Lazard Ltd Form 10-Q April 30, 2010 Table of Contents

# **UNITED STATES**

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
(Mark One)
x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended March 31, 2010
OR
" TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGIACT OF 1934
For the transition period from to
001-32492
(Commission File Number)

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# LAZARD LTD

(Exact name of registrant as specified in its charter)

Bermuda (State or Other Jurisdiction of Incorporation or Organization)	98-0437848 (I.R.S. Employer Identification No.)
	Clarendon House
	2 Church Street
Н	amilton HM11, Bermuda
(Addres	ss of principal executive offices)
Registrant	s telephone number: (441) 295-1422
	all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act period that the Registrant was required to file such reports), and (2) has been subject No "
	d electronically and posted on its corporate Website, if any, every Interactive Data 05 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or abmit and post such files). Yes "No "
	relerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act.
Large accelerated filer x Non-accelerated filer "	Accelerated filer " Smaller reporting company "
Indicate by check mark whether the Registrant is a shell con-	npany (as defined in Rule 12b-2 of the Exchange Act). Yes " No x

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As of April 26, 2010, there were 101,383,680 shares of the Registrant s Class A common stock (including 4,001,461 shares held by a subsidiary)

and one share of the Registrant s Class B common stock outstanding.

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When we use the terms Lazard, we, us, our and the Company, we mean Lazard Ltd, a company incorporated under the laws of Bermuda, and its subsidiaries, including Lazard Group LLC, a Delaware limited liability company (Lazard Group), that is the current holding company for our businesses. Lazard Ltd has no material assets other than indirect ownership as of March 31, 2010 of approximately 80.0% of the common membership interests in Lazard Group and its controlling interest in Lazard Group.

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements (Unaudited)

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#### LAZARD LTD

#### CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

## **MARCH 31, 2010 AND DECEMBER 31, 2009**

## (UNAUDITED)

(dollars in thousands, except for per share data)

	March 31, 2010	December 31, 2009
ASSETS		
Cash and cash equivalents	\$704,107	\$917,329
Cash deposited with clearing organizations and other segregated cash	18,973	20,217
Receivables-net:		
Fees	440,620	437,532
Banks	168,910	143,778
Customers and other	106,130	73,750
Related parties	11,690	14,415
	727,350	669,475
Investments:		
Debt:		
U.S. Government and agencies (includes \$126,457 and \$126,413 of securities at amortized cost at March 31,		
2010 and December 31, 2009, respectively)	147,412	147,507
Other (includes \$9,586 and \$10,217 of securities at amortized cost at March 31, 2010 and December 31, 2009,		
respectively)	275,693	313,342
Equities	80,146	82,442
Other	219,628	264,402
	722,879	807,693
Property (net of accumulated amortization and depreciation of \$234,925 and \$239,603 at March 31, 2010 and		
December 31, 2009, respectively)	155,252	166,913
Goodwill and other intangible assets (net of accumulated amortization of \$8,910 and \$7,140 at March 31, 2010	,	,
and December 31, 2009, respectively)	316,297	317,780
Other assets	240,672	248,355
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Total assets	\$ 2,885,530	\$ 3,147,762

See notes to condensed consolidated financial statements.

#### LAZARD LTD

## CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION (Continued)

## **MARCH 31, 2010 AND DECEMBER 31, 2009**

## (UNAUDITED)

## (dollars in thousands, except for per share data)

	March 31, 2010	December 31, 2009
LIABILITIES AND STOCKHOLDERS EQUITY		
Liabilities:		
Deposits and other customer payables	\$ 349,718	\$ 322,101
Accrued compensation and benefits	167,825	515,033
Senior debt	1,086,850	1,086,850
Capital lease obligations	22,572	24,628
Related party payables	2,996	17,450
Other liabilities	536,646	508,603
Subordinated debt	150,000	150,000
Total liabilities	2,316,607	2,624,665
Commitments and contingencies	, ,	, ,
STOCKHOLDERS EQUITY		
Preferred stock, par value \$.01 per share; 15,000,000 shares authorized:		
Series A - 26,883 shares issued and outstanding at March 31, 2010 and December 31, 2009		
Series B - no shares issued and outstanding	_	_
Common stock:	-	-
Class A, par value \$.01 per share (500,000,000 shares authorized; 101,383,680 and 92,165,912 shares issued at March 31, 2010 and December 31, 2009, respectively, including shares held by a subsidiary as		
indicated below)	1,014	922
Class B, par value \$.01 per share (1 share authorized, issued and outstanding at March 31, 2010 and December 31, 2009)	-	-
Additional paid-in-capital	606,392	549,931
Retained earnings	6,160	52,726
Accumulated other comprehensive income (loss), net of tax	(75,173)	(57,048)
	538,393	546,531
Class A common stock held by a subsidiary, at cost (4,002,107 and 5,850,775 shares at March 31, 2010 and		
December 31, 2009, respectively)	(140,581)	(191,140)
Total Lazard Ltd stockholders equity	397,812	355,391
Noncontrolling interests	171,111	167,706
Total stockholders equity	568,923	523,097
Total liabilities and stockholders equity	\$ 2,885,530	\$ 3,147,762

