ST JOE CO
Form 10-Q
November 02, 2012
Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

(Mark One)

þ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2012

¨ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from to .

Commission file number: 1-10466

The St. Joe Company

(Exact name of registrant as specified in its charter)

Florida	**59-0432511**
(State or other jurisdiction of incorporation or organization)	**(I.R.S. Employer Identification No.)**
133 South WaterSound Parkway WaterSound, Florida	**32413**
(Address of principal executive offices)	**(Zip Code)**

(850) 231-6400

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES þ NO ¨

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES þ NO ¨

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer	¨	Accelerated filer	þ
Non-accelerated filer	¨ (Do not check if a smaller reporting company)	Smaller reporting company	¨

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES ¨ NO þ

As of October 26, 2012, there were 92,302,299 shares of common stock, no par value, issued of which 92,285,921 were outstanding, and 16,378 are shares of treasury stock.

Table of Contents

THE ST. JOE COMPANY

INDEX

	Page No.
PART I Financial Information	
Item 1. Financial Statements	3
Consolidated Balance Sheets September 30, 2012 and December 31, 2011	3
Consolidated Statements of Operations Three and nine months ended September 30, 2012 and 2011	4
Consolidated Statements of Comprehensive Income (Loss) Three and nine months ended September 30, 2012 and 2011	5
Consolidated Statement of Changes in Stockholders Equity Nine months ended September 30, 2012	6
Consolidated Statements of Cash Flows Nine months ended September 30, 2012 and 2011	7
Notes to Consolidated Financial Statements	8
Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations	26
Item 3. Quantitative and Qualitative Disclosures About Market Risk	41
Item 4. Controls and Procedures	42
PART II Other Information	
Item 1. Legal Proceedings	43
Item 6. Exhibits	44
Signatures	45

Table of Contents

PART I FINANCIAL INFORMATION

Item 1.*Financial Statements*

THE ST. JOE COMPANY

CONSOLIDATED BALANCE SHEETS

(Dollars in thousands)

	(Unaudited) September 30, 2012	December 31, 2011
Assets		
Investments in real estate	$ 372,789	$ 387,202
Cash and cash equivalents	172,398	162,391
Notes receivable	4,002	4,563
Pledged treasury securities	21,690	23,299
Prepaid pension asset	34,394	35,125
Property, plant and equipment, net	13,078	14,946
Deferred tax asset	11,732	11,715
Other assets	22,632	22,050
	$ 652,715	$ 661,291
Liabilities and Stockholders Equity		
Liabilities:		
Debt	$ 30,378	$ 53,458
Accounts payable	14,325	16,450
Accrued liabilities and deferred credits	47,796	47,491
Income taxes payable	221	
Total Liabilities	92,720	117,399
Stockholders Equity:		
Common stock, no par value; 180,000,000 shares authorized; 92,291,888 and 92,267,256 shares outstanding at September 30, 2012 and December 2011, respectively	891,907	890,314
Accumulated deficit	(322,229)	(336,873)
Accumulated other comprehensive loss	(9,738)	(9,880)
Treasury stock at cost, 16,378 and zero shares held at September 30, 2012 and December 31, 2011, respectively	(260)	
Total Stockholders Equity	559,680	543,561
Noncontrolling interest	315	331
Total equity	559,995	543,892
Total Liabilities and Stockholders Equity	$ 652,715	$ 661,291

See notes to consolidated financial statements.

3

Table of Contents

THE ST. JOE COMPANY

CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(Dollars in thousands except per share amounts)

	Three Months Ended		Nine Months Ended	
	September 30, 2012	September 30, 2011	September 30, 2012	September 30, 2011
Revenues:				
Real estate sales	$ 32,082	$ 5,677	$ 51,010	$ 14,371
Resort and club revenues	13,089	12,023	34,187	30,109
Timber sales	9,558	8,186	28,784	78,976
Other revenues	1,178	859	2,799	2,009
Total revenues	55,907	26,745	116,780	125,465
Expenses:				
Cost of real estate sales	14,391	3,624	24,916	8,169
Cost of resort and club revenues	10,918	10,576	29,290	28,146
Cost of timber sales	5,496	5,123	18,016	17,319
Cost of other revenues	693	728	1,941	1,759
Other operating expenses	3,443	4,692	11,438	17,961
Corporate expense, net	3,188	2,832	12,513	29,357
Depreciation and amortization	2,400	3,020	7,185	12,970
Impairment losses				2,479
Restructuring charges	18	348	91	10,750
Total expenses	40,547	30,943	105,390	128,910
Operating income (loss)	15,360	(4,198)	11,390	(3,445)
Other income (expense):				
Investment income, net	375	436	1,182	808
Interest expense	(916)	(1,077)	(2,404)	(3,059)
Other, net	891	940	5,482	3,190
Total other income	350	299	4,260	939
Income (loss) from operations before equity in loss of unconsolidated affiliates and income taxes	15,710	(3,899)	15,650	(2,506)
Equity in loss of unconsolidated affiliates	(20)	(11)	(40)	(51)
Income tax (benefit) expense	357	(1,473)	982	(867)
Net income (loss)	15,333	(2,437)	14,628	(1,690)
Less: Net loss attributable to noncontrolling interest	(7)	(6)	(16)	(22)
Net income (loss) attributable to the Company	$ 15,340	$ (2,431)	$ 14,644	$ (1,668)

EARNINGS (LOSS) PER SHARE

Basic				
Weighted average shares outstanding	92,292,053	92,190,064	92,275,790	92,243,345
Net income (loss) attributable to the Company	$ 0.17	$ (0.03)	$ 0.16	$ (0.02)
Diluted				
Weighted average shares outstanding	92,293,138	92,190,064	92,276,226	92,243,345
Net income (loss) attributable to the Company	$ 0.17	$ (0.03)	$ 0.16	$ (0.02)

See notes to consolidated financial statements.

Table of Contents

THE ST. JOE COMPANY

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(Unaudited)

(Dollars in thousands)

	Three Months Ended		Nine Months Ended	
	September 30, 2012	September 30, 2011	September 30, 2012	September 30, 2011
Net income (loss):	$ 15,333	$ (2,437)	$ 14,628	$ (1,690)
Other comprehensive income, net of tax:				
Amortization of pension and post retirement benefit costs, net	(76)	(1,939)	142	2,753
Total comprehensive (loss) income	$ 15,257	$ (4,376)	$ 14,770	$ 1,063

See notes to consolidated financial statements.

5

Table of Contents

THE ST. JOE COMPANY

CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS EQUITY

(Unaudited)

(Dollars in thousands, except per share amounts)

	Common Stock						
	Shares	**Amount**	**Accumulated Deficit**	**Accumulated Other Comprehensive loss**	**Treasury Stock**	**Non-controlling Interest**	**Total**
Balance, December 31, 2011	**92,267,256**	**$ 890,314**	**$ (336,873)**	**$ (9,880)**	**$**	**$ 331**	**$ 543,892**
Comprehensive income:							
Net income			14,644			(16)	14,628
Amortization of pension and postretirement benefit costs, net				142			142
Total comprehensive income							14,770
Issuances of common stock	65,858	1,076					1,076
Forfeitures of restricted stock	(31,697)				(108)		(108)
Excess tax benefit on options exercised and vested restricted stock		488					488
Amortization of stock-based compensation		29					29
Treasury shares received in lieu of taxes to be remitted on share award	(9,529)				(152)		(152)
Balance, September 30, 2012	**92,291,888**	**$ 891,907**	**$ (322,229)**	**$ (9,738)**	**$ (260)**	**$ 315**	**$ 559,995**

See notes to consolidated financial statements.

6

Table of Contents

THE ST. JOE COMPANY

CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

(Dollars in thousands)

	Nine Months Ended	
	September 30, 2012	September 30, 2011
Cash flows from operating activities		
Net income (loss)	$ 14,628	$ (1,690)
Adjustments to reconcile net income (loss) to net cash provided by operating activities		
Depreciation and amortization	7,185	12,970
Stock-based compensation	996	8,609
Loss on disposal of plant, property and equipment	278	
Equity in loss of unconsolidated joint ventures	40	51
Deferred income tax (benefit) expense	(17)	1,118
Impairment losses		2,479
Cost of operating properties sold	24,492	7,626
Expenditures for operating properties	(16,556)	(21,438)
Pension charges	874	4,926
Changes in operating assets and liabilities:		
Notes receivable	561	1,102
Other assets	(725)	3,083
Accounts payable and accrued liabilities	(2,261)	(1,085)
Income taxes payable	223	(2,625)
Net cash provided by operating activities	29,718	15,126
Cash flows from investing activities:		
Purchases of property, plant and equipment	(266)	(1,586)
Proceeds from disposition of property, plant and equipment		100
Contribution of capital to unconsolidated affiliates		(4,434)
Net cash used in investing activities	(266)	(5,920)
Cash flows from financing activities:		
Proceeds from exercises of stock options		100
Repayments of other long-term debt	(19,781)	(227)
Distributions to minority interest partner		(10)
Excess tax benefits from stock-based compensation	488	54
Taxes paid on behalf of employees related to stock-based compensation	(152)	(4,708)
Net cash used in financing activities	(19,445)	(4,791)
Net increase in cash and cash equivalents	10,007	4,415
Cash and cash equivalents at beginning of period	162,391	183,827
Cash and cash equivalents at end of period	$ 172,398	$ 188,242

See notes to consolidated financial statements.

