

AMC Networks Inc.  
Form 10-Q  
May 09, 2013

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

☒ Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the quarterly period ended March 31, 2013

or  
☐ Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number: 1-35106

AMC Networks Inc.  
(Exact name of registrant as specified in its charter)

Delaware	27-5403694
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)

11 Penn Plaza, New York, NY	10001
(Address of principal executive offices)	(Zip Code)
(212) 324-8500	
(Registrant's telephone number, including area code)	

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company (as defined in Exchange Act Rule 12b-2).

Large accelerated filer <input checked="" type="checkbox"/>	Accelerated filer <input type="checkbox"/>	Non-accelerated filer <input type="checkbox"/>
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Non-accelerated filer <input type="checkbox"/>	Smaller reporting company <input type="checkbox"/>
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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares of common stock outstanding as of May 1, 2013:

Class A Common Stock par value \$0.01 per share	60,404,852
Class B Common Stock par value \$0.01 per share	11,784,408

AMC NETWORKS INC. AND SUBSIDIARIES  
FORM 10-Q  
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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements.

## AMC NETWORKS INC. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

(Dollars in thousands, except per share amounts)

(unaudited)

	March 31, 2013	December 31, 2012
<b>ASSETS</b>		
Current Assets:		
Cash and cash equivalents	\$554,948	\$610,970
Accounts receivable, trade (less allowance for doubtful accounts of \$1,304 and \$1,378)	316,304	299,792
Amounts due from related parties, net	6,346	7,686
Current portion of program rights, net	328,451	289,644
Prepaid expenses and other current assets	26,832	17,032
Deferred tax asset, net	124,196	121,403
Total current assets	1,357,077	1,346,527
Property and equipment, net of accumulated depreciation of \$152,901 and \$147,084	69,358	70,890
Program rights, net	709,134	751,119
Amounts due from related parties, net	2,324	3,193
Deferred carriage fees, net	63,273	64,095
Intangible assets, net	228,661	241,183
Goodwill	78,660	79,305
Other assets	59,836	62,543
Total assets	\$2,568,323	\$2,618,855
<b>LIABILITIES AND STOCKHOLDERS' DEFICIENCY</b>		
Current Liabilities:		
Accounts payable	\$55,871	\$59,077
Accrued liabilities:		
Interest	21,948	28,250
Employee related costs	41,699	75,620
Income taxes payable	35,837	116,740
Other accrued expenses	39,587	21,488
Amounts due to related parties, net	1,121	1,110
Program rights obligations	190,357	157,584
Deferred litigation settlement proceeds	307,960	307,944
Deferred revenue	40,676	53,116
Current portion of capital lease obligations	1,596	1,558
Total current liabilities	736,652	822,487
Program rights obligations	359,254	390,715
Long-term debt	2,153,997	2,153,315
Capital lease obligations	13,690	14,104
Deferred tax liability, net	63,611	29,141
Other liabilities	66,394	91,445
Total liabilities	3,393,598	3,501,207
Commitments and contingencies		
Stockholders' deficiency:		
Class A Common Stock, \$0.01 par value, 360,000,000 shares authorized, 61,278,811 and 61,247,043 shares issued and 60,414,936 and 60,591,030 shares outstanding, respectively	613	612

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Class B Common Stock, \$0.01 par value, 90,000,000 shares authorized, 11,784,408 shares issued and outstanding	118	118
Preferred stock, \$0.01 par value, 45,000,000 shares authorized; none issued	—	—
Paid-in capital	42,798	36,454
Accumulated deficit	(831,907	) (893,424 )
Treasury stock, at cost (863,875 and 656,013 shares Class A Common Stock, respectively)	(29,616	) (17,666 )
Accumulated other comprehensive loss	(7,281	) (8,446 )
Total stockholders' deficiency	(825,275	) (882,352 )
Total liabilities and stockholders' deficiency	\$2,568,323	\$2,618,855
See accompanying notes to consolidated financial statements.		

AMC NETWORKS INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF INCOME

Three Months Ended March 31, 2013 and 2012

(In thousands, except per share amounts)

(unaudited)

	Three Months Ended March 31,	
	2013	2012
Revenues, net (including revenues, net from related parties of \$8,141 and \$8,073, respectively)	\$381,961	\$326,239
Operating expenses:		
Technical and operating (excluding depreciation and amortization shown below and including charges from related parties of \$155 and \$0, respectively)	136,679	104,930
Selling, general and administrative (including charges from related parties of \$794 and \$1,996, respectively)	99,453	99,222
Restructuring credit	—	(3 )
Depreciation and amortization	18,345	25,051
	254,477	229,200
Operating income	127,484	97,039
Other income (expense):		
Interest expense	(29,369 )	(29,797 )
Interest income	253	105
Write-off of deferred financing costs	—	(312 )
Miscellaneous, net	(202 )	12 )
	(29,318 )	(29,992 )
Income from continuing operations before income taxes	98,166	67,047
Income tax expense	(36,649 )	(23,970 )
Income from continuing operations	61,517	43,077
Income from discontinued operations, net of income taxes	—	104
Net income	\$61,517	\$43,181
Basic net income per share:		
Income from continuing operations	\$0.86	\$0.62
Income from discontinued operations	\$—	\$—
Net income	\$0.86	\$0.62
Diluted net income per share:		
Income from continuing operations	\$0.85	\$0.60
Income from discontinued operations	\$—	\$—
Net income	\$0.85	\$0.60
Weighted average common shares:		
Basic weighted average common shares	71,290	69,871
Diluted weighted average common shares	72,547	72,130
See accompanying notes to consolidated financial statements.		

AMC NETWORKS INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
Three Months Ended March 31, 2013 and 2012  
(Dollars in thousands)  
(unaudited)

	Three Months Ended March 31,	
	2013	2012
Net income	\$61,517	\$43,181
Other comprehensive income (loss):		
Unrealized gain (loss) on interest rate swaps	1,852	(820 )
Other comprehensive income (loss), before income taxes	1,852	(820 )
Income tax (expense) benefit	(687 )	303 )
Other comprehensive income (loss), net of income taxes	1,165	(517 )
Comprehensive income	\$62,682	\$42,664
See accompanying notes to consolidated financial statements.		

AMC NETWORKS INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS

Three Months Ended March 31, 2013 and 2012

(Dollars in thousands)

(unaudited)

	Three Months Ended March 31,	
	2013	2012
Cash flows from operating activities:		
Income from continuing operations	\$61,517	\$43,077
Adjustments to reconcile income from continuing operations to net cash (used in) provided by operating activities:		
Depreciation and amortization	18,345	25,051
Share-based compensation expense related to equity classified awards	4,337	3,583
Amortization and write-off of program rights	98,382	67,442
Amortization of deferred carriage fees	2,710	2,184
Unrealized gain on derivative contracts, net	(718)	) —
Amortization and write-off of deferred financing costs and discounts on indebtedness	1,819	2,505
(Recovery of) provision for doubtful accounts	(8)	) 105
Deferred income taxes	31,229	18,806
Excess tax benefits from share-based compensation arrangements	(1,333)	) —
Other, net	(657)	) —
Changes in assets and liabilities:		
Accounts receivable, trade	(16,504)	) 1,327
Amounts due from/to related parties, net	1,354	(3,922)
Prepaid expenses and other assets	(8,088)	) 6,705
Program rights and obligations, net	(93,892)	) (58,687)
Income taxes payable	(80,903)	) 1,670
Deferred revenue and deferred litigation settlement proceeds	(12,424)	) 1,635
Deferred carriage fees and deferred carriage fees payable, net	(214)	) (148)
Accounts payable, accrued expenses and other liabilities	(42,781)	) (34,370)
Net cash (used in) provided by operating activities	(37,829)	) 76,963
Cash flows from investing activities:		
Capital expenditures	(8,003)	) (2,838)
Proceeds from insurance settlement	657	—
Net cash used in investing activities	(7,346)	) (2,838)
Cash flows from financing activities:		
Repayment of long-term debt	—	(51,488)
Payments for financing costs	(530)	) (40)
Purchase of treasury stock	(11,950)	) (15,937)
Proceeds from stock option exercises	675	1,828
Excess tax benefits from share-based compensation arrangements	1,333	—
Principal payments on capital lease obligations	(375)	) (290)
Net cash used in financing activities	(10,847)	) (65,927)
Net (decrease) increase in cash and cash equivalents from continuing operations	(56,022)	) 8,198
Cash flows from discontinued operations:		
Net cash provided by operating activities	—	148
Net increase in cash and cash equivalents from discontinued operations	—	148
Cash and cash equivalents at beginning of period	610,970	215,836
Cash and cash equivalents at end of period	\$554,948	\$224,182

See accompanying notes to consolidated financial statements.



AMC NETWORKS INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share amounts)  
(unaudited)

Note 1. Description of Business and Basis of Presentation

Description of Business

AMC Networks Inc. (“AMC Networks”) and collectively with its subsidiaries (the “Company”) own and operate entertainment businesses and assets. The Company is comprised of two reportable segments:

National Networks: Principally includes four nationally distributed programming networks: AMC, WE tv, IFC and Sundance Channel. These programming networks are distributed throughout the United States (“U.S.”) via cable and other multichannel video programming distribution platforms, including direct broadcast satellite (“DBS”) and platforms operated by telecommunications providers (we refer collectively to these cable and other multichannel video programming distributors as “multichannel video programming distributors” or “distributors”); and International and Other: Principally includes AMC/Sundance Channel Global, the Company’s international programming business; IFC Films, the Company’s independent film distribution business; AMC Networks Broadcasting & Technology, the Company’s network technical services business, which primarily services the programming networks of the Company; and various developing online content distribution initiatives. AMC and Sundance Channel are distributed in Canada, Sundance Channel is also distributed throughout Europe and Asia and WE tv is distributed throughout Asia. The International and Other reportable segment also includes VOOM HD Holdings LLC (“VOOM HD”), which the Company is winding down, and which continues to sell certain limited amounts of programming through program license agreements.

On June 30, 2011, Cablevision Systems Corporation (Cablevision Systems Corporation and its subsidiaries are referred to as “Cablevision”) spun-off the Company (the “Distribution”) and the Company became a separate public company. In connection with the Distribution, Cablevision contributed all of the membership interests of Rainbow Media Holdings LLC (“RMH”) to the Company. RMH owned, directly or indirectly, the businesses included in Cablevision’s Rainbow Media segment. On June 30, 2011, Cablevision effected the Distribution of all of AMC Networks’ outstanding common stock to its shareholders. Both Cablevision and the Company continue to be controlled by Charles F. Dolan, certain members of his immediate family and certain family related entities (collectively the “Dolan Family”).

Basis of Presentation

Principles of Consolidation

These unaudited consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) and Article 10 of Regulation S-X of the Securities and Exchange Commission (“SEC”) for interim financial information. Accordingly, these unaudited consolidated financial statements do not include all the information and notes required for complete annual financial statements.