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See notes to condensed consolidated financial statements.

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#### LAZARD LTD

#### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

## FOR THE THREE MONTH PERIODS ENDED MARCH 31, 2010 AND 2009

## (UNAUDITED)

(dollars in thousands, except for per share data)

	Three Months Ended March 31,		
REVENUE		2010	2009
Investment banking and other advisory fees	\$	269,209	\$161,402
Money management fees	Ψ		98,943
Interest income		177,103 5,107	7,465
Other		12,389	8,042
Onici		12,309	0,042
Total revenue		463,808	275,852
Interest expense		25,597	27,457
Net revenue		438,211	248,395
OPERATING EXPENSES			
Compensation and benefits		300,377	203,532
Occupancy and equipment		21,270	20,094
Marketing and business development		15,603	13,453
Technology and information services		17,652	15,922
Professional services		8,171	8,189
Fund administration and outsourced services		11,374	7,746
Amortization of intangible assets related to acquisitions		1,770	344
Restructuring		87,108	62,550
Other		9,367	7,334
Total operating expenses		472,692	339,164
OPERATING INCOME (LOSS)		(34,481)	(90,769)
Provision (benefit) for income taxes		6,413	(4,175)
NET INCOME (LOSS)		(40,894)	(86,594)
LESS - NET INCOME (LOSS) ATTRIBUTABLE TO NONCONTROLLING INTERESTS		(7,360)	(33,098)
NET INCOME (LOSS) ATTRIBUTABLE TO LAZARD LTD		\$(33,534)	\$(53,496)
ATTRIBUTABLE TO LAZARD LTD CLASS A COMMON STOCKHOLDERS:			
WEIGHTED AVERAGE SHARES OF COMMON STOCK OUTSTANDING:			
Basic		39,736,137	70,144,338
Diluted	8	39,736,137	70,144,338

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## NET INCOME (LOSS) PER SHARE OF COMMON STOCK:

Basic	\$(0.38)	\$(0.77)
Date	φ(0.50)	$\varphi(0.77)$
Diluted	\$(0.38)	\$(0.77)
DIVIDENDS DECLARED PER SHARE OF COMMON STOCK	\$0.125	\$ 0.10

See notes to condensed consolidated financial statements.