Table of Contents

THE ST. JOE COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Dollars in thousands, unless otherwise stated)

(Unaudited)

1. Description of Business and Basis of Presentation

Description of Business

The St. Joe Company (the Company) is a Florida-based real estate developer and manager. The Company owns approximately 567,000 acres of land concentrated primarily in Northwest Florida and has significant residential and commercial land-use entitlements in hand or in process. The majority of land not under development or part of the Company s various commercial, resort and club properties is used for the growing and selling of timber.

Basis of Presentation

The accompanying unaudited interim financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (the SEC) for reporting on Form 10-Q. Accordingly, certain information and footnotes required by U.S. generally accepted accounting principles (GAAP) for complete financial statements are not included herein. The consolidated interim financial statements include the accounts of the Company and all of its majority-owned and controlled subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation. The December 31, 2011 balance sheet amounts have been derived from the Company s December 31, 2011 consolidated audited financial statements.

The statements reflect all normal recurring adjustments that, in the opinion of management, are necessary for fair presentation of the information contained herein. The consolidated interim financial statements should be read in conjunction with the consolidated financial statements and notes included in the Company s Annual Report on Form 10-K for the year ended December 31, 2011. The Company adheres to the same accounting policies in preparation of its consolidated interim financial statements. As permitted under GAAP, interim accounting for certain expenses, including income taxes, are based on full year assumptions. For interim financial reporting purposes, income taxes are recorded based upon estimated annual income tax rates.

Long-Lived Assets

The Company reviews its long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Long-lived assets include the Company s investments in operating, development and investment property. Some of the events or changes in circumstances that are considered by the Company as indicators of potential impairment include:

- a prolonged decrease in the market price or demand for the Company s properties;
- a change in the expected use or development plans for the Company s properties;
- a current period operating or cash flow loss for an operating property; and,
- an accumulation of costs in a development property that significantly exceeds its historical basis in property held long-term.

Homesites substantially completed and ready for sale are measured at the lower of carrying value or fair value less costs to sell. Management identifies homesites as being substantially completed and ready for sale when the properties are being actively marketed with intent to sell such properties in the near term and under current market conditions. Other homesites for which management does not intend to sell in the near term

under current market conditions are evaluated for impairment based on management s best estimate of the long-term use and eventual disposition of such property.

8

Table of Contents

For projects under development, an estimate of undiscounted future cash flows is performed using estimated future expenditures necessary to develop and maintain the existing project and using management s best estimates about future sales prices and holding periods. The projection of undiscounted cash flows requires that management develop various assumptions including:

The projected pace of sales of homesites based on estimated market conditions and the Company s development plans;

Estimated pricing and projected price appreciation over time, which can range from 0% to 10% annually;

The trajectory of price appreciation over the estimated selling period;

The length of the estimated development and selling periods, which can range from 4 to 13 years depending on the size of the development and the number of phases in the development;

The amount of remaining development costs and holding costs to be incurred over the selling period;

For bulk land sales of undeveloped and developed parcels, future pricing based upon estimated developed lot pricing less estimated development costs and estimated developer profit at 20%;

For commercial development property, future pricing based on sales of comparable property in similar markets; and

Whether liquidity is available to fund continued development.

For operating properties, an estimate of undiscounted cash flows also requires management to make assumptions about the use and disposition of such properties. These assumptions include:

For investments in hotel and rental condominium units, average occupancy and room rates, revenues from food and beverage and other amenity operations, operating expenses and capital expenditures, and the amount of proceeds to be realized upon disposition of such properties as condo-hotels or condominiums, based on current prices for similar units appreciated to the expected sale date;

For investments in commercial or retail property, future occupancy and rental rates and the amount of proceeds to be realized upon disposition of such property at a terminal capitalization rate; and

For investments in golf courses, future rounds and greens fees, operating expenses and capital expenditures, and the amount of proceeds to be realized upon eventual disposition of such properties at a multiple of terminal year cash flows.

Other properties that management does not intend to sell in the near term under current market conditions and has the ability to hold are evaluated for impairment based on management s best estimate of the long-term use and eventual disposition of the property.

The results of impairment analyses for development and operating properties are particularly dependent on the estimated holding and selling period for each asset group. Based on the Company s recently adopted risk-adjusted investment return criteria, these future holding periods have been reduced to a maximum period of 13 years.

The Company classifies the assets and liabilities of a long-lived asset as held-for-sale when management approves and commits to a formal plan of sale and it is probable that a sale will be completed. The carrying value of the assets held-for-sale are then recorded at the lower of their carrying value or fair market value less costs to sell. The operations and gains on sales of operating assets for which the Company has continuing involvement or significant cash flows are reported as income from continuing operations.

Sales of Real Estate

Sales and the associated gains or losses of real estate are recognized in accordance with the provisions of Accounting Standards Codification (ASC) Topic 360-20, *Property, Plant and Equipment Real Estate Sale* (ASC 360-20). The specific timing of a sale is measured against various criteria in ASC 360-20 related to the terms of the transaction, the form of consideration received upon closing of the transaction, minimum initial investment or deposits provided by the buyer, and any continuing involvement in the form of management or financial assistance associated with the properties. Typically, the Company s buyers do not provide the minimum initial investment requirements set forth in ASC 360-20-55-1 at the time of entering into the sales contract and therefore revenue is only recognized when (i) the sales are closed and title passes to the buyer, (ii) upon closing the Company receives cash, without any

seller contingent liability on any debt on the property incurred or assumed by the buyer, (iii) the buyer s receivable is not subject to future subordination and (iv) the Company does not have a substantial continuing involvement with the real estate. If the sales criteria for the full accrual method are not met, the Company defers some or all of the gain recognition and account for the continued operations of the property by applying the finance, leasing, deposit, installment or cost recovery methods, as appropriate, until the sales criteria are met.

Investment in Real Estate

The Company capitalizes costs directly associated with development and construction of identified real estate projects. The Company also capitalizes those indirect costs that relate to the projects under development or construction. These indirect costs include construction/development administration, legal fees, interest, and project administration to the extent that such costs are related to a specific project. Interest is capitalized (up to total interest expense) based on the amount of underlying expenditures and real estate taxes on real estate projects under development.

The capitalization period relating to direct and indirect project costs is the period in which activities necessary to ready a property for its intended use are in progress. The period begins when such activities commence, typically when the Company begins the entitlement processes for land already owned, and ends when the asset is substantially complete and ready for its intended use. Determination of when construction of a project is substantially complete and ready for its intended use requires judgment. The Company determines when the capitalization period begins and ends through communication with project and other managers responsible for the tracking and oversight of individual projects. In the event that the activities to ready the asset for its intended use are suspended, the capitalization period will cease until such activities are resumed. If we determine not to complete a project, any previously capitalized costs are expensed in the period in which the determination is made and recovery is not deemed reasonable.

Real estate inventory costs include land and common development costs (such as roads, sewers and amenities), multi-family construction costs, capitalized property taxes, capitalized interest and certain indirect costs. A portion of real estate inventory costs and estimates for costs to complete are allocated to each unit based on the relative sales value of each unit as compared to the estimated sales value of the total project. These estimates are reevaluated at least annually and more frequently if warranted by market conditions or other factors, with any adjustments being allocated prospectively to the remaining units available for sale.

Investment in real estate is carried at cost, net of depreciation and timber depletion. Depreciation is computed on straight-line method over the useful lives of the assets ranging from 15 to 40 years. Depletion of timber is determined by the units of production method, whereby capitalized timber costs are accumulated and expensed as units are sold.

Timber Deed

Timber deed sales are agreements in which the buyer agrees to purchase and harvest specified timber (i.e. mature pulpwood and/or sawlogs) on a tract of land over the term of the contract. Unlike a pay-as-cut sales contract, risk of loss and title to the trees transfer to the buyer when the contract is signed. The buyer pays the full purchase price when the contract is signed and the Company does not have any additional performance obligations under the timber deed contract. Revenue from a timber deed sale is recognized when the contract is signed because the earnings process is complete. Under a timber deed, the buyer or some other third party is responsible for all logging and hauling costs, if any, and the timing of such activity.

On March 31, 2011, the Company entered into a $55.9 million agreement with an investment fund for the sale of timber deeds which gives the investment fund the right to harvest timber on specific tracts of land (encompassing 40,975 acres) over a maximum term of 20 years. Pursuant to the agreement, the Company entered into timber deeds conveying ownership of the trees to the buyer but retaining ownership of the underlying land. Concurrently with the execution of the timber deeds, the Company entered into a Thinnings Supply Agreement. Thinning is the initial cutting and removal of smaller trees and undergrowth in an area. Pursuant to the Thinnings Supply Agreement, to the extent that the buyer decides to thin tracks of timber conveyed to it pursuant to the timber deeds, the Company agreed to purchase 85% of the first thinnings (First Thinnings). The Company believes that the impact on revenue and net margin in any period during the duration of the Thinnings Supply Agreement will be immaterial.

