

CHOLESTECH CORPORATION  
Form 10-K  
June 13, 2007

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE FISCAL YEAR ENDED MARCH 30, 2007

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

Commission file number: 000-20198

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## CHOLESTECH CORPORATION

(Exact name of registrant as specified in its charter)

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**California**  
(State or other jurisdiction of incorporation or organization)  
**3347 Investment Boulevard**  
**Hayward, California**  
(Address of principal executive offices)

**94-3065493**  
(I.R.S. Employer Identification No.)

**94545**  
(Zip Code)

Registrant's telephone number, including area code:

**(510) 732-7200**

Securities registered pursuant to Section 12(b) of the Act:

**Title of each class**  
Common Stock, no par value  
Series A Participating Preferred Stock, no par value

**Name of each exchange on which registered:**  
The NASDAQ Stock Market LLC  
(The NASDAQ-GM)

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Securities registered pursuant to Section 12(g) of the Act:

**None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

Yes  No

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The aggregate market value of the voting stock held by non-affiliates of the registrant, based on the closing sale price of the common stock on September 29, 2006 as reported on the NASDAQ Stock Market LLC, was approximately \$159,656,000. Shares of common stock held by each executive officer and director and by each person who owns 5% or more of the outstanding common stock have been excluded from this computation. This determination of affiliate status is not necessarily a conclusive determination for other purposes. The registrant does not have any non-voting stock.

As of May 31, 2007, the registrant had outstanding 15,585,369 shares of common stock.

### **DOCUMENTS INCORPORATED BY REFERENCE**

The registrant has incorporated by reference into Part III of this Annual Report on Form 10-K portions of its Proxy or Information Statement to be filed pursuant to Regulations 14A or 14C, no later than 120 days after the end of the fiscal year covered by this Annual Report on Form 10-K.

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**CHOLESTECH CORPORATION**  
**ANNUAL REPORT ON FORM 10-K**  
**For The Fiscal Year Ended March 30, 2007**  
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Cholestech LDX and Cholestech GDX, are trademarks belonging to Cholestech Corporation and are pending or registered in the United States and other countries.

## PART I

*Some of the statements contained in this Annual Report on Form 10-K are forward-looking statements about Cholestech Corporation ( we, us, Cholestech, or the Company ), including but not limited to those specifically identified as such, that involve risks and uncertainties. The statements contained in this Annual Report on Form 10-K that are not purely historical are forward looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Exchange Act of 1934, as amended, including, without limitation, statements regarding our expectations, beliefs, intentions or strategies regarding the future. All forward-looking statements included in this Annual Report on Form 10-K are based on information available to us on the date hereof, and we assume no obligation to update any such forward-looking statements. These statements involve known and unknown risks, uncertainties and other factors, which may cause our actual results to differ materially from those implied by the forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as may, will, should, expects, plans, anticipates, believes, estimates, predicts, potential or continue or the negative of these terms or other comparable terminology. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. Moreover, neither any other person nor we assume responsibility for the accuracy and completeness of such statements. Important factors that may cause actual results to differ from expectations include those discussed in Item 1A: Risk Factors beginning on page 20 in this document, as well as those factors identified from time to time in our periodic filings with the Securities and Exchange Commission ( SEC ).*

We were incorporated under the laws of the State of California in February 1988. Our principal executive offices are located at 3347 Investment Boulevard, Hayward California 94545 and our telephone number at that location is (510) 732-7200.

### ITEM 1. BUSINESS

#### Overview

We are a leading provider of diagnostic tools and information for immediate risk assessment and therapeutic monitoring of heart disease, inflammatory disorders and diabetes. We currently manufacture the Cholestech LDX® System (the LDX System ), which includes the LDX Analyzer and a variety of single-use test cassettes and market the LDX System in the United States, Europe, Asia, Australia and South America. The LDX System, which is waived under the Clinical Laboratory Improvement Amendments ( CLIA ), allows healthcare providers to perform individual tests or combinations of tests with a single drop of blood from a fingerstick within five minutes. Our current products measure and monitor blood cholesterol, related lipids, glucose and liver function, and are used to test patients at risk of or suffering from heart disease, diabetes and liver disease. The LDX System can also provide Coronary Heart Disease Risk Assessment from the patient s results as measured on the lipid profile cassette. In fiscal year 2007, revenue from sales of the LDX Analyzer and single use test cassettes represented over 90% of our revenue.

We also market and distribute the Cholestech GDX System (the GDX System ) under a multi-year global distribution agreement with with Provalis Diagnostics Ltd, who was acquired by Bio-Rad Laboratories, Inc. on September 7, 2006. We began distributing the GDX System under this agreement in July 2002. The Cholestech GDX, a hemoglobin A1c ( A1C ) testing system, is FDA 510(k) cleared for prescription home use and, accordingly, is CLIA waived . It is used to measure A1C in less than five minutes using a single drop of blood from a fingerstick. The quantitative measure of A1C is well-established as an indicator of a patient s long-term glycemic control. Unlike daily glucose monitoring, which provides a snapshot of a patient s glucose level at the time of testing, A1C provides an average glucose level over the previous 90 days. A1C levels indicate the long-term progress of a patient s diabetes and therapy management.

The current healthcare system in the United States, while historically successful in treating acute conditions, is currently not adequately serving the growing need for preventive healthcare and the management of chronic disease. In addition, it is estimated by the U.S. Census Bureau that approximately 44 million Americans do not have health insurance. These factors are driving a growing trend towards personal health management, which we believe requires practical, economical and efficient tools to address a widespread, growing need. Our cost effective diagnostic technologies provide convenient, accurate testing as a part of a disease management program and are used for screening for heart disease and diabetes by identifying individuals with elevated cholesterol and blood glucose levels and monitoring the ongoing condition of people with heart disease and diabetes whose treatment programs may involve long-term, complex drug therapies.

We specifically target our products for markets outside of traditional hospital or clinical laboratories through our worldwide network of over 85 distributors. Our primary market is the physician office laboratory market, which consists of approximately 117,000 sites operated by physicians or groups of physicians that are registered with the Centers for Medicare & Medicaid Services ( CMS ). Approximately 54,000 of these are registered to perform only tests that have been waived under CLIA. According to CMS, the number of CLIA-waived physician office laboratories has increased 31% since 2000.

Sales of our products to international markets represented 13% of our revenue in fiscal year 2007. While a majority of such sales are in Europe, we are expanding into Asia, and South America. See Note 10 of the Financial Statements for details on our international revenue.

Providing rapid service to our customers is one of the fundamentals of our business. Generally we fulfill our customers' orders within two business days of the placement of an order, resulting in no material backlog as of March 30, 2007. Although there are certain months of the year in which testing for cholesterol typically increases, such as September which is National Cholesterol Month and February which is National Heart Month, historically we have not experienced fluctuations in sales of our products due to seasonality.

We plan to leverage our worldwide installed base of diagnostic systems in our customers' locations and current LDX product platform by introducing new test cassettes. In addition, we plan to leverage our distribution capabilities by adding new technology platforms, such as our recently announced market development and product distribution agreement involving a novel and proprietary system for addressing endothelial dysfunction. We believe that this strategy, combined with the enactment of Medicare coverage for cholesterol and diabetes screening beginning January 2005, a continued effort by major pharmaceutical companies to obtain over-the-counter status for certain statin drugs and the ongoing efforts by pharmaceutical companies to promote awareness of both the risk factors and the importance of screening and monitoring related to heart disease and diabetes, will position our company to capitalize on attractive long-term growth opportunities.

### **Recent Developments**

On June 4, 2007, Cholestech, Inverness Medical Innovations, Inc., a Delaware corporation ( Inverness ), and Iris Merger Sub, Inc., a California corporation and wholly owned subsidiary of Inverness ( Merger Sub ), entered into an Agreement and Plan of Reorganization (the Merger Agreement ), pursuant to which Cholestech and Inverness will combine their businesses through a merger of Cholestech and Merger Sub (the Merger ).

The completion of the Merger is subject to various closing conditions, including obtaining the approval of Cholestech shareholders and receiving antitrust approvals (including under the Hart-Scott-Rodino Antitrust Improvements Act). The Merger is intended to qualify as a reorganization for federal income tax purposes.

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At the effective time of the Merger (the **Effective Time** ), by virtue of the Merger and without any action on the part of the holder of any capital stock of Cholestech, each share of common stock of Cholestech issued and outstanding immediately prior to the Effective Time will be converted into the right to receive 0.43642 (the **Exchange Ratio** ) of a share of common stock of Inverness (each full share, an **Inverness Share** ).

In the Merger, each option to purchase shares of Cholestech common stock granted under employee and director stock plans of Cholestech that is outstanding as of immediately prior to the Effective Time, whether vested or unvested, shall be converted into a right to acquire Inverness Shares on the same terms and conditions as were applicable to such option prior to the Effective Time, provided that the number of Inverness Shares receivable and the exercise price of the option shall be adjusted to reflect the Exchange Ratio. All other Cholestech equity-based awards outstanding as of the Effective Time will remain in effect but will be denominated in Inverness Shares, with applicable adjustments to reflect the Exchange Ratio.

If the Merger Agreement is terminated under certain circumstances specified in the Merger Agreement, Cholestech will be required to pay Inverness a termination fee of \$9 million.

The Boards of Directors of Cholestech and Inverness have approved the Merger and the Merger Agreement.

The foregoing description of the Merger Agreement is qualified in its entirety by reference to the full text of the Merger Agreement, which is attached to this Annual Report on Form 10-K as Exhibit 2.1 and incorporated herein by reference. The Merger Agreement has been attached to provide investors with information regarding its terms. It is not intended to provide any other factual information about Cholestech or Inverness. In particular, the assertions embodied in the representations and warranties contained in the Merger Agreement are qualified by information in confidential disclosure schedules provided by Cholestech and Inverness to each other in connection with the signing of the Merger Agreement. These disclosure schedules contain information that modifies, qualifies and creates exceptions to the representations and warranties set forth in the Merger Agreement. Moreover, certain representations and warranties in the Merger Agreement were used for the purpose of allocating risk between Cholestech and Inverness rather than establishing matters as facts. Accordingly, you should not rely on the representations and warranties in the Merger Agreement as characterizations of the actual state of facts about Cholestech or Inverness.

### **Market Overview**

We believe the market for our products exists where healthcare providers, as well as healthcare product and service organizations, seek to identify, treat and monitor individuals with chronic conditions such as heart disease and diabetes. High cholesterol is a significant contributing factor to cardiovascular disease, which remains the leading cause of death in the United States and kills more people than the next five diseases combined. Heart disease is also the leading cause of death among diabetics.

- In 2002, the estimated cost in the United States of coronary heart disease and diabetes was \$244 billion.
- The American Heart Association estimates that more than 79 million people suffer from some form of cardiovascular disease, which is the leading cause of death of adults in the United States.
- Based on evidence from scientific studies, the National Cholesterol Education Program ( **NCEP** ) expert panel and the National Institutes of Health ( **NIH** ) issued guidelines in May 2001 which are substantially increasing the number of Americans being treated for high cholesterol. Numerous research studies substantiate that reducing high cholesterol levels reduces the risk of a coronary event by 31%. NIH guidelines continue to encourage the increase of cholesterol testing as the

recommended LDL cholesterol levels decreased from 100 to 70 mg/dL for certain high risk patients in 2004.

- Based on the NIH guidelines, approximately 220 million Americans should be screened or monitored for high cholesterol. Additionally, the number of Americans on therapeutic lifestyle changes, such as dietary treatment, is expected to grow to over 65 million. The number of Americans prescribed a cholesterol-lowering drug is expected to grow to over 36 million.
- Diabetes is estimated to afflict approximately 21 million people in the United States, over a third of whom have not yet been identified as being diabetic. Additionally, 54 million Americans require treatment for prevention of diabetes and 97 million should be screened or monitored for diabetes risk based on data and recommendations from the American Diabetes Association and the U.S. Department of Health and Human Services.
- Heart disease is the leading cause of death in people with type 2 diabetes, which has a death rate from heart disease which is two to four times higher than for those who do not have diabetes.

#### **Our Strategy**

Our objective is to be the leading provider of diagnostic tools and information for immediate risk assessment and therapeutic monitoring of heart disease and diabetes. The components of this strategy include:

- *Leverage Our Installed Base.* We intend to leverage our installed base of LDX systems by adding new test cassettes to our current testing platform and offering new products which increase the amount and frequency of testing. Our current research and development efforts include the planned introduction of a new test cassette for lipid profile /alanine aminotransferase ( ALT ).
- *Improve Cassette Usage.* We intend to increase the sale of single-use test cassettes through the placement of additional LDX Analyzers, development of new diagnostic tests and increased customer retention activities through marketing programs and the deployment of additional field service personnel focused on our installed base.
- *Increase Market Penetration.* We intend to further penetrate the physician office laboratory and health promotion markets by increasing the number of installed LDX Analyzers both domestically and internationally through our network of over 85 distributors. We continue to implement marketing and related programs to increase awareness of the advantages of the LDX System among healthcare providers and third party payors.
- *Expand Manufacturing Capabilities and Efficiencies.* We continue to expand our manufacturing capacity for the single-use cassettes. Additionally, we plan to continue to introduce improvements into our processes to enhance our manufacturing operations, including quality, throughput, yields and efficiencies.

#### **Products and Products Under Development**

We manufacture, market and develop diagnostic testing technology which facilitates the performance of diagnostic testing at alternative sites from traditional hospital laboratories to assist in rapidly assessing the risk of heart disease, diabetes and certain liver diseases and in the monitoring of therapy to treat those diseases. We primarily sell our products through distributors at a discount, based on certain factors, from our published list price. We manufacture and market the LDX System, which is CLIA waived and includes the LDX Analyzer and a variety of single-use test cassettes, in the United States and internationally.

We also market and distribute the GDX System under a multi-year global distribution agreement with Bio-Rad Laboratories, Inc. We began distributing the GDX System under this agreement in July 2002. The





GDX System is an A1C testing system that is CLIA waived and is used to measure A1C in less than five minutes by using a single drop of blood from a fingerstick. A1C testing monitors the average blood glucose levels of people with diabetes as an indicator of overall blood glucose control. The quantitative measure of A1C is well-established as an indicator of a patient's long-term glycemic control. Unlike daily glucose monitoring, which provides a snapshot of a patient's glucose level at the time of testing, A1C provides an average glucose level over the previous 90 days. A1C levels indicate the long-term progress of a patient's diabetes and therapy management.

Our research and development expenses were \$6.3 million, \$7.6 million, and \$4.3 million for fiscal year 2007, fiscal year 2006, and fiscal year 2005, respectively.

### ***Overview of the Cholestech LDX System***

The LDX System is an easy to use, multi-analyte testing system consisting of a telephone-sized analyzer, a variety of single-use, credit card-sized test cassettes, a printer and accessories. The LDX System allows healthcare providers to perform individual tests or combinations of tests with a single drop of blood within five minutes. Minimal training is required to operate the LDX System and the sample does not need to be pre-treated. To run a test, the healthcare provider pricks the patient's finger, transfers a drop of blood to the cassette's sample well, inserts the cassette into the LDX Analyzer's cassette drawer and presses the run button. All further steps are performed by the LDX System, which produces results comparable in accuracy to results provided by larger, more expensive bench top and clinical laboratory instruments that are not CLIA waived.

The design of the LDX System incorporates proprietary technology into the test cassettes and maintains the LDX Analyzer as a platform that can be easily adapted as new tests and other product upgrades are introduced. As healthcare providers perform different tests, the encoding on the cassette's magnetic strip communicates test specific and calibration information to the LDX Analyzer. Changes that cannot be captured on the cassette's magnetic strip can be accomplished by changes to the LDX Analyzer's removable read only memory software pack. This flexible design enables healthcare providers to perform a variety of tests using the same LDX Analyzer and to take advantage of new tests and other product upgrades without having to purchase a new LDX Analyzer.

The LDX System includes software that performs cardiac risk assessments using risk factor parameters developed from the Framingham study, a long term study of cholesterol levels and cardiovascular disease. A risk assessment is required by the NIH guidelines.

### ***The LDX Analyzer***

Revenue from the LDX Analyzer represented 5%, 5%, and 6% of total revenue in fiscal year 2007, fiscal year 2006, and fiscal year 2005, respectively. The LDX Analyzer is a proprietary, four-channel, reflectance photometer that measures the amount of light reflected from the reaction surfaces of a test cassette and incorporates a microprocessor with built-in software. The LDX Analyzer contains a drawer for insertion of the cassette, three buttons for user activation and a liquid crystal display to present the test results. Using the information and instructions encoded on the cassette's magnetic strip, the LDX Analyzer's built-in microprocessor regulates the reaction conditions, controls the optical measurements of analyte concentrations on the cassette's reaction pads, executes the required calculations and, within five minutes, displays the results on the liquid crystal display. The results are displayed as a numerical value of the level of the analyte tested and can be transferred to a printer, computer or computer network.

The built-in software calculates the numeric values of the test results and is contained in a removable read only memory software pack mounted in an access well on the bottom of the LDX Analyzer. We upgrade the software as new products are developed, allowing healthcare providers to easily replace the existing read only memory pack with a new pack containing upgraded software. The LDX Analyzer, along

with a printer, accessories and starter pack, comprises a LDX System and currently has a domestic list price of \$2,115.

### ***Cassette Products***

Revenue from cassette products represented 85%, 84%, and 83% of total revenue in fiscal year 2007, fiscal year 2006, and fiscal year 2005, respectively. Our line of single-use, disposable test cassettes for the LDX System incorporates patented and licensed technology for distributing precisely measured plasma to up to four reaction pads for simultaneous testing. Each cassette has three parts: a main body that contains the sample well into which the blood sample is dispensed, a reaction bar where plasma is transferred for analysis and a magnetic strip encoded with test instructions and lot specific calibration information for the various chemistries on the reaction pads. Capillary action draws a drop of blood through a separation medium within the cassette, stopping the cellular components of the blood while transferring a small volume of plasma to the cassette's reaction pads. When the plasma contacts the reaction pads, the dry chemistry reacts with the analytes in the plasma, producing color. The intensity of color developed indicates the concentration of the analytes in the plasma. The magnetic strip contains information needed by the LDX Analyzer to convert the reflected color reading into a concentration level for the accurate measurement of the analytes being tested. As a result of this automatic process, the healthcare provider does not have to interpret any color reaction, relate a reading to a separate chart or input calibration information. Our available test cassettes range in current domestic list price from \$4.19 to \$13.00 per cassette and include up to six results per cassette.

### ***Overview of the Cholestech GDX System***

The GDX System is a patented, easy to use, A1C testing system consisting of a small desktop analyzer, single-use test cartridges and accessories. The GDX System allows healthcare providers to perform A1C tests with a single drop of blood within five minutes. Minimal training is required to operate the GDX System and the sample does not need to be pre-treated. To run a test, the healthcare provider pricks the patient's finger, transfers a drop of blood to a sample reagent solution in the test cartridge and initiates a timing sequence. This sample solution and two successive reagent solutions are added to the test cartridge when indicated by the GDX Analyzer's user-guiding icon displays. All measurement steps are performed by the GDX System, which produces results comparable in accuracy to results provided by larger, more expensive bench top and clinical laboratory instruments that are not CLIA waived.

### ***The GDX Analyzer***

The GDX Analyzer uses a photometer that measures the amount of light transmitted through the reaction solutions and incorporates a microprocessor with built-in software. The GDX Analyzer contains a receptacle for insertion of the cartridge, three buttons for user activation and a liquid crystal display to present user-guiding icons and the test results. The GDX Analyzer's built-in microprocessor regulates the reaction conditions, controls the optical measurements of analyte concentrations in the cartridge's reaction solutions, executes the required calculations and, within five minutes, displays the results on the liquid crystal display. The results are displayed as a numerical value of the A1C level and can be transferred to a printer, computer or computer network. The GDX Analyzer is certified by the National Glycohemoglobin Standardization Program. The GDX Analyzer, along with accessories, comprises a GDX System and currently has a domestic list price of \$895.