These unaudited consolidated financial statements should be read in conjunction with the Company’s audited consolidated financial statements and notes thereto for the year ended December 31, 2012 contained in the Company’s 2012 Annual Report on Form 10-K (“2012 Form 10-K”) filed with the SEC.

The consolidated financial statements as of March 31, 2013 and for the three months ended March 31, 2013 and 2012 are unaudited; however, in the opinion of management, such consolidated financial statements include all adjustments, consisting solely of normal recurring adjustments, necessary for a fair presentation of the results for the periods presented. All intercompany transactions and balances have been eliminated in consolidation.

The results of operations for the interim periods are not necessarily indicative of the results that might be expected for future interim periods or for the full year ending December 31, 2013.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates. Significant estimates and judgments inherent in the preparation of the

consolidated financial statements include the determination of ultimate revenues as it relates to accounting for amortization and assessing recoverability of owned original program rights, valuation and recoverability of long-lived assets, income taxes and contingencies and litigation matters.

## AMC NETWORKS INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

(Dollars in thousands, except per share amounts)

(unaudited)

## Reclassifications

The Company reclassified the prepaid portion of program rights of \$22,341 previously included in "prepaid expenses and other assets" to "program rights and obligations, net" in the consolidated statement of cash flows for the three months ended March 31, 2012 to conform to the current period presentation.

## Discontinued Operations

Discontinued operations for the three months ended March 31, 2012 consists of receipts related to the sale of the Lifeskool and Sportskool video-on-demand services in September and October 2008, respectively, which were recorded under the installment sales method.

## Recently Adopted Accounting Pronouncements

In February 2013, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2013-02, Comprehensive Income (Topic 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income (ASU 2013-02). The amendments in ASU 2013-02 do not change the current requirements for reporting net income or other comprehensive income in financial statements. However, ASU 2013-02 requires an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component. In addition, an entity is required to present, either on the face of the statement where net income is presented or in the notes, significant amounts reclassified out of accumulated other comprehensive income by the respective line items of net income but only if the amount reclassified is required under GAAP to be reclassified to net income in its entirety in the same reporting period. For other amounts that are not required under GAAP to be reclassified in their entirety to net income, an entity is required to cross-reference to other disclosures required under GAAP that provide additional detail about those amounts. The Company adopted ASU 2013-02 effective January 1, 2013 (see Note 12).

In July 2012, the FASB issued ASU No. 2012-02, Intangibles - Goodwill and Other (Topic 350): Testing Indefinite-Lived Intangible Assets for Impairment (ASU 2012-02), to allow entities to use a qualitative approach to test indefinite-lived intangible assets for impairment. ASU 2012-02 permits an entity to first perform a qualitative assessment to determine whether the existence of events and circumstances indicates that it is more likely than not that the indefinite-lived intangible asset is impaired. If it is concluded that this is the case, an entity is required to determine the fair value of the indefinite-lived intangible asset and perform the quantitative impairment test by comparing the fair value with the carrying amount in accordance with Subtopic 350-30. Otherwise, the quantitative impairment test is not required. The Company adopted ASU 2012-02 effective January 1, 2013. For the annual impairment test as of the end of February 2013, the Company decided to bypass the qualitative approach allowable under this guidance and performed a quantitative assessment of its indefinite-lived intangible assets (see Note 3).

## Note 2. Net Income per Share

The consolidated statements of income present basic and diluted net income per share ("EPS"). Basic EPS is based upon net income divided by the weighted-average number of common shares outstanding during the period. Diluted EPS reflects the dilutive effects of AMC Networks stock options (including those held by directors and employees of related parties of the Company) and AMC Networks restricted shares/units (including those held by employees of related parties of the Company).

The following is a reconciliation between basic and diluted weighted average shares outstanding:

	Three Months Ended March 31,	
	2013	2012
Basic weighted average shares outstanding	71,290,000	69,871,000
Effect of dilution:		
Stock options	323,000	899,000
Restricted shares/units	934,000	1,360,000
Diluted weighted average shares outstanding	72,547,000	72,130,000

Approximately 80,000 and 231,000 restricted shares/units for the three months ended March 31, 2013 and 2012, respectively, have been excluded from diluted weighted average common shares outstanding since the performance criteria on these awards have not yet been satisfied in each of the respective periods. For the three months ended March 31, 2012, approximately 172,000 restricted shares/units have been excluded from diluted weighted average common shares outstanding since they would have been anti-dilutive.

## AMC NETWORKS INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

(Dollars in thousands, except per share amounts)

(unaudited)

## Note 3. Goodwill and Other Intangible Assets

The carrying amount of goodwill, by reporting unit and reportable segment is as follows:

	March 31, 2013	December 31, 2012
Reporting Unit and Segment		
AMC	\$34,251	\$34,251
WE tv	5,214	5,214
IFC	13,582	13,582
Sundance Channel	24,417	25,062
Total National Networks	77,464	78,109
AMC Networks Broadcasting & Technology	1,196	1,196
Total International and Other	1,196	1,196
	\$78,660	\$79,305

The reduction of \$645 in the carrying amount of goodwill for Sundance Channel is due to the realization of a tax benefit for the amortization of "second component" goodwill. Second component goodwill is the amount of tax deductible goodwill in excess of goodwill for financial reporting purposes. In accordance with the authoritative guidance at the time of the Sundance Channel acquisition, the tax benefits associated with this excess are applied to first reduce the amount of goodwill, and then other intangible assets for financial reporting purposes, if and when such tax benefits are realized in the Company's tax returns.

The following tables summarize information relating to the Company's identifiable intangible assets:

	March 31, 2013		
	Gross	Accumulated Amortization	Net
Amortizable intangible assets:			
Affiliation agreements and affiliate relationships	\$840,757	\$(634,255)	) \$206,502
Advertiser relationships	74,248	(72,082)	) 2,166
Other amortizable intangible assets	644	(551)	) 93
Total amortizable intangible assets	915,649	(706,888)	) 208,761
Indefinite-lived intangible assets:			
Trademarks	19,900	—	19,900
Total intangible assets	\$935,549	\$(706,888)	) \$228,661
	December 31, 2012		
	Gross	Accumulated Amortization	Net
Amortizable intangible assets:			
Affiliation agreements and affiliate relationships	\$840,757	\$(623,621)	) \$217,136
Advertiser relationships	74,248	(70,226)	) 4,022
Other amortizable intangible assets	644	(519)	) 125
Total amortizable intangible assets	915,649	(694,366)	) 221,283
Indefinite-lived intangible assets:			
Trademarks	19,900	—	19,900
Total intangible assets	\$935,549	\$(694,366)	) \$241,183

## AMC NETWORKS INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

(Dollars in thousands, except per share amounts)

(unaudited)

Aggregate amortization expense for amortizable intangible assets for the three months ended March 31, 2013 and 2012 was \$12,522 and \$19,777, respectively. Estimated future aggregate amortization expense for intangible assets subject to amortization for each of the next five years is as follows:

Years Ending December 31,

2013	\$31,631
2014	9,759
2015	9,746
2016	9,746
2017	9,746

## Annual Impairment Test of Goodwill and Identifiable Indefinite-Lived Intangible Assets

Based on the Company's annual impairment test for goodwill as of the end of February 2013, no impairment charge was required for any of the reporting units. The Company performed a qualitative assessment for the AMC, WE tv, IFC and AMC Networks Broadcasting and Technology reporting units, which included, but was not limited to, consideration of the historical significant excesses of the estimated fair value of each reporting unit over its respective carrying value (including allocated goodwill), macroeconomic conditions, industry and market considerations, cost factors and historical and projected cash flows. The Company performed a quantitative assessment for the Sundance Channel reporting unit. Based on the quantitative assessment, if the fair value of the Sundance Channel reporting unit decreased by 12%, the Company would be required to perform step-two of the quantitative assessment.

In assessing the recoverability of goodwill and other long-lived assets, the Company must make assumptions regarding estimated future cash flows and other factors to determine the fair value of the respective assets. These estimates and assumptions could have a significant impact on whether an impairment charge is recognized and also the magnitude of any such charge. Fair value estimates are made at a specific point in time, based on relevant information. These estimates are subjective in nature and involve uncertainties and matters of significant judgments and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates. Estimates of fair value are primarily determined using discounted cash flows and comparable market transactions. These valuations are based on estimates and assumptions including projected future cash flows, discount rate and determination of appropriate market comparables and determination of whether a premium or discount should be applied to comparables. These valuations also include assumptions for renewals of affiliation agreements, the projected number of subscribers and the projected average rates per basic and viewing subscribers and growth in fixed price contractual arrangements used to determine affiliation fee revenue, access to program rights and the cost of such program rights, amount of programming time that is advertiser supported, number of advertising spots available and the sell through rates for those spots, average fee per advertising spot and operating margins, among other assumptions. If these estimates or material related assumptions change in the future, we may be required to record impairment charges related to our long-lived assets.

Based on the Company's annual impairment test for indefinite-lived intangible assets as of the end of February 2013, no impairment charge was required. The Company's indefinite-lived intangible assets relate to Sundance Channel trademarks, which were valued using a relief-from-royalty method in which the expected benefits are valued by discounting estimated royalty revenue over projected revenues covered by the trademarks. In order to evaluate the sensitivity of the fair value calculations for the Company's identifiable indefinite-lived intangible assets, the Company applied a hypothetical 20% decrease to the estimated fair value of the identifiable indefinite-lived intangible assets. This hypothetical decrease in estimated fair value would not result in an impairment.

Significant judgments inherent in a valuation include the selection of appropriate discount and royalty rates, estimating the amount and timing of estimated future cash flows and identification of appropriate continuing growth rate assumptions. The discount rates used in the analysis are intended to reflect the risk inherent in the projected future cash flows generated by the respective intangible assets.



## AMC NETWORKS INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

(Dollars in thousands, except per share amounts)

(unaudited)

## Note 4. Debt

Long-term debt consists of:

	March 31, 2013	December 31, 2012
Senior Secured Credit Facility: <sup>(a)</sup>		
Term loan A facility	\$ 880,000	\$ 880,000
Senior Notes		
7.75% Notes due July 2021	700,000	700,000
4.75% Notes due December 2022	600,000	600,000
Total long-term debt	2,180,000	2,180,000
Unamortized discount	(26,003	) (26,685
Long-term debt, net	\$2,153,997	\$2,153,315

<sup>(a)</sup> The Company's \$500,000 revolving credit facility remains undrawn at March 31, 2013. Total undrawn revolver commitments are available to be drawn for general corporate purposes of the Company.

## Note 5. Fair Value Measurement

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable. Observable inputs reflect assumptions market participants would use in pricing an asset or liability based on market data obtained from independent sources while unobservable inputs reflect a reporting entity's pricing based upon their own market assumptions. The fair value hierarchy consists of the following three levels:

Level I - Quoted prices for identical instruments in active markets.

