and Principal Position	Year	Salary (\$)	Stock Awards (\$) <sup>(1)</sup>	Non-Equity Incentive Compensation (\$) <sup>(2)</sup>	Non-qualified Pension and Deferred Compensation
<b>Glenn L. Kellow</b>					
President and Chief Executive Officer	2018	1,080,647	5,243,909	884,783	
	2017	1,018,809	15,000,007	4,528,092	
	2016	997,896	1,085,000	1,435,370	
<b>Amy B. Schwetz</b>					
Executive Vice President	2018	593,750	1,384,522	772,174	
	2017	556,250	5,200,005	1,895,236	
and Chief Financial Officer	2016	479,583	227,331	518,080	
<b>Charles F. Meintjes</b>					
Executive Vice President	2018	572,208	1,206,766	629,000	
	2017	561,750	4,999,995	1,757,371	

Corporate Services and				
Chief Commercial Officer	2016	554,583	284,169	575,587

**Kemal Williamson**

President Americas	2018	520,394	1,097,052	572,117
	2017	510,681	4,999,995	1,587,358
	2016	504,167	258,331	523,261

**A. Verona Dorch**

Executive Vice President,	2018	473,904	999,320	490,318
Chief Legal Officer,	2017	465,175	3,499,994	1,464,586
Government Affairs and Corporate Secretary	2016	456,667	227,331	476,634

- (1) Amounts in the Stock Awards column reported for 2018 represent the aggregate grant date fair value of the awards reported in accordance with Financial Accounting Standards Board Accounting Standards Codification Topic 718, Compensation—Stock-Based Compensation (FASB ASC Topic 718). For PSUs, the reported value is based on the probable outcome of the awards based on the performance conditions. Assuming the highest level of performance, the value of the PSU awards as of the end of the reporting period was \$6,567,854 for Mr. Kellow; \$1,734,088 for Ms. Schwetz; \$1,511,470 for Mr. Meintjes; \$1,311,470 for Mr. Kellow; \$1,251,634 for Ms. Dorch. For a discussion of the assumptions made in the valuation of stock awards, see Note 20 to the company's consolidated financial statements as reported in its Form 10-K for the year ended December 31, 2018.
- (2) Amounts in this column reported for 2018 represent awards earned under the 2018 STIP based on the performance conditions. The material terms of the 2018 STIP awards are described starting on page 36.
- (3) For 2018, there was no positive change in the actuarial present value of the participating NEA Retirement Plan for Mr. Williamson's accumulated benefit under the Peabody Investments Corp. (or PIC) Retirement Plan. For more discussion about the PIC Retirement Plan, see Note 15 on page 52.
- (4) Amounts included in this column are described in the All Other Compensation table below. For Mr. Williamson, the costs of \$30,600 for 2017 and \$24,280 for 2016 have been included. For Ms. Dorch, a retroactive relocation in 2017 and home security system costs of \$9,850 for 2017 have been included.



**Table of Contents****All Other Compensation**

The following table sets forth detailed information regarding the 2018 amounts reported in the A the 2018 Summary Compensation Table above.

<b>Name</b>	<b>Group Term Life Insurance (\$)</b>	<b>Registrant Contributions for Qualified 401(k) Plan (\$)<sup>(1)</sup></b>	<b>Registrant Contributions for Non- Qualified Plan (\$)<sup>(1)</sup></b>	<b>Tax Gross- Ups (\$)<sup>(2)</sup></b>
<b>Glenn L. Kellow</b>	2,622	24,750	73,089	56
<b>Amy B. Schwetz</b>	1,009	24,750	28,875	5,81
<b>Charles F. Meintjes</b>	4,173	24,750	26,832	151,27
<b>Kemal Williamson</b>	3,772	12,621	34,293	9,41
<b>A. Verona Dorch</b>	1,826	24,750	6,037	

- (1) Represents employer contributions to the company's qualified and non-qualified defined contribution plans.
- (2) For Mr. Kellow, represents \$561 for use of the Corporate aircraft when his spouse accompanied him on business is considered a perquisite for tax purposes, but there was no associated incremental cost. For Ms. Schwetz, represents tax gross-up for her expatriate assignment in Australia and \$4,845 tax gross-up for tax return preparation costs. For Mr. Williamson, represents tax gross-up consisting of \$132,281 related to his expatriate assignment in Australia and \$18,993 related to tax return preparation costs. For Mr. Williamson, represents tax gross-ups related to tax return preparation costs is related to expatriate assignments.
- (3) For Mr. Kellow, represents tax return preparation costs. For Ms. Schwetz, Mr. Meintjes and Mr. Williamson, represents financial planning services. For Ms. Dorch, represents expenses incurred related to her relocation and financial planning services.



**Table of Contents****2018 Grants of Plan-Based Awards**

The following table summarizes grants to the NEOs of plan-based awards during the year ended includes RSU awards, PSU awards, and 2018 STIP opportunities as approved by the Committee:

Name	Grant Date	Estimated Possible Payouts Under Non-Equity Incentive Plan Awards <sup>(1)</sup>			Estimated Future Payouts Under Equity Incentive Plan Awards <sup>(2)</sup>		
		Threshold (\$)	Target (\$)	Maximum (\$)	Threshold (#)	Target (#)	Maximum (#)
<b>Glenn L. Kellow</b>							
	02/09/2018	68,750	1,375,000	2,750,000			
	02/09/2018				7,694	76,943	153,886
		30,000					
<b>Amy B. Schwetz</b>							
	02/09/2018		600,000	1,200,000			
	02/09/2018						
					2,032	20,315	40,630
<b>Charles F. Meintjes</b>							
	02/09/2018	24,438	488,750	977,500			
	02/09/2018						
					1,771	17,707	35,414
<b>Kemal Williamson</b>							
	02/09/2018	22,228	444,550	889,100			

02/09/2018

				1,610	16,097	32
<b>A. Verona Dorch</b>						
	02/09/2018	19,050	380,990	761,981		
	02/09/2018					
				1,466	14,663	25

- (1) Represents the potential payouts under the 2018 STIP. The target award represents the award of the performance measures (Free Cash Flow STIP, Adjusted EBITDA STIP, TRIFR, and ) in CD&A under the subheading Short-Term Incentive Program at 100% of the specified p maximum award represents 200% of the target award value, and the threshold award represent value (that is, the result if only the lowest weighted metric met the threshold). Actual payouts included in the 2018 Summary Compensation Table.
- (2) Represents the PSU awards granted to the NEOs in fiscal 2018. The material terms of these awards are set forth on page 39. The maximum award represents 200% of the target award value, and the threshold award value (that is, the result if only the lowest weighted metric met the threshold).
- (3) Represents the RSU awards granted to the NEOs in fiscal 2018. The material terms of these awards are set forth on page 42.
- (4) Represents the grant date fair value of stock awards determined in accordance with FASB ASC 718.

**Table of Contents****Outstanding Equity Awards at 2018 Fiscal Year-End**

The table below sets forth details about the outstanding equity awards for each of the NEOs as of 12/31/2018. You should note that the amount ultimately realized from outstanding equity awards typically varies based on stock price fluctuations and stock sales.

Name	Grant Date	Number of Shares or Units of Stock That Have Not Vested (#) <sup>(1)</sup>	Market Value of Shares or Units of Stock That Have Not Vested (\$) <sup>(2)</sup>	Stock Awards
				Equity Plan
<b>Glenn L. Kellow</b>	04/03/2017			
		459,556	14,007,276	
	02/09/2018			
		51,931	1,582,863	
	02/09/2018			
	04/03/2017			
<b>Amy B. Schwetz</b>		159,313	4,855,852	
	02/09/2018			
		13,711	417,910	
	02/09/2018			
	04/03/2017			
<b>Charles F. Meintjes</b>		153,185	4,669,071	
	02/09/2018			
		11,950	364,248	
	02/09/2018			
	04/03/2017			
<b>Kemal Williamson</b>		153,185	4,669,071	
	02/09/2018	10,864	331,138	

	02/09/2018		
	04/03/2017		
<b>A. Verona Dorch</b>		107,230	3,268,375
	02/09/2018		
		9,896	301,637
	02/09/2018		

- (1) These RSU awards generally vest ratably on the first three anniversaries of the grant date.
- (2) Market value was calculated based on the closing market price per share of our Common Stock (\$30.48 per share).
- (3) These PSU awards generally vest in early 2021 following a three-year performance period (2018-2020) and the achievement of the applicable performance objectives, as further described above beginning in 2018.