During the three and nine months ended September 30, 2012, the Company purchased approximately $0.1 million and $0.4 million, respectively, of First Thinnings. During the three months ended September 30, 2011, the Company purchased approximately $0.1 million of First Thinnings. During the nine months ended September 30, 2011, the Company purchased approximately $0.7 million of First Thinnings, and recognized $54.5 million in revenue related to the timber deeds with $1.4 million recorded as an imputed land lease to be recognized over the life of the timber deeds.

Timber Inventory

The Company estimates its standing timber inventory on an annual basis utilizing a process referred to as a timber cruise. Specifically, the Company conducts field observations of the number of trees, tree height and tree diameter on a sample area equal to approximately 20% of our timber holdings each year. To estimate volume in areas that were not subject to field observations in the current year, the Company either uses prior timber cruise data and growth models to estimate the current inventory, or applies current timber cruise data from a portion of its timberlands to areas of similar species, age class and land productivity profile. The key assumptions in this process are annual growth models and volume formulas used to translate height and diameter information to volume measurements. The Company s timber inventory estimates are updated to account for harvesting activities, timberland acquisitions and divestitures, biological growth, new timber cruise data and natural disturbances (e.g. fire, disease, or weather events), among other factors.

Recently Adopted Accounting Pronouncements

In June 2011, the Financial Accounting Standards Board (FASB) issued an accounting standard update which requires the presentation of components of other comprehensive income with the components of net income in either (1) a continuous statement of comprehensive income that contains two sections, net income and other comprehensive income, or (2) two separate but consecutive statements. This accounting standard update eliminates the option to present components of other comprehensive income as part of the statement of stockholders equity, and is effective for interim and annual periods beginning after December 15, 2011. The adoption of this accounting standard update did not have an impact on the Company s consolidated financial position, results of operations, or cash flows, as it only requires a change in the format of the current presentation of comprehensive income.

In May 2011, FASB issued an accounting standard update that amends the accounting standard on fair value measurements. The accounting standard update provides for a consistent definition and measurement of fair value, as well as similar disclosure requirements between GAAP and International Financial Reporting Standards. The accounting standard update changes certain fair value measurement principles, clarifies the application of existing fair value measurement, and expands the fair value measurement disclosure requirements, particularly for Level 3 fair value measurements. The amendments in this accounting standard update are to be applied prospectively and are effective for interim and annual periods beginning after December 15, 2011. The adoption of this accounting standard update did not have a material effect on the Company s consolidated financial statements.

Recently Issued Accounting Pronouncements

In December 2011, FASB issued guidance to enhance disclosures about offsetting assets and liabilities. Entities are required to disclose information about offsetting and related arrangements to enable users of its financial statements to understand the effect of those arrangements on its financial position. The guidance is effective for interim and annual periods beginning on or after January 1, 2013. The Company does not expect the adoption of this guidance to impact its financial condition or results of operations.

2. Stock-Based Compensation and Earnings Per Share

On May 12, 2009, the Company adopted The St. Joe Company 2009 Equity Incentive Plan whereby options, stock appreciation rights, restricted stock, restricted stock units and performance awards may be granted to directors and employees. The 2009 Equity Incentive Plan provides for the issuance of a maximum of 2.0 million shares of the Company s common stock. As of September 30, 2012, 1.5 million shares remained available for issuance under the 2009 Equity Incentive Plan.

Stock-Based Compensation

The changes to the composition of the Company s board of directors, which occurred during the first quarter of 2011, constituted a change in control event under the terms of certain of the Company s incentive plans. As a result, during March 2011, the Company accelerated the vesting of approximately 300,000 restricted stock units resulting in $6.2 million in accelerated stock compensation expense.

Stock-based compensation cost is measured at the grant date based on the fair value of the award and is typically recognized as an expense on a straight-line basis over the requisite service period, which is the vesting period. Stock-based compensation cost may be recognized over a shorter requisite service period if an employee meets retirement eligibility requirements.

Table of Contents

Service-Based Grants

A summary of the service-based restricted stock unit activity during the nine months ended September 30, 2012 is presented below:

Service Based Restricted Stock Units	Number of Units	Weighted Average Grant Date Fair Value
Balance at December 31, 2011	37,815	$ 26.99
Granted		
Vested	(24,076)	23.13
Forfeited	(1,839)	21.52
Balance at September 30, 2012	11,900	$ 21.52

As of September 30, 2012, there was less than $0.1 million of unrecognized compensation cost, adjusted for estimated forfeitures, related to restricted stock unit compensation arrangements which are being recognized over a weighted average period of four years from the grant date in 2009.

Market Condition Grants

From time to time the Company has granted to select executives and other key employees restricted stock units whose vesting is based upon the achievement of certain market conditions, which are defined as the Company s total shareholder return as compared to the total shareholder return of certain peer groups during a three year performance period. All restricted stock units granted with market conditions outstanding at December 31, 2011vested, forfeited or were cancelled in the first quarter of 2012, and no stock-compensation for these units was recognized in 2012.

Total stock-based compensation recognized in the consolidated statements of operations was as follows:

	Three Months Ended		Nine Months Ended	
	September 30, 2012	September 30, 2011	September 30, 2012	September 30, 2011
Stock-based compensation expense	$ (6)	$ 225	$ 996	$ 8,609

Included in compensation expense for the nine months ended September 30, 2012 is approximately $0.5 million related to the issuance of 29,835 immediately vested common shares issued to five members of the Board of Directors of the Company in May 2012, and approximately $0.6 million in compensation related to the issuance of 36,023 immediately vested common shares issued to the Chief Executive Officer of the Company in lieu of a cash bonus in January 2012.

Earnings (Loss) Per Share

Basic earnings (loss) per share are calculated by dividing net income (loss) by the average number of shares of common stock outstanding for the period. Diluted earnings per share is calculated by dividing net income by the weighted average number of shares of common stock outstanding for the period, including all potentially dilutive shares issuable under outstanding stock options and service-based restricted stock units. Stock options and restricted stock units are not considered in any diluted earnings per share calculations when the Company has a loss from continuing operations. Restricted stock units are treated as contingently issuable shares and are issued and outstanding only upon the satisfaction of the service-based conditions.

Table of Contents

The following table presents a reconciliation of average shares outstanding:

	Three Months Ended		Nine Months Ended	
	September 30, 2012	September 30, 2011	September 30, 2012	September 30, 2011
Basic average shares outstanding	92,292,053	92,190,064	92,275,790	92,243,345
Net effect of stock options assumed to be exercised				
Net effect of restricted stock units assumed to be vested	1,085		436	
Diluted average shares outstanding	92,293,138	92,190,064	92,276,226	92,243,345

3. Fair value measurements

The Company follows the provisions of ASC 820, *Fair Value Measurement* (ASC 820), for its financial and non-financial assets and liabilities. ASC 820, among other things, defines fair value, establishes a consistent framework for measuring fair value and expands disclosure for each major asset and liability category measured at fair value on either a recurring or nonrecurring basis. ASC 820 clarifies that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that is determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, ASC 820 establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value as follows:

Level 1. Observable inputs such as quoted prices in active markets;

Level 2. Inputs, other than the quoted prices in active markets, that are observable either directly or indirectly; and

Level 3. Unobservable inputs in which there is little or no market data, which require the reporting entity to develop its own assumptions.

Financial Instruments

Assets and liabilities measured at fair value on a recurring basis are as follows:

Fair value as of September 30, 2012:

	Fair Value September 30, 2012	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Recurring:				
Investments in money market and short term treasury instruments	$ 143,410	$ 143,410	$	$
Retained interest in entities	11,042			11,042
Total, net	$ 154,452	$ 143,410	$	$ 11,042

Table of Contents

Fair value as of December 31, 2011:

	Fair Value December 31, 2011	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Recurring:				
Investments in money market and short term treasury instruments	$ 148,985	$ 148,985	$	$
Retained interest in entities	10,707			10,707
Total, net	$ 159,692	$ 148,985	$	$ 10,707

The Company has recorded a retained interest with respect to the monetization of certain installment notes, which is recorded in other assets. The retained interest is an estimate based on the present value of cash flows to be received over the life of the installment notes. The Company s continuing involvement with the entities is in the form of receipts of net interest payments, which are recorded as interest income and approximated $0.6 million and $0.5 million during the nine months ended September 30, 2012 and 2011, respectively. The Company will receive the payment of the remaining principal on the installment notes during 2022, 2023 and 2024.

In accordance with ASC 325, *Investments Other, Subtopic 40 Beneficial Interests in Securitized Financial Assets*, the Company recognizes interest income over the life of the retained interest using the effective yield method. This income adjustment is being recorded as an offset to loss on the monetization of notes over the life of the installment notes. In addition, fair value may be adjusted at each reporting date when, based on management s assessment of current information and events, there is a favorable or adverse change in estimated cash flows from cash flows previously projected. The Company did not make any changes in previously projected cash flows during the nine months ended September 30, 2012 or 2011.

The following is a reconciliation of the Company s retained interest:

	2012
Balance, January 1	$ 10,707
Additions	
Accretion of interest income	335
Balance, September 30	$ 11,042

In the event of a failure and liquidation of the counterparties involved in the installment sales, the Company could be required to write-off the remaining retained interest recorded on its consolidated balance sheets in connection with the installment sale monetization transactions, which would have an adverse effect on the Company s results of operations and financial position.