#### LAZARD LTD

#### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

## FOR THE THREE MONTH PERIODS ENDED MARCH 31, 2010 AND 2009

## (UNAUDITED)

#### (dollars in thousands)

CASH FLOWS FROM OPERATING ACTIVITIES:         \$ (40,894)         \$ (80,594)           Net income (loss)         \$ (40,894)         \$ (80,594)           Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:         Section of the provided in net income (loss):           Depreciation and amortization of property         5,221         5,691           Amortization of deferred expenses, stock units and interest rate hedge         153,865         91,577           Amortization of intangible assets related to business acquisitions         1,70         344           Gain on extinguishment of debt         7,812         26,891           Increase) decrease in operating assets:         109         1,517           Receivables-net         (78,128)         286,997           Investments         (4,597)         35,470           Other assets         65         1,604           Increase (decrease) in operating liabilities:         33,759         (216,690)           Accrued compensation and benefits and other liabilities         330,260         (33,801)           Net cash used in operating activities         2         (20,381)           CASH FLOWS FROM INVESTING ACTIVITIES:         2         (2,44)           Cash used in operating activities         50,319         4           Disposit		Three Months Ended March 31,	
Net income (loss)         \$ (40,894)         \$ (86,594)           Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:         Noncash items included in net income (loss):           Depreciation and amortization of property         5,221         5,691           Amortization of deferred expenses, stock units and interest rate hedge         153,865         91,577           Amortization of intangible assets related to business acquisitions         1,700         34           Gain on extinguishment of debt         c         (258)           (Increase) decrease in operating assets:         109         1,517           Cash deposited with clearing organizations and other segregated cash         109         1,517           Receivables-net         (78,128)         286,997           Investments         (4,597)         35,470           Other assets         656         (1,604)           Increase (decrease) in operating liabilities:         33,759         (216,690)           Accrued compensation and benefits and other liabilities         (302,608)         (136,801)           Net cash used in operating activities         230,847         (20,351)           CASH FLOWS FROM INVESTING ACTIVITIES:           Acquisition of equity method investment         5,31         5,51           Dispos			,
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:   Noncash items included in net income (loss):   Depreciation and amortization of property   5,221   5,691   7,691   7,00	CASH FLOWS FROM OPERATING ACTIVITIES:		
Noncash items included in net income (loss):   Depreciation and amortization of property   5,221   5,691     Depreciation and amortization of property   153,865   91,577     Amortization of intangible assets related to business acquisitions   1,770   344     Gain on extinguishment of debt   -   (258)     Cash deposited with clearing organizations and other segregated cash   109   1,517     Receivables-net   (78,128   286,997   10,547   10	Net income (loss)	\$ (40,894)	\$ (86,594)
Depreciation and amortization of property         5,221         5,691           Amortization of deferred expenses, stock units and interest rate hedge         153,865         91,577           Amortization of deferred expenses, stock units and interest rate hedge         1,770         344           Gain on extinguishment of debt         -         (258)           (Increase) decrease in operating assets:         -         (258)           Cash deposited with clearing organizations and other segregated cash         109         1,517           Receivables-net         (78,128)         286,997           Other assets         656         (1,604)           Increase (decrease) in operating liabilities         556         (1,604)           Deposits and other payables         33,759         (216,690)           Accrued compensation and benefits and other liabilities         (302,608)         (136,801)           Net cash used in operating activities         230,847         (20,351)           CASH FLOWS FROM INVESTING ACTIVITIES:         2         (2,78)           Cash used in operating activities         50,319         -           Acquisition of equity method investment         50,319         -           Disposition of equity method investment         50,319         -           Disposition of equity method investm	Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Amortization of deferred expenses, stock units and interest rate hedge         153,865         91,577           Amortization of intangible assets related to business acquisitions         1,770         344           Gain on extinguishment of debt         - (258)           (Increase) decrease in operating assets:         - (818)         286,997           Receivables-net         (78,128)         286,997           Investments         (4,597)         35,470           Other assets         656         (16,04)           Increase (decrease) in operating liabilities:         - (302,608)         (136,801)           Increase (decrease) in operating activities         (302,608)         (136,801)           Net cash used in operating activities         (20,847)         (20,351)           CASH FLOWS FROM INVESTING ACTIVITIES:           Acquisition of equity method investment         - (1,780)           Disposition of equity method investment         - (1,780)           Disposals of property         (20,44)         (2,558)           Disposals of property         (30,249)         (30,249)           Proceeds from sales and maturities of available-for-sale securities         2,002         430           CASH FLOWS FROM FINANCING ACTIVITIES:           Carrier forms         2,000 <td>Noncash items included in net income (loss):</td> <td></td> <td></td>	Noncash items included in net income (loss):		