### ***Cartridge Product***

The GDX System's A1C single-use, disposable test cartridges use a well-established boronate affinity chromatography technique to separate the glycated hemoglobin fraction from the nonglycated fraction. Hemoglobin in red blood cells becomes glycated with prolonged exposure to high levels of glucose (blood

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sugar) in diabetic patients. After an A1C test cartridge has been placed in the GDX Analyzer, a small sample of blood is added to the first sample solution tube, which contains boronate affinity resin. The red blood cells are instantly disrupted to release the hemoglobin and the boronate affinity resin binds the glycosylated hemoglobin. After a short incubation step, the liquid is poured into the funnel of the test cartridge and the nonglycosylated fraction is collected in an optical chamber where the hemoglobin concentration is photometrically measured. The glycosylated hemoglobin remains bound to the boronate affinity resin, which sits at the bottom of the test cartridge funnel. The boronate affinity resin/glycosylated hemoglobin is then washed with the solution in the second tube. The final step separates the glycosylated hemoglobin from the boronate affinity resin using the solution in the third tube. The glycosylated hemoglobin concentration is then measured and the GDX Analyzer uses an algorithm to convert the results into the percentage A1C in the blood sample. As a result of this automatic process, the healthcare provider does not have to interpret any color reaction, relate a reading to a separate chart or input calibration information. All three tubes used during the test are integral to the test cartridge and the GDX Analyzer displays each step of the process with a user-guiding icon. Our A1C test cartridges currently have a domestic list price of \$7.95 each.

The following table summarizes our current products and products under development:

| Product  | Regulatory Status(1)     |
|--|--------------------------|
| <b>Instrument</b>  |                          |
| LDX Analyzer   | FDA cleared; CLIA waived |
| GDX Analyzer   | FDA cleared; CLIA waived |
| VasoSense  | FDA cleared              |
| <b>Cassette Products</b>   |                          |
| <i>Current</i>   |                          |
| Lipid Profile (Lipid)<br>(Total cholesterol/High density lipoproteins/Glucose/Triglyceride/Estimated LDL cholesterol/and TC/HDL ratio) | FDA cleared; CLIA waived |
| Lipid Profile plus Glucose (Lipid/GLU)   | FDA cleared; CLIA waived |
| Total Cholesterol and Glucose (TC, GLU)  | FDA cleared; CLIA waived |
| Total Cholesterol/High Density Lipoproteins/Glucose (TC, HDL, GLU)   | FDA cleared; CLIA waived |
| Total Cholesterol and High Density Lipoproteins (TC, HDL)  | FDA cleared; CLIA waived |
| Total Cholesterol (TC)   | FDA cleared; CLIA waived |
| Alanine Aminotransferase (ALT)/Aspartate Aminotransferase (AST)  | FDA cleared; CLIA waived |
| High Sensitivity C-Reactive Protein (hs-CRP)   | FDA cleared              |
| <i>Under Development(2)</i>  |                          |
| Lipid Profile/Alanine Aminotransferase (Lipid/ALT)   | FDA cleared; CLIA waived |
| <i>In Feasibility Studies(3)</i>   |                          |
| Total Bilirubin (Tbil)   | Not filed or applied     |
| Alkaline Phosphate (ALP)   | Not filed or applied     |
| Creatine Kinase (CK)   | Not filed or applied     |
| Direct Low Density Lipoproteins (LDL)  | Not filed or applied     |
| <b>Cartridge Product</b>   |                          |
| Hemoglobin A1c (A1C)   | FDA cleared; CLIA waived |

(1) FDA means the United States Food and Drug Administration; FDA cleared means the product has received market clearance pursuant to Section 510(k) of the Food, Drug and Cosmetics Act of 1938, as amended. CLIA waived means the Food and Drug Administration has granted our application to classify the product as having waived status with respect to the Clinical Laboratory Improvement Amendments.

(2) Products under development are those that have completed the feasibility phase of the commercialization process and have begun the development phase. During the development phase, manufacturing processes are developed and defined, initial lots are made using those manufacturing processes and performance against product specifications is demonstrated. The products under development are then transferred to manufacturing prior to launch.

(3) Products in the feasibility phase of our commercialization process are studied to determine the compatibility of the reagents with the single use test cassette and preliminary data is generated to indicate if the reagents can perform to preliminary specifications.

(4) The GDx system is FDA 510(k) cleared for prescription home use and, accordingly, is CLIA waived.

#### ***Current Cassette and Cartridge Products***

Our current test products are designed to measure and monitor blood cholesterol, related lipids, glucose, alanine and aspartate aminotransferase, C-reactive protein and A1C. Lipids travel in the blood within water-soluble particles called lipoproteins.

- ***Lipid Profile.*** We offer a lipid profile cassette, which directly measures TC, HDL and triglycerides. This cassette meets all of the screening and monitoring guidelines recommended by the NIH guidelines. In addition, the lipid profile cassette calculates estimated values for LDL and the ratio of TC to HDL. The development of cardiovascular disease has been associated with three lipoprotein abnormalities: high levels of LDL, high levels of very low density lipoproteins ( VLDL ) and low levels of HDL. LDL, the major carrier of cholesterol and VLDL, a major carrier of triglycerides in the blood, have been shown to be associated with deposits of plaque on the arterial wall. High levels of triglycerides can also lead to development of such plaque. Accumulation of this plaque leads to a narrowing of the arteries and increases the likelihood of cardiovascular disease. The lipid profile cassette thus performs multiple tests in the diagnostic screening and ongoing therapeutic monitoring of individuals who have high LDL levels or who exhibit two or more other cardiovascular disease risk factors. NCEP guidelines recommend that healthcare providers perform two lipid profiles, one to four weeks apart, before initiating lipid lowering drug therapy.
- ***Lipid Profile plus Glucose Panel, Total Cholesterol and Glucose Panel, and Total Cholesterol/High Density Lipoproteins/Glucose Panel.*** Recognizing the relationship between diabetes and abnormal lipid levels, we developed a blood glucose test for the LDX System and combined it with each of its three lipid related test panels. The resulting panels provide input used in the diagnostic screening and therapeutic monitoring of patients with diabetes, whether or not they are aware they are diabetic, as well as individuals who may be at risk of cardiovascular disease.
- ***Total Cholesterol and High Density Lipoproteins Panel.*** The total cholesterol ( TC ) and high density lipoproteins ( HDL ) panel is the recommended test under the current NIH guidelines if the individual being screened has not fasted. HDL particles circulate in the blood and can pick up cholesterol from arteries and carry it to the liver for elimination from the body. HDL is sometimes called "good cholesterol" because of this function. This panel also calculates the ratio of TC to HDL, a recognized measure of cholesterol induced cardiac risk.
- ***Total Cholesterol.*** This stand-alone test for measuring TC was our first test, developed in conjunction with NCEP guidelines issued in 1988.
- ***Alanine and Aspartate Aminotransferase.*** Patients undergoing certain drug therapies must be monitored for increases in certain enzymes that are associated with liver damage. The alanine and aspartate aminotransferase ( ALT/AST ) test combined with our lipid profile allows healthcare providers to monitor both the impact of and potential adverse side effects on the liver from lipid lowering and diabetic therapies.
- ***A1C.*** Hemoglobin A1c ( A1C ) is recommended by the American Diabetes Association for long-term management of glycemia in diabetes mellitus. Patients being treated to lower their blood glucose levels are tested from two to four times per year depending on whether their A1C levels are stable or their therapy is changing.

- *High Sensitivity C-Reactive Protein.* The hs-CRP test measures, by immunoassay, the amount of CRP present in a patient sample. Recent research has demonstrated that CRP is a systemic marker of inflammation and the measurement of CRP is useful in the detection and evaluation of infection, tissue injury, inflammatory disorders, and associated diseases.

#### ***Cassette Products Under Development***

Products listed under development are undergoing optimization of design, performance testing, scale up, clinical trials, regulatory submissions and transfer to production.

- *Lipid Profile/Alanine Aminotransferase.* We plan to offer a single cassette containing both our CLIA waived lipid profile and ALT tests ( Lipid/ALT ). The integration of the lipid parameters (total cholesterol, HDL cholesterol and triglycerides) and liver function parameter (ALT) will provide convenience and ease of use for our customers. We expect this product to be available in the first quarter of fiscal year 2008.

#### ***Cassette Products in Feasibility Studies***

We are in various stages of feasibility studies for new cassettes that would expand our product line for diagnostic testing. We may develop additional tests depending on the progress of our existing development efforts and available resources.

#### ***Liver Panel***

- *ALT/AST.*
- *Total Bilirubin.* The total bilirubin test is a liver function test that is helpful in the differentiation of the cause of jaundice.
- *Alkaline Phosphatase.* Alkaline phosphatase is a group of enzymes that are active at an alkaline pH. Alkaline phosphatase activity is highest in the liver, bone, intestine and kidney and is a useful test of liver function. Measurement of alkaline phosphatase in the blood is for differentiating hepatobiliary disease from osteogenic bone disease.

#### ***Statin Safety Panel***

- *ALT/AST.*
- *Creatine Kinase.* Creatine kinase ( CK ) is an enzyme with high levels of enzyme activity in skeletal muscle. Measurement of CK in patients on statin drug therapy is useful for monitoring for damage to skeletal muscle, a rare side effect of statin therapy.

#### ***Individual Test Cassettes***

- *Direct Low Density Lipoproteins.* The direct low density lipoproteins ( LDL ) cholesterol test permits the direct measurement of LDL cholesterol in a patient sample. The calculated LDL cholesterol is subject to certain limitations including the need for a fasting sample. The direct LDL cholesterol test is reimbursable, whereas the calculated test is not.

#### ***Other Platforms***

- *Vascular Endothelial Dysfunction.* The VasoSense is a non-invasive device that is as a diagnostic aid in the detection of coronary artery endothelial dysfunction. The endothelium is the lining of all the blood vessels and is the

site of the development of coronary artery disease.

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### **Strategic Relationships**

We have established and continually seek to develop strategic relationships to enhance the commercialization of our products. In particular, we intend to enter into additional strategic alliances with major pharmaceutical, health promotion and other related companies to enhance our business strategy in the management of chronic diseases. Our current strategic relationships are described below.

#### ***Distribution***

We have non-exclusive distribution agreements to market, sell and distribute our products to healthcare providers in the United States, Europe, Latin America and Asia. We believe our partnerships will further our access to medical, occupational health and other health care professionals who seek effective in-office diagnostic and therapeutic monitoring tools for cholesterol and diabetes management. Significant distributors of our products include: Physician Sales and Service, Inc., Henry Schein, Inc., McKesson Corporation, Cardinal Health, Inc., Edwards Medical Supply, and Fisher Scientific International, Inc.

#### ***Boule Diagnostics***

In November 2005, we signed a definitive agreement with Boule Diagnostic International Boule, an international manufacturer of hematology systems, headquartered in Stockholm, Sweden. Under the terms of the agreement, we will collaborate with Boule on the development and commercialization of a point of care Complete Blood Count (CBC) system, designed for waiver under CLIA. We will receive exclusive distribution rights covering all human applications in the United States and Canada.

#### ***Itamar Medical***

In April 2004, we signed a market development and product distribution agreement with Itamar Medical Limited, involving a novel and proprietary system for assessing vascular endothelial dysfunction. Vascular disease experts recognize endothelial dysfunction as an early stage in the development of atherosclerosis.

#### ***Marketing Programs***

Our LDX System continues to be utilized in a number of regionally based marketing programs in the United States, including healthcare industry conventions. Our international sales and marketing team continues to work with selected global pharmaceutical companies in connection with country specific marketing programs. Pharmaceutical companies utilizing our LDX System in connection with such programs include AstraZeneca PLC and Pfizer Inc.

### **Sales and Marketing**

Our sales and marketing strategy is to expand our presence in the heart disease and diabetes screening and monitoring markets, focusing primarily on the healthcare professional, pharmaceutical and corporate wellness markets. In order to execute this strategy and create opportunities for our products, we intend to expand our professional sales force and focus our efforts on partnering, distribution and marketing activities.

Our sales and marketing strategy includes increasing penetration into the physician office laboratory and health promotion markets and leveraging our installed base of LDX and GDX Analyzers. We plan to dedicate a significant portion of our sales and marketing efforts to educate current and potential customers about the clinical and economic benefits of diagnostic screening and therapeutic monitoring and about new test cassettes as they become available for distribution. In order to support this effort, we have hired representatives who focus on calling our key accounts by phone. We also plan to continue to cultivate strategic relationships with development partners, pharmaceutical companies and distributors. We intend to leverage the technology, customer base, marketing power and distribution networks of these partners to accelerate market penetration and increase cassette usage. Our current marketing activities are primarily focused on:

- *Physician Office Laboratories.* We have entered into non-exclusive distribution agreements with five national medical products distributors, Cardinal Health, Inc., Fisher Scientific International, Inc., McKesson Corporation, Physician Sales and Service, Inc., and Henry Schein, Inc., which together have more than 2,500 sales professionals who focus primarily on the United States physician office laboratory ( POL ) market. We have also retained regional distributors in the United States. In addition, we and our distributors focus sales and marketing efforts on physicians whose practices include a high incidence of the cholesterol-related diseases targeted by our test cassettes, including cardiologists, lipid clinicians, internists and family practitioners.
- *Health Promotion.* We have ongoing relationships with regional distributors whose primary focus are to provide equipment and supplies to customers that conduct diagnostic screening for cholesterol and related lipid levels and diabetes. Some of these distributors also sell to the POL market segment.
- *International.* Our international distribution strategy is to penetrate targeted geographical markets by selling directly to distributors in those markets. We have entered into non-exclusive agreements with foreign distributors to distribute the LDX System and cassettes primarily in Europe, Asia and South America.

#### **Competition**

The diagnostic products markets in which we operate are intensely competitive. Our competition consists primarily of clinical and hospital laboratories, as well as manufacturers of bench top analyzers. The substantial majority of diagnostic tests used by physicians and other healthcare providers are currently performed by clinical and hospital laboratories. We expect that these laboratories will compete aggressively to maintain dominance in the market. To achieve broad market acceptance, we must demonstrate that the LDX System and GDX System are attractive alternatives to bench top analyzers and clinical and hospital laboratories. This will require physicians to change their established means of having such tests performed. There can be no assurance that the LDX System and GDX System will be able to compete with these other analyzers and testing services.

Companies with a significant presence in the diagnostic products market, such as Abbott Laboratories, Bayer Diagnostics, Beckman Coulter, Inc. and Roche Diagnostics (a subsidiary of Roche Holdings Ltd.), have developed or are developing analyzers designed for point of care testing. Such competitors also offer broader product lines than us, have greater name recognition than us and offer discounts as a competitive tactic. In addition, several smaller companies are currently making or developing products that compete or will compete with ours. We believe we currently have a competitive advantage due to (i) the status of the LDX System which is waived under CLIA and can provide a complete lipid profile in accordance with the NIH guidelines in less than five minutes using a single drop of blood; (ii) our ALT test, only two other companies have a CLIA waived ALT test that enables physicians to monitor the potential side effects on the liver from cholesterol lowering drugs and other



medications; (iii) the improving breadth of the CLIA waived tests that we offer our installed base; and (iv) our network of over 85 distributors. We expect that our competitors will compete actively to maintain and increase market share and will seek to develop multi-analyte tests that qualify for CLIA waiver.

Our current and future products must compete effectively with the existing and future products of our competitors primarily on the basis of ease of use, breadth of tests available, market presence, cost effectiveness, accuracy, immediacy of results and the ability to perform tests near the patient, to test multiple analytes from a single sample and to conduct tests without a skilled technician or pre-treating blood. There can be no assurance that we will have the financial resources, technical expertise or marketing, distribution or support capabilities to compete successfully in the future or, if we do have such resources and capabilities, that we will employ them successfully.

## **Manufacturing**

We manufacture, test, perform quality assurance on, package and ship our products from our approximately 69,000 square foot facility located in Hayward, California. We maintain control of those portions of the manufacturing process that we believe are complex and provide an important competitive advantage.

- *LDX Analyzer.* The LDX Analyzer incorporates a variety of subassemblies and components designed or specified by us, including an optical element, microprocessors, circuit boards, a liquid crystal display and other electrical components. These components and subassemblies are manufactured by a variety of suppliers and are shipped to us for final assembly and quality assurance. Our manufacturing process for the LDX Analyzer consists primarily of assembly, testing, inspection and packaging. Testing consists of a burn-in period, functional tests and integrated system testing using specially produced test cassettes. Our manufacturing process complies with FDA Quality System Requirements, ISO 13485:2003, CMDCAS requirements and TÜV GS Mark guidelines. We believe we can expand our current LDX Analyzer manufacturing capacity as needed.
- *Cassettes.* We purchase chemicals, membranes, plastic parts and other raw materials from suppliers and convert these raw materials, using proprietary processes, into single-use test cassettes. We believe our proprietary processes and custom designed equipment are important components of our cassette manufacturing operations. We have developed core manufacturing technologies, processes and production machinery, including membrane lamination and welding, discrete membrane impregnation, on-line calibration and software control of the manufacturing process. The overall manufacturing process meets FDA Quality System Requirements and the European In-Vitro Diagnostic Directive, and Canadian CMDCAS requirements including in process and final quality assurance testing. All of our cassette production is currently on our high volume manufacturing line. We use a second manufacturing line for research and development purposes.
- *Raw Materials and Quality Assurance.* Suppliers provide us with the subassemblies, components and raw materials necessary for the manufacture of our products. These subassemblies, components and raw materials are inspected and tested by our quality control personnel. We expect the supply of raw materials to be adequate for our current level of business and into the foreseeable future. Our manufacturing facilities are subject to periodic inspection by regulatory authorities. Certain key components and raw materials used in the manufacturing of our products are currently provided by single source vendors and on a purchase order basis. Our quality assurance personnel also perform finished goods quality control and inspection and maintain documentation for compliance with quality systems regulations and other government manufacturing regulations.

## Patents and Proprietary Technology

We have 13 patents in the United States covering various technologies, including the method for separating HDL from other lipoproteins in a dry chemistry format, the basic design of the testing cassette and the LDX Analyzer and the method of correcting for the effects of substances that can interfere with testing of a blood sample that expire between 2009 and 2024. We have filed six additional patent applications in the United States and internationally under the Patent Cooperation Treaty and individual foreign applications. We are also the licensee of United States patents relating to the measurement of Lp(a) and a portion of our cassette technology.

Our current products incorporate technologies which are the subject of patents issued to and patent applications filed by others. We have obtained licenses for certain of these technologies and might be required to obtain licenses for others. There can be no assurance that we will be able to obtain licenses for technology patented by others on commercially reasonable terms, or at all, that we will be able to develop alternative approaches if we are unable to obtain licenses or that our current and future licenses will be adequate for the operation of our business. The failure to obtain such licenses or identify and implement alternative approaches could have a material adverse effect on our business, financial condition and results of operations.

In December 2003, Roche Diagnostics and the Company signed a settlement agreement and a license agreement which settled and dismissed all then existing patent litigation between us on a worldwide basis. As part of the settlement, we agreed to pay Roche an ongoing royalty and Roche granted an irrevocable, non-exclusive, worldwide license to us for its patents related to HDL cholesterol. In addition, the parties also agreed upon a mechanism for the resolution of future patent infringement disputes. Under the Roche license and settlement agreements, the Company is entitled to identify a design-around product that we believe does not require license payments to Roche and the Company has done so. Roche can request arbitration on this issue, and they have taken the first steps to initiate such proceedings. If no agreement is reached, an arbitration will be commenced to determine whether license payments must be made for the design-around. If, upon the resolution of any dispute, it is ultimately determined that our new HDL cholesterol test cassette is covered by Roche's patents, we will pay Roche the same ongoing royalty, as that agreed to under the Roche license and settlement agreements.

There can be no assurance that patent infringement claims will not be asserted against us by other parties in the future, that in such event we will prevail or that we will be able to obtain necessary licenses on reasonable terms, or at all. Adverse determinations in any litigation could subject us to significant liabilities and/or require us to seek licenses from third parties. If we are unable to obtain necessary licenses or are unable to develop or implement alternative technology, we may be unable to manufacture and sell the affected products. Any of these outcomes could have a material adverse effect on our business, financial condition or results of operations.

We rely substantially on trade secrets, technical know-how and continuing invention to develop and maintain our competitive position. We work actively to foster continuing technological innovation to maintain and protect our competitive position, and we have taken security measures to protect our trade secrets and periodically explore ways to further enhance trade secret security. There can be no assurance that such measures will provide adequate protection for our trade secrets or other proprietary information. Although we have entered into proprietary information agreements with our employees, consultants and advisors, there can be no assurance that these agreements will provide adequate remedies for any breach.

Our inability to protect our proprietary information could harm our business. Information regarding risks associated with failure to protect our proprietary technology and our intellectual property rights may be found on pages 17 through 28 of this Annual Report on Form 10-K under the heading Risk Factors.