Guarantees

On October 21, 2009, the Company entered into a strategic alliance agreement with Southwest Airlines to facilitate the commencement of low-fare air service in May 2010 to the Northwest Florida Beaches International Airport (see Note 15 *Commitments and Contingencies*). The Company agreed to reimburse Southwest Airlines in the form of a guarantee if it incurred losses on its service at the airport during the first three years of service by making specified break-even payments. At inception, the Company measured the associated standby guarantee liability at fair value based upon a discounted cash flow analysis based on management s best estimates of future cash flows to be paid by the Company pursuant to the strategic alliance agreement. These cash flows were estimated using numerous estimates including future fuel costs, passenger load factors, air fares, and seasonality.

Effective July 1, 2012, the Company and Southwest Airlines mutually agreed to terminate this agreement. In conjunction with the termination of this agreement, the Company recorded $0.8 million of other income for the nine months ended September 30, 2012 as a result of eliminating a reserve liability recorded at the inception of the agreement. No payments were due to Southwest Airlines at the effective date of termination.

Table of Contents

Long Lived Assets

The Company reviews its long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The Company did not record any impairment charges in the three or nine months ended September 30, 2012. During the nine months ended September 30, 2011, management made the decision to dispose of four homes to avoid the ongoing maintenance and other holding costs. One of these homes included a 53 acre parcel which the Company had initially developed as a rural retreat community. As a result, long-lived assets sold or held for sale with a carrying amount of $4.6 million were written down to their fair value of $2.9 million, resulting in a loss of $1.7 million, which was included in impairment losses for the nine months ended September 30, 2011. In addition, the Company impaired $0.8 million of predevelopment costs related to the construction of the Company s previously proposed new headquarters in Northwest Florida in the nine months ended September 30, 2011.

4. Investment in Real Estate

Real estate by property type and segment includes the following:

	September 30, 2012	December 31, 2011
Operating property:		
Residential real estate	$ 136,144	$ 136,563
Commercial	14,684	4,691
Rural land sales	139	139
Forestry	53,731	58,087
Other	410	410
Total operating property	205,108	199,890
Development property:		
Residential real estate	147,619	157,245
Commercial	52,617	57,600
Rural land sales	8,025	9,573
Total development property	208,261	224,418
Investment property:		
Commercial real estate	700	700
Forestry	953	953
Other	3,471	3,471
Total investment property	5,124	5,124
Investment in unconsolidated affiliates:		
Residential real estate	2,219	2,259
Total real estate investments	420,712	431,691
Less: accumulated depreciation	(47,923)	(44,489)
Investments in real estate	$ 372,789	$ 387,202

Table of Contents

Included in operating property are Company-owned amenities related to residential real estate, the Company s timberlands and land and buildings developed by the Company and used for commercial rental purposes. Development property consists of residential real estate and inventory currently under development or available for sale. Investment property primarily includes the Company s land held for future use.

5. Notes Receivable

Notes receivable consists of the following:

	September 30, 2012	December 31, 2011
Various builder notes, non-interest bearing 5.0% at September 30, 2012 and December 31, 2011, due October 2012 thru January 2013	$ 295	$ 712
Pier Park Community Development District notes, non-interest bearing, due December 2024, net of unamortized discount of $0.1 million, effective rates 5.73% 8.0%	2,773	2,768
Various mortgage notes, secured by certain real estate bearing interest at various rates	934	1,083
Total notes receivable	$ 4,002	$ 4,563

The Company evaluates the carrying value of the notes receivable and the need for an allowance for doubtful notes receivable at each reporting date. Notes receivable balances are adjusted to net realizable value based upon a review of entity specific facts or when terms are modified.

6. Property, Plant and Equipment

Property, plant and equipment consists of the following:

	September 30, 2012	December 31, 2011	Estimated Useful Life (in years)
Transportation property and equipment	$ 10,140	$ 10,140	3
Machinery and equipment	18,639	18,978	3 10
Office equipment	19,346	19,845	5 10
Autos and trucks	1,726	1,951	5 10
	49,851	50,914	
Less: Accumulated depreciation	(37,170)	(36,514)	
	12,681	14,400	
Construction in progress	397	546	
Total	$ 13,078	$ 14,946	

16

Table of Contents

7. Other Assets

Other assets consist of the following:

	September 30, 2012	December 31, 2011
Cash in escrow	$ 1,310	$ 748
Accounts receivable	4,148	5,061
Income tax receivable		69
Prepaid expenses	3,509	3,106
Inventory	903	877
Retained interest in entities	11,042	10,707
Intangible assets	175	310
Other assets	1,545	1,172
Total other assets	$ 22,632	$ 22,050

8. Restructuring

The principal costs incurred in 2011 and 2012 under the Company s 2011 restructuring program are employee termination costs. On February 25, 2011, the Company entered into a Separation Agreement with Wm. Britton Greene in connection with his resignation as President, Chief Executive Officer and director of the Company. On April 11, 2011, the Company entered into separation agreements with four additional members of senior management. Additionally, certain other employees were terminated pursuant to the Company s 2011 restructuring program. In connection with these terminations, the Company expensed nominal amounts during the three and nine months ended September 30, 2012, and expensed $0.3 million and $10.3 million, respectively, during the three and nine months ended September 30, 2011.

The charges associated with the Company s 2011 restructuring program by segment are as follows:

	Residential Real Estate	Commercial Real Estate	Rural Land Sales	Forestry	Other	Total
Three Months Ended September 30, 2012:						
Termination benefits to employees	$	$	$	$	$ 18	$ 18
Three Months Ended September 30, 2011:						
Termination benefits to employees	$ 79	$	$	$ 77	$ 108	$ 264
Nine Months Ended September 30, 2012:						
Termination benefits to employees	$ 1	$	$ 1	$	$ 18	$ 20
Nine Months Ended September 30, 2011:						
Termination benefits to employees	$ 244	$ 1,657	$ 199	$ 77	$ 8,168	$ 10,345
Cumulative restructuring charges, January 1, 2011 through September 30, 2012	$ 624	$ 1,659	$ 209	$ 77	$ 8,382	$ 10,951
Remaining termination benefits to employees to be incurred during 2012	$	$	$	$	$	$

During 2010, the Company relocated its corporate headquarters from Jacksonville, Florida to WaterSound, Florida. The Company also consolidated other existing offices from Tallahassee, Port St. Joe and Walton County into the WaterSound location. In connection with these initiatives, the Company incurred no expenses during the three months ended September 30, 2012, and expensed $0.1 million during the nine

months ended September 30, 2012. During the three and nine months ended September 30, 2011, the Company expensed $0.1 million and $0.4 million, respectively.

The charges associated with the Company s 2010 restructuring and relocation program by segment are as follows:

	Residential Real Estate	Commercial Real Estate	Rural Land Sales	Forestry	Other	Total
Three Months Ended September 30, 2012:						
Termination and relocation benefits to employees	$	$	$	$	$	$
Three Months Ended September 30, 2011:						
Termination and relocation benefits to employees	$	$	$	$	$ 84	$ 84
Nine Months Ended September 30, 2012:						
Termination benefits to employees	$	$	$	$	$ 71	$ 71
Nine Months Ended September 30, 2011:						
Termination benefits to employees	$ 52	$ (3)	$ (12)	$	$ 368	$ 405
Cumulative restructuring charges, January 1, 2010 through September 30, 2012	$ 1,034	$ 43	$ 769	$ 193	$ 3,899	$ 5,938
Remaining termination benefits to employees to be incurred during 2012	$	$	$	$	$	$

Termination benefits are comprised of severance-related payments for all employees terminated in connection with the restructuring. At September 30, 2012, the accrued liability associated with the relocation and restructuring programs consisted of the following:

	Balance at December 31, 2011	Costs Accrued	Payments	Balance at September 30, 2012	Due within 12 months
One-time termination benefits to employees 2010 restructuring and relocation programs	$ 8	$ 71	$ 75	$ 4	$ 4
One-time termination benefits to employees 2011 restructuring program	$ 782	$ 20	$ 604	$ 198	$ 198
Total	$ 790	$ 91	$ 679	$ 202	$ 202

Table of Contents

9. Accrued Liabilities and Deferred Credits

Accrued liabilities and deferred credits consist of the following:

	September 30, 2012	December 31, 2011
Accrued compensation	$ 3,508	$ 1,687
Restructuring liability	202	790
Environmental and insurance liabilities	1,859	1,887
Deferred revenue	27,222	29,859
Legal	1,025	2,972
Other accrued liabilities	13,980	10,296
Total accrued liabilities and deferred credits	$ 47,796	$ 47,491

Deferred revenue at September 30, 2012 and December 31, 2011 includes $23.5 million related to a 2006 sale of approximately 3,900 acres of rural land to the Florida Department of Transportation. Revenue is recognized when title to a specific parcel is legally transferred. As of September 30, 2012, 1,595 acres remained to be transferred.

10. Debt

Debt at September 30, 2012 and December 31, 2011 consists of the following:

	September 30, 2012	December 31, 2011
Defeased debt, interest payable monthly at 5.6% at September 30, 2012 and December 31, 2011, secured and paid by pledged treasury securities, due October 1, 2015 (includes unamortized premium of $1.7 million at September 30, 2012)	$ 21,690	$ 23,299
Community Development District debt, secured by certain real estate and standby note purchase agreements, due May 1, 2016 May 1, 2039, bearing interest at 6.7% to 7.15% at September 30, 2012	8,688	30,159
Total debt	$ 30,378	$ 53,458

The aggregate maturities of debt subsequent to September 30, 2012 are as follows (a):

2012	$ 409
2013	1,654
2014	1,580
2015	18,266
2016	84
Thereafter	8,385
Total	$ 30,378

(a) Includes debt defeased in connection with the sale of the Company s office portfolio in the amount of $21.7 million.