Level II - Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.

Level III - Instruments whose significant value drivers are unobservable.

The following table presents for each of these hierarchy levels, the Company's financial assets and liabilities that are measured at fair value on a recurring basis:

	Level I	Level II	Level III	Total
At March 31, 2013:				
Assets:				
Cash equivalents	\$397,939	\$—	\$—	\$397,939
Liabilities:				
Interest rate swap contracts	\$—	\$19,567	\$—	\$19,567
At December 31, 2012:				
Assets:				
Cash equivalents	\$487,900	\$—	\$—	\$487,900
Liabilities:				
Interest rate swap contracts	\$—	\$22,137	\$—	\$22,137

The Company's cash equivalents represents investment in funds that invest primarily in money market securities and are classified within Level I of the fair value hierarchy because they are valued using quoted market prices.

The Company's interest rate swap contracts (discussed in Note 6) are classified within Level II of the fair value hierarchy and their fair values are determined based on a market approach valuation technique that uses readily observable market parameters and the consideration of counterparty risk.



## AMC NETWORKS INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

(Dollars in thousands, except per share amounts)

(unaudited)

## Credit Facility Debt and Senior Notes

The fair values of each of the Company's debt instruments are based on quoted market prices for the same or similar issues or on the current rates offered to the Company for instruments of the same remaining maturities.

The carrying values and estimated fair values of the Company's financial instruments, excluding those that are carried at fair value in the consolidated balance sheets are summarized as follows:

	March 31, 2013	
	Carrying	Estimated
	Amount	Fair Value
Debt instruments:		
Term loan A facility	\$876,575	\$880,440
7.75% Notes due July 2021	687,683	795,375
4.75% Notes due December 2022	589,739	601,500
	\$2,153,997	\$2,277,315
	December 31, 2012	
	Carrying	Estimated
	Amount	Fair Value
Debt instruments:		
Term loan A facility	\$876,358	\$876,154
7.75% Notes due July 2021	687,423	801,500
4.75% Notes due December 2022	589,534	603,000
	\$2,153,315	\$2,280,654

Fair value estimates related to the Company's debt instruments presented above are made at a specific point in time, based on relevant market information and information about the financial instrument. These estimates are subjective in nature and involve uncertainties and matters of significant judgments and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

## Note 6. Derivative Financial Instruments

To manage interest rate risk, the Company enters into interest rate swap contracts to adjust the amount of total debt that is subject to variable interest rates. Such contracts effectively fix the borrowing rates on floating rate debt to limit the exposure against the risk of rising interest rates. The Company does not enter into interest rate swap contracts for speculative or trading purposes and it has only entered into interest rate swap contracts with financial institutions that it believes are creditworthy counterparties. The Company monitors the financial institutions that are counterparties to its interest rate swap contracts and to the extent possible diversifies its swap contracts among various counterparties to mitigate exposure to any single financial institution.

The Company's risk management objective and strategy with respect to interest rate swap contracts is to protect the Company against adverse fluctuations in interest rates by reducing its exposure to variability in cash flows relating to interest payments on a portion of its outstanding debt. The Company is meeting its objective by hedging the risk of changes in its cash flows (interest payments) attributable to changes in the LIBOR index rate, the designated benchmark interest rate being hedged (the "hedged risk"), on an amount of the Company's debt principal equal to the then-outstanding swap notional. The forecasted interest payments are deemed to be probable of occurring.

As of March 31, 2013, the Company had interest rate swap contracts outstanding with notional amounts aggregating \$828,219, which consists of swap contracts with notional amounts of \$628,219 that are designated as cash flow hedges and swap contracts with notional amounts of \$200,000 that are not designated as hedging instruments. The Company's outstanding interest rate swap contracts have varying maturities ranging from September 2015 to July 2017. At March 31, 2013, the Company's interest rate swap contracts designated as cash flow hedges were highly effective, in all material respects.

The Company assesses, both at the hedge's inception and on an ongoing basis, hedge effectiveness based on the overall changes in the fair value of the interest rate swap contracts. Hedge effectiveness of the interest rate swap contracts is based on a hypothetical derivative methodology. Any ineffective portion of the interest rate swap contracts is recorded in current-period earnings. Changes in fair value of interest rate swap contracts not designated as hedging instruments are recognized in earnings and included in interest expense.

## AMC NETWORKS INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

(Dollars in thousands, except per share amounts)

(unaudited)

The fair values of the Company's derivative financial instruments included in the consolidated balance sheets are as follows:

	Liability Derivatives Balance Sheet Location	Fair Value	
		March 31, 2013	December 31, 2012
Derivatives designated as hedging instruments:			
Interest rate swap contracts	Other liabilities	\$ 11,546	\$ 13,398
Derivatives not designated as hedging instruments:			
Interest rate swap contracts	Other liabilities	8,021	8,739
Total derivatives		\$ 19,567	\$ 22,137

The amounts of the gains and losses related to the Company's derivative financial instruments designated as hedging instruments are as follows:

	Amount of Gain or (Loss) Recognized in Other Comprehensive Income (“OCI”) on Derivatives (Effective Portion)		Location of Gain or (Loss) Reclassified from Accumulated OCI into Earnings (Effective Portion)	Amount of Gain or (Loss) Reclassified from Accumulated OCI into Earnings (Effective Portion)(a)	
	Three Months Ended March 31,			Three Months Ended March 31,	
	2013	2012		2013	2012
Derivatives in cash flow hedging relationships:					
Interest rate swap contracts	\$ (59 )	\$ (2,934 )	Interest expense	\$ 1,911	\$ (2,114 )

There were no gains or losses recognized in earnings related to any ineffective portion of the hedging relationship (a) or related to any amount excluded from the assessment of hedge effectiveness for the three months ended March 31, 2013 and 2012.

The amount of the gains and losses related to the Company's derivative financial instruments not designated as hedging instruments are as follows:

	Location of Gain or (Loss) Recognized in Earnings on Derivatives	Amount of Gain or (Loss) Recognized in Earnings on Derivatives	
		Three Months Ended March 31, 2013	2012
Derivatives not designated as hedging relationships:			
Interest rate swap contracts	Interest expense	\$ 79	\$—

## Note 7. Income Taxes

For the three months ended March 31, 2013, income tax expense attributable to continuing operations was \$36,649, representing an effective tax rate of 37%. The effective tax rate differs from the federal statutory rate of 35% due primarily to state income tax expense of \$2,022 and tax expense of \$1,060 related to uncertain tax positions, including accrued interest.

For the three months ended March 31, 2012, income tax expense attributable to continuing operations was \$23,970, representing an effective tax rate of 36%. The effective tax rate differs from the federal statutory rate of 35% due primarily to state income tax expense of \$1,354, tax expense of \$764 related to uncertain tax positions, including

accrued interest, partially offset by a tax benefit of \$2,015 resulting from a decrease in the valuation allowance with regard to certain local income tax credit carry forwards.

AMC NETWORKS INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

(Dollars in thousands, except per share amounts)

(unaudited)

At March 31, 2013, the Company had foreign tax credit carry forwards of approximately \$19,000, expiring on various dates from 2014 through 2023. For the three months ended March 31, 2013, excess tax benefits of \$1,333 relating to share-based compensation awards and \$406 relating to amortization of tax deductible second component goodwill were realized as a reduction in tax liability (as determined on a 'with-and-without' approach).

For the three months ended March 31, 2013, as a result of the enactment of The American Taxpayer Relief Act of 2012, we reduced the Company's current income tax liability and net deferred asset by approximately \$28,000, primarily as a result of the extension of the provision allowing a current tax deduction for certain television production costs.

Under the Company's Tax Disaffiliation Agreement with Cablevision, Cablevision is liable for all income taxes of the Company for periods prior to the Distribution except for New York City Unincorporated Business Tax. The City of New York is currently auditing the Company's Unincorporated Business Tax Returns for the years 2006 through 2008. The Internal Revenue Service is currently auditing the Company's U.S. Corporation Income Tax Return for 2011.

Note 8. Commitments

As of March 31, 2013, the Company's contractual obligations not reflected on the Company's consolidated balance sheet decreased approximately \$64,500 to approximately \$341,300 as compared to approximately \$405,800 at December 31, 2012. The decrease relates primarily to future program rights obligations.

Note 9. Equity Plans

On March 12, 2013, AMC Networks granted 365,509 restricted share units to certain executive officers and employees under the AMC Networks Inc. 2011 Employee Stock Plan that vest on the third anniversary of the grant date. The vesting criteria for 80,355 of those restricted share units include the achievement of certain performance targets by the Company.

During the three months ended March 31, 2013, 495,558 shares of AMC Networks Class A common stock previously issued to employees of Cablevision and the Company vested. In connection with the employees' satisfaction of the statutory minimum tax withholding obligations for the applicable income and other employment taxes, 201,622 of these shares, with an aggregate value of \$11,950, were surrendered to the Company. These acquired shares, as well as 6,240 forfeited unvested restricted shares, have been classified as treasury stock.

Share-based compensation expense included in selling, general and administrative expense, for the three months ended March 31, 2013 and 2012 was \$4,337 and \$3,583, respectively.

As of March 31, 2013, there was \$41,811 of total unrecognized share-based compensation cost related to Company employees who held unvested AMC Networks restricted shares/units. The unrecognized compensation cost is expected to be recognized over a weighted-average remaining period of approximately 2.3 years.

Note 10. Related Party Transactions

Members of the Dolan Family, for purposes of Section 13(d) of the Securities Exchange Act of 1934, as amended, including trusts for the benefit of the Dolan Family, collectively beneficially own all of the Company's outstanding Class B Common Stock and own less than 2% of the Company's outstanding Class A Common Stock. Such shares of the Company's Class A Common Stock and Class B Common Stock, collectively, represent approximately 67% of the aggregate voting power of the Company's outstanding common stock. Members of the Dolan Family are also the controlling stockholders of both Cablevision and The Madison Square Garden Company and its subsidiaries ("MSG"). In connection with the Distribution, the Company entered into various agreements with Cablevision, such as a distribution agreement, a tax disaffiliation agreement, a transition services agreement, an employee matters agreement and certain related party arrangements. These agreements govern certain of the Company's relationships with Cablevision subsequent to the Distribution and provide for the allocation of employee benefits, taxes and certain other liabilities and obligations attributable to periods prior to the Distribution. These agreements also include arrangements with respect to transition services and a number of on-going commercial relationships. The distribution agreement includes an agreement that the Company and Cablevision agree to provide each other with indemnities with respect to liabilities arising out of the businesses Cablevision transferred to the Company.

The Company records revenues, net from subsidiaries of Cablevision and MSG. Revenues, net from related parties amounted to \$8,141 and \$8,073 for the three months ended March 31, 2013 and 2012, respectively.