Finally, we believe that certain trademarks of ours are valuable assets that are important to the marketing of our products. Many of these trademarks have been registered with the United States Patent and Trademark Office or internationally, as appropriate.

## **Government Regulation**

### ***Food and Drug Administration and Other Regulations***

The manufacture and sale of our products are subject to regulation by numerous governmental authorities, principally the FDA and corresponding state and foreign regulatory agencies. Pursuant to the Food, Drug and Cosmetics Act of 1938, as amended (the FDC Act), the FDA regulates the clinical testing, manufacture, labeling, distribution and promotion of medical devices. Noncompliance with applicable requirements can result in, among other things, fines, injunctions, civil penalties, recall including removal or correction of products, seizure of products, total or partial suspension of production, failure of the government to grant pre-market clearance or pre-market approval for devices and criminal prosecution.

In the United States, medical devices are classified into one of three classes, Class I, II or III, on the basis of the controls deemed by the FDA to be necessary to reasonably ensure their safety and effectiveness. Class I devices are subject to general controls (e.g., labeling, registration, listing and adherence to quality systems regulations). Class II devices are subject to general controls, pre-market notification and special controls (e.g., performance standards, post-market surveillance and patient registries). Generally, Class III devices are those that must receive pre-market approval from the FDA (e.g., life sustaining, life supporting and implantable devices or new devices which have not been found substantially equivalent to legally marketed devices) and require clinical testing to assure safety and effectiveness.

Before a new device can be introduced into the market, the manufacturer must generally obtain marketing clearance through a pre-market notification under Section 510(k) of the FDC Act or a pre-market approval application under Section 515 of the FDC Act or be exempt from 510(k) requirements. Most Class I devices are exempt from 510(k) requirements. A 510(k) clearance typically will be granted if the submitted information establishes that the proposed device is substantially equivalent to a legally marketed Class I or II medical device or to a Class III medical device for which the FDA has not called for a pre-market approval. A 510(k) notification must contain information to support a claim of substantial equivalence, which may include laboratory test results or the results of clinical studies of the device in humans. Depending on the type of 510(k) submission filed, it generally takes from two to three months from the date of submission to obtain 510(k) clearance, but it may take longer. A not substantially equivalent determination by the FDA, or a request for additional information, could delay the market introduction of new products that fall into this category. For any devices that are cleared through the 510(k) process, modifications or enhancements that could significantly affect safety or effectiveness or constitute a major change in the intended use of the device will require new 510(k) submissions. We obtained 510(k) clearance before marketing the LDX Analyzer and all existing test cassettes in the United States.

In general, we intend to develop and market tests that will receive 510(k) clearance. However, if we cannot establish that a proposed test cassette is substantially equivalent to a legally marketed device, we will be required to seek pre-market approval of the proposed test cassette from the FDA through the submission of a pre-market approval application (PMA). If a future product were to require submission of this type of application, regulatory approval of such product would involve a much longer and more costly process than a 510(k) clearance. We do not believe that our products under development will require the submission of a pre-market approval application, which can be lengthy, expensive and uncertain. A FDA

review of a pre-market approval application generally takes six months to one year from the date it is accepted for filing, but may take significantly longer.

Any products manufactured or distributed by us pursuant to FDA clearance or approvals are subject to pervasive and continuing regulation by the FDA and certain state agencies, including record keeping requirements and reporting of adverse experience with the use of the device. Labeling and promotional activities are subject to scrutiny by the FDA and, in certain circumstances, by the Federal Trade Commission. Current FDA enforcement policy prohibits the marketing of approved medical devices for unapproved uses.

The FDC Act regulates our quality control and manufacturing procedures by requiring us and our contract manufacturers to demonstrate compliance with quality systems regulations. The FDA monitors compliance with these requirements by requiring manufacturers to register with the FDA, which subjects them to periodic inspections. We were inspected by the FDA in 2003 as part of a routine quality system audit. The State of California also regulates and inspects our manufacturing facilities. We have been inspected twice by the State of California to date and are manufacturing under an issued medical device manufacturer's facility license from the State of California. If any violations of our applicable regulations are noted during a FDA, European Notified Body or State of California inspection of our manufacturing facilities or those of our contract manufacturers, the continued marketing of our products could be materially adversely affected.

The European Union ( EU ) has promulgated rules that require that devices such as ours receive the right to affix the CE mark, a symbol of adherence to applicable EU directives. Our products sold in the EU have been CE Marked through Annex III of 98/79/EC of the European Parliament and of the Council on in-vitro diagnostic medical devices. While we intend to satisfy the requisite policies and procedures that will permit us to continue to affix the CE mark to our products in the future, there can be no assurance that we will be successful in meeting EU certification requirements. Failure to receive the right to affix the CE mark may prohibit us from selling our products in EU member countries and could have a material adverse effect on our business, financial condition and results of operations.

We and our products are also subject to a variety of state and local laws and regulations in those states or localities where our products are or will be marketed. Any applicable state or local laws or regulations may hinder our ability to market our products in those states or localities. For example, eight states have regulations that impose requirements on pharmacies and/or pharmacists that perform clinical testing, four of which have regulations that prohibit certain pharmacy-based testing. We are also subject to numerous federal, state and local laws relating to such matters as safe working conditions, manufacturing practices, environmental protection, fire hazard control and disposal of hazardous or potentially hazardous substances. There can be no assurance that we will not be required to incur significant costs to comply with such laws and regulations now or in the future or that such laws or regulations will not have a material adverse effect on us.

Changes in existing requirements or adoption of new requirements or policies could increase the cost of or otherwise adversely affect our ability to comply with regulatory requirements. Failure to comply with regulatory requirements could have a material adverse effect on us.

#### ***Clinical Laboratory Improvement Amendments, 1988***

The use of our products in the United States is subject to CLIA, which provides for federal regulation of laboratory testing, an activity also regulated by most states. Laboratories must obtain either a Certificate of Waiver or a registration certificate (for moderately complex testing) from CMS. Some states may require a state license also. The CLIA regulations seek to ensure the quality of medical testing. The three primary mechanisms to accomplish this goal are daily quality control requirements to ensure the accuracy of laboratory devices and procedures, proficiency testing to measure testing accuracy and personnel

standards to assure appropriate training and experience for laboratory workers. CLIA categorizes tests as waived, or as being moderately complex or highly complex on the basis of specific criteria. To successfully commercialize tests that are currently under development, we believe it will be critical to obtain waived classification for such tests under CLIA, because CLIA waiver allows healthcare providers to use the LDX System with fewer requirements and at a lower cost.

### **Third Party Reimbursement**

In the United States, healthcare providers such as hospitals and physicians that purchase products such as the LDX System and single-use test cassettes generally rely on third party payors, including private health insurance plans, federal Medicare, state Medicaid and managed care organizations, to reimburse all or part of the cost of the procedure in which the product is being used. Our ability to commercialize our products successfully in the United States will depend in part on the extent to which reimbursement for the costs of tests performed with the LDX System and related treatment will be available from government health authorities, private health insurers and other third party payors. For example, provisions for cholesterol and diabetes screening were included in the federal Prescription Drug and Medicare Improvement Act of 2003, which was implemented in January 2005. Third party payors can affect the pricing or the relative attractiveness of our products by regulating the maximum amount of reimbursement provided by such payors for testing services. Reimbursement is currently not available for certain uses of our products in particular circumstances. Pharmacists also face blocking state legislation in a number of states, which precludes them from accessing federally available reimbursement codes and practices. Third party payors are increasingly scrutinizing and challenging the prices charged for medical products and services. Decreases in reimbursement amounts for tests performed using our products may decrease amounts physicians and other practitioners are able to charge patients, which in turn may adversely affect our ability to sell our products on a profitable basis. In addition, certain healthcare providers are moving toward a managed care system in which such providers contract to provide comprehensive healthcare for a fixed cost per patient. Managed care providers are attempting to control the cost of healthcare by authorizing fewer elective procedures, such as the screening of blood for chronic diseases.

We are unable to predict what changes will be made in the reimbursement methods used by third party payors. The inability of healthcare providers to obtain reimbursement from third party payors, or changes in third party payors' policies toward reimbursement of tests using our products, could have a material adverse effect on our business, financial condition and results of operations. Given the efforts to control and reduce healthcare costs in the United States in recent years, there can be no assurance that currently available levels of reimbursement will continue to be available in the future for our existing products or products under development.

In 1991, the Health Care Finance Administration adopted regulations providing for the inclusion of capital related costs in the prospective payment system for hospital inpatient services under which most hospitals are reimbursed by Medicare on a per diagnosis basis at fixed rates unrelated to actual costs, based on diagnostic related groups. Under this system of reimbursement, equipment costs generally are not reimbursed separately, but rather are included in a single, fixed rate, per patient reimbursement. Medicare reform legislation requires CMS to implement a prospective payment system for outpatient hospital services as well. This system may also provide for a per-patient fixed rate reimbursement for outpatient department capital costs. We believe these regulations place more pressure on hospitals' operating margins, causing them to limit capital expenditures. These regulations could have an adverse effect on us if hospitals decide to defer obtaining medical equipment as a result of any such limitation on their capital expenditures. The Medicare legislation also requires CMS to adopt uniform coverage and administration policies for laboratory tests. We are unable to predict what adverse impact on us, if any, additional government regulations, legislation or initiatives or changes by other payors affecting reimbursement or other matters that may influence decisions to obtain medical equipment may have.

We believe the escalating cost of medical care and services has led to and will continue to lead to increased pressures on the healthcare industry, both foreign and domestic, to reduce the cost of care and services, including products offered by us. In addition, market acceptance of our products in international markets is dependent, in part, on the availability of reimbursement within prevailing healthcare payment systems. Reimbursement and healthcare payment systems in international markets vary significantly by country, and include both government sponsored healthcare and private insurance. There can be no assurance in either domestic or foreign markets that third party reimbursement and coverage will be available or adequate, that current reimbursement amounts will not be decreased in the future or that future legislation, regulation or reimbursement policies of third party payors will not otherwise adversely affect the demand for our products or our ability to sell our products on a profitable basis.

### Product Liability and Insurance

The sale of our products entails risk of product liability claims. The medical testing industry has historically been litigious, and we face financial exposure to product liability claims if use of our products results in personal injury. We also face the possibility that defects in the design or manufacture of our products might necessitate a product recall. There can be no assurance that we will not experience losses due to product liability claims or recalls in the future. We currently maintain product liability insurance, but there can be no assurance that the coverage limits of our insurance policies will be adequate. Such insurance is expensive, difficult to obtain and no assurance can be given that product liability insurance can be maintained in the future on acceptable terms, or in sufficient amounts to protect us against losses due to liability, or at all. An inability to maintain insurance at an acceptable cost or to otherwise protect against potential product liability could prevent or inhibit the continued commercialization of our products. In addition, a product liability claim in excess of relevant insurance coverage or a product recall could have a material adverse effect on our business, financial condition and results of operations.

We have liability insurance covering our property and operations with coverage, deductible amounts and exclusions, which we believe are customary for companies of our size in our industry. However, there can be no assurance that our current insurance coverage is adequate or that we will be able to maintain insurance at an acceptable cost or otherwise to protect against liability.

### Employees

As of March 30, 2007, we employed 216 full-time associates. There were 90 employees in manufacturing, 61 employees in sales and marketing, 39 employees in administration and 26 employees in research and development. None of our associates are covered by a collective bargaining agreement, and management considers relations with employees to be excellent. We also occasionally utilize the services of temporary and contract employees.

### Executive Officers

The names, ages and positions of our current executive officers are as follows:

| Name                  | Age | Position  |
|-----------------------|-----|---|
| Warren E. Pinckert II | 63  | President, Chief Executive Officer and Director                             |
| John F. Glenn         | 45  | Vice President of Finance, Chief Financial Officer, Treasurer and Secretary |
| Gregory L. Bennett    | 45  | Vice President of Development   |
| Barbara T. McAleer    | 49  | Vice President of Quality Assurance and Regulatory Affairs                  |
| Kenneth F. Miller     | 51  | Vice President of Sales and Marketing                                       |
| Terry L. Wassmann     | 60  | Vice President of Human Resources   |
| Donald P. Wood        | 55  | Vice President of Operations  |

*Warren E. Pinckert II* has served as our President, Chief Executive Officer and a Director since June 1993. Mr. Pinckert served as our Executive Vice President of Operations from 1991 to June 1993, and as our Chief Financial Officer and Vice President of Business Development from 1989 to June 1993. Mr. Pinckert also served as our Secretary from 1989 to January 1997. Before joining Cholestech, Mr. Pinckert was Chief Financial Officer of Sunrise Medical Inc., an international durable medical products manufacturer, from 1983 to 1989. Mr. Pinckert also serves on the Board of Advisors for the San Francisco State University School of Business. Mr. Pinckert holds a Bachelor of Science degree in Accounting and a Masters of Business Administration degree from the University of Southern California.

*John F. Glenn* has served as our Vice President of Finance, Chief Financial Officer, Treasurer and Secretary since October 2004. Before joining Cholestech, Mr. Glenn was Vice President of Finance and Chief Financial Officer at Invivo Corporation, a provider of monitoring systems for patients in medical settings, from 1990 to 2004. Invivo was sold to Intermagnetics General Corporation in January 2004. Mr. Glenn holds a Bachelor of Science degree in Business Administration from the University of Nevada and a Masters of Business Administration from the University of Santa Clara.

*Mr. Gregory L. Bennett* has served as our Vice President, Development since December 2005. From November 2003 to December 2005, he served as our Director of Engineering, in charge of Process Engineering, Quality Control, Facilities, Product Transfer and Manufacturing Engineering. Prior to joining Cholestech, Mr. Bennett was Director of Process Development Engineering for LifeScan Inc., a Johnson & Johnson company. Before this position, Mr. Bennett held a variety of engineering leadership positions in both Operations and R&D at LifeScan, where he spent 12 years. Prior to LifeScan, Mr. Bennett held several engineering positions with Pechiney where he worked for seven years. Mr. Bennett holds a Bachelor of Science degree in Mechanical Engineering from the University of Wisconsin Madison.

*Barbara T. McAleer* has served as our Vice President of Quality Assurance and Regulatory Affairs since February 2005. Before joining Cholestech, Ms. McAleer was a managing partner at LOL Partners, a consulting firm specializing in the healthcare industry. From January 2001 to June 2003, she was General Manager/Vice President of Operations & Quality for Calypte Biomedical Corporation. Before joining Calypte, Ms. McAleer spent 1982 to 2000 with Johnson & Johnson in various manufacturing and quality assurance positions. Ms. McAleer holds a Bachelor of Science degree in Operations Management from Penn State University and a MBA from Claremont Graduate School, Peter Drucker Management Center.

*Kenneth F. Miller* has served as our Vice President of Sales and Marketing since June 2004. Before joining Cholestech, Mr. Miller served as the Chief Operating Officer at R2 Technology Inc. from July 2002 to March 2004. He also served as R2 Technology's Chief Marketing Officer from June 2000 to June 2002. Prior to joining R2 Technology, Mr. Miller served as Chief Operating Officer of LiquidBorders Inc. from October 1999 to May 2000 and Vice President of Sales of Alaris Medical Inc. from April 1997 to October 1999. Mr. Miller holds a Bachelor of Science degree in Chemistry, Zoology, and Physiology from Rutgers University and a Masters of Business Administration degree from Fairleigh Dickinson University.

*Terry L. Wassmann* has served as our Vice President of Human Resources since March 2000. Before joining Cholestech, Ms. Wassmann served as Staff Relations Manager with Robert Half International from July 1999 to March 2000. From February 1986 to December 1999, Ms. Wassmann was employed by Boehringer Mannheim where she held numerous positions within the Human Resources department, including the Director of Human Resources of the Indiana and California based Diagnostics Division. Ms. Wassmann has been awarded the SPHR title from the Society of Human Resource Management.

*Donald P. Wood* has served as our Vice President of Operations since April 2003. From July 2001 to March 2003, Mr. Wood served as Vice President of Bone Health, a business unit of Quidel Corporation and was responsible for Bone Health Product Operations, Device Research and Development, and Sales and Marketing. He also served as

Quidel's Vice President of Ultrasound Operations from August 1999 to

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July 2001. Prior to joining Quidel, Mr. Wood was the Director of Ultrasound Operations for Metra Biosystems Inc. from July 1998 to August 1999. He also served as its Director of Operations from October 1995 to July 1998. Mr. Wood also served as Senior Director of Operations for BioChem Pharma Inc. from July 1994 to October 1995 and Mr. Wood held numerous positions within operations for Serono Diagnostics Inc. from 1980 to July 1994. Mr. Wood holds a Bachelor of Science degree in Business Administration from Bloomsburg University.

#### **Available Information**

Our website is located at <http://www.cholestech.com>. Electronic copies of our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 are available, free of charge, on the Investor section of our website as soon as practicable after we electronically file such material with the Securities and Exchange Commission. The contents of our website are not incorporated by reference in this Annual Report on Form 10-K.

The Company has adopted a code of ethics, which is part of our Code of Business Conduct and Ethics that applies to all of our directors, officers and associates of the Company. In addition, the Company has also adopted a Code of Ethics for Principal Executive and Senior Financial Officers. These Codes of Ethics are posted on the Company's website.

#### **ITEM 1A: RISK FACTORS**

The reader should carefully consider each of the risks and uncertainties we describe below, as well as all of the other information in this report. The risks and uncertainties we describe below are not the only ones we face. Additional risks and uncertainties which we are currently unaware of or that we currently believe to be immaterial could also adversely affect our business.

##### **Risks related to the pending merger between Inverness and the Company.**

In June 2007, we announced that we had signed a definitive merger agreement with Inverness pursuant to which Inverness would acquire the Company, in a stock-for-stock merger. The merger is expected to close in the fall of 2007, subject to the satisfaction of customary closing conditions, including the receipt of regulatory and Cholestech shareholder approvals to the merger. There can be no assurance that all of these conditions will be satisfied. If these conditions are not satisfied or waived, we may be unable to complete the merger.

Upon completion of the merger, Inverness will exchange 0.43642 shares of Inverness common stock for each outstanding share of the Company common stock, despite any changes in the market value of either common stock. Accordingly, the specific dollar value of Inverness common stock the Company's shareholders will receive upon completion of the merger will depend on the Inverness market value of the common stock at the time of completion of the merger. You should note that the Company and Inverness stock prices have historically been very volatile and that the value of the Inverness common stock the Company's shareholders will receive in the merger may decline prior to or after the merger.

As is typical with change of control transactions, Cholestech employees may experience uncertainty about their future role with the combined company. These employees may leave the Company prior to or after the closing of the merger. This may adversely affect the Company's ability to attract and retain key management, sales, marketing, technical and other personnel, pending the closing of the merger. Similarly, Cholestech's customers may, in response to the announcement of the merger, delay or defer purchasing decisions. Any delay or deferral in purchasing decisions by the Company's customers could harm the business of the Company in the short-term, and the combined company in the long-term.

If the merger is not completed, the price of the Company common stock may decline to the extent that the current market price of the Company reflects a market assumption that the merger will be completed. The management team would have been distracted from running the business and the Company will incur significant costs related to the merger, such as legal, accounting and some of the fees and expenses of their financial advisors, some of which costs must be paid even if the merger is not completed.

Although the Company and Inverness intend that the merger will result in benefits to the combined company, those benefits may not be realized. The integration of the companies will be a complex, time consuming and expensive process and may disrupt the companies' businesses, if not completed in an efficient manner. Failure to realize the expected benefits and/or disruption to the Company's business could materially harm the business and operating results of the combined company.

***We have a history of fluctuating operating results, which may result in the market price of our common stock declining***

Our revenue and operating results have varied significantly from quarter to quarter in the past and may continue to fluctuate in the future. The following are some of the factors that could cause our revenue, operating results and margins to fluctuate significantly from quarter to quarter:

- the timing and level of market acceptance of the LDX System and the GDX System;
- manufacturing problems, efficiencies, capacity constraints or delays;
- the timing of the introduction, availability and market acceptance of new tests and products;
- the timing of significant orders from, and shipments to, customers;
- variations in the mix of products sold;
- promotional program spending by both domestic and European pharmaceutical companies;
- changes in demand for our products based on changes in third-party reimbursement policies, changes in government regulation and other factors;
- product pricing and discounts;
- the timing and level of expenditures associated with research and development activities;
- the timing, establishment and maintenance of strategic distribution arrangements and the success of the activities conducted under such arrangements;
- competition from diagnostic companies with greater financial capital and resources;
- costs and timing associated with business development activities, including potential licensing of technologies or intellectual property rights;
- additions or departures of our key personnel;
- litigation or the threat of litigation; and
- adoption of new accounting standards, such as SFAS 123R.