Amortization of intangible assets related to business acquisitions         1,770         344           Gain on extinguishment of debt         -         (258)           (Increase) decrease in operating assets.         3         109         1,517           Receivables-net provisitions and other segregated cash         109         1,517           Receivables-net (4,597)         35,470         0ther assets         (4,597)         35,470           Other assets         (4,597)         35,470         0ther assets         (1660)           Increase (decrease) in operating liabilities:         33,759         (216,690)           Accrued compensation and benefits and other liabilities         (302,608)         (136,801)           Net cash used in operating activities         (302,608)         (136,801)           CASH FLOWS FROM INVESTING ACTIVITIES:           CASH FLOWS FROM INVESTING ACTIVITIES:           Acquisition of equity method investment         50,319         -           Additions to property         (2,444)         (2,558)           Disposition of equity method investment         20,319         916           Purchases of available-for-sale securities         39,219         430           Purchases of available-for-sale securities         29,021         430           CA	Depreciation and amortization of property	5,221	5,691
Gain on extinguishment of debt (Increase) decrease in operating assets:         -         (258) (Increase) decrease in operating assets:           Cash deposited with clearing organizations and other segregated cash         109         1,517           Receivables-net         (78,128)         286,997           Investments         (4,597)         35,470           Other assets         (1,604)         1           Increase (decrease) in operating liabilities:         33,759         (216,690)           Accrued compensation and benefits and other liabilities         (302,608)         (313,801)           Net cash used in operating activities         (230,847)         (20,351)           CASH FLOWS FROM INVESTING ACTIVITIES:           Caquisition of equity method investment         -         (1,780)           Disposition of equity method investment         -         (1,780)           Disposals of property         (2,44)         (2,558)           Disposals of property         (3,49)         916           Purchases of available-for-sale securities         2,002         340           Proceeds from sales and maturities of available-for-sale securities         37,035         (6,241)           CASH FLOWS FROM FINANCING ACTIVITIES:           Case of some           Case of some<	Amortization of deferred expenses, stock units and interest rate hedge	153,865	91,577
Clase decrease in operating assets:   Cash deposited with clearing organizations and other segregated cash   109   1,517     Receivables-net   (78,128   286,997     Investments   (4,597   35,470     Other assets   656   (1,604     Increase (decrease) in operating liabilities:     Deposits and other payables   33,759   (216,690)     Accrued compensation and benefits and other liabilities   (302,608   (136,801)     Net cash used in operating activities   (230,847   (20,351)     CASH FLOWS FROM INVESTING ACTIVITIES:   2,001     Additions to property   (2,444   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   (2,444   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   (2,444   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   (2,444   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   (2,444   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   (2,444   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   (2,444   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   (2,444   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   2,440   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   2,440   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   2,440   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   2,440   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   2,440   (2,558)     Disposition of equity method investment   50,319   -1     Additions to property   2,440   (2,558)     Add	Amortization of intangible assets related to business acquisitions	1,770	344
Cash deposited with clearing organizations and other segregated cash         109         1,517           Receivables-net         (78,128)         286,997           Investments         (4,597)         35,470           Other assets         656         (1,604)           Increase (decrease) in operating liabilities:         33,759         (216,690)           Accrued compensation and benefits and other liabilities         (302,608)         (136,801)           Net cash used in operating activities         (230,847)         (20,351)           CASH FLOWS FROM INVESTING ACTIVITIES:         -         (1,780)           Acquisition of equity method investment         -         (1,780)           Disposition of equity method investment         50,319         -           Additions to property         (2,444)         (2,558)           Disposals of property         139         916           Purchases of available-for-sale securities         29,021         430           Net cash provided by (used in) investing activities         77,035         (6,241)           CASH FLOWS FROM FINANCING ACTIVITIES:         -         (3,249)           Contribution from noncontrolling interests         2,000         265           Payments for:         -         (6,35)           Senior borrow	Gain on extinguishment of debt	-	(258)