AMC NETWORKS INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

(Dollars in thousands, except per share amounts)

(unaudited)

In addition, the Company and its related parties routinely enter into transactions with each other in the ordinary course of business. Amounts charged to the Company, included in technical and operating expenses, pursuant to transactions with its related parties amounted to \$155 and \$0 for the three months ended March 31, 2013 and 2012, respectively. Amounts charged to the Company, included in selling, general and administrative expenses, pursuant to the transition services agreement and for other transactions with its related parties amounted to \$794 and \$1,996 for the three months ended March 31, 2013 and 2012, respectively.

As noted above, in connection with the Distribution, the Company entered into various agreements with Cablevision, including an agreement between AMC Networks and Rainbow Programming Holdings LLC, a wholly owned subsidiary of AMC Networks, (collectively, the "AMC Parties") and CSC Holdings, LLC ("CSC Holdings"), a wholly owned subsidiary of Cablevision, with respect to the lawsuit entitled VOOM HD Holdings LLC against Echostar Satellite LLC, predecessor-in-interest to DISH Network L.L.C. ("DISH Network") (the "VOOM Litigation Agreement"). Pursuant to the VOOM Litigation Agreement, CSC Holdings had full control over the litigation with DISH Network, the decision with respect to settlement of the litigation was to be made jointly by CSC Holdings and the AMC Parties, and CSC Holdings and the AMC Parties were to share equally in the proceeds (including in the value of any non-cash consideration) of any settlement of the litigation.

As previously disclosed in the Company's 2012 Form 10-K, CSC Holdings and the Company settled the lawsuit (the "Settlement") on October 21, 2012. During the fourth quarter of 2012, the AMC Parties and CSC Holdings agreed that, pending a final determination of the allocation of the proceeds, the \$700,000 cash proceeds of the Settlement (the "Settlement Funds") would be distributed equally to each of the Company and Cablevision.

On April 8, 2013, Cablevision and the Company entered into an agreement (the "DISH Network Proceeds Allocation Agreement") in which a final allocation of the proceeds of the Settlement, including the Settlement Funds, was made. The principal terms of the DISH Network Proceeds Allocation Agreement are as follows: Cablevision receives \$525,000 of the Settlement Funds and the Company receives \$175,000 of the Settlement Funds representing the allocation of cash and non-cash proceeds (including the portion of the DISH Network affiliation agreement attributable to the Settlement). The DISH Network Proceeds Allocation Agreement is in full and final settlement of the allocation between Cablevision and the Company of the proceeds of the Settlement.

In accordance with the Company's Related Party Transaction Approval Policy, the final allocation of the proceeds from the Settlement was approved by an independent committee of the Company's Board of Directors, as well as an independent committee of Cablevision's Board of Directors.

The \$350,000 of Settlement Funds previously disbursed to the Company is included in cash and cash equivalents in the consolidated balance sheets at March 31, 2013 and December 31, 2012. Deferred litigation settlement proceeds at March 31, 2013 and December 31, 2012 of approximately \$308,000, is the result of the \$350,000 of Settlement Funds, less \$31,000 representing the excess of the fair value of the DISH Network affiliation agreement over the contractual affiliation fees recorded to deferred revenue on October 21, 2012 and less an \$11,000 receivable related to VOOM HD's previous affiliation agreement with DISH Network.

On April 9, 2013, the Company paid to Cablevision \$175,000 of the Settlement Funds. Additionally, during the second quarter of 2013, the Company expects to record a litigation settlement gain of approximately \$133,000, which will be included in operating income within the International and Other reportable segment, representing the deferred litigation settlement proceeds liability of approximately \$308,000 recorded in the consolidated balance sheet at March 31, 2013 less the \$175,000 paid to Cablevision on April 9, 2013.

## AMC NETWORKS INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

(Dollars in thousands, except per share amounts)

(unaudited)

## Note 11. Cash Flows

The Company's non-cash investing and financing activities and other supplemental data were as follows:

	Three Months Ended March 31,	
	2013	2012
Non-Cash Investing and Financing Activities:		
Continuing Operations:		
Increase in capital lease assets	865	—
Increase in capital lease obligations and related assets	—	1,473
Capital expenditures incurred but not yet paid	815	—
Supplemental Data:		
Cash interest paid — continuing operations	34,561	43,526
Income taxes paid, net — continuing operations	83,030	1,973

## Note 12. Accumulated Other Comprehensive Loss

The following table details the components of accumulated other comprehensive loss:

	Three Months Ended March 31, 2013	
Gains and Losses on Cash Flow Hedges:		
Balance as of December 31, 2012	\$(8,446	)
Other comprehensive loss before reclassifications	(59	)
Amounts reclassified from accumulated other comprehensive loss to interest expense	1,911	
Net current-period other comprehensive income, before income taxes	1,852	
Income tax expense	(687	)
Net current-period other comprehensive income, net of income taxes	1,165	
Balance as of March 31, 2013	\$(7,281	)

## Note 13. Segment Information

The Company classifies its operations into two reportable segments: National Networks and International and Other. These reportable segments represent strategic business units that are managed separately.

The Company generally allocates all corporate overhead costs to the Company's two reportable segments based upon their proportionate estimated usage of services, including such costs as executive salaries and benefits, costs of maintaining corporate headquarters, facilities and common support functions (such as human resources, legal, finance, tax, accounting, audit, treasury, risk management, strategic planning and information technology) as well as sales support functions and creative and production services.

The Company evaluates segment performance based on several factors, of which the primary financial measure is business segment adjusted operating cash flow (defined as operating income (loss) before depreciation and amortization, share-based compensation expense or benefit and restructuring expense or credit), a non-GAAP measure. The Company has presented the components that reconcile adjusted operating cash flow to operating income, an accepted GAAP measure and other information as to the continuing operations of the Company's reportable segments below.



## AMC NETWORKS INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

(Dollars in thousands, except per share amounts)

(unaudited)

	Three Months Ended March 31, 2013				
	National Networks	International and Other	Inter-segment eliminations	Consolidated	
Revenues, net					
Advertising	\$ 163,960	\$—	\$—	\$ 163,960	
Distribution	195,506	26,293	(3,798	) 218,001	
Consolidated revenues, net	\$359,466	\$26,293	\$(3,798	) \$381,961	
Adjusted operating cash flow (deficit)	\$ 159,103	\$(9,901	) \$964	\$ 150,166	
Depreciation and amortization	(14,221	) (4,124	) —	(18,345	)
Share-based compensation expense	(3,448	) (889	) —	(4,337	)
Operating income (loss)	\$ 141,434	\$(14,914	) \$964	\$ 127,484	
Capital expenditures	\$ 1,473	\$6,530	\$—	\$8,003	

	Three Months Ended March 31, 2012				
	National Networks	International and Other	Inter-segment eliminations	Consolidated	
Revenues, net					
Advertising	\$ 129,237	\$—	\$—	\$ 129,237	
Distribution	174,986	26,346	(4,330	) 197,002	
Consolidated revenues, net	\$ 304,223	\$ 26,346	\$ (4,330	) \$ 326,239	
Adjusted operating cash flow (deficit)	\$ 133,372	\$ (8,207	) \$ 505	\$ 125,670	
Depreciation and amortization	(21,305	) (3,746	) —	(25,051	)
Share-based compensation expense	(2,849	) (734	) —	(3,583	)
Restructuring credit	—	3	—	3	
Operating income (loss)	\$ 109,218	\$ (12,684	) \$ 505	\$ 97,039	
Capital expenditures	\$ 443	\$ 2,395	\$—	\$ 2,838	

Inter-segment eliminations are primarily revenues recognized by the International and Other segment for transmission revenues recognized by AMC Networks Broadcasting & Technology.

	Three Months Ended March 31,	
	2013	2012
Inter-segment revenues		
National Networks	\$(123 )	\$(303 )
International and Other	(3,675 )	(4,027 )
	\$(3,798 )	\$(4,330 )

Substantially all revenues and assets of the Company are attributed to or located in the U.S.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

This Management's Discussion and Analysis of Financial Condition and Results of Operations contains statements that constitute forward-looking information within the meaning of the Private Securities Litigation Reform Act of 1995. In this Management's Discussion and Analysis of Financial Condition and Results of Operations there are statements concerning our future operating results and future financial performance. Words such as "expects," "anticipates," "believes," "estimates," "may," "will," "should," "could," "potential," "continue," "intends," "plans" and similar words and terms used in discussion of future operating results and future financial performance identify forward-looking statements. You are cautioned that any such forward-looking statements are not guarantees of future performance or results and involve risks and uncertainties and that actual results or developments may differ materially from the forward-looking statements as a result of various factors. Factors that may cause such differences to occur include, but are not limited to:

- the level of our revenues;
- market demand for programming services;
- demand for advertising inventory;
- the demand for our programming among cable and other multichannel video programming distributors and our ability to maintain and renew affiliation agreements with multichannel video programming distributors;
- the cost of, and our ability to obtain or produce, desirable programming content for our networks and film distribution businesses;
- market demand for our services internationally and for our film distribution business, and our ability to profitably provide those services;
- the security of our program rights and other electronic data;
- the loss of any of our key personnel and artistic talent;
- the highly competitive nature of the cable programming industry;
- changes in both domestic and foreign laws or regulations under which we operate;
- the outcome of litigation and other proceedings;
- general economic conditions in the areas in which we operate;
- our substantial debt and high leverage;
- reduced access to capital markets or significant increases in costs to borrow;
- the level of our expenses;
- the level of our capital expenditures;
- future acquisitions and dispositions of assets;
- whether pending uncompleted transactions, if any, are completed on the terms and at the times set forth (if at all);
- other risks and uncertainties inherent in our programming businesses;
- financial community and rating agency perceptions of our business, operations, financial condition and the industry in which we operate, and the additional factors described herein; and
- the factors described under Item 1A, "Risk Factors" in our 2012 Annual Report on Form 10-K (the "2012 Form 10-K"), as filed with the Securities and Exchange Commission ("SEC").

We disclaim any obligation to update or revise the forward-looking statements contained herein, except as otherwise required by applicable federal securities laws.

All dollar amounts and subscriber data included in the following Management's Discussion and Analysis of Financial Condition and Results of Operations are presented in thousands.

## Introduction

Management's discussion and analysis, or MD&A, of our results of operations and financial condition is provided as a supplement to, and should be read in conjunction with, the unaudited consolidated financial statements and notes thereto included elsewhere herein and our 2012 Form 10-K to enhance the understanding of our financial condition, changes in financial condition and results of our operations. Unless the context otherwise requires, all references to "we," "us," "our," "AMC Networks" or the "Company" refer to AMC Networks Inc., together with its direct and indirect subsidiaries. Our MD&A is organized as follows:

**Business Overview.** This section provides a general description of our business, as well as other matters that we believe are important in understanding our results of operations and financial condition and in anticipating future trends.