These and other factors are difficult to predict and could have a material adverse effect on our business, financial condition and operating results. Fluctuations in quarterly demand for our products may cause our manufacturing operations to fluctuate in volume, increase uncertainty in operational planning and/or affect cash flows from operations. We commit to many of our expenses in advance, based on our expectations of

future business needs. These costs are largely fixed in the short-term. As a result, when

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business levels do not meet expectations, our fixed costs will not be recovered and we will experience losses. This situation is likely to result in the future because of the variability and unpredictability of our revenue. This also means that our results will likely not meet the expectations of public market security analysts or investors at one time or another, which may result in the market price of our common stock declining.

***Our business depends on our ability to protect our proprietary technology through patents and other means and to operate without infringing the proprietary rights of others***

Our success depends in part on our ability to develop and maintain the proprietary aspects of our technology and operate without infringing the proprietary rights of others. We have thirteen United States patents, one German patent and have filed patent applications relating to our technology internationally under the Patent Cooperation Treaty and individual foreign patent applications. The risks of relying on the proprietary nature of our technology include:

- our pending patent applications may not result in the issuance of any patents, or, if issued, such patents may not offer protection against competitors with similar technology;
- our patents may be challenged, invalidated or circumvented in the future, and the rights created under our patents may not provide a competitive advantage;
- competitors, many of whom have substantially greater resources than us and have made substantial investments in competing technologies, may seek to apply for and obtain patents covering technologies that are more effective than ours. This could render our technologies or products obsolete or uncompetitive or could prevent, limit or interfere with our ability to make, use or sell our products either in the United States or in international markets;
- the medical products industry has been characterized by extensive litigation regarding patents and other intellectual property rights; and
- an adverse determination in litigation or interference proceedings to which we may become a party could subject us to significant liabilities to third parties or require us to seek licenses from third parties, which may not be available on commercially reasonable terms or at all.

We may in the future become subject to patent infringement claims and litigation or interference proceedings conducted in the United States Patent and Trademark Office to determine the priority of inventions. Litigation may also be necessary to enforce any patents issued to us, to protect our trade secrets or know-how or to determine the enforceability, scope and validity of the proprietary rights of others. The defense and prosecution of intellectual property suits, patent interference proceedings and related legal and administrative proceedings are both costly and time consuming and will likely result in substantially diverting the attention of technical and management personnel from our business operations. We may also be subject to significant damages or equitable remedies regarding the development and sale of our products and operation of our business.

For example, in December 2003, we entered into a settlement agreement and license agreement with Roche, which settled all existing patent litigation between the parties on a worldwide basis. As a part of the settlement, we pay Roche an ongoing royalty and Roche granted an irrevocable, non-exclusive, worldwide license to us for its patents related to HDL cholesterol. In addition, the parties also agreed upon a mechanism for the resolution of future patent infringement disputes. Under the Roche license and settlement agreements, Cholestech is entitled to identify a design-around product that we believe does not require payment to Roche, and we have done so. Roche can request arbitration on this issue, and they have taken the first steps to initiate such proceedings. If no agreement is reached, an arbitration will be commended to determine whether license payments must be made for the design-around. If, upon the resolution of any such dispute, it is ultimately determined that our new HDL cholesterol test cassette is

covered by Roche's patents, we will pay Roche the same ongoing royalty, as that agreed to under the Roche license and settlement agreements.

We rely on trade secrets, technical know-how and continuing invention to develop and maintain our competitive position. Others may independently develop substantially equivalent proprietary information and techniques or otherwise gain access to our trade secrets or disclose such technology. We may also be unable to adequately protect our trade secrets, or be capable of protecting our rights to our trade secrets.

***We depend on technology that we license from others, which may not be available to us in the future and would prevent us from introducing new products and harm our business***

Our current products incorporate technologies that are the subject of patents issued to, and patent applications filed by, others. We have obtained licenses for certain of these technologies. We may in the future be required to negotiate to obtain licenses for new products. Some of our current licenses are subject to rights of termination and may be terminated. Our licensors may not abide by their contractual obligations and, as a result, may limit the benefits we currently derive from their licenses. We may be unable to renegotiate or obtain licenses for technology patented by others on commercially reasonable terms, or at all. We also may be unable to develop alternative approaches if we are unable to obtain licenses. Our future licenses may also not be adequate for the operation of our business. Failure to obtain, maintain or enforce necessary licenses on commercially reasonable terms or to identify and implement alternative approaches could prevent us from introducing our products and severely harm our business.

***If third-party reimbursement for use of our products is eliminated or reduced, our sales will be greatly reduced and our business may fail***

In the United States, healthcare providers that purchase products such as the LDX System and the GDX System generally rely on their patients healthcare insurers, including private health insurance plans, federal Medicare, state Medicaid and managed care organizations, to reimburse all or part of the cost of the procedure in which the product is being used. We will be unable to successfully market our products if their purchase and use is not subject to reimbursement from government health authorities, private health insurers and other third-party payors. If this reimbursement is not available or is limited, healthcare providers will be much less likely to use our products, our sales will be greatly reduced and our business may fail.

There are current conditions in the healthcare industry that increase the possibility that third-party payors may reduce or eliminate reimbursement for tests using our products in certain settings. These conditions include:

- third-party payors are increasingly scrutinizing and challenging the prices charged for both existing and new medical products and services;
- healthcare providers are moving toward a system in which employers are requiring participants to bear a greater burden of the cost of their healthcare benefits which could result in fewer elective procedures, such as the use of our products for diagnostic screening;
- general uncertainty regarding what changes will be made in the reimbursement methods used by third-party payors and how that will affect the use of products such as ours, which may deter healthcare providers from adopting the use of our products; and
- an overall escalating cost of medical products and services has led to and will continue to lead to increased pressures on the healthcare industry, both domestic and international, to reduce the cost of products and services, including products offered by us.

Market acceptance of our products in international markets is also dependent, in part, on the availability of reimbursement or funding, as the case may be, within prevailing healthcare systems. Reimbursement, funding and healthcare payment systems in international markets vary significantly by country and include both government sponsored healthcare and private insurance. Third-party reimbursement and coverage may not be available or adequate in either the United States or international markets, and current reimbursement or funding amounts may be decreased in the future. Also, future legislation, regulation or reimbursement policies of third-party payors may adversely affect demand for our products or our ability to sell our products on a profitable basis. Any of these events could materially harm our business.

***If the healthcare system in the United States undergoes fundamental change, these changes may harm our business***

We believe that the healthcare industry in the United States is likely to undergo fundamental changes due to current political, economic and regulatory influences. We anticipate that Congress, state legislatures and the private sector will continue to review and assess alternative healthcare delivery and payment systems. Potential alternatives include mandated basic healthcare benefits, controls on healthcare spending through limitations on the growth of private health insurance premiums and Medicare and Medicaid spending, the creation of large insurance purchasing groups, price controls and other fundamental changes to the healthcare delivery system. We expect legislative debate to continue in the future and for market forces to demand reduced costs. We cannot predict what impact the adoption of any federal or state healthcare reform measures, future private sector reform or market forces may have on our business. Any changes in the healthcare system could potentially have extremely negative effects on our business.

***We depend on distributors to sell our products and failure to successfully maintain these relationships could adversely affect our ability to generate revenue***

To increase revenue and achieve sustained profitability, we will have to successfully maintain our existing distribution relationships and develop new distribution relationships. We depend on our distributors to assist us in promoting market acceptance of the LDX System and the GDx System. However, we may be unable to enter into and maintain new arrangements on a timely basis, or at all. Even if we do enter into additional distributor relationships, those distributors may not devote the resources necessary to provide effective sales and marketing support to our products. In addition, our distributors sell products offered by our competitors. If our competitors offer our distributors more favorable terms or have more products available to meet their needs or utilize the leverage of broader product lines sold through the distributor, those distributors may de-emphasize or decline to carry our products. In addition, our distributors' order decision-making process is complex and involves several factors, including end-user demand, warehouse allocation and marketing resources, which can make it difficult to accurately predict total sales for the quarter until late in the quarter. In order to keep our products included in distributors' marketing programs, in the past we have provided promotional goods or made short-term pricing concessions. The discontinuation of promotional goods or pricing concessions could have a negative effect on our business. Our distributors could also modify their business practices, such as payment terms, inventory levels or order patterns. If we are unable to maintain successful relationships with distributors or expand our distribution channels or we experience unexpected changes in payment terms, inventory levels or other practices by our distributors, our business will suffer.

***We may be unable to accurately predict future sales through our distributors, which could harm our ability to efficiently manage our internal resources to match market demand***

Our product sales are primarily made through our network of over 85 domestic and international distributors. As a result, our financial results, quarterly product sales, trends and comparisons are affected by fluctuations in the buying patterns of end-user customers and our distributors, and by the changes in inventory levels of our products held by these distributors. We have only limited visibility over the inventory levels of our products held by our domestic and international distributors. While we attempt to assist our distributors in maintaining targeted stocking level of our products, we may not consistently be accurate or successful. This process involves the exercise of judgment and use of assumptions as to future uncertainties including end-user customer demand, and the reaction of our distributors to our new quarterly pricing policy. Consequently, actual results could differ from our estimates. Inventory levels of our products held by our distributors may exceed or fall below the levels we consider desirable on a going-forward basis, which may harm our financial results due to unexpected buying patterns of our distributors or our ability to efficiently manage or invest in internal resources, such as manufacturing and shipping capacity, to meet the actual demand for our products.

***We may be unable to effectively compete against other providers of diagnostic products, which could cause our sales to decline***

The market for diagnostic products in which we operate is intensely competitive. Our business is based on the sale of diagnostic products that physicians and other healthcare providers can administer in their own facilities without sending samples to laboratories. Thus, our competition consists primarily of clinical reference laboratories and hospital-based laboratories that use automated testing systems, as well as manufacturers of other rapid diagnostic tests. To achieve and maintain market acceptance for the LDX System, we must demonstrate that the LDX System is a cost effective and time saving alternative to other rapid diagnostic tests, as well as to clinical and hospital laboratories. Even if we can demonstrate that our products are more cost effective and save time, physicians and other healthcare providers may resist changing their established source of such tests. The LDX System may be unable to compete with these other testing services and analyzers. In addition, companies with a significant presence in the market for clinical diagnostics, such as Abbott Laboratories, Bayer Diagnostics, Beckman Coulter, Inc. and Roche Diagnostics (a subsidiary of Roche Holdings, Ltd.) have developed or are developing analyzers designed for point of care testing. These competitors have substantially greater financial, technical, research and other resources and larger, more established marketing, sales, distribution and service organizations than us. These competitors also offer broader product lines than us, have greater name recognition than us and offer discounts as a competitive tactic. In addition, several smaller companies are currently making or developing products that compete or will compete with ours. We may not have the financial resources, technical expertise or marketing, distribution or support capabilities to compete successfully in the future. Even if we do have such resources and capabilities, we may not employ them successfully.

Our LDX System, including the LDX Analyzer and single use test cassettes, currently accounts for substantially all of the revenue of our business. If this revenue does not grow, our overall business will be severely harmed. For us to increase revenue, sustain profitability and maintain positive cash flows from operations, the LDX System must continue to and begin to gain market acceptance among healthcare providers, particularly physician office laboratories. We have made only limited sales of the LDX System to physician office laboratories to date relative to the size of the available market. Factors that could prevent broad market acceptance of the LDX System include:

- low levels of awareness of the availability of our technology in both the physician and other customer groups;
- the availability and pricing of other testing alternatives;

- a decrease in the amount of reimbursement for performing tests on the LDX System.
- many managed care organizations have contracts with laboratories, which require participating or employed physicians to send patient specimens to contracted laboratories; and
- physicians are under growing pressure by Medicare and other third-party payors to limit their testing to medically necessary tests.

If our LDX System does not achieve broader market acceptance, our business will not grow. Even if we are successful in continuing to place our LDX Analyzer at physician office laboratories and other near-patient testing sites, there can be no assurance that placement of these products will result in sustained demand for our single use test cassettes.

In addition, we must leverage our installed base of systems in order to increase the sales of our single use test cassettes and single use test cartridges. If we are unable to increase the usage of cassettes on our current installed base, we will have to identify new customers and induce them to purchase an analyzer, which requires more time and effort and has a significantly larger purchase price than the single use test cassettes.

As a result of these many hurdles to achieving broad market acceptance for the LDX System, demand may not be sufficient to sustain revenue and profits from operations. Because the LDX System currently contributes the vast majority of our revenue, we could be required to cease operations if the LDX System does not achieve and maintain a significant level of market acceptance.

***If we do not successfully develop, acquire or form alliances to introduce and market new tests and products, our future business will be harmed***

We believe our business will not grow significantly if we do not develop, acquire or form alliances for new tests and products to use in conjunction with the LDX System and the GDX System. If we do not develop market and introduce new tests and products to the market, our business will not grow significantly and will be harmed. Developing new tests involves many significant problems and risks, including:

- research and development is a very expensive process;
- research and development takes a very long time to result in a marketable product;
- significant costs (including diversion of resources) may be incurred in development before knowing if the development will result in a test that is commercially viable;
- a new test will not be successful unless it is effectively marketed to its target market;
- the manufacturing process for a new test must be reliable, cost efficient and high volume and must be developed and implemented in a timely manner to produce the test for sale;
- new tests must meet a significant market need to be successful; and
- new tests must obtain proper regulatory approvals to be marketed.

We could experience difficulties that delay or prevent the successful development, introduction and marketing of new tests and products. For example, regulatory clearance or approval of any new tests or products may not be granted on a timely basis, or at all. We have experienced difficulties obtaining regulatory approval for tests in the past. Because the evaluation of applications by the FDA for CLIA waived status is not based on precisely defined, objectively measurable criteria, we cannot predict the likelihood of obtaining CLIA waived status for future products. In addition, our business strategy includes entering into agreements with clinical and commercial collaborators and other third parties for the





development, clinical evaluation and marketing of existing products and products under development. These agreements may be subject to rights of termination and may be terminated without our consent. The parties to these agreements also may not abide by their contractual obligations to us and may discontinue or sell their current lines of business. Research performed under a collaboration for which we receive or provide funding may not lead to the development of products in the timeframe expected, or at all. If these agreements are terminated earlier than expected, or if third parties do not perform their obligations to us properly and on a timely basis, we may not be able to successfully develop new products as planned, or at all.

*We face risks from failures in our manufacturing processes*

We manufacture all of the single use test cassettes that are used with the LDX Analyzer. The manufacture of single use test cassettes is a highly complex and precise process that is sensitive to a wide variety of factors. Significant additional resources, implementation of additional manufacturing equipment or changes in our manufacturing processes have been, and may continue to be, required for the scaling-up of each new product prior to commercialization or in order to meet increasing customer demand once commercialization begins, and this work may not be completed successfully or efficiently. In the past, we have experienced lower than expected manufacturing yields that have adversely affected gross margins and delayed product shipments. If we do not maintain acceptable manufacturing yields of test cassettes or experience product shipment delays, our business, financial condition and operating results could be materially adversely affected. We may reject or be unable to sell a substantial percentage of test cassettes because of:

- raw materials variations or impurities;
- human error;
- manufacturing process variances and impurities; and
- decreased manufacturing equipment performance.

Our LDX manufacturing equipment and cassette manufacturing lines would be costly and time consuming to repair or replace if their operation were interrupted. The interruption of our manufacturing operations or the loss of associates dedicated to the manufacturing facility could severely harm our business. The risks involving our manufacturing lines include:

- as our production levels increase, we could be required to use our machinery more hours per day and the down time resulting from equipment failure could increase;
- the custom nature of much of our manufacturing equipment increases the time required to remedy equipment failures and replace equipment;
- we have a limited number of associates dedicated to the operation and maintenance of our manufacturing equipment, the loss of whom could impact our ability to effectively operate and service such equipment; and
- we manufacture all of our cassettes at our Hayward, California manufacturing facility, so manufacturing operations are at risk to interruption from earthquake, fire, power outages or other events affecting this one location.

***Our future results could be harmed by economic, political, regulatory and other risks associated with international sales***

Historically, a significant portion of our total revenue has been generated outside of the United States. International revenue as a percentage of our total revenue was approximately 13% in fiscal year 2007 and 2006, and approximately 14% in fiscal year 2005. We anticipate that international revenue will continue to represent a significant portion of our total revenue in the future. Our revenue is generally denominated in United States dollars; however, a strengthening of the dollar could make our products less competitive in foreign markets and, as a result, our future revenue from international operations may be unpredictable. We make foreign currency denominated purchases related to our GDX System in the United Kingdom. This exposes us to risks associated with currency exchange fluctuations.

In addition to foreign currency risks, our international sales and operations may also be subject to the following risks:

- our dependency on pharmaceutical companies' promotional programs as a primary source of international revenue;
- unexpected changes in regulatory requirements;
- the impact of recessions in economies outside the United States;
- changes in a specific country's or region's political or economic conditions, particularly in emerging nations;
- less effective protection of intellectual property rights in some countries;
- changes in tariffs and other trade protection measures;
- difficulties in managing international operations; and
- potential insolvency of international distributors and difficulty in collecting accounts receivable and longer collection periods.

If we are unable to minimize the foregoing risks, they may harm our current and future international sales and, consequently, our business.

***We depend on single source suppliers for certain materials used in our manufacturing process and failure of our suppliers to provide materials to us could harm our business***

We currently depend on single source vendors to provide certain subassemblies, components and raw materials used in the manufacture of our products. We also depend on a third-party manufacturer for the GDX System. Any supply interruption in a single sourced material or product could restrict our ability to manufacture and distribute products until a new source of supply is identified and qualified. We may not be successful in qualifying additional sources of supply on a timely basis, or at all. Failure to obtain a usable alternative source or product could prevent us from manufacturing and distributing our products, resulting in inability to fill orders, customer dissatisfaction and loss of business. This would likely severely harm our business. In addition, an uncorrected impurity or supplier's variation in material, either unknown to us or incompatible with our manufacturing process, could interfere with our ability to manufacture and distribute products. Because we are a small customer of many of our suppliers and we purchase their subassemblies, components and materials with purchase orders instead of long-term commitments, our suppliers may not devote adequate resources to supplying our needs. Any interruption or reduction in the future supply of any materials currently obtained from single or limited sources could severely harm our business.

***We rely on a limited number of customers for a substantial part of our revenue***

Sales to a limited number of customers have accounted for a significant portion of our revenue in each fiscal period. We expect that sales to a limited number of customers will continue to account for a substantial portion of our total revenue in future periods. Our top ten customers comprised approximately 65% of our revenue in fiscal year 2007. In fiscal year 2007, Physicians Sales and Service accounted for approximately 21% of our total revenue, Henry Schein Inc. accounted for approximately 10% and McKesson Medical Surgical accounted for approximately 8% of our total revenue. In fiscal year 2006, Physicians Sales and Service accounted for approximately 22% of our total revenue, Henry Schein Inc. accounted for approximately 11% and McKesson Medical Surgical accounted for approximately 7% of our total revenue. In fiscal year 2005, Physicians Sales and Service accounted for approximately 24% of our total revenue, Henry Schein Inc. accounted for approximately 9% and McKesson Medical Surgical accounted for approximately 7% of our total revenue. We have experienced periods in which sales to some of our major customers, as a percentage of total revenue, have fluctuated due to delays or failures to place expected orders. We do not have long-term agreements with any of our customers, who generally purchase our products pursuant to cancelable short-term purchase orders. If we were to lose a major customer or if orders by or shipments to a major customer were to otherwise decrease or be delayed, our operating results would be harmed.

***While we believe that we currently have adequate internal control over financial reporting, we are exposed to risks from recent legislation requiring companies to evaluate internal control over financial reporting***

Section 404 of the Sarbanes-Oxley Act of 2002 requires our management to report on and our independent registered public accounting firm to attest to the effectiveness of our internal control over financial reporting. We have an ongoing program to perform the system and process evaluation and testing necessary to comply with these requirements.