Receivables-net         (78,128)         286,997           Investments         (4,597)         35,470           Other assets         656         (1,604)           Increase (decrease) in operating liabilities:         1           Deposits and other payables         33,759         (216,690)           Accrued compensation and benefits and other liabilities         (302,608)         (136,801)           Net cash used in operating activities         (230,847)         (20,351)           CASH FLOWS FROM INVESTING ACTIVITIES:           CASH FLOWS FROM INVESTING ACTIVITIES:           Acquisition of equity method investment         -         (1,780)           Disposition of equity method investment         50,319         -           Additions to property         (2,444)         (2,558)           Disposals of property         139         916           Purchases of available-for-sale securities         29,021         430           Net cash provided by (used in) investing activities         77,035         (6,241)           CASH FLOWS FROM FINANCING ACTIVITIES:           Cash provided by (used in) investing activities         2,000         265           Cash provided by (used in) investing activities         2,000         <	(Increase) decrease in operating assets:		
Investments         (4,597)         35,470           Other assets         656         (1,604)           Increase (decrease) in operating liabilities:         33,759         (216,690)           Deposits and other payables         33,759         (216,690)           Accrued compensation and benefits and other liabilities         (302,608)         (136,801)           Net cash used in operating activities         (230,847)         (20,351)           CASH FLOWS FROM INVESTING ACTIVITIES:           Acquisition of equity method investment         -         (1,780)           Disposition of equity method investment         50,319         -           Additions to property         (2,444)         (2,558)           Disposals of property         139         916           Purchases of available-for-sale securities         -         (3,249)           Proceeds from sales and maturities of available-for-sale securities         29,021         430           Net cash provided by (used in) investing activities         77,035         (6,241)           CASH FLOWS FROM FINANCING ACTIVITIES:           Case from:           Contribution from noncontrolling interests         2,000         265           Payments for:         2,000         265           Senion	Cash deposited with clearing organizations and other segregated cash	109	1,517
Other assets         656         (1,604)           Increase (decrease) in operating liabilities:         33,759         (216,690)           Deposits and other payables         (302,608)         (136,801)           Accrued compensation and benefits and other liabilities         (302,608)         (136,801)           Net cash used in operating activities         230,847         (20,351)           CASH FLOWS FROM INVESTING ACTIVITIES:           Acquisition of equity method investment         -         (1,780)           Disposition of equity method investment         50,319         -           Additions to property         (2,444)         (2,558)           Disposals of property         139         916           Purchases of available-for-sale securities         -         (3,249)           Proceeds from sales and maturities of available-for-sale securities         29,021         430           CASH FLOWS FROM FINANCING ACTIVITIES:           CASH FLOWS FROM FINANCING ACTIVITIES:           Proceeds from:           Contribution from noncontrolling interests         2,000         265           Payments for:           Senior borrowings         -         (635)           Capital lease obligations         (575)         838	Receivables-net	(78,128)	286,997
Increase (decrease) in operating liabilities:   Deposits and other payables   33,759   (216,690)     Accrued compensation and benefits and other liabilities   (302,608)   (136,801)     Net cash used in operating activities   (230,847)   (20,351)     CASH FLOWS FROM INVESTING ACTIVITIES:   Acquisition of equity method investment   50,319   -   Additions to property   (2,444)   (2,558)     Disposition of equity method investment   139   916     Purchases of available-for-sale securities   29,021   430     Proceeds from sales and maturities of available-for-sale securities   77,035   (6,241)     CASH FLOWS FROM FINANCING ACTIVITIES:   CASH FLOWS FROM FINANCING ACTIVITIES:   CASH FLOWS FROM FINANCING ACTIVITIES:   Cash provided by (used in) investing activities   77,035   (6,241)     CASH FLOWS FROM FINANCING ACTIVITIES:   Cash Flows From noncontrolling interests   2,000   265     Payments for:   Senior borrowings   2,005   (6,353)     Capital lease obligations   (575)   (838)     Distributions to noncontrolling interests   (5,074)   (35,538)     Purchase of Class A common stock   (980)   (5,629)	Investments	(4,597)	35,470
Deposits and other payables         33,759         (216,690)           Accrued compensation and benefits and other liabilities         (302,608)         (136,801)           Net cash used in operating activities         (230,847)         (20,351)           CASH FLOWS FROM INVESTING ACTIVITIES:           Acquisition of equity method investment         -         (1,780)           Disposition of equity method investment         50,319         -           Additions to property         (2,444)         (2,558)           Disposals of property         139         916           Purchases of available-for-sale securities         -         (3,249)           Proceeds from sales and maturities of available-for-sale securities         29,021         430           Net cash provided by (used in) investing activities         77,035         (6,241)           CASH FLOWS FROM FINANCING ACTIVITIES:           Contribution from noncontrolling interests         2,000         265           Payments for:         2,000         265           Payments for:         2         635           Capital lease obligations         575         (838)           Distributions to noncontrolling interests         (5,074)         (35,538)           Purchase of Class A common stock         (98	Other assets	656	(1,604)