**Results of Operations.** This section provides an analysis of our results of operations for the three months ended March 31, 2013 compared to the three months ended March 31, 2012. Our discussion is presented on both a consolidated and segment basis. Our two segments are: (i) National Networks and (ii) International and Other.

**Liquidity and Capital Resources.** This section provides a discussion of our financial condition as of March 31, 2013, as well as an analysis of our cash flows for the three months ended March 31, 2013 and 2012. The discussion of our financial condition and liquidity includes summaries of (i) our primary sources of liquidity and (ii) our contractual obligations that existed at March 31, 2013 and December 31, 2012.

**Critical Accounting Policies and Estimates.** This section provides the results of our annual impairment test of goodwill and identifiable indefinite-lived intangible assets performed as of the end of February 2013 as well as a discussion of the critical estimates inherent in assessing the recoverability of goodwill and identifiable indefinite-lived intangible assets.

## Business Overview

We manage our business through the following two reportable segments:

**National Networks:** Principally includes our four nationally distributed programming networks: AMC, WE tv, IFC and Sundance Channel. These programming networks are distributed throughout the United States via multichannel video programming distributors;

**International and Other:** Principally includes AMC/Sundance Channel Global, our international programming business; IFC Films, our independent film distribution business; AMC Networks Broadcasting & Technology, our network technical services business, which primarily services the programming networks of the Company; and various developing online content distribution initiatives. AMC and Sundance Channel are distributed in Canada, Sundance Channel is also distributed throughout Europe and Asia and WE tv is distributed throughout Asia. The International and Other reportable segment also includes VOOM HD, which we are winding down, and which continues to sell certain limited amounts of programming through program license agreements.

The tables presented below set forth our consolidated revenues, net, operating income (loss) and adjusted operating cash flow (“AOCF”), defined below, for the periods indicated.

	Three Months Ended March 31,	
	2013	2012
Revenues, net		
National Networks	\$ 359,466	\$ 304,223
International and Other	26,293	26,346
Inter-segment eliminations	(3,798	) (4,330
Consolidated revenues, net	\$ 381,961	\$ 326,239
Operating income (loss)		
National Networks	\$ 141,434	\$ 109,218
International and Other	(14,914	) (12,684
Inter-segment eliminations	964	505
Consolidated operating income	\$ 127,484	\$ 97,039
AOCF (deficit)		
National Networks	\$ 159,103	\$ 133,372
International and Other	(9,901	) (8,207
Inter-segment eliminations	964	505
Consolidated AOCF	\$ 150,166	\$ 125,670

We evaluate segment performance based on several factors, of which the primary financial measure is business segment AOCF. We define AOCF, which is a financial measure that is not calculated in accordance with generally accepted accounting principles (“GAAP”), as operating income (loss) before depreciation and amortization, share-based compensation expense or benefit and restructuring expense or credit.

We believe that AOCF is an appropriate measure for evaluating the operating performance on both a business segment and consolidated basis. AOCF and similar measures with similar titles are common performance measures used by investors, analysts and peers to compare performance in the industry.

Internally, we use revenues, net and AOCF measures as the most important indicators of our business performance, and evaluate management’s effectiveness with specific reference to these indicators. AOCF should be viewed as a supplement to and not a substitute for operating income (loss), net income (loss), cash flows from operating activities and other measures of performance and/or liquidity presented in accordance with GAAP. Since AOCF is not a measure of performance calculated in accordance with GAAP, this measure may not be comparable to similar measures with similar titles used by other companies.

The following is a reconciliation of consolidated operating income to AOCF for the periods indicated:

	Three Months Ended March 31,	
	2013	2012
Operating income	\$ 127,484	\$ 97,039
Share-based compensation expense	4,337	3,583
Restructuring credit	—	(3
Depreciation and amortization	18,345	25,051
AOCF	\$ 150,166	\$ 125,670

## National Networks

In our National Networks segment, which accounted for 94% of our consolidated revenues for the three months ended March 31, 2013, we earn revenue principally from the distribution of our programming and the sale of advertising. Distribution revenue primarily includes affiliation fees paid by distributors to carry our programming networks and the licensing of original programming for digital, foreign and home video distribution. Affiliation fees paid by distributors represents the largest component of distribution revenue. Our affiliation fee revenues are generally based on a per subscriber fee under multi-year contracts, commonly referred to as “affiliation agreements,” which generally provide for annual affiliation rate increases. The specific affiliation fee revenues we earn vary from period to period, distributor to distributor and also vary among our networks, but are generally based upon the number of each distributor’s subscribers who receive our programming, referred to as “viewing subscribers.” The terms of certain other affiliation agreements provide that the affiliation fee revenues we earn are a fixed contractual monthly fee, which could be adjusted for acquisitions and dispositions of multichannel video programming systems by the distributor. Revenue from the licensing of original programming for digital and foreign distribution is recognized upon availability and distribution by the licensee.

Under affiliation agreements with our distributors, we have the right to sell a specified amount of national advertising time on certain of our programming networks. Our advertising revenues are more variable than affiliation fee revenues because the majority of our advertising is sold on a short-term basis, not under long-term contracts. Our advertising arrangements with advertisers provide for a set number of advertising units to air over a specific period of time at a negotiated price per unit. In certain advertising sales arrangements, our programming networks guarantee specified viewer ratings for their programming. If these guaranteed viewer ratings are not met, we are generally required to provide additional advertising units to the advertiser at no charge. For these types of arrangements, a portion of the related revenue is deferred if the guaranteed viewer ratings are not met and is subsequently recognized either when we provide the required additional advertising time, the guarantee obligation contractually expires or performance requirements become remote. Most of our advertising revenues vary based upon the popularity of our programming as measured by Nielsen. As of March 31, 2013, our national programming networks had approximately 1,000 advertisers representing companies in a broad range of sectors, including the health, insurance, food, automotive and retail industries. Our AMC, WE tv and IFC programming networks use a traditional advertising sales model, while Sundance Channel principally sells sponsorships. Beginning September 2013, we expect to transition Sundance Channel to a traditional advertising sales model.

Changes in revenue are primarily derived from changes in contractual affiliation rates charged for our services, changes in the number of subscribers, changes in the prices and level of advertising on our networks and changes in the timing of licensing fees earned from the distribution of our original programming. We seek to grow our revenues by increasing the number of viewing subscribers of the distributors that carry our services. We refer to this as our “penetration.” AMC, which is widely distributed, has a more limited ability to increase its penetration than WE tv, IFC and Sundance Channel. To the extent not already carried on more widely penetrated service tiers, WE tv, IFC and Sundance Channel, although carried by all of the larger distributors, have higher growth opportunities due to their current penetration levels with those distributors. WE tv and IFC are currently carried on either expanded basic or digital tiers, while Sundance Channel is currently carried primarily on digital tiers. Therefore, WE tv, IFC and Sundance Channel penetration rates may increase as and to the extent distributors are successful in converting their analog subscribers to digital tiers of service that include those networks. Our revenues may also increase over time through contractual rate increases stipulated in most of our affiliation agreements. In negotiating for increased or extended carriage, we have in some instances made upfront payments in exchange for additional subscribers or extended carriage, which we record as deferred carriage fees and which are amortized as a reduction to revenue over the period of the related affiliation agreements, or agreed to waive for a specified period or accept lower per subscriber fees if certain additional subscribers are provided. We also may help fund the distributors’ efforts to market our channels. We believe that these transactions generate a positive return on investment over the contract period. We seek to increase our advertising revenues by increasing the rates we charge for such advertising, which is directly related to the overall distribution of our programming, penetration of our services and the popularity (including within desirable demographic groups) of our services as measured by Nielsen. Distribution revenues in each quarter also vary based on the timing of availability of our programming to distributors.

Our principal goal is to increase our revenues by increasing distribution and penetration of our services, and increasing our ratings. To do this, we must continue to contract for and produce high-quality, attractive programming. As competition for programming increases and alternative distribution technologies continue to emerge and develop in the industry, costs for content acquisition and original programming may increase. There is a concentration of subscribers in the hands of a few distributors, which could create disparate bargaining power between the largest distributors and us by giving those distributors greater leverage in negotiating the price and other terms of affiliation agreements.

Programming expense, included in technical and operating expense, represents the largest expense of the National Networks segment and primarily consists of amortization and impairments or write-offs of programming rights, such as those for original programming, feature films and licensed series. The other components of technical and operating expense primarily include participation and residual costs, distribution and production related costs and program operating costs, such as origination, transmission, uplinking and encryption.

To an increasing extent, the success of our business depends on original programming, both scripted and unscripted, across all of our networks. In recent years, we have introduced a number of scripted original series, primarily on AMC, the majority of which have been commercially successful. These successful series have resulted in higher audience ratings for our networks. Historically, in periods when we air original programming, our ratings have increased. Among other things, higher audience ratings drive increased revenues through higher advertising revenues. The timing of exhibition and distribution of original programming varies from period to period, which results in greater variability in our revenues, earnings and cash flows from operating activities. During 2012, AMC aired five scripted original series and during 2013, AMC expects to air six scripted original series. Additionally, in 2013 we expect to increase our investment in scripted original series at certain of our other National Networks.

Most original series require us to make up-front investments, which are often significant amounts. Not all of our programming efforts are commercially successful, which could result in a write-off of program rights. If it is determined that programming rights have no future programming usefulness based on actual demand or market conditions, a write-off of the unamortized cost is recorded in technical and operating expense. Program rights write-offs of \$326 were recorded for the three months ended March 31, 2013. There were no program rights write-offs for the three months ended March 31, 2012.

#### International and Other

Our International and Other segment primarily includes the operations of AMC/Sundance Channel Global, IFC Films, and AMC Networks Broadcasting & Technology. This reportable segment also includes VOOM HD.

VOOM HD historically offered a suite of channels, produced exclusively in HD and marketed for distribution to DBS and other multichannel video programming distributors. Through 2008, VOOM was available in the U.S. only on the cable television systems of Cablevision and on the satellite delivered programming of DISH Network. VOOM HD, which we are winding down, continues to sell certain limited amounts of programming through program license agreements.

Although we view our international expansion as an important long-term strategy, our international operations are currently expected to represent only a small percentage of our projected overall financial results over the next five years. However, international expansion could provide a benefit to our financial results if we are able to grow this portion of our business faster than expected. Similar to our domestic businesses, the most significant business challenges we expect to encounter in our international business include programming competition (from both foreign and domestic programmers), limited channel capacity on distributors' platforms, the growth of subscribers on those platforms and economic pressures on affiliation fees. Other significant business challenges unique to international expansion include increased programming costs for international rights and translation (i.e. dubbing and subtitling), a lack of availability of international rights for a portion of our domestic programming content, increased distribution costs for cable, satellite or fiber feeds and a limited physical presence in each territory.