We expect to continue to incur significant expenses and to devote significant resources to Section 404 compliance on an ongoing basis. In addition, it is difficult for us to predict how long it will take to complete the assessment of the effectiveness of our internal control over financial reporting each year and we may not be able to complete the process on a timely basis. In the event that internal controls over financial reporting are not effective as defined under Section 404, we cannot predict how regulators will react or how the market prices of our shares will be affected. In addition, if we fail to maintain an effective system of internal control or if we were to discover material weaknesses in our internal control systems, we may be unable to produce reliable financial reports or prevent fraud and it could harm our results of operations and financial condition.

***Our products are subject to multiple levels of government regulation and any regulatory changes are difficult to predict and may be damaging to our business***

The manufacture and sale of our diagnostic products, including the LDX System and the GDX System, is subject to extensive regulation by numerous governmental authorities, principally the FDA and corresponding state and foreign regulatory agencies. We are unable to commence marketing or commercial sales in the United States of any of the new tests we develop until we receive the required clearances and approvals. The process of obtaining required regulatory clearances and approvals is lengthy, expensive and uncertain. As a result, our new tests under development, even if successfully developed, may never obtain such clearance or approval. Additionally, certain material changes to products that have already been cleared or approved are subject to further review and clearance or approval. Medical devices are subject to continual review, and later discovery of previously unknown problems with a cleared product may result in restrictions on the product's marketing or withdrawal of the product from the market. If we lose previously obtained clearances, or fail to comply with existing or future

regulatory requirements, we may be unable to market the affected products, which would depress our revenue and severely harm our business.

In addition, any future amendment or addition to regulations impacting our products could prevent us from marketing the LDX System and the GDX System. Regulatory changes could hurt our business by increasing burdens on our products or by reducing or eliminating certain competitive advantages of the LDX System's and the GDX System's waived status. Food and Drug Administration clearance or approval of products such as ours can be obtained by either of two processes:

- the 510(k) pre-market notification process, which generally takes from two to four months but may take longer; and
- the pre-market approval process (PMA), which is a longer and more costly process than a 510(k) clearance process, involves the submission of extensive supporting data and clinical information and generally takes six months to a year but may take significantly longer.

If our future products are required to obtain a pre-market approval, this would significantly delay our ability to market those tests and significantly increase the costs of development.

The use of our products and those of our competitors is also affected by federal and state regulations, which provide for regulation of laboratory testing, as well as by the laws and regulations of foreign countries. The scope of these regulations includes quality control, proficiency testing, personnel standards and inspections. In the United States, clinical laboratory testing is regulated under the Clinical Laboratory Improvement Act of 1976.

The LDX Analyzer, our total cholesterol, high density lipoproteins, triglycerides and glucose tests in any combination, our ALT test cassette, the GDX Analyzer and A1C test cartridges have been classified as waived from the application of many of the requirements under the CLIA. We believe this waived classification is critical for our products to be successful in their domestic markets. Any failure of our new tests to obtain waived status under the CLIA will severely limit our ability to commercialize such tests. Loss of waived status for existing diagnostic products or failure to obtain waived status for new products could limit our revenue from sales of such products, which would severely harm our business.

***We may face fines or our manufacturing facilities could be closed if we fail to comply with manufacturing and environmental regulations***

Our manufacturing processes and, in certain instances, those of our contract manufacturers, are subject to stringent federal, state and local regulations governing the use, generation, manufacture, storage, handling and disposal of certain materials and wastes. Failure to comply with present or future regulations could result in many things, including warning letters, fines, injunctions, civil penalties, recall or seizure of products, total or partial suspension of production, refusal of the government to grant pre-market clearance or pre-market approval for devices, withdrawal of approvals and criminal prosecution. Any of these developments could harm our business. We and our contract manufacturers are also subject to federal, state and foreign regulations regarding the manufacture of healthcare products and diagnostic devices, including:

- ISO 13485:2003 requirements, which is an industry standard for maintaining and assuring conformance to quality management systems; and
- Canadian Medical Devices Conformity Assessment System (CMDCAS), which implements Canadian regulations requiring medical devices be designed and manufactured under a registered quality management system.
- other foreign regulations and state and local health, safety and environmental regulations, which include testing, control and documentation requirements.

Changes in existing regulations or adoption of new governmental regulations or policies could prevent or delay regulatory approval of our products or require us to incur significant costs to comply with manufacturing and environmental regulations, which could harm our business.

***Our business could be negatively affected by the loss of key personnel or our inability to hire qualified personnel***

Our success depends in significant part on the continued service of certain key scientific, technical, regulatory and managerial personnel. Our success will also require us to continue to identify, attract, hire and retain additional highly qualified personnel in those areas. Competition for qualified personnel in our industry is very competitive due to the limited number of people available with the necessary technical skills and understanding of our industry. We may be unable to retain our key personnel or attract or retain other necessary highly qualified personnel in the future, which would harm the development of our business.

***Product liability and professional liability suits against us could result in expensive and time consuming litigation, payment of substantial damages and an increase in our insurance rates***

Sale and use of our products and the past performance of testing services by our formerly wholly owned subsidiary could lead to the filing of a product liability or professional liability claim. If any of these claims are brought, we may have to expend significant resources defending against them. If we are found liable for any of these claims, we may have to pay damages that could severely hurt our financial position. Loss of these claims could also hurt our reputation, resulting in our losing business and market share. The medical testing industry has historically been litigious, and we face financial exposure to these liability claims if use of our products results in personal injury or improper diagnosis. We also face the possibility that defects in the design or manufacture of our products might necessitate a product recall.

We currently maintain product liability insurance and professional liability insurance for claims relating to the past performance of testing services, but there can be no assurance that the coverage limits of our insurance policies will be adequate. Insurance is expensive and difficult to obtain, and we may be unable to maintain product liability insurance in the future on acceptable terms or in sufficient amounts to protect us against losses due to product liability. Inability to maintain insurance at an acceptable cost or to otherwise protect against potential product liability could prevent or inhibit the continued commercialization of our products. In addition, a product liability or professional liability claim in excess of relevant insurance coverage or a product recall could severely harm our financial condition.

***Our stock price has been highly volatile and is likely to continue to be volatile, which could result in substantial losses for investors***

The market price of our common stock has in the past been, and in the future is likely to be, highly volatile. For example, between April 1, 2006 and March 30, 2007, the price of our common stock, as reported on the NASDAQ Stock Market LLC, has ranged from a low of \$10.67 to a high of \$19.35. These fluctuations could result in substantial losses for investors. Our stock price may fluctuate for a number of reasons including:

- quarterly variations in our operating results;
- litigation or threat of litigation;
- developments in or disputes regarding patent or other proprietary rights;
- announcements of technological or competitive developments by us and our competitors;
- regulatory developments regarding us or our competitors;
- changes in the current structure of the healthcare financing and payment systems;

- our failure to achieve, or changes in, financial estimates by securities analysts and comments or opinions about us by securities analysts or major shareholders;
- stock market price and volume fluctuations, which have particularly affected the market prices for medical products and high technology companies and which are often unrelated to the operating performance of such companies; and
- general economic, political and market conditions.

With the advent of the internet, new avenues have been created for the dissemination of information. We do not have control over the information that is distributed and discussed on electronic bulletin boards and investment chat rooms. The motives of the people or organizations that distribute such information may not be in our best interest or in the interest of our shareholders. This, in addition to other forms of investment information, including newsletters and research publications, could result in a significant decline in the market price of our common stock.

In addition, stock markets have from time to time experienced extreme price and volume fluctuations. The market prices for diagnostic product companies have been affected by these market fluctuations and such effects have often been unrelated to the operating performance of such companies. These broad market fluctuations may cause a decline in the market price of our common stock.

Securities class action litigation is often brought against a company after a period of volatility in the market price of its stock. This type of litigation has been brought against us in the past and could be brought against us in the future, which could result in substantial expense and damage awards and divert management's attention from running our business.

**ITEM 1B:** *UNRESOLVED STAFF COMMENTS*

None

**ITEM 2:** *PROPERTIES*

Our offices are located in an approximately 69,000 square foot leased facility in Hayward, California. Our facilities contain approximately 17,000 square feet of warehouse space, 7,000 square feet of manufacturing space, 5,000 square feet of laboratory space and the balance devoted to marketing and administrative and common areas. Our lease pertaining to this facility expires in April 1, 2017. We expect that our current leased facilities will be sufficient for our needs over the next 12 months.

**ITEM 3:** *LEGAL PROCEEDINGS*

On August 2, 2002, N.V. Euromedix ( Euromedix ) filed suit against the Company in the Commercial Court in Leuven, Belgium (No. F5700-02), seeking damages for the wrongful termination of an implied distribution agreement with the Company for Europe and parts of the Middle East. On November 7, 2002, the court dismissed the suit. On December 31, 2002, Euromedix filed another suit against the Company in the Commercial Court in Leuven, Belgium (No. B/02/00044), seeking damages in the amount of approximately 3.5 million Euros for the wrongful termination of an implied distribution agreement with our company for Europe and parts of the Middle East. At the introductory hearing on April 1, 2003, the case was sent to the general docket. The Company believes this claim is without merit and intends to continue to defend the claim vigorously.

On March 14, 2003, the Company initiated trademark infringement proceedings against Euromedix before the President of the Commercial Court in Leuven, Belgium (No. BRK/03/00017), seeking in principle an order (i) to prohibit Euromedix from selling, stocking, importing, exporting or promoting in the European Economic Area ( EEA ) products that violate the Company's trademarks, under a penalty

of 10,000 Euros for each LDX-Analyzer sold, a penalty of 1,000 Euros for each cassette sold contrary to the prohibition and a 25,000 Euros penalty for each publicity of advertisement; (ii) to prohibit Euromedix from using certain slogans and phrases, in combination with products associated with certain of the Company's trademarks, in trade documents or other announcements, under a penalty of 25,000 Euros for each document used contrary to this prohibition; and (iii) to order the destruction of the inventory of products held by Euromedix that violate the Company's trademarks, which have been imported into the EEA without the Company's permission.

A hearing was held on April 29, 2003 regarding certain procedural issues. In a judgment rendered on May 27, 2003, the Judge of Seizures of the Court of First Instance referred the complaint to the Constitutional Court before rendering a final decision. The Judge of Seizures asked the Constitutional Court to render an opinion regarding certain constitutional issues related to the trademark infringement arguments the Company raised at the hearing. Hearings in the Constitutional Court were held on July 8, 2003 and September 9, 2003. On March 24, 2004, the Constitutional Court issued its judgment which supported the Company's claims. A hearing was scheduled for November 9, 2004 by the Judge of Seizures of the Court of First Instance to hear additional submissions. On December 21, 2004, the Judge of Seizures of the Court of First Instance decided against Euromedix's opposition to certain procedural issues.

After the decisions of the Judge of Seizures of the Court of First Instance, the Company filed requests for a procedural calendar in the three trademark infringement proceedings against Euromedix of which two are pending before the President of the Commercial Court of Leuven and one before the Commercial Court of Leuven. Both parties have exchanged submissions. All three cases were pleaded at a hearing on June 21, 2005 and were taken into deliberation. On September 13, 2005, a judgment was rendered in favor of the Company regarding items (i) and (ii) above. A judgment has not yet been rendered on item (iii).

Euromedix filed a request for a procedural calendar in the case pending before the Commercial Court of Leuven regarding the termination of the business relationship on July 11, 2002. On December 13, 2005, the Commercial Court of Leuven decided in an interim decision that the termination of the relationship is not governed by Belgian law, but Californian law and allowed the parties to file further submissions in order to substantiate the claims under Californian law. Euromedix has appealed the ruling of the Commercial Court of Leuven and the appeal will be initiated at a hearing on September 21, 2007 before the First Chamber of the Court of Appeal of Brussels.

**ITEM 4:**            *SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS*

None.



**PART II****ITEM 5: MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES**

Our common stock is quoted on the NASDAQ Stock Market LLC under the symbol CTEC. On March 30, 2007, the last reported sale price for our common stock on the NASDAQ Stock Market LLC was \$17.24 per share. The following table sets forth the quarterly high and low trading prices for our common stock as reported by the NASDAQ Stock Market LLC for the periods indicated.

|                         | High     | Low      |
|-------------------------|----------|----------|
| <b>FISCAL YEAR 2006</b> |          |          |
| First Quarter           | \$ 11.71 | \$ 7.95  |
| Second Quarter          | 11.89    | 9.47     |
| Third Quarter           | 11.00    | 7.99     |
| Fourth Quarter          | 13.19    | 9.29     |
| <b>FISCAL YEAR 2007</b> |          |          |
| First Quarter           | \$ 14.11 | \$ 12.09 |
| Second Quarter          | 13.02    | 10.67    |
| Third Quarter           | 19.00    | 12.16    |
| Fourth Quarter          | 19.35    | 15.97    |

As of March 30, 2007, there were 15,564,749 shares of our common stock issued and outstanding and held by approximately 124 holders of record. We estimate that there are approximately 5,500 beneficial owners of our common stock.

**Dividend Policy**

We have never declared or paid cash dividends on our common stock and do not anticipate paying cash dividends in the foreseeable future. We currently expect to retain future earnings, if any, for use in the operation and expansion of our business and do not anticipate paying any cash dividends in the foreseeable future.

**Equity Compensation Plans**

The information required by this item regarding equity compensation plans is incorporated by reference under the section entitled *Equity Compensation Plan Information* contained in our proxy statement for our 2007 annual meeting of shareholders.

**Stock Performance Graph**

Notwithstanding any statement to the contrary in any of our previous filings with the SEC, the following information relating to the price performance of our Common Stock shall not be deemed filed with the SEC or Soliciting Material under the Securities Exchange Act of 1934, as amended, or subject to Regulation 14A or 14C, or to liabilities of Section 18 of the Exchange Act except to the extent we specifically request that such information be treated as soliciting material or to the extent we specifically incorporate this information by reference.

The graph below matches Cholestech Corporation's cumulative 5-year total shareholder return on common stock with the cumulative total returns of the NASDAQ Composite index and the NASDAQ Medical Equipment index. The graph tracks the performance of a \$100 investment in our common stock and in each of the indexes (with the reinvestment of all dividends) from 3/31/2002 to 3/31/2007.

|                                 | 3/02          | 3/03         | 3/04          | 3/05          | 3/06          | 3/07          |
|---------------------------------|---------------|--------------|---------------|---------------|---------------|---------------|
| <b>Cholestech Corporation</b>   | <b>100.00</b> | <b>45.55</b> | <b>49.25</b>  | <b>56.41</b>  | <b>72.92</b>  | <b>96.48</b>  |
| <b>NASDAQ Composite</b>         | <b>100.00</b> | <b>71.63</b> | <b>109.32</b> | <b>109.98</b> | <b>131.49</b> | <b>138.22</b> |
| <b>NASDAQ Medical Equipment</b> | <b>100.00</b> | <b>91.68</b> | <b>140.11</b> | <b>147.32</b> | <b>180.00</b> | <b>188.44</b> |

*The stock price performance included in this graph is not necessarily indicative of future stock price performance*

**ITEM 6:       SELECTED FINANCIAL DATA**

The following selected financial data should be read in conjunction with our financial statements and notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations. The following selected statement of operations data for the fiscal years ended March 30, 2007, March 31, 2006, and March 25, 2005 and the selected balance sheet data as of March 30, 2007 and March 31, 2006 are derived from, and qualified by reference to, the audited financial statements included elsewhere in this Annual Report on Form 10-K. The selected statement of operations data for the fiscal year ended March 26, 2004 and March 28, 2003 and the balance sheet data as of March 25, 2005, March 26, 2004 and March 28, 2003 have been derived from our audited financial statements not included in this Annual Report. These historical results are not necessarily indicative of the results of operations to be expected from any future period.

|   | <b>Year Ended March 31,(1)</b>               |             |             |             |             |
|---|--|-------------|-------------|-------------|-------------|
|   | <b>2007</b>                                  | <b>2006</b> | <b>2005</b> | <b>2004</b> | <b>2003</b> |
|   | <b>(In thousands, except per share data)</b> |             |             |             |             |
| <b>Statement of Operations Data:</b>            |  |             |             |             |             |
| Revenue   | \$ 69,526                                    | \$ 64,093   | \$ 52,877   | \$ 52,376   | \$ 48,541   |
| Cost of revenue                                 | 23,042                                       | 23,902      | 21,390      | 23,180      | 20,424      |
| Gross profit                                    | 46,484                                       | 40,191      | 31,487      | 29,196      | 28,117      |
| Operating expenses:                             |  |             |             |             |             |
| Sales and marketing                             | 14,785                                       | 13,036      | 11,494      | 12,654      | 11,737      |
| Research and development                        | 6,280  | 7,553       | 4,252       | 3,159       | 2,722       |
| General and administrative                      | 13,718                                       | 11,230      | 9,864       | 8,153       | 7,008       |
| Other operating costs                           |  |             |             | 250         |             |
| Litigation and other related                    |  |             |             | 7,786       | 307         |
| Total operating expenses                        | 34,783                                       | 31,819      | 25,610      | 32,002      | 21,774      |
| Income (loss) from operations                   | 11,701                                       | 8,372       | 5,877       | (2,806 )    | 6,343       |
| Interest and other income, net                  | 2,158  | 923         | 243         | 334         | 438         |
| Income (loss) before taxes                      | 13,859                                       | 9,295       | 6,120       | (2,472 )    | 6,781       |
| Provision (benefit) for income taxes(2)         | 4,453  | 3,661       | 1,972       | (11,179 )   | (3,934 )    |
| Income from continuing operations               | 9,406  | 5,634       | 4,148       | 8,707       | 10,715      |
| Loss from discontinued operations               |  |             |             |             | (1,377 )    |
| Loss from sale of discontinued operations       |  |             |             |             | (4,445 )    |
| Net income                                      | \$ 9,406                                     | \$ 5,634    | \$ 4,148    | \$ 8,707    | \$ 4,893    |
| Income from continuing operations per share:    |  |             |             |             |             |
| Basic   | \$ 0.62                                      | \$ 0.38     | \$ 0.29     | \$ 0.63     | \$ 0.79     |
| Diluted   | \$ 0.61                                      | \$ 0.38     | \$ 0.29     | \$ 0.61     | \$ 0.76     |
| Loss from discontinued operations per share:    |  |             |             |             |             |
| Basic   | \$ 0.00                                      | \$ 0.00     | \$ 0.00     | \$ 0.00     | \$ (0.43 )  |
| Diluted   | \$ 0.00                                      | \$ 0.00     | \$ 0.00     | \$ 0.00     | \$ (0.41 )  |
| Net income per share:                           |  |             |             |             |             |
| Basic   | \$ 0.62                                      | \$ 0.38     | \$ 0.29     | \$ 0.63     | \$ 0.36     |
| Diluted   | \$ 0.61                                      | \$ 0.38     | \$ 0.29     | \$ 0.61     | \$ 0.35     |
| Shares used to compute net income per share(3): |  |             |             |             |             |
| Basic   | 15,106                                       | 14,687      | 14,295      | 13,922      | 13,551      |
| Diluted   | 15,468                                       | 15,013      | 14,472      | 14,235      | 14,077      |

|  | Year Ended March 31,(1) |           |           |           |           |
|--|-------------------------|-----------|-----------|-----------|-----------|
|  | 2007                    | 2006      | 2005      | 2004      | 2003      |
|  | (In thousands)          |           |           |           |           |
| <b>Balance Sheet Data:</b>   |                         |           |           |           |           |
| Cash, cash equivalents and marketable securities and long term marketable securities | \$ 62,452               | \$ 42,676 | \$ 33,468 | \$ 23,602 | \$ 26,081 |
| Working capital  | 63,025                  | 37,290    | 33,578    | 23,986    | 22,579    |
| Total assets   | 100,701                 | 80,702    | 74,121    | 63,230    | 52,012    |
| Accumulated deficit  | (9,692 )                | (19,098 ) | (24,732 ) | (28,880 ) | (37,587 ) |
| Shareholders' equity   | 94,215                  | 74,132    | 66,592    | 57,278    | 44,728    |

(1) Our fiscal year is a 52-53 week period ending on the last Friday in March. Fiscal year 2007 referenced in this Annual Report on Form 10-K consisted of 52 weeks. Fiscal year 2006 consisted of 53 weeks and fiscal years 2005, 2004 and 2003 referenced in this Annual Report on Form 10-K consisted of 52 weeks. For convenience, we have indicated in this Annual Report on Form 10-K that our fiscal year ends on March 31 and refer to the fiscal year ending March 30, 2007 as fiscal year 2007, March 31, 2006 as fiscal year 2006, March 25, 2005 as fiscal year 2005, March 26, 2004 as fiscal year 2004, and the fiscal year ending March 28, 2003 as fiscal year 2003.