Accrued compensation and benefits and other liabilities         (302,608)         (136,801)           Net cash used in operating activities         (230,847)         (20,351)           CASH FLOWS FROM INVESTING ACTIVITIES:           Acquisition of equity method investment         -         (1,780)           Disposition of equity method investment         50,319         -           Additions to property         (2,444)         (2,558)           Disposals of property         139         916           Purchases of available-for-sale securities         -         (3,249)           Proceeds from sales and maturities of available-for-sale securities         29,021         430           CASH FLOWS FROM FINANCING ACTIVITIES:           Proceeds from:           Contribution from noncontrolling interests         2,000         265           Payments for:         2,000         265           Payments for:         5         (635)           Capital lease obligations         5         (635)           Distributions to noncontrolling interests         (5,074)         (35,538)           Purchase of Class A common stock         (980)         (5,629)	Increase (decrease) in operating liabilities:		
Net cash used in operating activities         (230,847)         (20,351)           CASH FLOWS FROM INVESTING ACTIVITIES:           Acquisition of equity method investment         -         (1,780)           Disposition of equity method investment         50,319         -           Additions to property         (2,444)         (2,558)           Disposals of property         139         916           Purchases of available-for-sale securities         -         (3,249)           Proceeds from sales and maturities of available-for-sale securities         29,021         430           Net cash provided by (used in) investing activities         77,035         (6,241)           CASH FLOWS FROM FINANCING ACTIVITIES:           Proceeds from:         2,000         265           Payments for:         2,000         265           Senior borrowings         -         (635)           Senior borrowings         -         (635)           Capital lease obligations         (575)         (838)           Distributions to noncontrolling interests         (5,074)         (35,538)           Purchase of Class A common stock         (980)         (5,629)	Deposits and other payables	33,759	(216,690)
CASH FLOWS FROM INVESTING ACTIVITIES:         Acquisition of equity method investment       5.319       -         Disposition of equity method investment       50,319       -         Additions to property       (2,444)       (2,558)         Disposals of property       139       916         Purchases of available-for-sale securities       -       (3,249)         Proceeds from sales and maturities of available-for-sale securities       29,021       430         Net cash provided by (used in) investing activities       77,035       (6,241)         CASH FLOWS FROM FINANCING ACTIVITIES:       2,000       265         Payments for:       2,000       265         Payments for:       50,000       265         Payments for:       50,000       265         Capital lease obligations       5,075       (838)         Distributions to noncontrolling interests       (5,074)       (35,538)         Purchase of Class A common stock       (980)       (5,629)	Accrued compensation and benefits and other liabilities	(302,608)	(136,801)
Acquisition of equity method investment       - (1,780)         Disposition of equity method investment       50,319       -         Additions to property       (2,444)       (2,558)         Disposals of property       139       916         Purchases of available-for-sale securities       - (3,249)         Proceeds from sales and maturities of available-for-sale securities       29,021       430         Net cash provided by (used in) investing activities       77,035       (6,241)         CASH FLOWS FROM FINANCING ACTIVITIES:         Proceeds from:       2,000       265         Payments for:       2,000       265         Senior borrowings       - (635)       (635)         Capital lease obligations       (575)       (838)         Distributions to noncontrolling interests       (5,074)       (35,538)         Purchase of Class A common stock       (980)       (5,629)	Net cash used in operating activities	(230,847)	(20,351)
Disposition of equity method investment       50,319       -         Additions to property       (2,444)       (2,558)         Disposals of property       139       916         Purchases of available-for-sale securities       -       (3,249)         Proceeds from sales and maturities of available-for-sale securities       29,021       430         CASH FLOWS FROM FINANCING ACTIVITIES:         Proceeds from:         Contribution from noncontrolling interests       2,000       265         Payments for:       -       (635)         Senior borrowings       -       (635)         Capital lease obligations       (575)       (838)         Distributions to noncontrolling interests       (5,074)       (35,538)         Purchase of Class A common stock       (980)       (5,629)			