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**Table of Contents****2018 Option Exercises and Stock Vested**

The following table summarizes the RSU awards that vested during fiscal 2018 for each of the N

Name	Stock Awards Number of Shares Acquired on Vesting (#)
<b>Glenn L. Kellow</b>	227,605
<b>Amy B. Schwetz</b>	78,903
<b>Charles F. Meintjes</b>	75,868
<b>Kemal Williamson</b>	75,868
<b>A. Verona Dorch</b>	53,107

**2018 Pension Benefits**

Our Retirement Plan for Salaried Employees, or pension plan, is a qualified defined benefit plan that provides a monthly annuity to eligible salaried employees when they retire. An employee must have at least 10 years of service in his or her benefit under the pension plan. A full benefit is available to a retiree at age 62. A retiree can elect to begin receiving a benefit as early as age 55; however, a 4% reduction factor applies for each year a retiree receives a benefit before age 62.

The pension plan was phased out beginning January 1, 2001. Certain transition benefits were introduced for affected employees at December 31, 2000. Each of the participants in the pension plan has had at least five years of service as of December 31, 2000 and those who had less than five years of service as of December 31, 2000 became fully vested in the plan. Final average earnings for retirement purposes are capped at December 31, 2000 levels.

A participant's retirement benefit under the pension plan is equal to the sum of (1) 1.112% of the participant's average monthly compensation over 60 consecutive months up to the covered compensation limit multiplied by the employee's years of service, and (2) 1.5% of the average monthly earnings over 60 consecutive months over the employee's years of service, not to exceed 35 years. Under the pension plan, a participant's retirement benefit is capped at 50% of the participant's final average earnings and up to five annual incentive awards.



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Name	Plan Name	Number of Years Credited Service (#) <sup>(1)</sup>	Present Value of Accumulated Benefits
Glenn L. Kellow	(2)		
Amy B. Schwetz	(2)		
Charles F. Meintjes	(2)		
Kemal Williamson	(3) PIC Retirement Plan	0.3	10,039
A. Verona Dorch	(2)		

- (1) Due to the phase-out of our pension plan as described above, years of credited service are less than actual years of service number for Mr. Williamson is 18.3.
- (2) Mr. Kellow, Mr. Meintjes, Ms. Schwetz, and Ms. Dorch are not eligible to receive benefits under the pension plan because their employment with us began after the pension plan was phased out.
- (3) Under the terms of the phase-out, pension benefits for Mr. Williamson were frozen as of December 31, 2018. Years of credited service, for the purposes of the pension plan, ceased to accrue.

**2018 Non-Qualified Deferred Compensation**

All of our NEOs participate in our Non-Qualified Plan. The Non-Qualified Plan is designed to allow our non-compensated management employees to make contributions in excess of certain limits imposed by a tax-qualified 401(k) plan. The Non-Qualified Plan is designed to restore the benefits, including non-qualified contributions, not permitted due to the limits on the qualified 401(k) plan. Investment options under the Non-Qualified Plan are generally identical to those under the qualified 401(k) plan, except that collective trust options under the qualified 401(k) plan and retirement savings trust funds available under the qualified 401(k) plan have been replaced with a money market fund. Our NEOs can each defer from 1% to 10% of his or her compensation to the Non-Qualified Plan.

deferred up to 6%, the company will contribute \$1 to the Non-Qualified Plan. Effective January 1, 2019, 100% vested. The company has established a rabbi trust for the purpose of providing Non-Qualified Plan benefits.

The following table sets forth detail about activity for the NEOs in our Non-Qualified Plan:

Name	Plan Name	Executive Contributions in Last Fiscal Year (\$) <sup>(1)</sup>	Registrant Contributions in Last Fiscal Year (\$) <sup>(1)</sup>	Aggregate Earnings in Last Fiscal Year (\$) <sup>(2)</sup>
<b>Glenn L. Kellow</b>	Non-Qualified Plan	48,339	73,089	(17,907)
<b>Amy B. Schwetz</b>	Non-Qualified Plan	19,125	28,875	(3,656)
<b>Charles F. Meintjes</b>	Non-Qualified Plan	17,832	26,832	6,328
<b>Kemal Williamson</b>	Non-Qualified Plan	18,603	34,293	(76,715)
<b>A. Verona Dorch</b>	Non-Qualified Plan		6,037	

<sup>(1)</sup> All amounts reported in these columns were reported as compensation in the last completed fiscal year of the registrant in the Summary Compensation Table.

<sup>(2)</sup> No portion of the amounts reported in this column were reported as compensation in the last completed fiscal year of the registrant in the Summary Compensation Table.

<sup>(3)</sup> Of the totals in this column, the following amounts represent registrant or executive contributions reported in the Summary Compensation Table for the years 2007-2017: for Mr. Kellow, \$1,000; for Mr. Meintjes, \$182,341; for Mr. Williamson, \$160,120; and for Ms. Dorch, \$0.

#### Potential Payments upon Termination or Change in Control

The Severance Plan, which was in effect for all of 2018, was adopted to provide transitional assistance to any executive whose employment is terminated by us (for reasons other than cause, death or disability) or by the registrant. As discussed above, in February 2019, the Board adopted the 2019





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Severance Plan, effective as of January 1, 2019. In general, the 2019 Severance Plan revises and amends the 2017 Severance Plan with respect to the NEOs, but only beginning in 2019, by: (1) revising the severance benefits to include the current-year annual incentive based upon actual performance for the year in which termination of employment occurs; (2) shortening the written notice period for plan amendments adverse to participants from 12 months to six months;

(3) adding Change in Control, Disability, Cause and Confidential Information to generally confidential information; and (4) amending the Peabody Energy Corporation 2017 Incentive Plan. The 2019 Severance Plan participants received notice of the amendments in February 2019.

The following table highlights the key provisions of the Severance Plan in effect during 2018 (certain terms in the table are defined in the Severance Plan):

Element	Severance Plan Provisions
<b>NEOs Covered</b>	All NEOs.
<b>Term of Arrangement</b>	<p>The Severance Plan may be modified, amended or terminated at any time at the discretion of the Board of Directors as to plan participants ( Participants ) with certain exceptions.</p> <p>For a period of two years following a Change in Control, the Severance Plan may not be modified, amended, terminated or amended in such a manner that decreases the Severance benefits of any Participant or that makes any provision less favorable for any Participant.</p> <p>The Severance Plan may not be modified, amended or terminated in a manner that is retroactive as of the date of the modification, amendment or termination without the approval of the Board of Directors of such modification, amendment or termination.</p> <p>Either Peabody or the executive may terminate employment at any time (with or without cause) by delivery of notice 90 days in advance of the termination of employment.</p>

<b>Severance Benefits</b>	<p>Upon termination other than for cause or upon resignation for good cause, the severance multiplier for the following (or, in the event termination occurs with Cause in Control for the CEO, the severance multiplier changes to 2.5x):</p> <ul style="list-style-type: none"> <li>base salary;</li> <li>average annual cash incentive award paid for the three years immediately preceding the termination;</li> <li>6% of base salary (to compensate for company contributions under our 401(k) plan).</li> </ul> <p>Upon termination other than for cause or upon resignation for good cause, the employee shall be entitled to certain medical and other benefits for up to 18 months.</p> <p>Confidentiality (perpetual).</p>
<b>Restrictive Covenants (post-termination)</b>	<p>Non-compete (1 year).</p> <p>Non-solicitation (1 year).</p> <p>Breach will result in forfeiture of any unpaid amounts or benefits; the severance payment previously paid to him or her.</p>
<b>Tax Gross-Ups</b>	None.

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The table set forth on the next page reflects the amount of compensation that would have been paid upon the termination of employment, including certain benefits upon an involuntary termination related to the terms of the Severance Plan and equity award agreements, as applicable. Certain terms used in the table are defined in the Severance Plan or applicable award agreement. The amounts shown assume a termination effective as of December 31, 2018. The amounts that would be payable can be determined only at the time of the NEO's termination. The amounts shown for each NEO upon retirement is not included in the table, as none of the NEOs were eligible for retirement benefits (as defined in the Severance Plan) as of December 31, 2018.