(2) Benefit for income taxes in fiscal years 2004 and 2003 includes a \$10.2 million and \$4.2 million, respectively, gain from a net deferred income tax benefit which resulted from the reversal of a portion of the valuation allowance previously established for deferred tax assets, primarily net operating losses.

(3) See Note 1 of Notes to Financial Statements for an explanation of the shares used to compute net income per share.

**Item 7.                    MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Introduction**

Management's discussion and analysis of financial condition and results of operation, or MD&A, is provided as a supplement to the accompanying financial statements and footnotes contained in Item 15 of this report and provides an understanding of our results of operation, financial condition and changes in financial condition. This discussion contains forward-looking statements. These statements are based on our current expectations, assumptions, estimates and projections about our business and our industry, and involve known and unknown risks, uncertainties and other factors that may cause our or our industry's results, levels of activity, performance or achievement to be materially different from any future results, levels of activity, performance or achievements expressed or implied in or contemplated by the forward-looking statements. Our actual results and the timing of selected events could differ materially from those anticipated in these forward-looking statements as a result of selected factors, including those set forth in Item 1A: Risk Factors beginning on page 20 in this document. MD&A is organized as follows:

- *Overview.* This section provides a general description and recent history of our business.
- *Results of operations.* This section provides our analysis and outlook for the significant line items on our statements of operations.
- *Liquidity and capital resources.* This section provides an analysis of our liquidity and cash flows, as well as a discussion of our commitments that existed as of March 30, 2007.
- *Critical accounting policies and estimates.* This section discusses those accounting policies that both are considered important to our financial condition and results of operations, and require us to exercise subjective or complex judgments in their application. In addition, all of our significant accounting policies, including our critical accounting policies, are summarized in Note 1 to our financial statements.
- *Recent accounting pronouncements.* This section describes the issuance and effects of new accounting pronouncements.

**Overview**

We are a medical device company that develops, manufactures and markets products that perform diagnostic testing at sites outside of traditional hospital and clinical laboratories to assist in the assessment of the risk of heart disease, diabetes and certain liver diseases and in the monitoring of therapy to treat those diseases. Our products are sold worldwide. Our primary market is the physician laboratory market, which consists of approximately 106,000 sites that are registered with the Centers for Medicare & Medicaid Services ( CMS ), approximately 54,000 of which are registered to perform only tests that have been waived under CLIA.

Our corporate headquarters is located in Hayward, California. All of our manufacturing, research, regulatory and administrative activities are conducted at this location. We sell our products through a worldwide network of over 85 distributors. We have 21 regional sales managers who coordinate and work with our distribution partners to identify and promote sales of our products. We also employ 13 field technical service representatives who are responsible for field customer service and customer retention initiatives within our existing installed base of products.

**Recent Developments**

On June 4, 2007, Cholestech, Inverness Medical Innovations, Inc., a Delaware corporation ( Inverness ), and Iris Merger Sub, Inc., a California corporation and wholly owned subsidiary of

Inverness ( Merger Sub ), entered into an Agreement and Plan of Reorganization (the Merger Agreement ), pursuant to which Cholestech and Inverness will combine their businesses through a merger of Cholestech and Merger Sub (the Merger ). The completion of the Merger is subject to various closing conditions, including obtaining the approval of Cholestech shareholders and receiving antitrust approvals (including under the Hart-Scott-Rodino Antitrust Improvements Act). The Merger is intended to qualify as a reorganization for federal income tax purposes.

At the effective time of the Merger (the Effective Time ), by virtue of the Merger and without any action on the part of the holder of any capital stock of Cholestech, each share of common stock of Cholestech issued and outstanding immediately prior to the Effective Time will be converted into the right to receive 0.43642 (the Exchange Ratio ) of a share of common stock of Inverness (each full share, an Inverness Share ).

In the Merger, each option to purchase shares of Cholestech common stock granted under employee and director stock plans of Cholestech that is outstanding as of immediately prior to the Effective Time, whether vested or unvested, shall be converted into a right to acquire Inverness Shares on the same terms and conditions as were applicable to such option prior to the Effective Time, provided that the number of Inverness Shares receivable and the exercise price of the option shall be adjusted to reflect the Exchange Ratio. All other Cholestech equity-based awards outstanding as of the Effective Time will remain in effect but will be denominated in Inverness Shares, with applicable adjustments to reflect the Exchange Ratio.

The Boards of Directors of Cholestech and Inverness have approved the Merger and the Merger Agreement.

## Results of Operations

### Comparison of Fiscal Years Ended March 30, 2007 and March 31, 2006

|                                | Fiscal Year Ended<br>March 30,<br>2007 |                 | March 31,<br>2006 |                 | Amount of<br>Increase<br>(Decrease) | Percentage<br>Increase<br>(Decrease) |
|--------------------------------|--|-----------------|-------------------|-----------------|-------------------------------------|--------------------------------------|
|                                | Amount                                 | % of<br>Revenue | Amount            | % of<br>Revenue |                                     |                                      |
| Revenue                        | \$ 69,526                              | 100 %           | \$ 64,093         | 100 %           | \$ 5,433                            | 8 %                                  |
| Cost of revenue                | 23,042                                 | 33              | 23,902            | 37              | (860 )                              | (4 )                                 |
| Gross profit                   | 46,484                                 | 67              | 40,191            | 63              | 6,293                               | 16                                   |
| Operating expenses             |  |                 |                   |                 |                                     |                                      |
| Sales and marketing            | 14,785                                 | 21              | 13,036            | 20              | 1,749                               | 13                                   |
| Research and development       | 6,280                                  | 9               | 7,553             | 12              | (1,273 )                            | (17 )                                |
| General and administrative     | 13,718                                 | 20              | 11,230            | 18              | 2,488                               | 22                                   |
| Total operating expenses       | 34,783                                 | 50              | 31,819            | 50              | 2,964                               | 9                                    |
| Income from operations         | 11,701                                 | 17              | 8,372             | 13              | 3,329                               | 40                                   |
| Interest and other income, net | 2,158                                  | 3               | 923               | 1               | 1,235                               | 134                                  |
| Provision for income taxes     | 4,453                                  | 6               | 3,661             | 6               | 792                                 | 22                                   |
| Net income                     | \$ 9,406                               | 14 %            | \$ 5,634          | 9 %             | \$ 3,772                            | 67 %                                 |

*Revenue.* Our total revenue increased 8% to \$69.5 million in fiscal year 2007 from \$64.1 million in fiscal year 2006 due primarily to increased sales of single-use test cassettes which increased \$5.5 million, or 10% to \$59.4 million from \$53.9 million. In addition, revenue for our LDX analyzer increased \$299,000, or 9% to \$3.5 million in fiscal year 2007 from \$3.2 in fiscal year 2006, as our strong international sales of the LDX analyzer were offset by a decrease in domestic analyzer sales. Revenue for our GDx analyzer and related single-use test cartridges and accessories decreased \$416,000, or 6% in fiscal year 2007. The decline in GDx and related product revenue related to our continued focus on our core LDX business.

Domestic revenue for fiscal year 2007 increased \$4.1 million, or 8% to \$60.2 million from \$56.1 million in fiscal year 2006. Most of the increase in domestic revenue related to revenue from single-use test cassettes which increased \$4.6 million, or 10%, to \$52.5 million for fiscal year 2007 from \$47.9 million for fiscal year 2006. Revenue for the LDX analyzer decreased \$186,000, or 7%, to \$2.3 million for fiscal year 2007 from \$2.5 million for fiscal year 2006. We expect domestic LDX related revenue for fiscal year 2008 to increase due to the release of new test cassettes and increased testing on our expanding installed base. Additionally, domestic revenue for our GDx analyzer and related single-use test cartridges decreased \$136,000, or 10%, to \$1.2 million for fiscal year 2007 from \$1.3 million for fiscal year 2006. The decline in GDx and related product revenue related to our decision to de-emphasize those products in order to focus on our core LDX business.

International revenue increased \$1.3 million, or 16%, to \$9.3 million in fiscal year 2007 from \$8.0 million in fiscal year 2006. International revenue is primarily related to pharmaceutical promotional programs which tend to occur in irregular patterns and are difficult to forecast. Most of the revenue increase resulted from single-use test cassettes which increased \$891,000, or 15%, to \$6.9 million in fiscal year 2007 from \$6.0 million in fiscal year 2006. Additionally, international revenue for our LDX Analyzer increased \$485,000, or 66%, to \$1.2 million in fiscal year 2007 from \$736,000 in fiscal year 2006. The increases were offset by a decrease in accessories of \$158,000, or 18%, to \$699,000 in fiscal year 2007 from \$857,000 in fiscal year 2006.

*Cost of Revenue.* Cost of revenue includes direct labor, direct material, overhead and royalties. Our cost of revenue decreased 4% to \$23.0 million for fiscal year 2007 from \$23.9 million for fiscal year 2006. As a percentage of revenue, the gross margins were 67% and 63% for fiscal year 2007 and fiscal year 2006, respectively. The improvement in gross margin related to higher average selling prices and the continued shift in product mix toward single-use cassettes, which are our highest margin products. In addition, continued efficiencies in the manufacturing process and the expiration of a royalty agreement in March 2006 which previously required us to pay a royalty of 2% on net sales of single-use test cassettes have contributed to the margin increase. The increase was offset by \$492,000 in stock-based compensation expense recognized in accordance with SFAS 123(R). During fiscal year 2008, we anticipate factory spending will continue to increase at a rate lower than the increase in unit production as we continue to improve manufacturing efficiency through increased production and cost control.

We have licensed certain technology used in some of our products. One royalty agreement, which expired in March 2006, required us to pay a royalty of 2% on net sales of single-use test cassettes. In December 2003, as part of a settlement agreement with Roche, we entered into another royalty agreement that applies to only the HDL portion of cholesterol test cassettes we sell. This agreement was effective as of December 1, 2003 and expires on December 3, 2013. Royalty payments are charged to cost of revenue as incurred.

#### *Operating Expenses*

*Sales and Marketing.* Sales and marketing expenses include salaries, commissions, bonuses, expenses for outside services, marketing programs and travel expenses. Sales and marketing expenses increased \$1.7 million, or 13%, to \$14.8 million for fiscal year 2007 from \$13.0 million for fiscal year 2006. The increase is mainly attributable to \$558,000 increased compensation related expenses due to higher headcount and \$632,000 in stock-based compensation recognized in accordance with SFAS 123(R). Additionally, travel expenses, marketing expenses and consulting fees of \$487,000 contributed to the overall increase during fiscal year 2007. As a percent of total revenue, sales and marketing expenses were 21% and 20% for fiscal year 2007 and 2006, respectively. We expect that our sales and marketing expenses will remain consistent as a percentage of revenue in fiscal year 2008.

*Research and Development.* Research and development expenses include salaries, bonuses, professional consulting service expenses, supplies and depreciation of capital equipment. Research and development expenses decreased \$1.3 million, or 17%, to \$6.3 million for fiscal year 2007 from \$7.6 million for fiscal year 2006. The decrease was mainly attributable to \$2.5 million of costs related to the Boule transaction in the prior year. The decrease was offset by increased spending related to laboratory supplies costs, which consists of cassettes used for testing and chemicals, which increased \$513,000 primarily due to the impending launch of our Lipid/ALT test cassette. Compensation related expenses increased \$341,000 due to higher headcount and \$230,000 in stock-based compensation recognized in accordance with SFAS 123(R). Additionally, consulting fees of \$193,000 contributed to the increase during fiscal year 2007. As a percent of total revenue, research and development expenses were 9% and 12% for fiscal year 2007 and 2006, respectively. We expect that our research and development expenses will remain consistent as a percentage of revenue in fiscal year 2008.

*General and Administrative.* General and administrative expenses include compensation, benefits and expenses for outside professional services, including information services, legal and accounting. General and administrative expenses increased \$2.5 million, or 22%, to \$13.7 million for fiscal year 2007 from \$11.2 million for fiscal year 2006. Compensation related expenses increased \$2.0 million mainly due to \$1.6 million in stock-based compensation recognized in accordance with SFAS 123(R). Additionally, legal expenses and consulting fees of \$534,000 contributed to the overall increase during fiscal year 2007. As a percent of total revenue, general and administrative expenses were 20% and 18% for fiscal year 2007 and fiscal year 2006, respectively. We expect that our general and administrative expenses will decrease slightly as a percentage of revenue in fiscal year 2008.

*Interest and Other Income, Net.* Interest income and other income, reflects income from the investment of cash balances and marketable securities, net of expenses. Interest income increased 134% to \$2.2 million in fiscal year 2007 from \$923,000 in fiscal 2006. The increase was primarily attributable to an increase in cash and marketable securities and an increase in interest rates during fiscal year 2007.

*Income Taxes.* For fiscal year 2007, we recorded a provision for income taxes of \$4.5 million for an effective tax rate of 32.1%. The effective tax rate represents the federal tax at the statutory rate and the average statutory rate for all jurisdictions in which we are subject to income tax. In addition, the effective tax rate in fiscal year 2007 was positively impacted by the completion of a research tax credit study that resulted in the recognition of an additional \$304,000 in tax credits and a \$348,000 increase in the deferred tax asset as a result of the change in the applicable federal statutory rate. The effective tax rate was 39.4% in fiscal year 2006. We expect to use net operating loss carryforwards ( NOL ) and other tax carryforwards to the extent taxable income is earned in fiscal year 2008 and beyond. As of March 30, 2007, we had NOL carryforwards of \$20.6 million available to reduce future taxable income for federal income tax purposes.



*Comparison of Fiscal Years Ended March 31, 2006 and March 25, 2005*

|                                | Fiscal Year Ended<br>March 31,<br>2006 |               | March 25,<br>2005 |               | Amount of<br>Increase<br>(Decrease) | Percentage<br>Increase<br>(Decrease) |
|--------------------------------|--|---------------|-------------------|---------------|-------------------------------------|--------------------------------------|
|                                | Amount                                 | % of<br>Sales | Amount            | % of<br>Sales |                                     |                                      |
| Revenue                        | \$ 64,093                              | 100 %         | \$ 52,877         | 100 %         | \$ 11,216                           | 21 %                                 |
| Cost of revenue                | 23,902                                 | 37            | 21,390            | 40            | 2,512                               | 12                                   |
| Gross profit                   | 40,191                                 | 63            | 31,487            | 60            | 8,704                               | 28                                   |
| Operating expenses             |  |               |                   |               |                                     |                                      |
| Sales and marketing            | 13,036                                 | 20            | 11,494            | 22            | 1,542                               | 13                                   |
| Research and development       | 7,553                                  | 12            | 4,252             | 8             | 3,301                               | 78                                   |
| General and administrative     | 11,230                                 | 18            | 9,864             | 18            | 1,366                               | 14                                   |
| Total operating expenses       | 31,819                                 | 50            | 25,610            | 48            | 6,209                               | 24                                   |
| Income from operations         | 8,372                                  | 13            | 5,877             | 12            | 2,495                               | 42                                   |
| Interest and other income, net | 923                                    | 1             | 243               |               | 680                                 | 280                                  |
| Provision for income taxes     | 3,661                                  | 6             | 1,972             | 4             | 1,690                               | 86                                   |
| Net income                     | \$ 5,634                               | 9 %           | \$ 4,148          | 8 %           | \$ 1,486                            | 36 %                                 |

*Revenue.* Our total revenue increased 21% to \$64.1 million in fiscal year 2006 from \$52.9 million in fiscal year 2005 due primarily to increased sales of single-use test cassettes. In addition, revenue for our LDX analyzer remained relatively consistent with fiscal year 2005, as our strong domestic sales of the LDX analyzer were offset by a decrease in international analyzer sales. Revenue for our GDX analyzer and related single-use test cartridges decreased 6% in fiscal year 2006. The decline in GDX and related product revenue related to our continued focus on our core LDX business.

Domestic revenue for fiscal year 2006 increased \$10.5 million, or 23% to \$56.1 million from \$45.6 million in fiscal year 2005. Most of the increase in domestic revenue related to revenue from single-use test cassettes which increased \$8.8 million, or 23%, to \$47.9 million for fiscal year 2006 from \$39.1 million for fiscal year 2005. Revenue for the LDX analyzer increased \$0.6 million, or 34%, to \$2.5 million for fiscal year 2006 from \$1.9 million for fiscal year 2005. We expect domestic LDX related revenue for fiscal year 2007 to increase due to the release of new test cassettes and increased testing on our installed base due to the screening of lipids for the Medicare population. Additionally, domestic revenue for our GDX analyzer and related single-use test cartridges decreased \$0.3 million, or 19%, to \$1.3 million for fiscal year 2006 from \$1.6 million for fiscal year 2005. The decline in GDX and related product revenue related to our decision to de-emphasize those products in order to focus on our core LDX business.

International revenue decreased 10% in fiscal year 2006 from fiscal year 2005. International revenue is primarily related to pharmaceutical promotional programs which tend to occur in irregular patterns and are difficult to forecast. Sales of single-use test cassettes, which increased 25% in fiscal year 2006, were offset by a 45% decrease in LDX analyzer revenue for the same period. Additionally, international revenue for our GDX and related products increased 56% in fiscal year 2006.

*Cost of Revenue.* Cost of revenue includes direct labor, direct material, overhead and royalties. Our cost of revenue increased 12% to \$23.9 million for fiscal year 2006 from \$21.4 million for fiscal year 2005. The increase in cost of revenue related primarily to additional products shipped in support of the 21% increase in revenue during fiscal year 2006 over the prior fiscal year. As a percentage of sales, the gross margins were 63% and 60% for fiscal year 2006 and fiscal year 2005, respectively. The improvement in gross margin related to higher average selling prices and the continued shift in product mix toward single-use cassettes, which are our highest margin products. In addition, continued efficiencies in the manufacturing process contributed to the margin increase.

*Operating Expenses*

*Sales and Marketing.* Sales and marketing expenses include salaries, commissions, bonuses, expenses for outside services, marketing programs and travel expenses. Sales and marketing expenses increased \$1.5 million, or 13%, to \$13.0 million for fiscal year 2006 from \$11.5 million for fiscal year 2005. The increase is mainly attributable to increased compensation for achievement of revenue goals. Additionally, there was increased spending for trade shows and distributor relations during fiscal year 2006. As a percent of total revenue, sales and marketing expenses were 20% and 22% for fiscal year 2006 and 2005, respectively.

*Research and Development.* Research and development expenses include salaries, bonuses, professional consulting service expenses, supplies and depreciation of capital equipment. Research and development expenses increased \$3.3 million, or 78%, to \$7.6 million for fiscal year 2006 from \$4.3 million for fiscal year 2005. The increased spending related primarily to the \$2.5 million payment to Boule as part of the development and distribution agreement entered into in November 2005. Additionally, a one-time severance payment to the former VP of Development contributed to the increased spending for fiscal year 2006. As a percent of total revenue, research and development expenses were 12% and 8% for fiscal year 2006 and 2005, respectively.

*General and Administrative.* General and administrative expenses include compensation, benefits and expenses for outside professional services, including information services, legal and accounting. General and administrative expenses increased \$1.4 million, or 14%, to \$11.2 million for fiscal year 2006 from \$9.9 million for fiscal year 2005. The increase resulted from higher compensation related to achievement of management goals and increased headcount. As a percent of total revenue, general and administrative expenses were 18% for both fiscal year 2006 and fiscal year 2005.

*Interest and Other Income, Net.* Interest income and other income, net reflects income from the investment of cash balances and marketable securities, net of expenses. Interest income increased 280% to \$923,000 in fiscal year 2006 from \$243,000 in fiscal 2005. The increase was primarily attributable to an increase in cash and marketable securities and an increase in interest rates during fiscal year 2006.

*Income Taxes.* For fiscal year 2006, we recorded a provision for income taxes of \$3.7 million for an effective tax rate of 39.4%. The effective tax rate represents the federal tax at the statutory rate and the average statutory rate for all jurisdictions in which we are subject to income tax. The effective tax rate was 32.2% in fiscal year 2005 due to a benefit relating to a California manufacturers' investment credit. We expect to use net operating loss carryforwards ( NOL ) and other tax carryforwards to the extent taxable income is earned in fiscal year 2007 and beyond. As of March 31, 2006, we had NOL carryforwards of \$33.5 million available to reduce future taxable income for federal income tax purposes.