#### DISH Network

As previously described in our 2012 Form 10-K, DISH Network L.L.C. ("DISH Network"), VOOM HD and Cablevision Systems Corporation ("Cablevision") entered into a confidential settlement agreement on October 21, 2012 (the "Settlement Agreement") to settle the litigation between VOOM HD and DISH Network. In connection with the Settlement Agreement, DISH Network entered into a long-term affiliation agreement with the Company that provided for the carriage of AMC, IFC, Sundance Channel and WE tv. In addition, DISH Network paid \$700,000 to an account for the benefit of Cablevision and the Company ("Settlement Funds"). During the fourth quarter of 2012, AMC Networks and Rainbow Programming Holdings LLC, a wholly owned subsidiary of AMC Networks (collectively, the "AMC Parties") and CSC Holdings, LLC ("CSC Holdings"), a wholly owned subsidiary of Cablevision, agreed that, pending a final determination of the allocation of the proceeds, the Settlement Funds would be distributed equally to each of the Company and Cablevision.

On April 8, 2013, Cablevision and the Company entered into an agreement (the “DISH Network Proceeds Allocation Agreement”) in which a final allocation of the proceeds of the Settlement, including the Settlement Funds, was made. The principal terms of the DISH Network Proceeds Allocation Agreement are as follows: Cablevision receives \$525,000 of the Settlement Funds and the Company receives \$175,000 of the Settlement Funds representing the allocation of cash and non-cash proceeds (including the portion of the DISH Network affiliation agreement attributable to the Settlement). The DISH Network Proceeds Allocation Agreement is in full and final settlement of the allocation between Cablevision and the Company of the proceeds of the Settlement.

In accordance with the Company's Related Party Transaction Approval Policy, the final allocation of the proceeds from the Settlement was approved by an independent committee of the Company's Board of Directors, as well as an independent committee of Cablevision's Board of Directors.



The \$350,000 of Settlement Funds previously disbursed to the Company is included in cash and cash equivalents in the consolidated balance sheets at March 31, 2013 and December 31, 2012. Deferred litigation settlement proceeds at March 31, 2013 and December 31, 2012 of approximately \$308,000, is the result of the \$350,000 of Settlement Funds, less \$31,000 representing the excess of the fair value of the DISH Network affiliation agreement over the contractual affiliation fees recorded to deferred revenue on October 21, 2012 and less an \$11,000 receivable related to VOOM HD's previous affiliation agreement with DISH Network.

On April 9, 2013, the Company paid to Cablevision \$175,000 of the Settlement Funds. Additionally, during the second quarter of 2013, the Company expects to record a litigation settlement gain of approximately \$133,000, which will be included in operating income within the International and Other reportable segment, representing the deferred litigation settlement proceeds liability of approximately \$308,000 recorded in the consolidated balance sheet at March 31, 2013 less the \$175,000 paid to Cablevision on April 9, 2013.

#### Corporate Expenses

We allocate corporate overhead to each segment based upon their proportionate estimated usage of services. The segment financial information set forth below, including the discussion related to individual line items, does not reflect inter-segment eliminations unless specifically indicated.

#### Impact of Economic Conditions

Our future performance is dependent, to a large extent, on general economic conditions including the impact of direct competition, our ability to manage our businesses effectively, and our relative strength and leverage in the marketplace, both with suppliers and customers.

Additional capital and credit market disruptions could cause economic downturns, which may lead to lower demand for our products, such as lower demand for television advertising and a decrease in the number of subscribers receiving our programming networks from our distributors. We have experienced some of the effects of the economic downturn. Continuation of events such as these may adversely impact our results of operations, cash flows and financial position.

## Consolidated Results of Operations

Three Months Ended March 31, 2013 Compared to Three Months Ended March 31, 2012

The following table sets forth our consolidated results of operations for the periods indicated.

	Three Months Ended March 31, 2013			2012				
	Amount	% of Revenues, net		Amount	% of Revenues, net	\$ change	% change	
Revenues, net	\$381,961	100.0	%	\$326,239	100.0	% \$55,722	17.1	%
Operating expenses:								
Technical and operating (excluding depreciation and amortization)	136,679	35.8		104,930	32.2	31,749	30.3	
Selling, general and administrative	99,453	26.0		99,222	30.4	231	0.2	
Restructuring credit	—	—		(3	) —	3	(100.0	)
Depreciation and amortization	18,345	4.8		25,051	7.7	(6,706	) (26.8	)
Total operating expenses	254,477	66.6		229,200	70.3	25,277	11.0	
Operating income	127,484	33.4		97,039	29.7	30,445	31.4	
Other income (expense):								
Interest expense, net	(29,116	) (7.6	)	(29,692	) (9.1	) 576	(1.9	)
Write-off of deferred financing costs	—	—		(312	) (0.1	) 312	—	
Miscellaneous, net	(202	) (0.1	)	12	—	(214	) n/m	
Total other income (expense)	(29,318	) (7.7	)	(29,992	) (9.2	) 674	(2.2	)
Income from continuing operations before income taxes	98,166	25.7		67,047	20.6	31,119	46.4	
Income tax expense	(36,649	) (9.6	)	(23,970	) (7.3	) (12,679	) 52.9	
Income from continuing operations	61,517	16.1		43,077	13.2	18,440	42.8	
Income from discontinued operations, net of income taxes	—	—		104	—	(104	) (100.0	)
Net Income	\$61,517	16.1	%	\$43,181	13.2	% \$18,336	42.5	%

The following is a reconciliation of our consolidated operating income to AOCF:

	Three Months Ended March 31,				
	2013	2012	\$ change	% change	
Operating income	\$127,484	\$97,039	\$30,445	31.4	%
Share-based compensation expense	4,337	3,583	754	21.0	
Restructuring credit	—	(3	) 3	(100.0	)
Depreciation and amortization	18,345	25,051	(6,706	) (26.8	)
Consolidated AOCF	\$150,166	\$125,670	\$24,496	19.5	%

#### National Networks Segment Results

The following table sets forth our National Networks segment results for the periods indicated.

	Three Months Ended March 31,							
	2013		2012					
	Amount	% of Revenues, net	Amount	% of Revenues, net	\$ change	% change		
Revenues, net	\$359,466	100.0	% \$304,223	100.0	% \$55,243	18.2	%	
Operating expenses:								
Technical and operating (excluding depreciation and amortization)	119,870	33.3	90,084	29.6	29,786	33.1		
Selling, general and administrative	83,941	23.4	83,616	27.5	325	0.4		
Depreciation and amortization	14,221	4.0	21,305	7.0	(7,084	) (33.3	)	
Operating income	\$141,434	39.3	% \$109,218	35.9	% \$32,216	29.5	%	
Share-based compensation expense	3,448	1.0	% 2,849	0.9	% 599	21.0	%	
Depreciation and amortization	14,221	4.0	% 21,305	7.0	% (7,084	) (33.3	)%	
AOCF	\$159,103	44.3	% \$133,372	43.8	% \$25,731	19.3	%	

#### International and Other Segment Results

The following table sets forth our International and Other segment results for the periods indicated.

	Three Months Ended March 31,							
	2013		2012					
	Amount	% of Revenues, net	Amount	% of Revenues, net	\$ change	% change		
Revenues, net	\$26,293	100.0	% \$26,346	100.0	% \$(53	) (0.2	)%	
Operating expenses:								
Technical and operating (excluding depreciation and amortization)	21,521	81.9	19,595	74.4	1,926	9.8		
Selling, general and administrative	15,562	59.2	15,692	59.6	(130	) (0.8	)	
Restructuring credit	—	—	(3	) —	3	(100.0	)	
Depreciation and amortization	4,124	15.7	3,746	14.2	378	10.1		
Operating loss	\$(14,914	) (56.7	)% \$(12,684	) (48.1	)% \$(2,230	) 17.6	%	
Share-based compensation expense	889	3.4	% 734	2.8	% 155	21.1	%	
Restructuring credit	—	—	% (3	) —	% 3	(100.0	)%	
Depreciation and amortization	4,124	15.7	% 3,746	14.2	% 378	10.1	%	
AOCF deficit	\$(9,901	) (37.7	)% \$(8,207	) (31.2	)% \$(1,694	) 20.6	%	

# Revenues, net

Revenues, net increased \$55,722 to \$381,961 for the three months ended March 31, 2013 as compared to the three months ended March 31, 2012. The net change by segment was as follows:

	Three Months Ended March 31,							
	2013	% of total		2012	% of total	\$ change	% change	
National Networks	\$359,466	94.1	%	\$304,223	93.3	% \$55,243	18.2	%
International and Other	26,293	6.9		26,346	8.1	(53)	(0.2)	)
Inter-segment eliminations	(3,798)	(1.0)	)	(4,330)	(1.3)	) 532	(12.3)	)
Consolidated revenues, net	\$381,961	100.0	%	\$326,239	100.0	% \$55,722	17.1	%

## National Networks

The increase in National Networks revenues, net is attributable to the following:

	Three Months Ended March 31,							
	2013	% of total		2012	% of total	\$ change	% change	
Advertising	\$163,960	45.6	%	\$129,237	42.5	% \$34,723	26.9	%
Distribution	195,506	54.4		174,986	57.5	20,520	11.7	
	\$359,466	100.0	%	\$304,223	100.0	% \$55,243	18.2	%

Advertising revenues increased \$34,723 primarily at AMC resulting from higher pricing per unit sold due to an increased demand for our programming, led by The Walking Dead. The increase in advertising revenues at AMC for the three months ended March 31, 2013 as compared to the same period in 2012 is not necessarily indicative of what we expect for the remainder of 2013; and

Distribution revenues increased \$20,520 due to an increase of \$14,431 principally from digital, licensing and home video distribution revenues derived from our original programming, primarily at AMC and IFC. In addition, affiliation fee revenues increased due to an increase in rates and subscribers, partially offset by a decrease due to revenue not recognized for the three months ended March 31, 2013 with respect to an expired affiliation agreement, the renewal of which is in active negotiation. As previously discussed, distribution revenues vary based on the timing of availability of our programming to distributors. Because of these factors, we expect distribution revenues to vary from quarter to quarter.

The following table presents certain subscriber information at March 31, 2013, December 31, 2012 and March 31, 2012:

	Estimated Domestic Subscribers		
National Programming Networks:	March 31, 2013	December 31, 2012	March 31, 2012
AMC <sup>(1)</sup>	98,700	98,900	96,400
WE tv <sup>(1)</sup>	81,800	81,500	76,600
IFC <sup>(1)</sup>	70,300	69,600	66,300
Sundance Channel <sup>(2)</sup>	50,300	50,200	42,400

(1) Estimated U.S. subscribers as measured by Nielsen.

(2) Subscriber counts are based on internal management reports and represent viewing subscribers.