Under the award agreement applicable to RSU awards (other than Emergence RSU awards), such awards generally vest in full upon the grantee's death or disability (as defined in the award agreement). If the grantee becomes eligible for retirement (as defined in the award agreement) after the grant date, the award will begin to vest on a quarterly basis (rather than annually) subject to continued employment.

Under the award agreements applicable to Emergence RSU awards, such awards generally vest in full upon the grantee's death or disability (as each such term is defined in the award agreement) without cause, for good reason, or due to death or disability (as each such term is defined in the award agreement).

Under the award agreements applicable to the PSU awards, in the event of the grantee's termination without cause, for good reason, or due to death or disability (as defined in the award agreement), such awards generally become earned and vest in full upon the grantee's achievement of the applicable performance goals for the entire performance period. In the event of the grantee's termination on account of retirement (as defined in the award agreement), or on account of a termination without cause, for good reason, or due to death or disability (as each such term is defined in the award agreement), other than following a change in control, a pro-rata portion of the award will be earned based on the number of days that the grantee provided services to the company or a subsidiary during the performance period, based on the relative achievement of the applicable performance goals for the entire performance period.

Generally, in the event of a change in control (as defined for purposes of the awards), if outstanding awards are not assumed or replaced by the acquiring or surviving entity, unless otherwise determined by the Compensation Committee, the Compensation Committee will either (1) make such adjustment to the awards then outstanding as it deems appropriate to reflect the change in control or (2) cause any such outstanding awards to be forfeited to the acquiring or surviving entity after the change in control. If the awards are not to be assumed or replaced by the acquiring or surviving entity, the Compensation Committee will generally cancel such awards in exchange for consideration (value) based on the price paid per share as part of the change in control, and, with respect to Emergence RSU awards, the Compensation Committee may in such circumstances convert the awards into cash-settled awards based on the value of the awards that stockholders receive in the change in control, as determined by the Compensation Committee in accordance with the Code.

If a grantee's service is terminated without cause or for good reason within two years after the grant date, the awards held by such grantee will generally vest in full. PSU awards will generally vest in such amount as is earned based on the relative achievement of the applicable performance goals for the full performance period.

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POTENTIAL PAYMENTS UPON TERMINATION OR CHANGE IN CONTROL				
Name and Event of Termination	Cash Severance (\$)	Continued Benefits and Perquisites (\$)	Other Cash Payment (\$)	Accelerated and Continued Vesting Earnout of Unvested Equity Compensation (\$ (1)
<b>Glenn L. Kellow</b>				
For Cause Termination or Voluntary Termination				
Death or Disability (2)			884,783	17,935,300
Involuntary Termination Without Cause or For Good Reason (3)	4,891,047	22,206	884,783	14,789,000
Involuntary Termination Related to a Change in Control (5)	6,113,808	22,206	884,783	17,935,300
<b>Amy B. Schwetz</b>				
For Cause Termination or Voluntary Termination				
Death or Disability (2)			772,174	5,892,900
	2,246,949	22,206	772,174	5,062,200

Involuntary Termination  
Without Cause or For  
Good Reason <sup>(3)</sup>

Involuntary Termination  
Related to a Change in  
Control <sup>(4)</sup>

2,246,949      22,206      772,174      5,892,9

**Charles F. Meintjes**

For Cause Termination or  
Voluntary Termination

Death or Disability <sup>(2)</sup>

629,000      5,573,0

Involuntary Termination  
Without Cause or For  
Good Reason <sup>(3)</sup>

2,242,355      22,206      629,000      4,848,9

Involuntary Termination  
Related to a Change in  
Control <sup>(4)</sup>

2,242,355      22,206      629,000      5,573,0

**Kemal Williamson**

For Cause Termination or  
Voluntary Termination

Death or Disability <sup>(2)</sup>

572,117      5,490,8

Involuntary Termination  
Without Cause or For  
Good Reason <sup>(3)</sup>

2,021,582      22,206      572,117      4,832,6

Involuntary Termination  
Related to a Change in  
Control <sup>(4)</sup>

2,021,582      22,206      572,117      5,490,8

<b>A. Verona Dorch</b>				
For Cause Termination or Voluntary Termination				
Death or Disability <sup>(2)</sup>			490,318	4,016,9
Involuntary Termination Without Cause or For Good Reason <sup>(3)</sup>	1,828,771	20,406	490,318	3,417,3
Involuntary Termination Related to a Change in Control <sup>(4)</sup>	1,828,771	20,406	490,318	4,016,9

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- (1) Reflects the value the NEO could realize as a result of the accelerated vesting of unvested RSUs and unvesting of unvested PSUs. Value attributed to RSU and PSU awards is based on the December 31, 2019 closing price of \$30.48.
- (2) For all NEOs, compensation payable upon death or disability would include: (1) accrued but unpaid STIP for the year of termination; and (3) the value the NEO could realize as a result of the accelerated vesting of any unvested RSUs and PSUs. Amounts do not include life insurance payments in the event of death.
- (3) For all NEOs, compensation payable would include: (1) severance payments of two times base salary or two times the average of the actual annual incentives paid in the three prior years; (3) a payment of two times base salary to compensate the NEO for company contributions the NEO otherwise might have received; (4) any earned but unpaid annual incentive for the year of termination; (5) continuation of benefits for 18 months; and (6) the value that could be realized based on vesting of outstanding RSU and PSU awards.
- (4) The amounts the NEOs other than Mr. Kellow would receive in the event of an involuntary termination of employment or Change in Control, as defined in the Severance Plan or applicable award agreement, are similar to those described above.
- (5) For the CEO, compensation payable would include: (1) severance payments of two and one half times base salary or equal to two and one half times the average of the actual annual incentives paid in the three prior years; (2) two and one half times 6% of base salary to compensate the CEO for company contributions the CEO otherwise might have received under our 401(k) plan; (4) any earned but unpaid annual incentive for the year of termination; (5) continuation of benefits for 18 months; and (6) the value that could be realized based on vesting of outstanding RSU and PSU awards.

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**PAY RATIO DISCLOSURE**

The pay ratio information is provided pursuant to the SEC’s guidance under Item 402(u) of Reg S-K. In preparing this pay ratio disclosure, we have used reasonable estimates and assumptions, and thus this pay ratio disclosure is a reasonable estimate calculated in a manner consistent with the requirements of Regulation S-K using the data and assumptions described below. The pay ratio was not used to determine executive compensation adjustments. The Board does not use this pay ratio to determine executive compensation adjustments.

**The median employee remains unchanged from last year because there has been no change in our employee compensation arrangements that we reasonably believe would significantly impact our pay ratio.**

**Methodology to Determine Median Employee**

In determining such median employee, we evaluated our 4,520 U.S. and 2,645 non-U.S. employees as of October 1, 2017 (the Determination Date). From this total number, we excluded 17 non-U.S. employees in the United Kingdom, seven employees in China and one employee in India, or collectively (the Excluded Employees), in accordance with a *de minimis* exception. The remaining 7,148 employees consisted of full-time and temporary employees (other than our CEO) in the United States and Australia as of the Determination Date. The median employee was selected using a total cash compensation approach, consisting of base salary, overtime pay, and bonus levels for the period beginning on January 1, 2017 and ending on December 31, 2017, and salaries for employees who were not employed for all of 2017 as permitted by the applicable rules.

**Median Employee to CEO Pay Ratio**

For 2018, as in 2017, we calculated annual total compensation for the median employee using the compensation details for our NEOs as described in the 2018 Summary Compensation Table within this Proxy Statement. The compensation details for our CEO (the same amount as reported for Mr. Kellow for 2018 under the Summary Compensation Table above) and our median employee:

Individual	Total Annual Compensation (\$)
<b>Glenn L. Kellow</b> President and Chief Executive Officer	7,330,000
<b>Median Employee</b>	1,460,000
<b>Pay Ratio</b>	5:1



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**PROPOSAL 2 ADVISORY APPROVAL OF THE COMPANY'S NAMED EXECUTIVE OFFICERS' COMPENSATION**

The Dodd-Frank Wall Street Reform and Consumer Protection Act (the "Dodd-Frank Act") and the Securities Exchange Act of 1934 (the "Exchange Act") require that we permit our stockholders to vote to approve, on an advisory basis, the compensation of our named executive officers as disclosed in the CD&A, the Summary Compensation Table, the accompanying executive compensation tables, and the related narrative disclosure accompanying the CD&A. At our 2019 Annual Meeting, our stockholders approved, on an advisory basis, that an advisory vote on named executive officers' compensation should be held annually. Based on such result, our Board determined that the advisory vote on our named executive officers' compensation will be held every year until the next advisory vote on the frequency of future advisory votes on named executive officers' compensation. We expect the next advisory vote to approve our named executive officers' compensation at our 2020 Annual Meeting.