Community Development District (CDD) bonds financed the construction of infrastructure improvements at several of the Company s projects. The principal and interest payments on the bonds are paid by assessments on, or from sales proceeds of, the properties benefited by the improvements financed by the bonds. The Company has recorded a liability for CDD assessments that is associated with platted property, which is the point at which the assessments become fixed or determinable. Additionally, the Company records a liability for the CDD assessments that are associated with unplatted property when the Company determines that it is probable and reasonably estimable that the Company will ultimately be responsible for repaying such CDD assessments, either as the property is sold by the Company or when assessed to the Company by the CDD. Accordingly, the Company has recorded obligations of $8.7 million and $30.2 million related to CDD assessments as of September 30, 2012 and December 31, 2011, respectively. Total outstanding CDD debt was $35.3 million at September 30, 2012 and $56.8 million at December 31, 2011.

Table of Contents

During the three months ended September 30, 2012, the Company elected to prepay approximately $19.9 million of CDD assessment obligations.

In connection with the sale of the Company s office building portfolio in 2007, the Company has approximately $21.7 million of defeased debt. The Company purchased treasury securities sufficient to satisfy the scheduled interest and principal payments contractually due under the mortgage debt agreement. These securities were placed into a collateral account for the sole purpose of funding the principal and interest payments as they become due. The indebtedness remains on the Company s Consolidated Balance Sheets at September 30, 2012 and December 31, 2011 since the transaction was not considered to be an extinguishment of debt.

11. Employee Benefit Plans

The Company sponsors a cash balance defined benefit pension plan that covers substantially all of its salaried employees (the Pension Plan). A summary of the components of net periodic pension cost is as follows:

	Three Months Ended		Nine Months Ended	
	September 30, 2012	September 30, 2011	September 30, 2012	September 30, 2011
Service cost	$ 230	$ 729	$ 655	$ 3,742
Interest cost	164	301	554	952
Expected return on assets	(553)	(742)	(1,778)	(2,370)
Prior service costs	110	158	328	509
Amortization of losses	5		5	
Curtailment charges		2,887		2,887
Settlement charges	147	326	1,110	2,039
Net periodic pension cost	$ 103	$ 3,659	$ 874	$ 7,759

During the nine months ended September 30, 2012, a settlement of future obligations occurred that required the pension plan assets and projected benefit obligation to be remeasured.

12. Income Taxes

The Company had $1.7 million of total unrecognized tax benefits as of September 30, 2012 and December 31, 2011.The Company recognizes interest and/or penalties related to income tax matters in income tax expense. The Company had not accrued interest expense with respect to this unrecognized tax benefit at September 30, 2012 and December 31, 2011.

At September 30, 2012, the Company had a federal net operating loss carryforward of $80.8 million and a state net operating loss carryforward of $601.4 million. At December 31, 2011, the Company had a federal net operating loss carryforward of $92.0 million and a state net operating loss carryforward of $612.6 million. These net operating losses are available to offset future taxable income through 2031.

In general, a valuation allowance is recorded if, based on the weight of available evidence, it is more likely than not that some portion or all of the deferred tax asset will not be realized. Realization of the Company s deferred tax assets is dependent upon the Company generating sufficient taxable income in future years in the appropriate tax jurisdictions to obtain a benefit from the reversal of deductible temporary differences and from loss carryforwards. Based on the timing of reversal of future taxable amounts and the Company s recent history of losses and future expectations of reporting taxable losses, management does not believe it met the requirements to realize the benefits of certain of its deferred tax assets, therefore the Company has maintained a valuation allowance. Due to taxable income in the three month period ended September 30, 2012, the valuation allowance has decreased by $5.4 million. The valuation allowance was $90.1 million at September 30, 2012 and $95.5 million at December 31, 2011.

Table of Contents

In 2011, the Company recorded a valuation allowance to offset the deferred tax component recognized in Accumulated other comprehensive loss. In the nine months ended September 30, 2012, this valuation allowance was decreased by $0.1 million from $3.8 million at December 31, 2011 to $3.7 million as of September 30, 2012.

13. Gain on Claims from Oil Spill

The Company has filed lawsuits and claims seeking the recovery of damages against parties that it believes are responsible for the 2010 Deepwater Horizon oil spill, which the U.S. Coast Guard termed the largest oil spill in U.S. history causing significant environmental damage to the Gulf of Mexico. The Company received payments of $1.7 million in the second quarter of 2012, and recorded these payments received as gains in Other, net on its consolidated statements of operations for the nine months ended September 30, 2012.

14. Segment Information

The Company s reportable operating segments are residential real estate, commercial real estate, rural land sales and forestry. The residential real estate segment primarily develops and sells homesites to builders or end users. This segment also includes the Company s resort and club operations, the purpose of which is to enhance and promote the desirability of the Company s residential real estate. The commercial real estate segment sells and leases developed and undeveloped lands. The rural land sales segment primarily sells parcels of land included in the Company s timberland holdings. The forestry segment produces and sells pine woodfiber, sawtimber and other forest products.

The Company uses income (loss) from continuing operations before equity in loss of unconsolidated affiliates, income taxes and noncontrolling interest for purposes of making decisions about allocating resources to each segment and assessing each segment s performance, which the Company believes represents current performance measures.

The accounting policies of the segments are the same as those described above in the summary of significant accounting policies herein and in the Company s Form 10-K. Total revenues represent sales to unaffiliated customers, as reported in the Company s consolidated statements of operations. All significant intercompany transactions have been eliminated. The caption entitled Other consists of corporate general and administrative expenses, net of investment income.

Information by business segment is as follows:

	Three Months Ended		Nine Months Ended	
	September 30, 2012	September 30, 2011	September 30, 2012	September 30, 2011
OPERATING REVENUES:				
Residential real estate	$ 23,358	$ 16,592	$ 53,424	$ 40,802
Commercial real estate	4,102	1,450	11,195	2,345
Rural land sales	18,889	517	23,377	3,342
Forestry	9,558	8,186	28,784	78,976
Consolidated operating revenue	$ 55,907	$ 26,745	$ 116,780	$ 125,465
Income (loss) from operations before equity in loss of unconsolidated affiliates and income taxes:				
Residential real estate	$ 248	$ (3,663)	$ (3,373)	$ (18,817)
Commercial real estate	(142)	(523)	1,167	(5,295)
Rural land sales	14,666	307	16,849	2,204
Forestry	3,709	2,593	9,609	57,090
Other	(2,771)	(2,613)	(8,602)	(37,688)
Consolidated income (loss) from operations before equity in loss of unconsolidated affiliates and income taxes	$ 15,710	$ (3,899)	$ 15,650	$ (2,506)

Table of Contents

	September 30, 2012	December 31, 2011
TOTAL ASSETS:		
Residential real estate	$ 259,723	$ 272,210
Commercial real estate	73,002	67,650
Rural land sales	8,449	10,048
Forestry	50,816	58,638
Other	260,725	252,745
Total Assets	$ 652,715	$ 661,291

15. Commitments and Contingencies

The Company has obligations under various noncancelable long-term operating leases for office space and equipment. Some of these leases contain escalation clauses for operating costs, property taxes and insurance. In addition, the Company has various obligations under other office space and equipment leases of less than one year.

Total rent expense was $0.2 million and $0.5 million for the three and nine months ended September 30, 2012, respectively, and $0.6 million and $1.9 million for the three and nine months ended September 30, 2011, respectively.

The future minimum rental commitments under noncancelable long-term operating leases due over the next five years, including buildings leased through a sale-leaseback transaction, are as follows:

2012	$ 120
2013	396
2014	284
2015	284
2016	153
Thereafter	$ 3,521

In accordance with GAAP, the Company establishes an accrued liability for litigation and regulatory matters when those matters present loss contingencies that are both probable and estimable. In such cases, there may be an exposure to loss in excess of any amounts accrued. When a loss contingency is not both probable and estimable, the Company does not establish an accrued liability. As a litigation or regulatory matter develops, the Company, in conjunction with any outside counsel handling the matter, evaluates on an ongoing basis whether such matter presents a loss contingency that is probable and estimable. If, at the time of evaluation, the loss contingency related to a litigation or regulatory matter is not both probable and estimable, the matter will continue to be monitored for further developments that would make such loss contingency both probable and estimable. Once the loss contingency related to litigation or regulatory matter is deemed to be both probable and estimable, the Company will establish an accrued liability with respect to such loss contingency and record a corresponding amount of litigation-related expense. The Company continues to monitor the matter for further developments that could affect the amount of the accrued liability that has been previously established.