## International and Other

The decrease in International and Other revenues, net is attributable to the following:

	Three Months Ended March 31,							
	2013	% of total	2012	% of total	\$ change	% change		
Advertising	\$—	—	% \$—	—	% \$—	—		%
Distribution	26,293	100.0	26,346	100.0	(53	) (0.2	)	
	\$26,293	100.0	% \$26,346	100.0	% \$(53	) (0.2	)	%

Distribution revenues decreased primarily due to a net decrease of \$2,339 in revenue at IFC Films primarily due to lower performance for theatrical titles and lower licensing revenue. This decrease was partially offset by increased foreign affiliation fee revenues of \$2,191 from our international distribution of AMC in Canada and from our expanded distribution of Sundance Channel and WE tv channels in Europe and Asia.

Technical and operating expense (excluding depreciation and amortization)

The components of technical and operating expense primarily include the amortization and impairments or write-offs of program rights, such as those for original programming, feature films and licensed series, participation and residual costs, distribution and production related costs and program operating costs, such as origination, transmission, uplinking and encryption.

Technical and operating expense (excluding depreciation and amortization) increased \$31,749 to \$136,679 for the three months ended March 31, 2013 as compared to the three months ended March 31, 2012. The net change by segment was as follows:

	Three Months Ended March 31,					
	2013	2012	\$ change	% change		
National Networks	\$119,870	\$90,084	\$29,786	33.1		%
International and Other	21,521	19,595	1,926	9.8		
Inter-segment eliminations	(4,712	) (4,749	) 37	(0.8	)	
Total	\$136,679	\$104,930	\$31,749	30.3		%
Percentage of revenues, net	35.8	% 32.2	%			
National Networks						

The increase in the National Networks segment is attributable to increased amortization of program rights of \$26,925 primarily at AMC, and an increase of \$2,861 for programming related costs. There may be significant changes in the level of our technical and operating expenses due to content acquisition and/or original programming costs and/or the impact of management's periodic assessment of programming usefulness. Such costs will also fluctuate with the level of revenues derived from owned original programming in each period. As additional competition for programming increases and alternate distribution technologies continue to develop in the industry, costs for content acquisition and original programming may increase. As we continue to increase our investment in original programming, we expect the amortization of program rights to increase in 2013 over the prior year comparable period.

## International and Other

The increase in the International and Other segment is primarily due to; (i) an increase at AMC/Sundance Channel Global of \$1,352 primarily related to programming related costs, (ii) an increase of \$702 primarily related to higher content acquisition costs at IFC Films and (iii) an increase of \$602 in programming expenses for our developing businesses. These increases were partially offset by a decrease in programming costs at VROOM HD of \$515.

## Selling, general and administrative expense

The components of selling, general and administrative expense primarily include sales, marketing and advertising expenses, administrative costs and costs of facilities.

Selling, general and administrative expenses increased \$231 to \$99,453 for the three months ended March 31, 2013, as compared to the three months ended March 31, 2012. The net change by segment was as follows:

## Three Months Ended March 31,

	2013	2012	\$ change	% change	
National Networks	\$83,941	\$83,616	\$325	0.4	%
International and Other	15,562	15,692	(130)	(0.8)	)
Inter-segment eliminations	(50)	(86)	36	(41.9)	)
Total	\$99,453	\$99,222	\$231	0.2	%
Percentage of revenues, net	26.0	% 30.4	%		

## National Networks

The increase in the National Networks segment is primarily attributable to increased advertising sales related expenses, partially offset by a decrease in marketing expenses. There may be significant changes in the level of our selling, general and administrative expense from quarter to quarter and year to year due to the timing of promotion and marketing of original programming series and subscriber retention marketing efforts.

## International and Other

The decrease in the International and Other segment (excluding VROOM HD) is primarily attributable to lower selling, marketing and advertising costs of \$344, primarily at IFC Films and lower administrative related expenses of \$698 primarily related to insurance settlement proceeds at AMC Networks Broadcasting & Technology. Selling, general and administrative expenses related to VROOM HD were \$2,105 for the three months ended March 31, 2013, an increase of \$912 as compared to the three months ended March 31, 2012, due to higher legal fees and other related costs and expenses in connection with the determination of the allocation of settlement proceeds from the DISH Network contract dispute.

## Depreciation and amortization

Depreciation and amortization decreased \$6,706 to \$18,345 for the three months ended March 31, 2013, as compared to the three months ended March 31, 2012. The net change by segment was as follows:

## Three Months Ended March 31,

	2013	2012	\$ change	% change	
National Networks	\$14,221	\$21,305	\$(7,084)	(33.3)	)%
International and Other	4,124	3,746	378	10.1	
	\$18,345	\$25,051	\$(6,706)	(26.8)	)%

The decrease in depreciation and amortization expense in the National Networks segment is primarily attributable to a decrease in amortization expense at Sundance Channel and at AMC as certain intangible assets became fully amortized in the second and third quarters of 2012.

## AOCF

AOCF increased \$24,496 for the three months ended March 31, 2013 as compared to the three months ended March 31, 2012. The net change by segment was as follows:

	Three Months Ended March 31,				
	2013	2012	\$ change	% change	
National Networks	\$ 159,103	\$ 133,372	\$ 25,731	19.3	%
International and Other	(9,901)	(8,207)	(1,694)	20.6	
Inter-segment eliminations	964	505	459	90.9	
AOCF	\$ 150,166	\$ 125,670	\$ 24,496	19.5	%

National Networks AOCF increased due to an increase in revenues, net of \$55,243 partially offset by an increase in technical and operating expenses of \$29,786 resulting primarily from an increase in amortization of program rights expense. As a result of the factors discussed above impacting the variability in revenues and operating expenses, we expect AOCF to vary from quarter to quarter.

International and Other AOCF deficit increased due primarily to an increase in programming costs at AMC/Sundance Channel Global.

## Interest expense, net

The decrease in interest expense, net of \$576 for the three months ended March 31, 2013 as compared to the three months ended March 31, 2012 was attributable to the following:

Decrease in average outstanding debt balances	\$ (124)	)
Interest rate swap contracts	(281)	)
Increase in interest income	(148)	)
Other	(23)	)
	\$ (576)	)

## Income tax expense

For the three months ended March 31, 2013, income tax expense attributable to continuing operations was \$36,649, representing an effective tax rate of 37%. The effective tax rate differs from the federal statutory rate of 35% due primarily to state income tax expense of \$2,022 and tax expense of \$1,060 related to uncertain tax positions, including accrued interest. We expect our effective tax rate to be approximately 38% in future periods.

In addition, income taxes paid, net increased by \$81,057 to \$83,030 for the three months ended March 31, 2013 as compared to the three months ended March 31, 2012 as a result of the preliminary allocation of the VOOM HD settlement proceeds. As a result of the final allocation of the VOOM HD settlement proceeds on April 8, 2013, we expect remaining tax payments for 2013 to be reduced by approximately \$60,000.

For the three months ended March 31, 2012, income tax expense attributable to continuing operations was \$23,970, representing an effective tax rate of 36%. The effective tax rate differs from the federal statutory rate of 35% due primarily to state income tax expense of \$1,354, tax expense of \$764 related to uncertain tax positions, including accrued interest, partially offset by a tax benefit of \$2,015 resulting from a decrease in the valuation allowance with regard to certain local income tax credit carry forwards.

## Liquidity and Capital Resources

Our operations have historically generated positive net cash flow from operating activities. However, each of our programming businesses has substantial programming acquisition and production expenditure requirements. Sources of cash primarily include cash flow from operations, amounts available under our revolving credit facility and access to capital markets. Although we currently believe that amounts available under our revolving credit facility will be available when and if needed, we can provide no assurance that access to such funds will not be impacted by adverse conditions in the financial markets. The obligations of the financial institutions under our revolving credit facility are several and not joint and, as a result, a funding default by one or more institutions does not need to be made up by the others. As a public company, we may have access to other sources of capital such as the public bond markets.

Our principal uses of cash include the acquisition and production of programming, our debt service, voluntary prepayments of debt and payments for income taxes. We continue to increase our investment in original programming, the funding of which generally occurs six to nine months in advance of a program's airing. We expect this increased investment to continue in 2013. Historically, our businesses have not required significant capital expenditures. However, as we continue to invest in infrastructure, we expect that our capital expenditures during 2013 will be higher than 2012.

We believe that a combination of cash-on-hand, cash generated from operating activities and availability under our revolving credit facility will provide sufficient liquidity to service the principal and interest payments on our indebtedness, along with our other funding and investment requirements over the next twelve months and over the longer term. However, we do not expect to generate sufficient cash from operations to repay at maturity the entirety of the then outstanding balances of our debt. As a result, we will then be dependent upon our ability to access the capital and credit markets in order to repay or refinance the outstanding balances of our indebtedness. Failure to raise significant amounts of funding to repay these obligations at maturity would adversely affect our business. In such a circumstance, we would need to take other actions including selling assets, seeking strategic investments from third parties or reducing other discretionary uses of cash.

Our level of debt could have important consequences on our business including, but not limited to, increasing our vulnerability to general adverse economic and industry conditions, limiting the availability of our cash flow to fund future programming investments, capital expenditures, working capital, business activities and other general corporate requirements and limiting our flexibility in planning for, or reacting to, changes in our business and the industry in which we operate.

In addition, economic or market disruptions could lead to lower demand for our services, such as lower levels of advertising. These events would adversely impact our results of operations, cash flows and financial position.

Our revolving credit facility remains undrawn at March 31, 2013. Total undrawn revolver commitments are available to be drawn for our general corporate purposes.

We may request an increase in the term loan A facility and/or revolving credit facility by an aggregate amount not exceeding the greater of \$400,000 and an amount, which after giving effect to such increase, would not cause the ratio of senior secured debt to annual operating cash flow, as defined in the credit facility, to exceed 4.75:1. As of March 31, 2013, the Company does not have any commitments for an incremental facility.

AMC Networks was in compliance with all of its debt covenants as of March 31, 2013.



## Cash Flow Discussion

The following table is a summary of cash flows (used in) provided by continuing operations and discontinued operations for the three months ended March 31:

	2013	2012
Continuing operations:		
Cash flow (used in) provided by operating activities	\$(37,829	) \$76,963
Cash flow used in investing activities	(7,346	) (2,838
Cash flow used in financing activities	(10,847	) (65,927
Net (decrease) increase in cash from continuing operations	(56,022	) 8,198
Discontinued operations:		
Net increase in cash from discontinued operations	\$—	\$148

## Continuing Operations

## Operating Activities

Net cash (used in) provided by operating activities amounted to \$(37,829) for the three months ended March 31, 2013 as compared to \$76,963 for the three months ended March 31, 2012. The March 31, 2013 net cash used in operating activities resulted from \$215,623 of net income before depreciation and amortization, amortization of program rights and other non-cash items which was more than offset by payments for program rights of \$93,892, a decrease in income taxes payable of \$80,903, a decrease in accounts payable, accrued expenses and other liabilities of \$42,781, an increase in accounts receivable, trade of \$16,504, a net decrease in deferred revenue and deferred litigation settlement proceeds of \$12,424 as well as a net decrease in other net liabilities of \$6,948.