We believe that our compensation programs and policies reflect an overall pay-for-performance philosophy that is aligned with the interests of our stockholders. We are committed to utilizing a mix of incentive compensation programs designed to maximize company performance. The Compensation Committee of the Board has overseen the design and implementation of a compensation program designed to achieve pay-for-performance and alignment with stockholder interests, as discussed in the section above. The compensation program was designed in a manner that we believe is reasonable and fair, and it balances the goals of attracting, motivating, rewarding and retaining our executives.

The company and the Board continually evaluate our compensation policies and practices to ensure they are fair, competitive and are consistent with corporate governance best practices. As part of that process, the Compensation Committee routinely considers the results of our stockholder advisory vote on executive compensation. The Compensation Committee routinely evaluates and, as appropriate, takes into account the views of our stockholders to enhance our compensation policies and practices.

For the reasons discussed in the CD&A section above, the Board recommends that stockholders vote in favor of the following "Say-on-Pay" resolution:

**Resolved, that the compensation paid to the company's named executive officers, as disclosed in the CD&A, the Summary Compensation Table, the accompanying executive compensation tables, narrative discussion and any related material disclosed in this Proxy Statement, is reasonable and fair, and that the company should continue to have an advisory vote on executive compensation.**

Because your vote is advisory, it will not be binding upon the company, the Board or the Compensation Committee. We value the views of our stockholders and the Compensation Committee expects to continue to take into account the results of the advisory vote when considering future executive compensation arrangements.

**THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE FOR PROPOSAL 2.**

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**AUDIT COMMITTEE REPORT**

The company's management is responsible for preparing financial statements in accordance with accounting principles generally accepted in the United States (GAAP) and the financial reporting process, including the company's procedures and internal control over financial reporting. The company's independent registered public accounting firm is responsible for (i) auditing the company's financial statements and expressing an opinion as to their conformity with GAAP, (ii) testing the effectiveness of the company's internal control over financial reporting and expressing an opinion thereon, and (iii) providing the Audit Committee of the Board, composed solely of independent directors, meets periodically with management, the Chief Executive Officer, President, Internal Audit (the employee with primary responsibility for the company's internal audit function), Internal Control, the company, and the company's independent registered public accounting firm to review and oversee the company's financial statements, audit services (internal audit) activities, disclosure controls and procedures, and non-audit services provided by the independent accountants.

The Audit Committee has reviewed and discussed with management and Ernst & Young LLP (EY), the company's independent registered public accounting firm, the company's audited financial statements for the fiscal year ending December 31, 2018. The Audit Committee has also discussed with EY the matters required to be discussed by Auditing Standards Board (ASB) Standard No. 1301, Communications with Audit Committees issued by the Public Company Accounting Oversight Board (PCAOB). In addition, the Audit Committee received from EY the written disclosures and the information requested pursuant to the requirements of the PCAOB regarding EY's communications with the Audit Committee concerning its independence from the company and the company's management, and considered whether EY's independence from the company is compatible with maintaining the auditor's independence.

The Audit Committee conducted its own self-evaluation and evaluation of the services provided by EY for the fiscal year ending December 31, 2018. Based on its evaluation of EY, the Audit Committee reappointed EY as the company's independent registered public accounting firm for the fiscal year ending December 31, 2019.

Based on the reviews and discussions referred to above, the Audit Committee recommended to the Board that the audited financial statements be included in the Annual Report on Form 10-K for the fiscal year ended December 31, 2018, and filed with the SEC.

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**AUDIT FEES**

**Fees Paid to Independent Registered Public Accounting Firm**

Ernst & Young LLP served as our independent registered public accounting firm for the fiscal year ended December 31, 2017. The following fees were paid to Ernst & Young LLP for services rendered during our last fiscal year:

*Audit Fees:* \$4,185,909 (for the fiscal year ended December 31, 2018) and \$7,526,866 (for the fiscal year ended December 31, 2017) for fees associated with the annual audit of our consolidated financial statements, internal control over financial reporting, the reviews of our Quarterly Reports on Form 10-Q, services related to our statutory and regulatory filings or transactional requirements, assistance with and review of our tax returns and accounting and financial reporting consultations including the application of fresh start accounting. Approximately \$3 million of the fees during the year ended December 31, 2017.

*Audit-Related Fees:* \$67,507 (for the fiscal year ended December 31, 2018) and \$66,426 (for the fiscal year ended December 31, 2017) for assurance-related services for internal control reviews, and other attest services.

*Tax Fees:* \$157,548 (for the fiscal year ended December 31, 2018) and \$209,929 (for the fiscal year ended December 31, 2017) for tax compliance, tax advice and tax planning services.

*All Other Fees:* \$1,995 (for the fiscal year ended December 31, 2018) and \$1,995 (for the fiscal year ended December 31, 2017) for fees related to an online research tool.

Under the Board's established procedures, the Audit Committee is required to pre-approve all audit services provided by our independent registered public accounting firm to ensure that the provisions of such services do not impair the firm's independence. The Audit Committee may delegate its pre-approval authority to one or more of its members. The member or members to whom such authority is delegated must report any pre-approval decisions at the next scheduled meeting.

Each fiscal year, the Audit Committee reviews with management and the independent registered public accounting firm the services that are likely to be required throughout the year. Those services are comprised of four categories: audit-related services, tax services and all other permissible services. At that time, the Audit Committee identifies specific services that may be provided within each of these categories, and sets fee limits for each category. Management is then authorized to engage the independent registered public accounting firm to provide the services needed throughout the year, subject to providing the Audit Committee with regular updates. The Audit Committee will review the amount of all billings submitted by the independent registered public accounting firm to ensure that they are within pre-defined limits. The Audit Committee must review and approve in advance, on a case-by-case basis, any billings and fees to be performed by or paid to the independent registered public accounting firm.

Under our policy and/or applicable rules and regulations, our independent registered public accounting firm provides the following types of services to us: (1) bookkeeping or other services related to our accounting records, (2) financial statements, (3) financial information systems design and implementation, (4) appraisal or valuation services, (5) contribution-in-kind reports, (6) actuarial services, (7) internal audit outsourcing services, (8) management consulting services, (9) broker-dealer, investment advisor or investment banking services, (10) legal services, (11) human resources services, (12) information technology services, (13) recruiting services, (14) other services that are not prohibited by applicable rules and regulations.

audit,

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(11) any services entailing a contingent fee or commission (not including fees awarded by a bank to any of our officers whose role is in a financial reporting oversight capacity (regardless of whether the services).

During the fiscal years ended December 31, 2018 and 2017, all the services described under "Audit Fees" and "All Other Fees" were approved by the Audit Committee in accordance with the procedure

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**PROPOSAL 3 RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED  
FIRM**

The Board's Audit Committee has appointed Ernst & Young LLP (EY) as the company's independent registered public accounting firm to audit the company's financial statements for the fiscal year ending December 31, 2019. As part of our corporate governance, the Audit Committee submits its selection of EY to our stockholders for ratification. We encourage our stockholders when appointing our independent registered public accounting firm in the future. All stockholders are invited to attend the 2019 Annual Meeting to respond to appropriate questions and will have an opportunity to discuss. For additional information regarding the company's relationship with EY, please refer to the "Audit Committee" sections above.

**THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE**

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**STOCK OWNERSHIP**

**Section 16(a) Beneficial Ownership Reporting Compliance**

Our officers and directors and persons beneficially holding more than 10% of our Common Stock are required to file reports of ownership and changes in ownership of our Common Stock with the SEC under the Securities Exchange Act of 1934. We have filed reports of ownership and changes in ownership on behalf of our officers and directors.

To the best of our knowledge, based solely on our review of the copies of such reports furnished to us, for the fiscal year ending December 31, 2018, filings with the SEC and written representations from certain reporting persons required, all required reports were timely filed for such fiscal year, except that for each of A. Vermeulen, Charles F. Meintjes, Paul V. Richard, George J. Schuller Jr., Amy B. Schwetz, and Kemal Williams, a report of ownership transaction on March 5, 2018 was filed on June 6, 2018.