**Liquidity and Capital Resources**

Cash flow information for the two years ended March 30, 2007 and March 31, 2006 was as follows (in thousands):

|  | <b>Mar 30,<br/>2007</b> | <b>Mar 31,<br/>2006</b> |
|--|-------------------------|-------------------------|
| Cash, cash equivalents, and marketable securities    | \$ 62,452               | \$ 42,676               |
| Net cash provided by operating activities            | 13,042                  | 10,718                  |
| Net cash used in investing activities                | (21,766 )               | (9,478 )                |
| Net cash provided by financing activities            | 8,124                   | 1,617                   |
| Net increase (decrease) in cash and cash equivalents | \$ (600 )               | \$ 2,857                |



We have financed our operations primarily through the sale of equity securities, including employee stock option exercises, and net cash provided by operations. In fiscal year 2007, net proceeds from the issuance of common stock relating to the exercise of employee stock options were a significant component of our liquidity. In addition, we have available a \$4.0 million revolving bank line of credit agreement which was renewed in September 2005 and will expire in September 2008. While the agreement is in effect, we are required to deposit assets with a collective value, as defined in the line of credit agreement, equivalent to no less than 100% of the outstanding principal balance. Amounts outstanding under the line of credit bear interest at either our choice of 0.5% below the bank's prime rate or 1.00% above the LIBOR rate, depending on the payment schedule. We have no outstanding borrowings under this line of credit at March 30, 2007. As a result, there were no limitations on our deposited assets.

*Cash Provided by Operating Activities.* The net cash provided by operations increased \$2.3 million to \$13.0 million for fiscal year 2007. Net cash provided by operations was primarily attributable to net income of \$9.4 million and \$7.4 million of non-cash adjustments, including depreciation, stock-based compensation, tax benefits from exercise of share-based payment awards, excess tax benefits from share-based compensation and deferred taxes. In addition, inventories increased \$1.6 million and accounts receivable, prepaid expenses and other current and long-term assets increased \$2 million.

The net cash provided by operations increased \$0.5 million to \$10.7 million for fiscal year 2006. Net cash provided by operations was primarily attributable to net income of \$5.6 million and \$6.2 million of non-cash adjustments, including depreciation and deferred taxes. In addition, inventories decreased \$1.1 million while accounts receivable, prepaid expenses and other current and long-term assets increased \$1.2 million. Accounts payable and accrued expenses decreased \$1.5 million.

*Cash Used in Investing Activities.* Investing activities resulted in the net use of \$21.8 million of cash during fiscal year 2007. Spending on additional manufacturing and computer equipment, facilities improvements and software accounted for \$1.5 million of capital expenditures. Net purchases of marketable securities during the year used an additional \$20.3 million in cash. During fiscal year 2008, we intend to invest approximately \$4.0 million in capital purchases of manufacturing equipment, office and computer equipment and leasehold improvements.

Investing activities resulted in the net use of \$9.5 million of cash during fiscal year 2006. Spending on additional manufacturing and computer equipment, facilities improvements and software accounted for \$2.6 million of capital expenditures, as well as an additional \$500,000 for a license fee. Net purchases of marketable securities during the year used an additional \$6.4 million in cash.

*Cash Provided by Financing Activities.* Cash provided by financing activities for fiscal years 2007 and 2006, relate to the issuance of common stock pursuant to the employee stock incentive and employee stock purchase plans. During fiscal years 2007 and 2006 we raised \$8.1 million and \$1.6 million, respectively, from the two programs. The amount raised in the future will depend on the market value of our common stock, the prices of the incentive options and the purchase price relating to the employee stock purchase plan.

**Contractual Obligations**

The following summarizes our contractual obligations as of March 30, 2007, and the effect such obligations are expected to have on our liquidity and cash flow in future periods is (in thousands):

|                                | Payments Due by Period |           |           |                   | Total    |
|--------------------------------|------------------------|-----------|-----------|-------------------|----------|
|                                | Less than 1 Year       | 1-3 Years | 3-5 Years | More than 5 Years |          |
| Operating lease obligations(1) | \$ 570                 | \$ 1,197  | \$ 1,272  | \$ 3,567          | \$ 6,606 |
| Purchase obligations           | 49                     | 16        |           |                   | 65       |
| Total                          | \$ 619                 | \$ 1,213  | \$ 1,272  | \$ 3,567          | \$ 6,671 |

(1) This represents the minimum payments due under lease obligations.

We expect that cash generated from our projected revenue, existing cash, cash equivalents and marketable securities and proceeds from the exercise of employee stock options will enable us to maintain our current and planned core operations for at least the next 12 months. Excluding the Roche settlement in fiscal year 2004, we have achieved positive net cash provided by operations for fiscal years 2001 through 2007, and we expect to continue to generate cash from operations for the foreseeable future.

In our efforts to grow, we are looking to acquire technologies which could complement our current product offering. However, should we acquire such technologies we may need to use a significant amount of cash which could cause us to need to raise funds from debt or equity offerings. In the event that we would need additional financing for the operation of our business, we can draw upon our existing \$4.0 million line of credit which would require us to maintain cash and investments as collateral. However, we may be required to finance any additional requirements through additional equity, debt financing or credit facilities. We may not be able to obtain additional financings or credit facilities, or if these funds are available, they may not be available on satisfactory terms.

**Off-Balance Sheet Arrangements**

We do not have any off-balance sheet arrangements that have, or are reasonably likely to have, a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that are material to investors.

**Critical Accounting Policies and Estimates**

Our discussion and analysis of our financial condition and results of operations are based upon our financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of financial statements requires management to make estimates and judgments that affect the reported amounts of assets and liabilities, revenue and expenses and disclosures at the date of the financial statements. On an ongoing basis, we evaluate our estimates, including those related to accounts receivable, inventories and income taxes. We use authoritative pronouncements, historical experience and other assumptions as the basis for making estimates. Actual results could differ from these estimates.

We believe the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our financial statements.

**Revenue Recognition**

We recognize revenue from product sales when there is pervasive evidence that an arrangement exists, title has transferred to our customers, the price is fixed and determinable and collection is reasonably assured. Provisions for discounts to customers, returns and other adjustments are recorded as a reduction

of revenue and provided for in the same period that the related product sales are recorded based upon analyses of historical discounts and returns. We recognize revenue associated with services upon completion of the services to be performed under contract when all obligations are satisfied, and collection is reasonably assured. Generally terms of sale are FOB shipping point and revenue recognition at time of shipment. When the terms of sale are FOB receiving point, assuming that all other revenue recognition criteria have been met, revenue is recognized when the products have reached the destination point.

We offer an early payment discount to qualified customers.

We maintain a warranty allowance for the estimated amount of repairs or replacement cost of all products which are found to be defective. Provisions for warranty are provided for in the same period that the related product sales are recorded. The amount of allowance is based upon analyses of historical repairs and replacements, known improvements in design or changes in reliability.

We maintain an allowance for doubtful accounts based primarily on analysis of historical trends and experience. We review its allowance for doubtful accounts monthly. Past due balances over 90 days and over a specified amount are reviewed individually for collectibility.

Shipping and handling charges are invoiced to customers based on the amount of products sold. Shipping and handling fees are recorded at the time of revenue recognition, and are included in revenue.

We will from time to time provide free goods to customers as samples for the purpose of motivating end users who may be potential long-term users of the Company's products. In addition, on occasion the Company provides free goods to customers as part of a revenue transaction as an incentive. The cost of free goods associated with revenue transactions is charged to cost of revenue.

#### ***Allowance for Doubtful Accounts***

We maintain an allowance for doubtful accounts based primarily on analysis of historical trends and experience. We review the allowance for doubtful accounts monthly. Past due balances over 90 days and over a specified amount are reviewed individually for collectibility. If the financial condition of our customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required, which could adversely affect our operating results. The allowance for doubtful accounts was \$216,000 and \$198,000 as of March 30, 2007 and March 31, 2006, respectively.

#### ***Inventory Valuation***

We state inventories at the lower of cost or market, cost being determined using standard costs which approximates the first-in, first-out (FIFO) method. We establish provisions for excess, obsolete and unusable inventories after evaluation of historical sales, forecasted sales, product expiration and current inventory levels. If the market value of our products decline, the demand for our products decline, or if a significant amount of material were to become unusable our operating results could be adversely affected. The inventory reserve was \$190,000 and \$144,000 as of March 30, 2007 and March 31, 2006, respectively.

#### ***Income Taxes***

We use the asset and liability method of accounting for income taxes, which requires the recognition of deferred tax liabilities and assets for the expected future tax consequences of temporary differences between the financial reporting and income tax bases of assets and liabilities. We continually review our deferred tax asset to determine if a valuation allowance is required, primarily based on its estimates of future taxable income. Changes in our assessment of the need for a valuation allowance could give rise to a valuation allowance and an expense in the period of the change.

### ***Stock Based Compensation***

During the first quarter of fiscal 2007, we implemented SFAS 123(R), Share-Based Payment, as a new critical accounting policy with regard to equity based compensation. FAS 123R requires the measurement and recognition of compensation expense for all share-based payment awards made to employees and directors, including stock options granted pursuant to our stock plans and employee stock purchases related to our Employee Stock Purchase Plan based on estimated fair values over requisite employee service period. Beginning April 1, 2006, we began accounting for stock options and shares issued under our employee stock purchase plan ( ESPP ) under SFAS 123(R), which requires the recognition of the fair value of equity based compensation. The fair value of stock options was estimated using a Black-Scholes option valuation model. This model requires us to make subjective assumptions in implementing SFAS 123(R), including expected stock price volatility, estimated life and estimated forfeitures of each award. The fair value of equity-based awards is amortized over the vesting period of the award, and we have elected to use the straight-line method. We make quarterly assessments of the adequacy of the tax credit pool to determine if there are any deficiencies which require recognition in the condensed statement of operations. Prior to the implementation of SFAS 123(R), we accounted for stock options and ESPP shares under the provisions of Accounting Principles Board ( APB ) Opinion No. 25, Accounting for Stock Issued to Employees ( APB 25 ) and made pro forma footnote disclosures as required by SFAS No. 148, Accounting for Stock-Based Compensation Transition and Disclosure, which amended SFAS 123, Accounting for Stock-Based Compensation. Pro forma net income and pro forma net income per share disclosed in the footnotes to the condensed financial statements were estimated using a Black-Scholes option valuation model. The fair value of restricted stock units was calculated based upon the fair market value of the Company's common stock at the date of grant.

We have elected to adopt the alternative transition method provided under the provisions of Financial Accounting Standards Board ( FASB ) Staff Position No. FAS 123(R) 3 Transition Election Related to Accounting for Tax Effects of Share-Based Payment Awards, and in accordance, our financial statements for prior periods have not been restated to reflect, and do not include the impact of FAS 123(R). The alternative transition method includes simplified methods to establish the beginning balance of the additional paid-in capital pool ( APIC pool ) related to the tax effects of employee stock-based compensation, and to determine the subsequent impact on the APIC pool and statements of cash flows of the tax effects of employee stock-based compensation awards that are outstanding upon adoption of SFAS 123(R).

### **Recent Accounting Pronouncements**

In June 2006, the FASB issued FASB Interpretation No. 48, Accounting for Income Tax Uncertainties ( FIN No. 48 ). FIN No. 48 defines the threshold for recognizing the benefits of tax return positions in the financial statements as more-likely-than-not to be sustained by the taxing authority and provides guidance on the derecognition, measurement and classification of income tax uncertainties, along with any related interest and penalties. FIN No. 48 also includes guidance concerning accounting for income tax uncertainties in interim periods and increases the level of disclosures associated with any recorded income tax uncertainties. FIN No. 48 is effective for fiscal years beginning after December 15, 2006. The differences between the amounts recognized in the statements of financial position prior to the adoption of FIN No. 48 and the amounts reported after adoption will be accounted for as a cumulative-effect adjustment recorded to the beginning balance of retained earnings. We do not anticipate the adoption of FIN No. 48 will have a material impact on our financial position, results of operations or cash flows.

In September 2006, the Staff of the SEC issued Staff Accounting Bulletin No. 108, Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements ( SAB No. 108 ). SAB No. 108 provides guidance on the consideration of the effects of prior year misstatements in quantifying current year misstatements for the purpose of determining whether the current year's financial statements are materially misstated. SAB 108 is effective for the Company's fiscal

year 2007 annual financial statements. The adoption of SAB 108 did not have an impact on our financial position, results of operations or cash flows.

In September 2006, the FASB issued Statement No. 157, Fair Value Measurements ( SFAS 157 ). This standard defines fair value, establishes the framework for measuring fair value in accounting principles generally accepted in the United States and expands disclosure about fair value measurements. This pronouncement applies under other accounting standards that require or permit fair value measurements. Accordingly, this statement does not require any new fair value measurement. This statement is effective for fiscal years beginning after November 15, 2007 and interim periods within those fiscal years. We are currently evaluating the requirements of SFAS No. 157 and have not yet determined the impact on our financial statements.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities including an amendment of FAS 115 ( SFAS No.159 ). SFAS No. 159 allows companies to choose, at specified election dates, to measure eligible financial assets and liabilities at fair value that are not otherwise required to be measured at fair value. Unrealized gains and losses shall be reported on items for which the fair value option has been elected in earnings at each subsequent reporting date. SFAS No. 159 also establishes presentation and disclosure requirements. SFAS No. 159 is effective for fiscal years beginning after November 15, 2007 and will be applied prospectively. We are currently evaluating the impact of adopting SFAS No. 159 on our financial position, results of operations or cash flows.

**ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

**Quantitative Disclosures**

Our exposure to market risks is inherent in our operations, primarily to interest rates relating to our investment portfolio.

We are subject to interest rate risks on cash and cash equivalents, available for sale marketable securities and any future financing requirements. Interest rate risks related to marketable securities are managed by managing maturities in our marketable securities portfolio.

Generally we hold our marketable securities until maturity. These securities have maturity dates that do not exceed fiscal year 2009 and have predominately fixed interest rates. We have concluded that the income on our investments would not be significantly impacted by short term changes in interest rates. When the securities mature and the principal is reinvested, the yield will reflect the market conditions at that time. Fluctuations in short-term interest rates may change the fair market value of our investments; however, as the marketable securities approach maturity, the fair value will approximate our cost basis.

The following table presents the future principal cash flows or amount and related weighted average interest rates expected by year for our existing cash and cash equivalents, marketable securities and long-term marketable securities.

|                                  | Fiscal Year<br>2008<br>(In thousands) | 2009      | Total     | Fair Value |
|----------------------------------|---------------------------------------|-----------|-----------|------------|
| Cash, cash equivalents           | \$ 6,561                              | \$        | \$ 6,561  | \$ 6,561   |
| Short-term marketable securities | \$ 43,126                             |           | \$ 43,126 | \$ 43,126  |
| Weighted average interest rate   | 4.02                                  | %         |           |            |
| Long-term marketable securities  | \$                                    | \$ 12,765 | \$ 12,765 | \$ 12,765  |
| Weighted average interest rate   |                                       | 4.47      | %         |            |

**Qualitative Disclosures**

Our primary interest rate risk exposures relate to:

- available for sale securities will fall in value if market interest rates increase; and



- the impact of interest rate movements on our ability to obtain adequate financing to fund future operations.

We have the ability to hold a significant portion of the fixed income investments until maturity and therefore would not expect the operating results or cash flows to be affected to a significant degree by a sudden change in market interest rates on our short and long term marketable securities portfolio.

**ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

Our financial statements and the report of the independent registered public accounting firm appear on pages F-1 to F-24 of this Annual Report. See Item 15 for an index of financial statements and supplementary data.

**ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None.

**ITEM 9A. CONTROLS AND PROCEDURES**

*Evaluation of Disclosure Controls and Procedures.* Our principal executive and financial officers evaluated our disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) as of the end of the period covered by this Annual Report on Form 10-K. Based on that evaluation, our principal executive and financial officers concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed in reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our principal executive and financial officers as appropriate to allow timely decisions regarding required disclosures, and that such information is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms.

*Changes in Internal Control Over Financial Reporting.* There were no changes in our internal control over financial reporting during the quarter ended March 30, 2007 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING**

Management is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) for Cholestech. Our internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

To evaluate the effectiveness of internal control over financial reporting, as required by Section 404 of the Sarbanes-Oxley Act, management conducted an assessment, including testing, using the criteria in *Internal Control Integrated Framework*, issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on their assessment, management concluded that we maintained effective internal control over financial reporting as of March 30, 2007, based on criteria in *Internal Control Integrated Framework* issued by the COSO. Management's assessment of the effectiveness of our internal control over financial reporting as of March 30, 2007, has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm, as stated in their report which is included herein.

**ITEM 9B. OTHER INFORMATION**

None.

**PART III**

**ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE**

The information required by this item concerning our directors is incorporated by reference from the sections captioned *Proposal One Election of Directors* and *Section 16(a) Beneficial Ownership Reporting Compliance* contained in our Proxy Statement related to the 2007 Annual Meeting of Shareholders to be held August 15, 2007, to be filed by us within 120 days of the end of our fiscal year pursuant to General Instruction G(3) of Form 10-K (the *Proxy Statement*). Certain information required by this item concerning executive officers is set forth in Part I of this Annual Report under *Business Executive Officers*.

The Company has adopted a code of ethics, which is part of our Code of Business Conduct and Ethics that applies to all of our directors, officers and associates of the Company. In addition, the Company has also adopted a Code of Ethics for Principal Executive and Senior Financial Officers. These Codes of Ethics are posted on the Company's website.

We intend to satisfy the disclosure requirement under Item 5.05 of Form 8-K regarding an amendment to, or waiver from, a provision of this code of ethics by posting such information on our website, at the address and location specified above, or as otherwise required by the NASDAQ Global Market.

**ITEM 11. EXECUTIVE COMPENSATION**

The information required by this item is incorporated by reference from the section captioned *Executive Compensation and Other Matters* and *Corporate Governance* contained in our Proxy or Information Statement to be filed pursuant to Regulations 14A or 14C, no later than 120 days after the end of the fiscal year covered by this Annual Report.

**ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS**

The information required by this item is incorporated by reference from the section captioned *Security Ownership of Certain Beneficial Owners and Management* and *Equity Compensation Plan Information* contained in our Proxy or Information Statement to be filed pursuant to Regulations 14A or 14C, no later than 120 days after the end of the fiscal year covered by this Annual Report.

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE**

The information required by this item is incorporated by reference from the sections captioned *Compensation Committee Interlocks and Insider Participation* and *Related Party Transactions* contained in our Proxy or Information Statement to be filed pursuant to Regulations 14A or 14C, no later than 120 days after the end of the fiscal year covered by this Annual Report.

**ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

The information required by this item is incorporated by reference from the section captioned *Proposal Two Ratification of Appointment of Independent Registered Public Accounting Firm* in our Proxy or Information Statement to be filed pursuant to Regulations 14A or 14C, no later than 120 days after the end of the fiscal year covered by this Annual Report.

**PART IV**

**ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K**

(a)(1) *Financial Statements.*

The following financial statements are included in this Annual Report on Form 10-K:

|  | <b>Page</b> |
|--|-------------|
| <u>Report of Independent Registered Public Accounting Firm</u>   | F-1         |
| <u>Balance Sheets at March 30, 2007 and March 31, 2006</u>   | F-3         |
| <u>Statements of Operations for the years ended March 30, 2007, March 31, 2006, and March 25, 2005</u>                     | F-4         |
| <u>Statement of Changes in Shareholders' Equity for the years ended March 30, 2007, March 31, 2006, and March 25, 2005</u> | F-5         |
| <u>Statements of Cash Flows for the years ended March 30, 2007, March 31, 2006, and March 25, 2005</u>                     | F-6         |
| <u>Notes to Financial Statements</u>   | F-7         |
| (a) (2) <i>Financial Statement Schedule.</i>   |             |
| <u>Schedule II Valuation and Qualifying Accounts</u>   | F-24        |

All other schedules are omitted because they are not applicable or the required information is shown in the financial statements or notes thereto.