Regardless of whether an accrued liability has been established for a loss contingency, the Company estimates and discloses a range of possible loss for matters in which a loss is probable or reasonably possible in future periods. In such cases, the Company reviews and evaluates its material litigation and regulatory matters on an ongoing basis, in conjunction with any outside counsel handling the matter, in light of potentially relevant factual and legal developments. In cases in which the Company possesses sufficient appropriate information to develop an estimate of loss or range of possible loss, that estimate is aggregated and disclosed below. There may be other disclosed matters for which a loss is probable or reasonably possible but such an estimate may not be possible. For those matters where an estimate is possible, management currently estimates the aggregate range of possible loss below in excess of the accrued liability (if any) related to those matters. This estimated range of possible loss is based upon currently available information and is subject to significant judgment and a variety of assumptions, and known and unknown uncertainties. The matters underlying the estimated range will change from time to time, and actual results may vary significantly from the current estimate. Those matters for which an estimate is not possible are not included within this estimated range. Therefore, this estimated range of possible loss represents what the Company believes to be an estimate of possible loss only for certain matters meeting these

22

criteria. It does not represent the Company s maximum loss exposure. Information is provided below regarding the nature of all of these contingencies and, where specified, the amount of the claim associated with these loss contingencies. Based on current knowledge, management does not believe that loss contingencies arising from pending matters, including the matters described herein, will have a material adverse effect on the consolidated financial position or liquidity of the Company. However, in light of the inherent uncertainties involved in these matters, some of which are beyond the Company s control, and the very large or indeterminate damages sought in some of these matters, an adverse outcome in one or more of these matters could be material to the Company s results of operations or cash flows for any particular reporting period.

The Company is subject to costs arising out of environmental laws and regulations, which include obligations to remove or limit the effects on the environment of the disposal or release of certain wastes or substances at various sites, including sites which have been previously sold. It is the Company s policy to accrue and charge against earnings environmental cleanup costs when it is probable that a liability has been incurred and an amount can be reasonably estimated. As assessments and cleanups proceed, these accruals are reviewed and adjusted, if necessary, as additional information becomes available.

The Company s former paper mill site in Gulf County and certain adjacent properties are subject to various Consent Agreements and Brownfield Site Rehabilitation Agreements with the Florida Department of Environmental Protection. The paper mill site has been rehabilitated by Smurfit-Stone Container Corporation (Smurfit-Stone) in accordance with these agreements. The Company is in the process of assessing and rehabilitating certain adjacent properties. Management is unable to quantify the rehabilitation costs at this time.

Other proceedings and litigation involving environmental matters are pending against the Company. Aggregate environmental-related accruals were $1.6 million and $1.5 million at September 30, 2012 and December 31, 2011, respectively. Although the final resolution of the environmental litigation matters or governmental proceedings is not expected to have a material effect on the Company s consolidated financial condition, it is possible that any final judgment could have a material impact on the results of operations or cash flows of the Company for the particular reporting period in which the adjustment is recorded.

On November 3, 2010 and December 7, 2010, two securities class action complaints were filed against the Company and certain of its current and former officers and directors in the Northern District of Florida. These cases have been consolidated in the U.S. District Court for the Northern District of Florida and are captioned as Meyer v. The St. Joe Company et al. (No. 5:11-CV-00027). A consolidated class action complaint was filed in the case on February 24, 2011.

The complaint was filed on behalf of persons who purchased the Company s securities between February 19, 2008 and October 12, 2010 and alleged that the Company and certain of its current and former officers and directors, among others, violated the Securities Act of 1933, as amended (the Securities Act) and the Securities Exchange Act of 1934, as amended (the Exchange Act) by making false and/or misleading statements and/or by failing to disclose that, as the Florida real estate market was in decline, the Company failed to take adequate and required impairments and accounting write-downs on many of the Company s Florida-based properties and as a result, the Company s financial statements materially overvalued the Company s property developments. The plaintiff also alleged that the Company s financial statements were not prepared in accordance with Generally Accepted Accounting Principles, and that the Company lacked adequate internal and financial controls, and as a result of the foregoing, the Company s financial statements were materially false and misleading. The complaint sought an unspecified amount in damages. The Company filed a motion to dismiss the case on April 6, 2011. On January 12, 2012, the Court granted the motion to dismiss with prejudice and entered judgment in favor of the Company and the individual defendants. On February 9, 2012, plaintiff filed a motion to alter or amend the judgment, which the Court denied on February 14, 2012. On March 15, 2012, plaintiff filed a notice of appeal to the United States Court of Appeals for the Eleventh Circuit and that appeal is currently pending.

On March 29, 2011 and July 21, 2011, two separate derivative lawsuits were filed by shareholders on behalf of St. Joe against certain of its officers and directors in the United States District Court for the Northern District of Florida (Nakata v. Greene et. al., No. 5:11-cv-00090 and Packer v. Greene, et al., No. 3:11-cv-00344). The complaints allege breaches of fiduciary duties, waste of corporate assets and unjust enrichment arising from substantially similar allegations as those described above in the Meyer case. The complaints seek an unspecified amount in damages. On June 6, 2011, the court granted the parties motion to stay the Nakata action pending the outcome of the Meyer action. On September 12, 2011, a third derivative lawsuit was filed in the Northern District of Florida (Shurkin v. Berkowitz, et al., No. 5:11-cv-304) making similar claims as those in the Nakata and Packer actions, and seeking an unspecified amount in damages. On September 16, 2011, plaintiffs in Nakata and Packer filed a joint motion to consolidate all derivative actions and appoint lead counsel. On October 3, 2011, plaintiff in Shurkin filed a cross motion seeking separate lead counsel for Shurkin and coordination of Shurkin with the other derivative cases. On October 6, 2011, the Company filed a response in which it stated that all derivative cases should be consolidated. On October 14, 2011, Nakata and Packer plaintiffs filed an amended

joint motion seeking consolidation of those two cases only. On October 21, 2011, the court issued an order consolidating the Nakata and Packer lawsuits. On June 4, 2012, the court granted the parties motion to stay the Shurkin action pending the outcome of the Meyer action. Further action in the Nakata and Packer action, and the Shurkin action, is awaiting resolution of the Meyer action discussed above.

The Company believes that it has meritorious defenses to the above claims and intends to defend the actions vigorously. The Company believes that the probability of loss related to this litigation and an estimate of the amount of loss, if any, are not determinable at this time. The Company cannot evaluate the likelihood of an unfavorable outcome related to this litigation to be either probable or remote , nor can they predict the amount or range of possible loss from an unfavorable outcome to give an estimated range.

On January 4, 2011 the SEC notified the Company it was conducting an inquiry into the Company s policies and practices concerning impairment of investment in real estate assets. On June 24, 2011, the Company received notice from the SEC that it has issued a related order of private investigation. The order of private investigation covers a variety of matters for the period beginning January 1, 2007 including (a) the antifraud provisions of the Federal securities laws as applicable to the Company and its past and present officers, directors, employees, partners, subsidiaries, and/or affiliates, and/or other persons or entities, (b) compliance by past and present reporting persons or entities who were or are directly or indirectly the beneficial owner of more than 5% of the Company s common stock (which includes Fairholme Funds, Inc., Fairholme Capital Management L.L.C. and the Company s current Chairman Bruce R. Berkowitz) with their reporting obligations under Section 13(d) of the Exchange Act, (c) internal controls, (d) books and records, (e) communications with auditors and (f) financial reports. The order designates officers of the SEC to take the testimony of the Company and third parties with respect to any or all of these matters. The Company is cooperating with the SEC on historical matters as well as communicating and providing relevant information regarding the Company s recent change in investment strategy and impairments. The Company believes that the probability of loss related to this matter and an estimate of the amount of loss, if any, are not determinable at this time. The Company cannot evaluate the likelihood of an unfavorable outcome related to this matter to be either probable or remote , nor can they predict the amount or range of possible loss from an unfavorable outcome to give an estimated range.

On October 21, 2009, the Company entered into a strategic alliance agreement with Southwest Airlines to facilitate the commencement of low-fare air service in May 2010 to the Northwest Florida Beaches International Airport. The Company agreed to reimburse Southwest Airlines in the form of a guarantee if it incurred losses on its service at the airport during the first three years of service by making specified break-even payments. Effective July 1, 2012, the Company and Southwest Airlines mutually agreed to terminate this agreement. In conjunction with the termination of this agreement, the Company recorded $0.8 million of other income at June 30, 2012 as a result of eliminating a reserve liability recorded at the inception of the agreement. No payments were due to Southwest Airlines at the effective date of termination.

The Company has retained certain self-insurance risks with respect to losses for third party liability and property damage.

At September 30, 2012 and December 31, 2011, the Company was party to surety bonds related to certain development projects of $10.8 million and $15.7 million, respectively, and standby letters of credit in the amount of $1.0 million and $0.8 million at September 30, 2012 and December 31, 2011, respectively, which may potentially result in liability to the Company if certain obligations of the Company are not met.

On September 28, 2012, the Company entered into an agreement for a joint venture to develop a retail lifestyle center near Panama City, Florida. The Company, which owns a majority interest in the joint venture, will contribute approximately 57 acres of land with a market value of approximately $6.0 million for the project and 66% of the capital required at the closing of the construction loan financing, which is estimated to be approximately $9.9 million. The Company currently expects to be required to make the land and cash contributions prior to the end of 2013.

16. Concentration of Risks and Uncertainties

The Company s real estate investments are primarily concentrated in Northwest Florida in a number of specific development projects. The duration of the current economic slump has had an adverse impact on the Company s real estate values and operations, and a continued duration could cause the Company to sell assets at depressed values.