**Security Ownership of Directors and Management and Certain Beneficial Owners**

The following table sets forth information as of March 18, 2019, with respect to persons or entities that beneficially own more than 5% of our outstanding Common Stock, each current director, each executive officer, the Summary Compensation Table, and all directors and executive officers as a group.

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***Beneficial Owners of More Than Five Percent, Directors and Management***

Name and Address of Beneficial Owner <sup>(1)</sup>	Amount a of Beneficia (2)(
<p><b>Elliott Associates, L.P., Elliott International, L.P., and Elliott International Capital Advisors Inc.</b>  c/o Elliott Management Corporation  40 West 57<sup>th</sup> Street New York, NY 10019</p>	<p>28,16</p>
<p><b>Capital Ventures International, CVI Opportunities Fund I, LLLP, CVI Opportunities Fund II, LLLP, G1 Execution Services, LLC, Susquehanna Advisors Group, Inc. and Susquehanna Securities</b>  c/o Susquehanna Advisors Group, Inc.  401 E. City Avenue, Suite 220  Bala Cynwyd, PA 19004</p>	<p>9,48</p>
<p><b>The Vanguard Group</b>  100 Vanguard Blvd. Malvern, PA 19355</p>	<p>8,36</p>

**Contrarian Capital Management, L.L.C.**

8,27

411 West Putnam Avenue, Suite 425

Greenwich, CT 06830

**Orbis Investment Management Limited**

8,02

Orbis House, 25 Front Street

Hamilton, Bermuda HM11

**BlackRock, Inc.**

5,63

55 East 52<sup>nd</sup> Street New York, NY 10055

**Andrea E. Bertone**

**Nicholas J. Chirekos**

**A. Verona Dorch**

5

**Stephen E. Gorman**

**Glenn L. Kellow**

38

**Joe W. Laymon**

**Teresa S. Madden**

**Robert A. Malone**

**Charles F. Meintjes**

**Kenneth W. Moore**

**Amy B. Schwetz**

**Michael W. Sutherlin**

**Shaun A. Usmar**

**Kemal Williamson**

**All Directors and Executive Officers as a Group (16 People)**

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- (1) The address for all officers and directors listed is c/o Peabody Energy Corporation, Peabody Missouri 63101.
- (2) Beneficial ownership is determined in accordance with SEC rules and includes voting and shares. Unless otherwise indicated, persons and entities named in the table have sole voting and all shares beneficially owned.
- (3) Excludes restricted stock units that remain unvested except that it includes restricted stock units available within 60 days of March 18, 2019.
- (4) Excludes deferred stock units beneficially owned by our non-employee directors as of March 1, 2019: Mr. Chirekos, 8,348; Mr. Gorman, 8,348; Mr. Laymon, 8,348; Ms. Madden, 8,348; Mr. Sutherlin, 8,348; Mr. Usmar, 8,348 and all directors and executive officers as a group, 6,348.
- (5) Applicable percentage ownership is based on 108,211,999 shares of Common Stock outstanding. (\*) indicates that the applicable person beneficially owns less than 1% of the outstanding shares. For our directors are described on page 27 under the heading Non-Employee Director Share Ownership and requirements for our executives are described on page 42 under the heading Share Ownership.
- (6) This information is based solely on a Schedule 13D/A filed jointly by Elliott Associates, L.P. ( Elliott International ) and Elliott International Capital Advisors Inc. ( EICA ) with the SEC on February 14, 2019. According to such Schedule 13D/A, Elliott beneficially owns 9,013,135 shares, and has sole voting power with respect to such shares, and Elliott International and EICA each beneficially owns 19,153,066 shares and shared dispositive power with respect to such shares.
- (7) This information is based solely on a Schedule 13G/A filed by Capital Ventures International, CVI Opportunities Fund II, LLLP, G1 Execution Services, LLC, Susquehanna Advisors Group, Inc. with the SEC on February 14, 2019. According to such Schedule 13G/A, the foregoing reporting persons own an aggregate of 9,482,342 shares. Each of the foregoing reporting persons has shared voting and dispositive power with respect to 9,482,342 shares. Capital Ventures International has sole voting power and sole dispositive power over the shares; CVI Opportunities Fund I, LLLP has sole voting power and sole dispositive power over 1,187,692 of the shares; CVI Opportunities Fund II, LLLP has sole voting power and sole dispositive power over 1,187,692 of the shares; G1 Execution Services, LLC has sole voting power and sole dispositive power over 23 of the shares; Susquehanna Advisors Group, Inc. has sole voting power and sole dispositive power over none of the shares; Susquehanna Securities, LLC has sole voting power and sole dispositive power over 147,016 of the shares. Susquehanna Advisors Group, Inc. is the investment manager of Capital Ventures International, CVI Opportunities Fund I, LLLP and CVI Opportunities Fund II, LLLP and, as a result, has sole voting power and sole dispositive power over the shares owned by Capital Ventures International, CVI Opportunities Fund I, LLLP and CVI Opportunities Fund II, LLLP, respectively.

- (8) This information is based solely on a Schedule 13G/A filed by The Vanguard Group ( Vanguard) on February 14, 2019. According to such Schedule 13G/A, Vanguard beneficially owns 8,365,048 shares, has sole voting power with respect to 77,631 of the shares and shared voting power with respect to 15,900 of the shares, and has sole dispositive power with respect to 8,279,682 of the shares and shared dispositive power with respect to 85,366 of such shares.
- (9) This information is based solely on a Schedule 13G/A filed by Contrarian Capital Management, L.P. ( Contrarian) on February 14, 2019. According to such Schedule 13G/A, Contrarian beneficially owns 8,272,095 of the shares and shared voting power with respect to none of the shares, and has sole dispositive power with respect to 8,272,095 of the shares and shared dispositive power with respect to none of such shares.
- (10) This information is based solely on a Schedule 13G filed by Orbis Investment Management, L.P. ( OIIML) on February 14, 2019. According to such Schedule 13G, OIIML beneficially owns 8,029,729 shares, has sole voting power with respect to 8,029,729 of the shares and shared voting power with respect to none of the shares, and has sole dispositive power with respect to 8,029,729 of the shares and shared dispositive power with respect to none of such shares.
- (11) This information is based solely on a Schedule 13G/A filed by BlackRock, Inc. ( BlackRock) on February 14, 2019. According to such Schedule 13G/A, BlackRock beneficially owns 5,635,579 shares, has sole voting power with respect to 5,523,116 of the shares and shared voting power with respect to none of the shares, and has sole dispositive power with respect to 5,635,579 of the shares and shared dispositive power with respect to none of such shares.

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**REVIEW OF RELATED PERSON TRANSACTIONS**

**Policy for Approval of Related Person Transactions**

Under a written policy adopted by the Board, the Nominating and Corporate Governance Committee is responsible for reviewing and approving all transactions between the company and certain related persons, such as our executive officers and directors, who own more than 5% of our voting securities. In reviewing a transaction, the Nominating and Corporate Governance Committee will consider all the relevant facts and circumstances, including the benefits to us, any impact on director independence, and whether the transaction is consistent with a transaction available on an arms-length basis. Only those related person transactions that are in our best interests (and not inconsistent with) our best interests and the best interests of our stockholders are permitted to proceed. No member may participate in any review of a transaction in which the member or any of his or her family members has a financial interest. A copy of the policy can be found on our website ([www.peabodyenergy.com](http://www.peabodyenergy.com)) by clicking on "Investor Relations Documents," and then "Related Person Transactions Policy" and is available in print to any stockholder upon request. The following related person transactions occurred.

**2018 Share Repurchase**

On August 1, 2017, we announced that our Board had authorized a \$500 million share repurchase program, which was later increased to \$1.5 billion. Repurchases under the share repurchase program may be made from time to time until the program's expiration date has been set for the share repurchase program, and the program may be suspended or terminated at any time.

Pursuant to the share repurchase program, on August 14, 2018, we entered into a Share Repurchase Agreement with Elliott Associates, LP, Liverpool Limited, and Elliott Investments Inc. to repurchase 7,173,601 shares of our Common Stock for an aggregate purchase price of \$300,000,000. Pursuant to the Share Repurchase Agreement, the purchase price per share of \$41.82 was based on the closing sale price of our Common Stock on the NYSE on August 13, 2018. The repurchase was completed on August 21, 2018 and was approved by the Nominating and Corporate Governance Committee.