Additions to property       (2,444)       (2,558)         Disposals of property       139       916         Purchases of available-for-sale securities       -       (3,249)         Proceeds from sales and maturities of available-for-sale securities       29,021       430         Net cash provided by (used in) investing activities       77,035       (6,241)         CASH FLOWS FROM FINANCING ACTIVITIES:         Proceeds from:       -       Contribution from noncontrolling interests       2,000       265         Payments for:       -       (635)         Senior borrowings       -       (635)         Capital lease obligations       (575)       (838)         Distributions to noncontrolling interests       (5,074)       (35,538)         Purchase of Class A common stock       (980)       (5,629)		-	(1,780)
Disposals of property         139         916           Purchases of available-for-sale securities         -         (3,249)           Proceeds from sales and maturities of available-for-sale securities         29,021         430           Net cash provided by (used in) investing activities         77,035         (6,241)           CASH FLOWS FROM FINANCING ACTIVITIES:           Proceeds from:           Contribution from noncontrolling interests         2,000         265           Payments for:         2,000         265           Senior borrowings         -         (635)           Capital lease obligations         (575)         (838)           Distributions to noncontrolling interests         (5,074)         (35,538)           Purchase of Class A common stock         (980)         (5,629)		/	-
Purchases of available-for-sale securities       - (3,249)         Proceeds from sales and maturities of available-for-sale securities       29,021 430         Net cash provided by (used in) investing activities       77,035 (6,241)         CASH FLOWS FROM FINANCING ACTIVITIES:         Proceeds from:         Contribution from noncontrolling interests       2,000 265         Payments for:       Senior borrowings       - (635)         Capital lease obligations       (575) (838)         Distributions to noncontrolling interests       (5,074) (35,538)         Purchase of Class A common stock       (980) (5,629)		(2,444)	
Proceeds from sales and maturities of available-for-sale securities  Proceeds from sales and maturities of available-for-sale securities  77,035 (6,241)  CASH FLOWS FROM FINANCING ACTIVITIES:  Proceeds from:  Contribution from noncontrolling interests  2,000 265  Payments for:  Senior borrowings  - (635)  Capital lease obligations  Distributions to noncontrolling interests  (5,074) (35,538)  Purchase of Class A common stock  (980) (5,629)		139	
Net cash provided by (used in) investing activities 77,035 (6,241)  CASH FLOWS FROM FINANCING ACTIVITIES:  Proceeds from:  Contribution from noncontrolling interests 2,000 265  Payments for:  Senior borrowings 2,000 265  Capital lease obligations 5,075 (838)  Distributions to noncontrolling interests (5,074) (35,538)  Purchase of Class A common stock (980) (5,629)	Purchases of available-for-sale securities	-	(3,249)
CASH FLOWS FROM FINANCING ACTIVITIES:           Proceeds from:         2,000         265           Contribution from noncontrolling interests         2,000         265           Payments for:         5         635           Senior borrowings         -         (635)           Capital lease obligations         (575)         (838)           Distributions to noncontrolling interests         (5,074)         (35,538)           Purchase of Class A common stock         (980)         (5,629)	Proceeds from sales and maturities of available-for-sale securities	29,021	430
Proceeds from:         2,000         265           Contribution from noncontrolling interests         2,000         265           Payments for:         5         635           Senior borrowings         -         (635)           Capital lease obligations         (575)         (838)           Distributions to noncontrolling interests         (5,074)         (35,538)           Purchase of Class A common stock         (980)         (5,629)	Net cash provided by (used in) investing activities	77,035	(6,241)
Proceeds from:         2,000         265           Contribution from noncontrolling interests         2,000         265           Payments for:         5         635           Senior borrowings         -         (635)           Capital lease obligations         (575)         (838)           Distributions to noncontrolling interests         (5,074)         (35,538)           Purchase of Class A common stock         (980)         (5,629)	CASH FLOWS FROM FINANCING ACTIVITIES		
Contribution from noncontrolling interests         2,000         265           Payments for:         Senior borrowings         - (635)           Capital lease obligations         (575)         (838)           Distributions to noncontrolling interests         (5,074)         (35,538)           Purchase of Class A common stock         (980)         (5,629)			
Payments for:         635)           Senior borrowings         -         (635)           Capital lease obligations         (575)         (838)           Distributions to noncontrolling interests         (5,074)         (35,538)           Purchase of Class A common stock         (980)         (5,629)		2 000	265
Senior borrowings         -         (635)           Capital lease obligations         (575)         (838)           Distributions to noncontrolling interests         (5,074)         (35,538)           Purchase of Class A common stock         (980)         (5,629)		2,000	203
Capital lease obligations(575)(838)Distributions to noncontrolling interests(5,074)(35,538)Purchase of Class A common stock(980)(5,629)		_	(635)
Distributions to noncontrolling interests (5,074) (35,538) Purchase of Class A common stock (980) (5,629)		(575)	
Purchase of Class A common stock (980) (5,629)		( /	` ′
(***)			. , ,
	Class A common stock dividends	(10,791	(3,02)