Cash flows from operating activities for the three months ended March 31, 2013 is not necessarily indicative of what we expect for the remainder of 2013 due to various factors, including the timing of our cash investments in our original programming, the timing of income tax payments and the allocation of the DISH Network settlement proceeds (See “DISH Network” discussed above).

Net cash provided by operating activities for the three months ended March 31, 2012 resulted from \$162,753 of net income before depreciation and amortization and other non-cash items and a decrease in prepaid expenses and other assets of \$6,705 as well as a net decrease in other net assets of \$562, partially offset by a decrease in cash resulting from payments for program rights of \$58,687 and a decrease in accounts payable, accrued expenses and other liabilities of \$34,370.

## Investing Activities

Net cash used in investing activities for the three months ended March 31, 2013 and 2012 was \$7,346 and \$2,838, respectively, which consisted primarily of capital expenditures of \$8,003 and \$2,838 for the three months ended March 31, 2013 and 2012, respectively. Capital expenditures for the three months ended March 31, 2013 are primarily for the purchase of information technology hardware and software.

## Financing Activities

Net cash used in financing activities amounted to \$10,847 for the three months ended March 31, 2013 as compared to \$65,927 for the three months ended March 31, 2012. For the three months ended March 31, 2013, financing activities consisted of treasury stock acquired from the acquisition of restricted shares of \$11,950, payments for financing costs of \$530 and principal payments on capital leases of \$375, partially offset by proceeds from stock option exercises of \$675 and the excess tax benefits from share-based compensation arrangements of \$1,333.

Net cash used in financing activities amounted to \$65,927 for the three months ended March 31, 2012. For the three months ended March 31, 2012, financing activities consisted of repayments of credit facility debt of \$51,488, treasury stock acquired from acquisition of restricted shares of \$15,937, principal payments on capital leases of \$290 and payments for financing costs of \$40, partially offset by proceeds from stock option exercises of \$1,828.

## Contractual Obligations

As of March 31, 2013, our contractual obligations not reflected on the consolidated balance sheet decreased approximately \$64,500 to approximately \$341,300 as compared to approximately \$405,800 at December 31, 2012. The decrease relates primarily to future program rights obligations.



### Critical Accounting Policies and Estimates

We describe our significant accounting policies in Note 2 of the Notes to the Company's Consolidated Financial Statements included in our 2012 Form 10-K. We discuss our critical accounting estimates in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," in the same 2012 Form 10-K. There have been no significant changes in our significant accounting policies or critical accounting estimates since December 31, 2012.

The following discussion has been included to provide the results of our annual impairment test of goodwill and identifiable indefinite-lived intangible assets performed as of the end of February 2013 as well as a discussion of the critical estimates inherent in assessing the recoverability of goodwill and identifiable indefinite-lived intangible assets.

#### Annual Impairment Test of Goodwill and Identifiable Indefinite-Lived Intangible Assets

Based on our annual impairment test for goodwill as of the end of February 2013, no impairment charge was required for any of the reporting units. We performed a qualitative assessment for the AMC, WE tv, IFC and AMC Networks Broadcasting and Technology reporting units, which included, but was not limited to, consideration of the historical significant excesses of the estimated fair value of each reporting unit over its respective carrying value (including allocated goodwill), macroeconomic conditions, industry and market considerations, cost factors and historical and projected cash flows. We performed a quantitative assessment for the Sundance Channel reporting unit. Based on the quantitative assessment, if the fair value of the Sundance Channel reporting unit decreased by 12%, we would be required to perform step-two of the quantitative assessment.

In assessing the recoverability of goodwill and other long-lived assets, we must make assumptions regarding estimated future cash flows and other factors to determine the fair value of the respective assets. These estimates and assumptions could have a significant impact on whether an impairment charge is recognized and also the magnitude of any such charge. Fair value estimates are made at a specific point in time, based on relevant information. These estimates are subjective in nature and involve uncertainties and matters of significant judgments and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates. Estimates of fair value are primarily determined using discounted cash flows and comparable market transactions. These valuations are based on estimates and assumptions including projected future cash flows, discount rate and determination of appropriate market comparables and determination of whether a premium or discount should be applied to comparables. These valuations also include assumptions for renewals of affiliation agreements, the projected number of subscribers and the projected average rates per basic and viewing subscribers and growth in fixed price contractual arrangements used to determine affiliation fee revenue, access to program rights and the cost of such program rights, amount of programming time that is advertiser supported, number of advertising spots available and the sell through rates for those spots, average fee per advertising spot and operating margins, among other assumptions. If these estimates or material related assumptions change in the future, we may be required to record impairment charges related to our long-lived assets.

Based on our annual impairment test for indefinite-lived intangible assets as of the end of February 2013, no impairment charge was required. Our indefinite-lived intangible assets relate to Sundance Channel trademarks, which were valued using a relief-from-royalty method in which the expected benefits are valued by discounting estimated royalty revenue over projected revenues covered by the trademarks. In order to evaluate the sensitivity of the fair value calculations for our identifiable indefinite-lived intangible assets, we applied a hypothetical 20% decrease to the estimated fair value of the identifiable indefinite-lived intangible assets. This hypothetical decrease in estimated fair value would not result in an impairment.

Significant judgments inherent in a valuation include the selection of appropriate discount and royalty rates, estimating the amount and timing of estimated future cash flows and identification of appropriate continuing growth rate assumptions. The discount rates used in the analysis are intended to reflect the risk inherent in the projected future cash flows generated by the respective intangible assets.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk.

All dollar amounts included in the following discussion under this Item 3 are presented in thousands.

#### Fair Value of Debt

Based on the level of interest rates prevailing at March 31, 2013, the fair value of our fixed rate debt of \$1,396,875 was more than its carrying value of \$1,277,422 by \$119,453. The fair value of these financial instruments is estimated

based on reference to quoted market prices for these or comparable securities. A hypothetical 100 basis point decrease in interest rates prevailing at March 31, 2013 would increase the estimated fair value of our fixed rate debt by approximately \$64,600 to approximately \$1,461,500.

### Managing our Interest Rate Risk

To manage interest rate risk, we enter into interest rate swap contracts from time to time to adjust the amount of total debt that is subject to variable interest rates. Such contracts effectively fix the borrowing rates on floating rate debt to limit the exposure against the risk of rising rates. We do not enter into interest rate swap contracts for speculative or trading purposes and we only enter into interest rate swap contracts with financial institutions that we believe are credit worthy counterparties. We monitor the financial institutions that are counterparties to our interest rate swap contracts and to the extent possible diversify our swap contracts among various counterparties to mitigate exposure to any single financial institution.

As of March 31, 2013, we had \$2,153,997 of debt outstanding (excluding capital leases), of which \$876,575 is outstanding under the credit facility and is subject to variable interest rates (before consideration of the interest rate swaps contracts described below).

As of March 31, 2013, we had interest rate swap contracts outstanding with notional amounts aggregating \$828,219. The aggregate fair value of interest rate swap contracts at March 31, 2013 was a liability of \$19,567 (included in other liabilities). As a result of these transactions, the interest rate paid on approximately 98% of the Company's debt (excluding capital leases) as of March 31, 2013 is effectively fixed (59% being fixed rate obligations and 39% effectively fixed through utilization of these interest rate swap contracts). Accumulated other comprehensive loss consists of \$7,281 of cumulative unrealized losses, net of tax, on the portion of floating-to-fixed interest rate swap contracts designated as cash flow hedges. At March 31, 2013, our interest rate swap contracts designated as cash flow hedges were highly effective, in all material respects.

A hypothetical 100 basis point increase in interest rates prevailing at March 31, 2013 would not have a material impact on our annual interest expense.

### Item 4. Controls and Procedures.

#### Disclosure Controls and Procedures

An evaluation was carried out under the supervision and with the participation of the Company's management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended). Based upon that evaluation as of March 31, 2013, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective.

#### Changes in Internal Control over Financial Reporting

There were no changes in the Company's internal control over financial reporting during the quarter ended March 31, 2013, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings.

Since our 2012 Form 10-K, there have been no material developments in legal proceedings in which we are involved. See Note 11, Commitments and Contingencies to the consolidated financial statements included in our 2012 Form 10-K.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Set forth below is information concerning acquisitions of AMC Networks Class A Common Stock by the Company during the three months ended March 31, 2013.

Period	(a) Total Number of Shares (or Units) Purchased	(b) Average Price Paid per Share (or Unit)	(c) Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs	(d) Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs
January 1, 2013 to January 31, 2013	—	\$—	N/A	N/A
February 1, 2013 to February 28, 2013	—	\$—	N/A	N/A
March 1, 2013 to March 31, 2013	201,622	\$59.27	N/A	N/A
Total	201,622	\$59.27	N/A	

During the first quarter of 2013, certain restricted shares of AMC Networks Class A common stock previously issued to employees of Cablevision and the Company vested. In connection with the employees' satisfaction of the statutory minimum tax withholding obligations for the applicable income and other employment taxes, 201,622 shares, with an aggregate value of approximately \$12.0 million, were surrendered to the Company. The 201,622 acquired shares have been classified as treasury stock.

The table above does not include any shares received in connection with forfeitures of awards pursuant to the Company's employee stock plan.

Item 6. Exhibits.

(a) Index to Exhibits.

- |      |   |
|------|---|
| 10.1 | Employment Agreement by and between AMC Networks Inc. and Sean S. Sullivan (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on March 18, 2013).   |
| 10.2 | Employment Agreement by and between AMC Networks Inc. and James G. Gallagher (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed on March 18, 2013). |
| 10.3 | Employment Agreement by and between AMC Networks Inc. and Edward A. Carroll (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on April 24, 2013).  |
| 10.4 | Form of Performance Award Agreement under the Amended and Restated 2011 Cash Incentive Plan.  |
| 10.5 | Form of Restricted Stock Units Award Agreement under the Amended and Restated 2011 Employee Stock Plan.   |
| 31.1 | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2 | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 32   | Certifications of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350.                                      |

\*\* 101.INS XBRL Instance Document.

\*\* 101.SCH XBRL Taxonomy Extension Schema Document.

\*\* 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document.

\*\* 101.DEF XBRL Taxonomy Extension Definition Linkbase.

\*\* 101.LAB XBRL Taxonomy Extension Label Linkbase Document.

\*\* 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document.

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Pursuant to Rule 406T of Regulation S-T, these interactive data files are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, are deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, and otherwise are not subject to liability under those sections.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on their behalf by the undersigned thereunto duly authorized.

AMC Networks Inc.

Date: May 9, 2013

By: /s/ Sean S. Sullivan

Sean S. Sullivan

Executive Vice President and Chief Financial Officer