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**ADDITIONAL INFORMATION**

**Communications with the Board**

The Board has adopted the following procedures for stockholders and other interested persons to communicate with the Board and/or individual directors (collectively, "Stockholder Communications").

Stockholders and other interested persons seeking to communicate with the Board and/or individual directors should send their written communications to the Chair, Peabody Energy Corporation, Peabody Plaza, 701 Market Street, St. Louis, Missouri 63101. The Chair will forward such Stockholder Communications to each Board member (excluding routine business solicitations, as instructed by the Board), and provide a report on the disposition of matters stated in such Stockholder Communications at the next regular meeting of the Board. If a Stockholder Communication (excluding routine business solicitations) is addressed to a specific individual director, the Chair will forward that Stockholder Communication to the named director, and will discuss with that director whether the full Board and/or one of its committees should address the matter.

If a Stockholder Communication raises concerns about management or the company's ethical or legal compliance, our Chief Legal Officer at Peabody Energy Corporation, Peabody Plaza, 701 Market Street, St. Louis, Missouri 63101. The Chief Legal Officer will review the Stockholder Communication and, if appropriate, forward a copy of the communication to the Compliance Committee and, if appropriate, the Chair of the Board, and see that the subject matter is addressed to the appropriate committee, management and/or the full Board.

If a stockholder or other interested person seeks to communicate exclusively with our non-management group, such Stockholder Communication should be sent directly to the Corporate Secretary, who is a member of the Board. The Corporate Secretary will first consult with and receive the approval of the Chair of the Board before otherwise discussing the Stockholder Communication with members of management or directors.

At the direction of the Board, we reserve the right to screen all materials sent to our directors for inappropriate and/or other inappropriate content.

At our 2019 Annual Meeting, stockholders will have an opportunity to pose questions to the directors.

**Process for Stockholder Proposals and Director Nominations**

***Stockholder Proposals Included in Our Proxy Materials***

If you wish to submit a proposal for inclusion in next year's proxy statement, we must receive the proposal by October 28, 2019, which is 120 calendar days prior to the anniversary of this year's mailing date. Upon receipt, we will determine whether to include such proposal in the proxy statement and proxy in accordance with the rules governing the solicitation of proxies. Any proposals should be submitted, in writing, to the Corporate Secretary, Peabody Energy Corporation, Peabody Plaza, 701 Market Street, St. Louis, Missouri 63101.

***Director Nominations (including Proxy Access) and Other Matters to be Brought Before the 2020 Annual Meeting of the Company's Stockholders***

Under our bylaws, the following process applies if you wish to nominate a director or bring other matters before the 2020 Annual Meeting without having your proposal included in next year's proxy statement.





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You must notify the Corporate Secretary in writing at our principal executive offices between 90 and 120 days before the date of the meeting in 2020; however, if we advance the date of the meeting by more than 20 days or delay the date of the meeting by more than 20 days after the date of the meeting, then such notice must be received no earlier than 120 days before the date of the meeting or the close of business on the later of the 90th day before such date or the 10th day after public disclosure of the meeting date and

Your notice must contain the specific information required by our bylaws regarding the proposal or information regarding the proposal, limited to, name, address, shares held, a description of the proposal or information regarding the proposal, and the matters. Our new proxy access bylaw, discussed below, has additional requirements for non-management director candidates in our proxy access process. We modified our bylaws in 2015 to implement proxy access, a means for stockholder-nominated director candidates in our proxy materials for annual meetings of stockholders. The proxy access process under the bylaws was first available to stockholders for our 2018 Annual Meeting. The proxy access process requires a stockholder, or group of not more than 20 stockholders, meeting specified eligibility requirements, including ownership of shares, in our proxy materials for annual meetings. In order to be eligible to use the proxy access process, a stockholder, among other requirements, must have owned 3% or more of our outstanding Common Stock for at least one year. The maximum number of stockholder-nominated candidates under the proxy access process is the greater of two directors or the largest whole number that does not exceed 20% of the number of directors on the last day on which a proxy access notice may be delivered. The submission process described in our proxy materials is submitted through this proxy access process.

You can obtain a copy of our bylaws, without charge, by writing to the Corporate Secretary at the address above or by accessing our website ([www.peabodyenergy.com](http://www.peabodyenergy.com)) and clicking on Investor Info, and then clicking on Corporate Governance. Our website is not considered part of this Proxy Statement. These requirements are separate from and in addition to the requirements a stockholder must meet to have a proposal included in our proxy statement. The foregoing time limitations apply whether notice is timely for purposes of SEC rules relating to the exercise of discretionary voting rights.

## **Householding of Proxies**

SEC rules permit companies and intermediaries such as brokers to satisfy delivery requirements for annual reports and notices of internet availability with respect to two or more stockholders sharing the same address. This practice, commonly referred to as householding, potentially provides extra convenience for stockholders. Some brokers household annual reports, proxy statements and notices of internet availability. We may household proxy statement and notice of internet availability to multiple stockholders sharing an address unless we receive contrary instructions from the affected stockholders.

Once you have received notice from your broker or us that your broker or we will be householding your shares, householding will continue until you are notified otherwise or until you revoke your consent. If you do not wish to participate in householding and would prefer to receive a separate annual report, proxy statement and notice of internet availability in the future, please notify your broker if your shares are held in a brokerage account or notify us by the telephone number below if you hold registered shares. If, at any time, you and another stockholder do not wish to participate in householding and prefer to receive a single copy of our annual report, proxy statement and notice of internet availability, please notify your broker if your shares are held in a brokerage account or notify us by the telephone number below if you hold registered shares.

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At any time, you may request a separate copy of our annual report or proxy statement by sending Secretary at Peabody Energy Corporation, Peabody Plaza, 701 Market Street, St. Louis, Missouri 63102-3400.

**Additional Filings**

Our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other reports are available without charge through our website as soon as reasonably practicable after they are furnished to the SEC. They may be accessed at our website ([www.peabodyenergy.com](http://www.peabodyenergy.com)) by clicking on the "Investor Relations" link. Information on our website is not considered part of this Proxy Statement.

In accordance with SEC rules, the information contained in the Report of the Audit Committee and the Report of the Compensation Committee shall not be deemed to be soliciting material, or to be filed with the SEC or subject to the liabilities of Section 18 of the Exchange Act, except to the extent that we specifically request that the information be treated as soliciting material or specifically incorporate it by reference into a document filed under the Securities Exchange Act.

**Costs of Solicitation**

We are paying the cost of preparing, printing and mailing these proxy materials. We have engaged a third party to distribute proxy materials, solicit proxies and in performing other proxy solicitation services. We are not paying out-of-pocket expenses. Proxies may be solicited personally or by telephone by our regular employees or by employees of Morrow Sodali. We will reimburse banks, brokerage firms and other intermediaries for their expenses in forwarding proxy materials to beneficial owners and obtaining their voting instructions.

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**OTHER BUSINESS**

The Board is not aware of any matters requiring stockholder action to be presented at the 2019 Annual Meeting as stated in the 2019 Notice of Annual Meeting. Should other matters be properly introduced at the meeting, the persons named in the enclosed proxy will have discretionary authority to act on such matters and to vote thereon with their best judgment.

We will provide to any stockholder, without charge and upon written request, a copy (without charge) of our Annual Report on Form 10-K for the fiscal year ended December 31, 2018 as filed with the SEC. Requests should be directed to Investor Relations, Peabody Energy Corporation, Peabody Plaza, 701 Market Street, Peabody, MA 01960.

Executive Vice President, Chief Legal Officer, Governance & Compliance

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**APPENDIX A: QUESTIONS AND ANSWERS**

**Q: Why did I receive a notice in the mail regarding the internet availability of proxy materials set of proxy materials?**

**A:** In accordance with rules and regulations adopted by the SEC, instead of mailing a printed set of proxy materials to each stockholder of record, we may furnish proxy materials, including this Proxy Statement, our Peabody Energy Corporation 2018 Annual Report to Stockholders, by providing access to our proxy materials on the internet. We believe this allows us to provide our stockholders with the information they need, while reducing the environmental impact of our 2019 Annual Meeting.