Table of Contents

Financial instruments that potentially subject the Company to a concentration of credit risk consist of cash, cash equivalents, notes receivable and retained interests. The Company deposits and invests excess cash with one or more financial institutions in the United States. Balances may exceed the amount of insurance provided on such deposits.

Some of the Company s notes receivable are from homebuilders and other entities associated with the real estate industry. As with many entities in the real estate industry, revenues have contracted for these companies, and they may be increasingly dependent on their lenders continued willingness to provide funding to maintain ongoing liquidity. The Company evaluates the need for an allowance for doubtful notes receivable at each reporting date.

Smurfit-Stone s Panama City mill is the largest consumer of pine wood fiber within the immediate area in which most of the Company s timberlands are located. In July of 2010, Smurfit-Stone emerged from approximately 18 months of bankruptcy protection, and during the first quarter of 2011, RockTenn announced its acquisition of Smurfit-Stone. Deliveries made by the Company during Smurfit-Stone s bankruptcy proceedings were uninterrupted and payments were made on time. Under the terms of the Wood Fiber Supply Agreement entered into in November 2010, Smurfit-Stone and its successor RockTenn would be liable for any monetary damages as a result of the closure of the mill due to economic reasons for a period of one year. Nevertheless, if the RockTenn mill in Panama City were to permanently cease operations, the price for pulpwood may decline, and the cost of delivering logs to alternative customers would increase.

Table of Contents

Item 2. *Management s Discussion and Analysis of Financial Condition and Results of Operations*

Overview

We own land, timber and resort assets located primarily in Northwest Florida and in and around the Jacksonville and Tallahassee regions of North Florida. We seek higher and better uses for our assets through a range of activities from forestry to strategic land planning and development, infrastructure improvements and promoting economic development in the region where we operate.

We have four operating segments: residential real estate, commercial real estate, rural land sales and forestry. The table below sets forth the relative contribution of these operating segments to our consolidated operating revenues:

	Three Months Ended		Nine Months Ended	
	September 30, 2012	September 30, 2011	September 30, 2012	September 30, 2011
Segment Operating Revenue:				
Residential real estate	41.8%	62.1%	45.8%	32.5%
Commercial real estate	7.3%	5.4%	9.6%	1.9%
Rural land sales	33.8%	1.9%	20.0%	2.7%
Forestry	17.1%	30.6%	24.6%	62.9%
Total	100.0%	100.0%	100.0%	100.0%

Our operations continued to be adversely affected during the first nine months of 2012 by the national real estate downturn, slow economic recovery and other adverse market conditions. This challenging environment continues to impact the demand for real estate in our region.

Residential Real Estate

Our residential real estate segment typically plans and develops mixed-use resort, primary and seasonal residential communities of various sizes, primarily on our existing land. This segment also includes our resort and club operations, the purpose of which is to enhance and promote the desirability of our residential real estate. We own large tracts of land in Northwest Florida, including significant Gulf of Mexico beach frontage and waterfront properties, and land in and around Jacksonville and Tallahassee.

Our residential real estate segment generates revenues from:

- the sale of developed homesites;
- the sale of parcels of entitled, undeveloped lots;
- the sale of housing units built by us or with partners;
- resort and club operations;
- rental income; and

fees on transactions.

Our residential real estate segment incurs cost of revenues from:

- costs directly associated with the land, development and construction of real estate sold, indirect costs such as development overhead, project administration, warranty, and selling costs;
- resort and club personnel costs, cost of goods sold, and management fees paid to third party managers;
- operating expenses of rental properties; and
- brokerage fees.

As the number of older adults in retirement communities continues to increase, we believe that our development experience and location in Florida provides us with strategic opportunities in the retirement market. Consequently, we have begun preliminary research and planning into various types of retirement housing that may allow us to capitalize on these demographic trends.

Commercial Real Estate

In our commercial real estate segment, we plan, develop and entitle our land holdings, often in conjunction with strategic partners, for a broad range of retail, office, hotel, industrial and multi-family uses. We lease and sell land for commercial and light industrial uses within large and small-scale commerce parks, as well as for multi-family rental projects. Our commercial real estate segment generates revenues from the lease or sale of developed and undeveloped land for retail, multi-family, office, hotel and industrial uses and rental income. Our commercial real estate segment incurs costs of revenues from costs directly associated with the land, development costs and selling costs and operating costs of rental properties.

Rural Land Sales

Our rural land sales segment sells tracts of land of varying sizes for rural recreational, conservation and timberland uses. Our rural land sales segment generates revenues from the sale of undeveloped land, land with limited development, easements and mitigation bank credits. Our rural land segment incurs costs of revenue from the cost of land sold, minimal development costs and selling costs.

In recent years, our revenue from rural land sales has significantly decreased as a result of our decision to focus our rural land sales on non-strategic parcels and to principally use our rural land resources to create sources of recurring revenue. We may, however, rely on rural land sales as a source of revenues and cash in the future.

Forestry

Our forestry segment focuses on the management and harvesting of our extensive timber holdings. We grow, harvest and sell sawtimber, wood fiber and forest products and provide land management services for conservation properties. Our forestry segment generates revenues from the sale of wood fiber, sawtimber, standing timber and forest products and conservation land management services. Our forestry segment incurs costs of revenues from internal costs of forestry management, external logging costs, and property taxes.

A significant portion of the revenue from our forestry segment is generated pursuant to our supply agreement entered into in November 2010 with RockTenn (RockTenn Supply Agreement), under which we sell both stumpage (trees on stumps that the buyer cuts) and delivered wood (trees that we cut and deliver). Under the terms of our prior supply agreement with Smurfit-Stone Container Corporation (Smurfit-Stone), the price for timber (both stumpage and delivered wood) was based on the average price of stumpage set forth in an established index. As stumpage is priced lower than delivered wood, the one-index formula underpriced our delivered wood. Under the RockTenn Supply Agreement, the price for timber is based upon the average of the market price for stumpage and the market price for delivered wood, each as set forth in an established index. In addition, pursuant to the RockTenn Supply Agreement, Smurfit-Stone and RockTenn would be liable for any monetary damages as a result of the closure of the mill due to economic reasons for a period of one year. Nevertheless, if the RockTenn mill in Panama City, Florida, were to permanently cease operations, the price for pulpwood may decline, and the cost of delivering logs to alternative customers would increase.

New Real Estate Investment Strategy

In January 2012, we adopted a new real estate investment strategy, which is focused on reducing future capital outlays based on new risk-adjusted investment return criteria for evaluating our properties and future investments in such properties We intend to significantly reduce planned future capital expenditures for infrastructure, amenities and master planned community development and reposition assets to encourage increased absorption of properties in their respective markets. We expect properties may be sold in bulk in undeveloped or developed parcels, or at lower price points and over shorter time periods.

Table of Contents

In order to determine which capital expenditures to reduce, we adopted a threshold internal annual rate of return (IRR) against which we are evaluating our capital expenditures and investments. The time frame for these expenditures and investments will vary based on the type of project. However, we will only incur such expenditures if our analysis indicates that the project will generate an annual return equal to or greater than the threshold IRR over its life. Based on the IRR analysis conducted for capital expenditures and investments in each of our four segments, we currently anticipate that the majority of our future capital expenditures and investments will be in our residential real estate and commercial real estate segments. Commencing in 2011, we decided to focus our rural land sales on non-strategic parcels of rural land, and, therefore, we do not anticipate that significant investments or capital expenditures will be required in that segment in the near future. In addition, within our forestry segment, after considering the current acreage of land that we currently own, we do not anticipate that significant investments or capital expenditures will be required in the near future.

We anticipate that the amount of future capital expenditures associated with existing projects will be reduced by approximately $190 million, the majority of which would have been spent in the next 10 years. We believe this new investment strategy continues to build upon the successful cost reduction initiatives implemented in 2011 and positions us to i) increase our short and medium-term cash flow, ii) reduce our long-term risk and iii) maintain the strong cash position necessary to best exploit our substantial land resources. Additionally, reducing capital expenditures on existing projects will allow us to focus on opportunities that meet our new investment criteria.

Operational Developments for the first nine months of 2012:

- Leased 20 acres of the Port St. Joe facility to a regional ship builder, and commenced recognizing rent August 2012;
- Completed construction of a build-to-suit facility for ITT Exelis Corporation within the VentureCrossings Enterprise Centre, and commenced recognizing rent in mid-August 2012;
- Recognized a $1.7 million gain related to our claims stemming from the Deepwater Horizon Oil Spill;
- Operating and corporate expenses declined $23.4 million as compared to the first nine months of 2011 as a result of a reduction in staff, lower legal fees, decreased pension charges, and reduced stock-based compensation charges;
- Closed five commercial property sales in Northwest Florida, consisting of 58.2 acres, for an aggregate of $10.3 million;
- Closed nine rural land sales, consisting of 6,221 acres, for an aggregate of $23.3 million;
- Entered into a joint venture for the Pier Park North project to develop a retail lifestyle center near Panama City; we will contribute approximately 57 acres of land, with a market value of approximately $6.0 million, and an estimated $9.9 million in cash for the project once construction financing for the project and other conditions are met; and
- Prepaid approximately $19.9 million of Community Development District assessment obligations in September 2012, saving an estimated $6.0 million in interest expense over the next four and a half years.