Some stockholders will not receive printed copies of the proxy materials unless they request them. The Availability of Proxy Materials (the "Notice") was mailed which tells them how to access and request proxy materials on the internet. The Notice also provides information about how to submit a proxy on the internet or by mail. If you are invited to attend the 2019 Annual Meeting and would like to receive a paper or email copy of our proxy materials, you should follow the instructions in the Notice.

**Q: Why am I receiving these materials?**

**A:** We are providing these proxy materials to you on the internet or delivering printed versions of these materials in connection with our solicitation of proxies to be voted at our 2019 Annual Meeting, which is being held on or about May 1, 2019. These materials were first made available on the internet or mailed to stockholders on or about April 1, 2019. If you are invited to attend the 2019 Annual Meeting and requested to vote on the items described in the Proxy Statement, you should follow the instructions in the Proxy Statement.

**Q: What is included in these materials?**

**A:** These materials include:

Our Proxy Statement for the 2019 Annual Meeting; and

Our 2018 Annual Report to Stockholders, which includes our audited consolidated financial statements. If you received printed versions of these materials, they also include the proxy card/voting instruction card for the 2019 Annual Meeting.

**Q: What am I being asked to vote on?**

Edgar Filing: OHI Asset (GA) Cordele, LLC - Form POSASR

**A:** You are being asked to vote on the following proposals:

Election of Andrea E. Bertone, Nicholas J. Chirekos, Stephen E. Gorman, Glenn L. Kell  
Madden, Bob Malone, Kenneth W. Moore, Michael W. Sutherlin and Shaun A. Usmar a

Approval, on an advisory basis, of our named executive officers' compensation;

Ratification of the appointment of Ernst & Young LLP as our independent registered pub

Any other matter properly introduced at the 2019 Annual Meeting.

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**Q: What are the Board's voting recommendations?**

**A:** The Board recommends the following votes:

FOR the election of Andrea E. Bertone, Nicholas J. Chirekos, Stephen E. Gorman, Glenn S. Madden, Bob Malone, Kenneth W. Moore, Michael W. Sutherlin and Shaun A. Usman (Proposal 1);

FOR the approval, on an advisory basis, of our named executive officers' compensation

FOR the ratification of the appointment of Ernst & Young LLP as our independent registered 2019 (Proposal 3).

**Q: Will any other matters be voted on?**

**A:** We are not aware of any other matters that will be brought before the stockholders for a vote. If any other matter is properly brought before the 2019 Annual Meeting, your proxy will authorize Michael W. Sutherlin and A. Verona Dorch to vote on such matters in his or her discretion.

**Q: How do I vote?**

**A:** If you are a stockholder of record as of the record date you may vote using any of the following methods:

Via the internet, by visiting the website [www.proxyvote.com](http://www.proxyvote.com) and following the instructions in the Notice or proxy card/voting instruction form;

By dialing 1-800-690-6903 and following the instructions for telephone voting on your Notice or proxy card/voting instruction form;

If you received your proxy materials by mail, by completing and mailing your proxy card/voting instruction form;

By casting your vote in person at the 2019 Annual Meeting.

If you vote over the internet, you may incur costs such as telephone and internet access charges for the 2019 Annual Meeting. The telephone and internet voting facilities for the stockholders of record of all shares will close on August 8, 2019. The internet and telephone voting procedures are designed to authenticate stockholders and allow you to confirm that your instructions have been properly recorded.

If you vote by internet or telephone, or return your signed proxy card/voting instruction form, you must indicate how your shares are to be voted on a matter. If you do not indicate how your shares are to be voted on a matter, your shares will be voted in accordance with the Board's voting recommendations.

If your shares are held in a brokerage account in your broker's name (also known as street name), you must follow the voting instructions for voting provided by your broker or nominee. You may submit voting instructions by internet or by mail. If you return proxy materials by mail, you may complete and mail a proxy card/voting instruction form to your broker or nominee. If you provide specific voting instructions by telephone, internet or mail, your broker or nominee will vote your shares in accordance with those instructions. If you will be provided during the 2019 Annual Meeting to anyone who wants to vote in person at the 2019 Annual Meeting, you must request a confirmation of beneficial ownership from your broker or nominee. If you have shares in street name, you must request a confirmation of beneficial ownership from your broker or nominee at the 2019 Annual Meeting.



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**Q: Can I change my vote?**

**A:** Yes. If you are a stockholder of record, you can change your vote or revoke your proxy by

Submitting a valid, later-dated proxy card/voting instruction form;

Submitting a valid, subsequent vote by telephone or the internet at any time prior to 10:59 a.m. Eastern Time on the day of the meeting;

Notifying our Corporate Secretary in writing that you have revoked your proxy; or

Completing a written ballot at the 2019 Annual Meeting.

If your shares are held in a brokerage account in your broker's or nominee's name, you should contact your broker or nominee for instructions regarding revoking your vote provided by your broker or nominee.

**Q: Is my vote confidential?**

**A:** Yes. All proxies, ballots and vote tabulations that identify how individual stockholders vote will not be disclosed to our directors, officers or employees, except in limited circumstances, including:

When disclosure is required by law;

During any contested solicitation of proxies; or

When written comments by a stockholder appear on a proxy card/voting instruction form.

**Q: What will happen if I do not instruct my broker how to vote?**

**A:** If your shares are held in street name and you do not instruct your broker how to vote, our broker will vote your shares on routine matters, but they do not have discretionary power to vote your shares on non-routine matters. A matter that will be considered routine under NYSE rules is Proposal 3, which means your broker will exercise its discretion on that item if you have not provided instructions. This is known as "broker discretion."

**The election of directors - Proposal 1 - and Proposal 2 are considered non-routine matters. You should vote your shares with respect to these items if you have not provided instructions. This will**

*We strongly encourage you to submit your proxy and exercise your right to vote as a stockholder.*

**Q: How many shares must be present to hold the 2019 Annual Meeting?**

**A:** Holders of record of a majority of the shares of outstanding Common Stock as of the record date, in person or by proxy at the 2019 Annual Meeting in order to conduct business. This is called a quorum. Abstentions, Withheld votes and broker non-votes are not counted. Only the shares will be part of the quorum. Abstentions, Withheld votes and broker non-votes do not count towards whether a quorum exists.

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**Q: What vote is required to approve the proposals?**

**A:** In the election of directors (Proposal 1), the number of shares voted For a nominee must be a majority of the shares cast with respect to such nominee's election for such nominee to be elected. Votes cast by abstentions and non-votes. If the number of shares voted For a nominee does not exceed 50% of the number of shares entitled to vote in such nominee's election, our Corporate Governance Guidelines require that such nominee submit a letter of resignation to the Chair of the Board following certification of the stockholder vote. The Board will accept such resignation on an advisory basis, our named executive officers' compensation (Proposal 2) and to ratify the compensation committee's report (Proposal 3), will require approval by the holders of a majority of the shares present in person at the 2019 Annual Meeting and entitled to vote. Abstentions will count as a vote against these proposals. Votes cast by proxy will have no effect on these proposals. Votes will be tabulated by the independent inspection committee at the 2019 Annual Meeting, who will separately tabulate affirmative and negative votes, abstentions, and non-votes.

**Q: What does it mean if I receive more than one Notice or proxy card or voting instruction card?**

**A:** It means your shares are registered differently or are held in more than one account at the time of the meeting with different brokers. Please vote all your shares.

**Q: Who may attend the 2019 Annual Meeting?**

**A:** All our stockholders as of the close of business on March 18, 2019 may attend the 2019 Annual Meeting.

**Q: What do I need to do to attend the 2019 Annual Meeting?**

**A:** An admission card or other proof of ownership, together with valid government-issued photo identification, such as a driver's license or passport, are required to attend the 2019 Annual Meeting. The registration desk will be open on the day of the meeting, and the meeting will begin at 9:00 a.m. Central time. Please note that space for the meeting is limited and stockholders may be required to view the meeting from a secondary room. If you own shares in street name, you will need to ask your bank or broker for an admission card and proof of beneficial ownership. You will need to bring a confirmation of beneficial ownership with you to the meeting. If you do not receive your confirmation of beneficial ownership in time, bring your most recent brokerage statement to the 2019 Annual Meeting. We can use that to verify your share ownership and admit you to the meeting. If you do not have a confirmation of beneficial ownership, you may still be able to attend the meeting and vote your shares at the 2019 Annual Meeting without a confirmation of beneficial ownership.