As a result of the Deepwater Horizon oil spill, we have filed claims against those parties we believe are responsible for our damages in the consolidated Multi-District Litigation (MDL) actions presently pending in the United States District Court for the Eastern District of Louisiana. That court has preliminarily approved a proposed class settlement that includes portions of our claims. A final approval hearing is scheduled for November 8, 2012. We previously received payments for a total of $1.7 million from the Gulf Coast Claims Facility which represents a small portion of one of our claims. In addition, St. Joe retains additional damages claims in the MDL that are not included in that settlement, which we intend to continue to pursue.

Critical Accounting Estimates

The discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with U.S. generally accepted accounting principles. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. We base these estimates on historical experience, available current market information and on various other assumptions that management believes are reasonable under the circumstances. Additionally, we evaluate the results of these estimates on an on-going basis. Management s estimates form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions, and our accounting estimates are subject to change.

The critical accounting policies that we believe reflect our more significant judgments and estimates used in the preparation of our consolidated financial statements are set forth in Item 7 of our Annual Report on Form 10-K for the year ended December 31, 2011. There have been no significant changes in these policies during the first nine months of 2012, however there is no assurance that these policies will not change in the future.

Recently Issued Accounting Standards

See Note 1 to our unaudited consolidated financial statements included in this report for recently issued accounting standards, including the expected dates of adoption and estimated effects on our consolidated financial statements.

Seasonality

Our residential real estate business, which includes our Northwest Florida residential resort and club communities, is affected by seasonal fluctuations, with the spring and summer months traditionally being the most active time of year for customer traffic and sales.

Table of Contents

Results of Operations

Consolidated Results

Revenues and expenses. The following table sets forth a comparison of revenues and certain expenses of our operations for the three and nine months ended September 30, 2012 and 2011:

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2012	2011	Difference	% Change	2012	2011	Difference	% Change
		(in millions)				(in millions)		
Revenues:								
Residential real estate	$ 9.6	$ 3.9	$ 5.7	146.1%	$ 17.4	$ 9.0	$ 8.4	93.3%
Commercial real estate	3.6	1.3	2.3	176.9	10.3	2.1	8.2	390.5
Rural land	18.9	0.5	18.4	3,680	23.3	3.3	20.0	606.0
Resort and club revenues	13.1	12.0	1.1	9.1	34.2	30.1	4.1	13.6
Timber sales	9.6	8.2	1.4	17.1	28.8	79.0	(50.2)	(63.6)
Other	1.1	0.8	0.3	37.5	2.8	2.0	0.8	40.0
Total	55.9	26.7	29.2	109.3	116.8	125.5	(8.7)	(6.9)
Expenses:								
Cost of residential real estate revenues	7.0	2.9	4.1	141.3	11.9	6.9	5.0	72.5
Cost of commercial real estate revenues	3.3	0.7	2.6	371.4	6.8	1.1	5.7	518.1
Cost of rural land sales revenue	4.1		4.1	100	6.2	0.1	6.1	6,100
Cost of resort and club revenues	10.9	10.6	0.3	2.8	29.3	28.1	1.2	4.3
Cost of timber sales	5.5	5.1	0.4	7.8	18.0	17.3	0.7	4.0
Cost of other revenues	0.7	0.7			1.9	1.9		
Other operating expenses	3.4	4.7	(1.3)	(27.7)	11.4	18.0	(6.6)	(36.7)
Corporate expenses	3.2	2.8	0.4	14.3	12.5	29.3	(16.8)	(57.4)
Depreciation and amortization	2.4	3.0	(0.6)	(20.0)	7.2	13.0	(5.8)	(44.7)
Impairment losses						2.5	(2.5)	(100.0)
Restructuring charges		0.4	(0.4)	(100.0)	0.1	10.7	(10.6)	(99.0)
Total	40.5	30.9	9.6	31.1	105.3	128.9	(23.6)	(18.3)
Operating Income (Loss)	$ 15.4	$ (4.2)	$ 19.6	466.7%	$ 11.5	$ (3.4)	$ 14.9	438.2%

Real Estate Revenues. For the three and nine month periods ended September 30, 2012, real estate sales increased over the same periods ended September 30, 2011 principally due to the following:

Higher volumes of homesite sales resulting in a net increase in residential real estate revenue of approximately $5.7 million and $8.4 million, respectively.

Increased number of acres sold in commercial real estate sales transactions resulting in increased revenue of approximately $2.3 million and $8.2 million, respectively.

Increased number of acres sold in rural land sales transactions resulting in increased revenue of approximately $18.4 million and $20.0 million, respectively.

Resorts and Club Revenues. For the three and nine month periods ended September 30, 2012, the increases in revenues over the same periods in 2011 were driven by increased occupancy, room rate increases implemented earlier in 2012, and improved operating margins.

Timber Revenues. For the three month period ended September 30, 2012, revenues increased by approximately $1.4 million over the same period in 2011 as a result of higher volumes of timber sales. Excluding the impact of a $54.5 million timber deed transaction in the first quarter of 2011, revenues increased approximately $4.3 million in the nine month period ended September 30, 2012 over the same period in 2011 due to the volume increases, offset by price per ton declines.

Cost of Real Estate Sales. For the three month period ended September 30, 2012, the increase in cost of real estate sales over the same period in 2011 was driven by the $26.4 million increase in real estate revenues with corresponding increases in cost of sales of $4.1 million, $2.6 million and $4.1 million in our residential real estate, commercial real estate and rural land sales segments, respectively. For the nine month period ended September 30, 2012, the increase in cost of real estate sales over the same period in 2011 was driven by the $36.6 million in real estate revenues with corresponding increases in cost of sales of $5.0 million, $5.7 million and $6.1 million in our residential real estate, commercial real estate and rural land sales segments, respectively.

The Company capitalizes costs directly associated with development and construction of identified real estate projects and costs indirectly related to the projects under development or construction. The Company capitalized indirect costs of less than $0.1 million, consisting primarily of marketing expenditures, for the three and nine months ended September 30, 2012. For the three months ended September 30, 2011, the Company capitalized indirect costs $0.1 million, consisting primarily of internal development costs, and a total of $4.9 million, consisting primarily of marketing expenditures ($4.4 million) and internal development costs ($0.5 million), for the nine months ended September 30, 2011. The decrease in capitalized indirect costs in the three and nine months ended September 30, 2012 as compared to the same periods in 2011 is a result of decreased activity in the our development program in 2012.

Other operating and Corporate expenses. The quarter over quarter decline of approximately $0.9 million and $23.4 million for the three and nine months ended September 30, 3012 and 2011, respectively, was driven primarily by the following:

	Three Months Ended September 30, 2012	Nine Months Ended September 30, 2012
	(in millions)	
Decrease (increase) in period over period expenses:		
Pension charges	$ 3.5	$ 6.9
Professional and marketing fees	2.2	11.5
Occupancy costs	0.6	1.9
Property taxes and insurance expenses	0.5	0.9
Stock-based compensation	0.2	7.6
Employee compensation costs *	(5.9)	(3.7)
Other	(0.2)	(1.7)
Total decline in other operating and corporate expenses	$ 0.9	$ 23.4

* In the three months ended September 30, 2011, the Company recorded a one-time adjustment reducing compensation expense by $5.5 million as a result of the termination of retiree medical benefits.

Depreciation and amortization. The decline in depreciation and amortization costs in the quarter over quarter and nine month over nine month period was driven by the impairment of our long-lived assets occurring in the fourth quarter of 2011. The reduction in the carrying cost to many of these assets necessarily reduced the amount subject to depreciation in the three and nine month periods ended September 30, 2012 and periods subsequent thereto.

Impairment losses. We incurred minimal impairment charges in the nine month period ended September 30, 2012. Impairment charges for the nine months ended September 30, 2011 were related to the $1.7 million write down of a rural retreat community and the write off of $0.8 million in predevelopment costs related to the construction of the our previously proposed new headquarters.

Restructuring charges. Restructuring charges were limited in the three and nine month periods ended September 30, 2012 as programs commencing in periods prior to 2012 were substantially complete at the beginning of 2012, and we did not introduce any new programs during the period. A substantial portion of restructuring charges incurred in the three and nine month periods ended September 30, 2011 were related to our 2011 restructuring program.

Table of Contents

Segment Results

Residential Real Estate

Our residential real estate segment typically plans and develops mixed-use resort, primary and seasonal residential communities of various sizes, primarily on our existing land. This segment also includes our resort and club operations, the purpose of which is to enhance and promote the desirability of our residential real estate. We own large tracts of land in Northwest Florida, including significant Gulf of Mexico beach frontage and waterfront properties, and land near Jacksonville and Tallahassee.

We believe our residential sales are showing signs of recovery in many of our Northwest Florida projects. However, with the U.S. and Florida economies still battling the adverse effects of home foreclosures, restrictive credit, significant inventories of unsold homes and weak economic conditions, the timing of a sustainable recovery to all our residential projects remains uncertain.

The table below sets forth the results of continuing operations of our residential real estate segment for the three and nine months ended September 30, 2012 and 2011:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
	(in millions)			
Revenues:				
Real estate sales	$ 9.6	$ 3.9	$ 17.4	$ 9.0
Resort and club revenues				