For safety reasons, we will not allow anyone to bring large bags, briefcases, packages or other similar items into the meeting rooms, secondary rooms, or to record or photograph the meeting.

**Q: Where can I find the voting results of the 2019 Annual Meeting?**

- A:** We plan to announce preliminary voting results at the 2019 Annual Meeting and to publish the results on Form 8-K filed with the SEC within four business days after the 2019 Annual Meeting.

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**APPENDIX B: RECONCILIATION OF CERTAIN NON-GAAP M**

Revenues

Weighted Average Diluted Shares Outstanding

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Reconciliation of Non-GAAP Financial Measures

Income from Continuing Operations, Net of Income Taxes

Depreciation, Depletion and Amortization

Asset Retirement Obligation Expenses

Provision for North Goonyella Equipment Loss

Changes in Deferred Tax Asset Valuation Allowance and Reserves and  
Amortization of Basis Difference Related to Equity Affiliates

Interest Expense

Loss on Early Debt Extinguishment

Interest Income

Net Mark-to-Market Adjustment on Actuarially Determined Liabilities

Reorganization Items, Net

Unrealized Gains on Economic Hedges

Unrealized Losses on Non-Coal Trading Derivative Contracts

Fresh Start Take-or-Pay Contract-Based Intangible Recognition

Income Tax Provision

Adjusted EBITDA <sup>(1)</sup>

Pricing Collar <sup>(2)</sup>

Adjusted EBITDA-STIP <sup>(3)</sup>

Discretionary Adjustment <sup>(4)</sup>

Adjusted EBITDA-STIP, after Discretionary Adjustment <sup>(5)</sup>

Net Cash Provided By Operating Activities

Net Cash Used In Investing Activities

Add Back: Acquisition of Shoal Creek Mine

Free Cash Flow <sup>(6)</sup>

Collateral/Tax Refund Excluded from STIP Performance Metric <sup>(7)</sup>

Free Cash Flow-STIP <sup>(8)</sup>

Discretionary Adjustment <sup>(4)</sup>

Free Cash Flow-STIP, after Discretionary Adjustment <sup>(9)</sup>

Calculation of Non-GAAP Financial Measures

Adjusted EBITDA Margin <sup>(10)</sup>

Free Cash Flow-STIP per Share <sup>(11)</sup>

Free Cash Flow-STIP, after Discretionary Adjustment per Share <sup>(12)</sup>



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Note: Adjusted EBITDA; Adjusted EBITDA-STIP; Adjusted EBITDA-STIP, after Discretionary Cash Flow-STIP; Free Cash Flow-STIP, after Discretionary Adjustment; Adjusted EBITDA Margin per Share and Free Cash Flow-STIP, after Discretionary Adjustment per Share are non-GAAP financial measures that non-GAAP performance measures are used by investors to measure our operating performance and ability to incur and service debt. These measures are not intended to serve as alternatives to U.S. GAAP and may not be comparable to similarly-titled measures presented by other companies.

- (1) Adjusted EBITDA is defined as income from continuing operations before deducting net interest expense, retirement obligation expenses, depreciation, depletion and amortization and reorganization items, adjusted for the discrete items that management excluded in analyzing each of our segments' operating performance in the reconciliation above. Adjusted EBITDA is used by management as the primary metric to measure operating performance.
- (2) Item excluded from 2018 STIP performance metric, as described within the Proxy Statement and Analysis.
- (3) Adjusted EBITDA-STIP is equal to Adjusted EBITDA further adjusted for certain items excluded from the 2018 STIP performance metric.
- (4) Discretionary adjustment made to the 2018 STIP formulaic results, as described within the Proxy Statement and Analysis.
- (5) Adjusted EBITDA-STIP, after Discretionary Adjustment is equal to Adjusted EBITDA-STIP further adjusted for discretionary adjustments to the 2018 STIP formulaic results.
- (6) Free Cash Flow is defined as net cash provided by operating activities less net cash used in investing activities and outflows related to business combinations. Free Cash Flow is used by management as a measure of our ability to generate excess cash flow from our business operations.
- (7) For purposes of 2018 STIP, management elected to exclude from Free Cash Flow results certain items, including collateral returned and income taxes received in excess of targeted levels, resulting in a reduction of Free Cash Flow per Share metric results by approximately \$1.16 per share.
- (8) Free Cash Flow-STIP is equal to Free Cash Flow further adjusted for certain items excluded from the 2018 STIP performance metric.
- (9) Free Cash Flow-STIP, after Discretionary Adjustment is equal to Free Cash Flow-STIP further adjusted for discretionary adjustments to the 2018 STIP formulaic results.
- (10) Adjusted EBITDA Margin is equal to Adjusted EBITDA divided by revenues.
- (11) Free Cash Flow-STIP per Share is defined as Free Cash Flow-STIP divided by weighted average diluted shares outstanding.
- (12) Free Cash Flow-STIP, after Discretionary Adjustment per Share is defined as Free Cash Flow-STIP, after Discretionary Adjustment divided by weighted average diluted shares outstanding.



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***PEABODY ENERGY CORPORATION***

***701 MARKET STREET***

***SAINT LOUIS, MO 63101-1830***

**VOTE BY INTERNET -  
QR Barcode above**

Use the Internet to transmit  
electronic delivery of inform  
Time the day before the cur  
the instructions to obtain yo  
electronic voting instructio

**ELECTRONIC DELIVE  
MATERIALS**

If you would like to reduce  
in mailing proxy materials,  
future proxy statements, pr  
electronically via e-mail or  
electronic delivery, please r  
using the Internet and, whe  
to receive or access proxy r  
years.

**VOTE BY PHONE - 1-80**

Use any touch-tone telepho  
instructions up until 11:59  
cut-off date or meeting date  
when you call and then foll

**VOTE BY MAIL**

Mark, sign and date your p  
postage-paid envelope we h  
Processing, c/o Broadridge  
11717.

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

E62022-P16954

KEEP THIS

DETACH ANI

**THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED**

**PEABODY ENERGY  
CORPORATION**

**The Board of Directors  
recommends you vote FOR the  
following:**

1. Election of Directors

**Nominees:**

**For Against Abstain**

- 1a. Bob Malone
- 1b. Andrea E. Bertone
- 1c. Nicholas J. Chirekos
- 1d. Stephen E. Gorman
- 1e. Glenn L. Kellow
- 1f. Joe W. Laymon
- 1g. Teresa S. Madden
- 1h. Kenneth W. Moore
- 1i. Michael W. Sutherlin
- 1j. Shaun A. Usmar

**The Board of Directors recom  
you vote FOR proposal 2.**

2. Approve, on an advisory b  
named executive officers com

**The Board of Directors recom  
you vote FOR proposal 3.**

3. Ratify the appointment of  
Young LLP as our independent  
registered public accounting fir  
2019.

**NOTE:** Such other business as  
properly come before the meeti  
adjournment thereof.

Please sign exactly as your name(s) appear(s) hereon. When signing as attorney, executor, administrator, or other fiduciary, please give full title as such. Joint owners should each sign personally. All holders must sign. If a corporation or partnership, please sign in full corporate or partnership name by authorized officer.

Signature [PLEASE SIGN WITHIN BOX] Date

Signature (Joint Ov

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**Important Notice Regarding the Availability of Proxy Materials for the A**

The Notice and Proxy Statement and Annual Report are available at [www.](http://www.)

**PEABODY ENERGY CORPORATION**

**Annual Meeting of Stockholders**

**May 9, 2019 at 9:00 AM Central Time**

**This Proxy Is Solicited by the Board of Directors**

The stockholder(s) hereby appoint(s) Michael W. Sutherlin and A. Verona Dorch, or either of them, to appoint his or her substitute, and hereby authorize(s) them to represent and to vote, as designee, all of the shares of common stock of Peabody Energy Corporation that the stockholder(s) is/are entitled to vote at the Meeting of Stockholders to be held at 9:00 AM Central Time on May 9, 2019, at the Sheraton Clayton, Missouri, 63105, and any adjournment or postponement thereof.

**This proxy, when properly executed, will be voted in the manner directed herein. If no such direction is given, the proxy shall be voted in accordance with the Board of Directors' recommendations.**

**Continued and to be signed on reverse side**