(a)(3) *Exhibits.*

- 2.1(26) Agreement and Plan of Reorganization dated as of June 4, 2007, by and among Inverness Medical Innovations, Inc., Iris Merger Sub, Inc. and Registrant.
- 3.1(1) Restated Articles of Incorporation of Registrant
- 3.2(2) Bylaws of Registrant, as amended to date
- 4.2(3) Amended and Restated Preferred Share Rights Agreement dated January 1, 2005 between Registrant and Computershare Investor Services, LLC, including the Certificate of Determination, the form of Rights Certificate and Summary of Rights attached thereto as Exhibits A, B and C, respectively
- 4.2(26) Amendment to the Amended and Restated Preferred Share Rights Agreement between Registrant and Computershare Investor Services, LLC dated January 19, 2007.
- 10.1(4) 1988 Stock Incentive Program, as amended, and forms of agreements thereto
- 10.3(2) Standard Industrial Lease Agreement between Registrant and Sunlife Assurance Company of Canada dated October 22, 1989
- 10.3.1(5) First Amendment to Standard Industrial Lease Agreement between Registrant and Sunlife Assurance Company of Canada dated April 1995
- 10.4(2) Form of Indemnification Agreement between Registrant and its officers and its directors
- 10.17.1(6) Revolving Line of Credit Note effective September 1, 2004 by and between Wells Fargo Bank and Registrant
- 10.17.2(24) Amended Revolving Line of Credit Note effective September 1, 2005 by and between Wells Fargo Bank and Registrant.
- 10.20(7) 1997 Stock Incentive Program, as amended, and form of agreement thereto

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- 10.21(8) 1999 Nonstatutory Stock Option Plan, as amended, and form of agreement thereto
- 10.26(9) Employment Agreement between Registrant and Terry L. Wassmann dated March 28, 2000
- 10.29(10) 2000 Stock Incentive Program, as amended, and form of agreement thereto
- 10.29.1(23) Form of 2000 Stock Incentive Program Notice of Grant of Stock Purchase Right
- 10.37(12) Lease Agreement between Registrant and the BIV Group dated July 23, 2001
- 10.37.1(13) Lease Agreement Addendum No. One by and between Registrant and BIV Group dated November 19, 2004
- 10.38(14) 2002 Employee Stock Purchase Plan and form of agreement thereto
- 10.40(16) Amended and Restated Severance Arrangement between Registrant and Warren E. Pinckert II dated June 14, 2001
- 10.40.1(16) First Amendment to Amended and Restated Severance Arrangement between Registrant and Warren E. Pinckert II dated March 27, 2003
- 10.41.2 (17) Amended and Restated Change of Control Severance Agreement between Registrant and Warren E. Pinckert II dated March 25, 2004
- 10.46(16) Severance Agreement between Registrant and Terry L. Wassmann dated July 17, 2001
- 10.46.1(16) First Amendment to Severance Agreement between Registrant and Terry L. Wassmann dated January 23, 2003
- 10.47.2 (17) Amended and Restated Change of Control Severance Agreement between Registrant and Terry L Wassmann dated March 25, 2004
- 10.50(16) Employment Agreement between Registrant and Donald P. Wood dated March 31, 2003
- 10.51(16) Severance Agreement between Registrant and Donald P. Wood dated April 1, 2003
- 10.51.1(18) First Amendment to Severance Agreement between Registrant and Donald P. Wood dated October 10, 2003
- 10.52.1(17) Amended and Restated Change of Control Severance Agreement between Registrant and Donald P. Wood dated March 25, 2004
- 10.55(18) Change of Control Severance Agreement between Registrant and Kenneth F. Miller dated June 2, 2004
- 10.56(19) Severance Agreement between Registrant and John F. Glenn dated October 12, 2004
- 10.57(19) Change of Control Severance Agreement between Registrant and John F. Glenn dated October 12, 2004
- 10.59(20) Change of Control Severance Agreement dated February 1, 2005 between Registrant and Barbara McAleer
- 10.60(20) Severance Agreement dated February 1, 2005 between Registrant and Barbara McAleer
- 10.61(21) OEM Agreement by and between Registrant and Boule Diagnostics International AB dated November 14, 2005
- 10.62(22) Change of Control Severance Agreement between Registrant and Gregory L. Bennett dated December 7, 2005

|           |  |
|-----------|--|
| 10.63(22) | Severance Agreement dated December 7, 2005 between Registrant and Gregory L. Bennett   |
| 23.1      | Consent of Independent Registered Public Accounting Firm   |
| 24.1      | Power of Attorney (see page 56)  |
| 31.1      | Certification of Chief Executive Officer under Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended  |
| 31.2      | Certification of Chief Financial Officer under Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended  |
| 32        | Certifications of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |

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(1) Incorporated by reference to exhibits filed with Registrant's Report on Form 8-K filed with the Securities and Exchange Commission dated June 4, 2007.

Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-1 (No. 33-54300) as declared effective by the Securities and Exchange Commission on December 16, 1992.

(2) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-1 (No. 33-47603) as declared effective by the Securities and Exchange Commission on June 26, 1992.

(3) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form 8-A/A filed with the Securities and Exchange Commission on January 5, 2005.

(4) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-8 (No. 333-22475) as declared effective by the Securities and Exchange Commission on February 28, 1997.

(5) Incorporated by reference to exhibits filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 1995.

(6) Incorporated by reference to exhibit filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended September 24, 2004.

(7) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-8 (No. 333-38151) as declared effective by the Securities and Exchange Commission on October 17, 1997.

(8) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-8 (333-94503) as declared effective by the Securities and Exchange Commission on January 12, 2000.

(9) Incorporated by reference to exhibits filed with Registrant's Annual Report on Form 10-K for the fiscal year ended March 31, 2000.

(10) Incorporated by reference to exhibit filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended September 26, 2003.

(11) Incorporated by reference to exhibits filed with Registrant's Annual Report on Form 10-K for the fiscal year ended March 30, 2001.

(12) Incorporated by reference to exhibits filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended September 28, 2001.



- (13) Incorporated by reference to exhibits filed with Registrant's Report on Form 8-K filed with the Securities and Exchange Commission on November 23, 2004.
- (14) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-8 (No. 333-98143) as declared effective by the Securities and Exchange Commission on August 15, 2002.
- (15) Incorporated by reference to exhibits filed with Registrant's Report on Form 8-K filed with the Securities and Exchange Commission on January 6, 2003.
- (16) Incorporated by reference to exhibits filed with Registrant's Annual Report on Form 10-K for the fiscal year ended March 28, 2003.
- (17) Incorporated by reference to exhibits filed with Registrant's Annual Report on Form 10-K for the fiscal year ended March 26, 2004.
- (18) Incorporated by reference to exhibit filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended December 26, 2003.
- (19) Incorporated by reference to exhibits filed with Registrant's Report on Form 8-K filed with the Securities and Exchange Commission on October 14, 2004.
- (20) Incorporated by reference to exhibits filed with Registrant's Report on Form 8-K filed with the Securities and Exchange Commission on February 2, 2005.
- (21) Incorporated by reference to exhibits filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended December 23, 2005.
- (22) Incorporated by reference to exhibits filed with Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on December 12, 2005.
- (23) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-8 (No. 333-127786) as declared effective by the Securities and Exchange Commission on August 23, 2005.
- (24) Incorporated by reference to exhibits filed with Registrant's Annual Report on Form 10-K for the fiscal year ended March 25, 2005.
- (25) Incorporated by reference to exhibits filed with Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on June 4, 2007.
- (26) Incorporated by reference to Registrant's Form 8-A/A filed with the Securities and Exchange Commission on January 25, 2007.

(b) *Exhibits.*

See Item 15(a)(3) above.

(c) *Financial Statement Schedule.*

See Item 15(a)(2) above.





**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CHOLESTECH CORPORATION

By: /s/ WARREN e. PINCKERT ii  
 Warren E. Pinckert II  
*President, Chief Executive Officer and Director*

Date: June 13, 2007

**POWER OF ATTORNEY**

KNOW ALL PERSONS BY THESE PRESENTS, that each person whose signature appears below constitutes and appoints Warren E. Pinckert II and John F. Glenn, and each of them, his or her true and lawful attorneys-in-fact and agents, each with full power of substitution and resubstitution, to sign any and all amendments (including post-effective amendments) to this Annual Report on Form 10-K and to file the same, with all exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission, granting unto said attorney-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite and necessary to be done in connection therewith, as fully to all intents and purposes as he or she might or could do in person, hereby ratifying and confirming all that said attorneys-in-fact and agents, or their substitute or substitutes, or any of them, shall do or cause to be done by virtue thereof.

Pursuant to the requirements of the Securities and Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated:

| <b>Signature</b>                                     | <b>Title</b>  | <b>Date</b>   |
|--|---|---------------|
| /s/ WARREN E. PINCKERT II<br>(Warren E. Pinckert II) | President, Chief Executive Officer and Director<br>(Principal Executive Officer)  | June 13, 2007 |
| /s/ JOHN F. GLENN<br>(John F. Glenn)                 | Vice President of Finance, Chief Financial Officer,<br>Treasurer and Secretary (Principal Financial and Accounting Officer) | June 13, 2007 |
| /s/ JOHN H. LANDON<br>(John H. Landon)               | Director  | June 13, 2007 |
| /s/ MICHAEL D. CASEY<br>(Michael D. Casey)           | Director  | June 13, 2007 |
| /s/ JOHN L. CASTELLO<br>(John L. Castello)           | Director  | June 13, 2007 |

|  |          |               |
|--|----------|---------------|
| /s/ ELIZABETH H. DAVILA<br>(Elizabeth H. Davila) | Director | June 13, 2007 |
| /s/ STUART HEAP<br>(Stuart Heap)                 | Director | June 13, 2007 |
| /s/ LARRY Y. WILSON<br>(Larry Y. Wilson)         | Director | June 13, 2007 |

***Report of Independent Registered Public Accounting Firm***

To the Board of Directors and Shareholders of  
Cholestech Corporation:

We have completed integrated audits of Cholestech Corporation's financial statements and of its internal control over financial reporting as of March 30, 2007, in accordance with the standards of the Public Company Accounting Oversight Board (United States). Our opinions, based on our audits, are presented below.

*Financial statements and financial statement schedule*

In our opinion, the financial statements listed in the index appearing under Item 15(a)(1), present fairly, in all material respects, the financial position of Cholestech Corporation at March 30, 2007 and March 31, 2006, and the results of its operations and its cash flows for each of the three years in the period ended March 30, 2007 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 15(a)(2), presents fairly, in all material respects, the information set forth therein when read in conjunction with the related financial statements. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits. We conducted our audits of these statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As discussed in Note 1 to the Notes of Financial Statements, the Company changed the manner in which it accounts for stock-based compensation in fiscal 2007.

*Internal control over financial reporting*

Also, in our opinion, management's assessment, included in Management's Report on Internal Control Over Financial Reporting appearing under Item 9A, that the Company maintained effective internal control over financial reporting as of March 30, 2007 based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), is fairly stated, in all material respects, based on those criteria. Furthermore, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of March 30, 2007, based on criteria established in *Internal Control - Integrated Framework* issued by the COSO. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express opinions on management's assessment and on the effectiveness of the Company's internal control over financial reporting based on our audits. We conducted our audits of internal control over financial reporting in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. An audit of internal control over financial reporting includes obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other

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procedures as we consider necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ PRICEWATERHOUSECOOPERS LLP  
San Jose, California  
June 13, 2007

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**CHOLESTECH CORPORATION**  
**BALANCE SHEETS**

|  | March 30, 2007                    | March 31, 2006 |
|--|-----------------------------------|----------------|
|  | (In thousands, except share data) |                |
| <b>ASSETS</b>  |                                   |                |
| Current assets:  |                                   |                |
| Cash and cash equivalents  | \$ 6,561                          | \$ 7,161       |
| Marketable securities  | 43,126                            | 21,071         |
| Accounts receivable, net   | 7,114                             | 5,129          |
| Inventories, net   | 9,102                             | 7,525          |
| Prepaid expenses and other assets  | 1,773                             | 2,199          |
| Deferred tax assets  | 1,835                             | 775            |
| Total current assets   | 69,511                            | 43,860         |
| Property and equipment, net  | 6,882                             | 7,820          |
| Intangible assets, net   | 414                               | 492            |
| Long-term marketable securities  | 12,765                            | 14,444         |
| Long-term deferred tax assets  | 10,334                            | 13,736         |
| Other long-term assets   | 795                               | 350            |
| Total assets   | \$ 100,701                        | \$ 80,702      |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>   |                                   |                |
| Current liabilities:   |                                   |                |
| Accounts payable and accrued expenses  | \$ 2,880                          | \$ 2,785       |
| Accrued payroll and benefits   | 3,379                             | 3,544          |
| Other liabilities  | 227                               | 241            |
| Total current liabilities  | 6,486                             | 6,570          |
| Commitments and contingencies (Note 4)   |                                   |                |
| Shareholders' equity:  |                                   |                |
| Preferred stock, no par value; 5,000,000 shares authorized, no shares issued and outstanding   |                                   |                |
| Common stock, no par value; 25,000,000 shares authorized; 15,564,749 and 14,868,825 shares issued and outstanding at March 30, 2007 and March 31, 2006, respectively |                                   |                |
|  | 103,948                           | 94,015         |
| Accumulated other comprehensive loss   | (41 )                             | (125 )         |
| Deferred compensation  |                                   | (660 )         |
| Accumulated deficit  | (9,692 )                          | (19,098 )      |
| Total shareholders' equity   | 94,215                            | 74,132         |
| Total liabilities and shareholders' equity   | \$ 100,701                        | \$ 80,702      |

See accompanying notes to financial statements.

**CHOLESTECH CORPORATION**  
**STATEMENTS OF OPERATIONS**

|  | <b>Fiscal Year Ended</b>                     |                  |                  |
|--|--|------------------|------------------|
|  | <b>March 30,</b>                             | <b>March 31,</b> | <b>March 25,</b> |
|  | <b>2007</b>                                  | <b>2006</b>      | <b>2005</b>      |
|  | <b>(In thousands, except per share data)</b> |                  |                  |
| Revenue                                      | \$ 69,526                                    | \$ 64,093        | \$ 52,877        |
| Cost of revenue                              | 23,042                                       | 23,902           | 21,390           |
| Gross profit                                 | 46,484                                       | 40,191           | 31,487           |
| Operating expenses:                          |  |                  |                  |
| Sales and marketing                          | 14,785                                       | 13,036           | 11,494           |
| Research and development                     | 6,280  | 7,553            | 4,252            |
| General and administrative                   | 13,718                                       | 11,230           | 9,864            |
| Total operating expenses                     | 34,783                                       | 31,819           | 25,610           |
| Income from operations                       | 11,701                                       | 8,372            | 5,877            |
| Interest and other income, net               | 2,158  | 923              | 243              |
| Income before provision for income taxes     | 13,859                                       | 9,295            | 6,120            |
| Provision for income taxes                   | 4,453  | 3,661            | 1,972            |
| Net income                                   | \$ 9,406                                     | \$ 5,634         | \$ 4,148         |
| Net income per share:                        |  |                  |                  |
| Basic  | \$ 0.62                                      | \$ 0.38          | \$ 0.29          |
| Diluted                                      | \$ 0.61                                      | \$ 0.38          | \$ 0.29          |
| Shares used to compute net income per share: |  |                  |                  |
| Basic  | 15,106                                       | 14,687           | 14,295           |
| Diluted                                      | 15,468                                       | 15,013           | 14,472           |

See accompanying notes to financial statements.

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**CHOLESTECH CORPORATION**  
**STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY**

|   | Common Stock<br>Shares<br>(In thousands, except share data) | Amount     | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Deferred<br>Compensation | Accumulated<br>Deficit | Total     |
|---|---|------------|--|--------------------------|------------------------|-----------|
| Balance at March 26, 2004   | 14,095,075  | \$ 86,009  | \$ 149   | \$                       | \$ (28,880 )           | \$ 57,278 |
| Net income  |   |            |  |                          | 4,148                  | 4,148     |
| Change in unrealized gain (loss) on available-for-sale securities                               |   |            | (188 )   |                          |                        | (188 )    |
| Change in future currency contracts   |   |            | (77 )  |                          |                        | (77 )     |
| Comprehensive income  |   |            |  |                          |                        | 3,883     |
| Issuance of common stock pursuant to employee stock purchase plan and exercise of stock options | 496,157   | 2,992      |  |                          |                        | 2,992     |
| Issuance of restricted stock  | 23,682  | 241        |  | (241 )                   |                        |           |
| Tax benefit on non-qualified stock options  |   | 2,439      |  |                          |                        | 2,439     |
| Balance at March 25, 2005   | 14,614,914  | 91,681     | (116 )   | (241 )                   | (24,732 )              | 66,592    |
| Net income  |   |            |  |                          | 5,634                  | 5,634     |
| Change in unrealized gain (loss) on available-for-sale securities, net                          |   |            | 32   |                          |                        | 32        |
| Foreign currency translation adjustment   |   |            | (41 )  |                          |                        | (41 )     |
| Comprehensive income  |   |            |  |                          |                        | 5,625     |
| Issuance of common stock pursuant to employee stock purchase plan and exercise of stock options | 207,330   | 1,617      |  |                          |                        | 1,617     |
| Issuance of restricted stock  | 46,581  | 519        |  | (519 )                   |                        |           |
| Deferred stock-based compensation   |   |            |  | 100                      |                        | 100       |
| Tax benefit on non-qualified stock options  |   | 198        |  |                          |                        | 198       |
| Balance at March 31, 2006   | 14,868,825  | \$ 94,015  | \$ (125 )  | \$ (660 )                | \$ (19,098 )           | \$ 74,132 |
| Net income  |   |            |  |                          | 9,406                  | 9,406     |
| Change in unrealized gain (loss) on available-for-sale securities, net                          |   |            | 84   |                          |                        | 84        |
| Comprehensive income  |   |            |  |                          |                        | 9,490     |
| Issuance of common stock, restricted stock, pursuant to employee stock incentive plans          | 695,924   | 5,832      |  |                          |                        | 5,832     |
| Stock based compensation  |   | 3,211      |  |                          |                        | 3,211     |
| Reversal of deferred stock compensation   |   | (660 )     |  | 660                      |                        |           |
| Tax benefit on non-qualified stock options  |   | 1,550      |  |                          |                        | 1,550     |
| Balance at March 30, 2007   | 15,564,749  | \$ 103,948 | \$ (41 )   | \$                       | \$ (9,692 )            | \$ 94,215 |

See accompanying notes to financial statements.

**CHOLESTECH CORPORATION**  
**STATEMENTS OF CASH FLOWS**

|   | Fiscal Year Ended<br>March 30,<br>2007<br>(In thousands) | March 31,<br>2006 | March 25,<br>2005 |
|---|--|-------------------|-------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>  |  |                   |                   |
| Net income  | \$ 9,406   | \$ 5,634          | \$ 4,148          |
| Adjustments to reconcile net income to net cash provided by operating activities:   |  |                   |                   |
| Depreciation and amortization   | 2,490  | 2,916             | 3,184             |
| Stock-based compensation  | 3,211  | 100               |                   |
| Tax benefits from exercise of share-based payment awards                            | 1,550  |                   |                   |
| Excess tax benefits from share-based compensation                                   | (2,292 )   |                   |                   |
| Change in allowance for doubtful accounts   | 18   | 25                | (57 )             |
| Change in inventory reserve   | 46   | (285 )            | (395 )            |
| Deferred tax asset  | 2,342  | 3,267             | 2,193             |
| Loss on disposition of property and equipment                                       |  | 67                |                   |
| Changes in assets and liabilities:  |  |                   |                   |
| Accounts receivable   | (2,003 )   | (503 )            | 1,444             |
| Inventories   | (1,623 )   | 1,116             | (1,878 )          |
| Prepaid expenses and other assets   | 426  | (310 )            | (174 )            |
| Notes receivable  |  |                   | 200               |
| Other long-term assets  | (445 )   | (350 )            |                   |
| Accounts payable and accrued expenses   | 95   | (1,474 )          | 1,110             |
| Accrued payroll and benefits  | (165 )   | 560               | 495               |
| Other liabilities   | (14 )  | (45 )             | (28 )             |
| Net cash provided by operating activities   | 13,042   | 10,718            | 10,242            |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>  |  |                   |                   |
| Purchases of marketable securities  | (69,054 )  | (44,443 )         | (31,560 )         |
| Maturities of marketable securities   | 48,762   | 38,083            | 23,231            |
| Purchase of property and equipment  | (1,474 )   | (2,618 )          | (3,103 )          |
| Cash paid for license fee   |  | (500 )            |                   |
| Net cash used in investing activities   | (21,766 )  | (9,478 )          | (11,432 )         |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>  |  |                   |                   |
| Issuance of common stock  | 5,832  | 1,617             | 2,992             |
| Excess tax benefits from equity based compensation plan                             | 2,292  |                   |                   |
| Net cash provided by financing activities   | 8,124  | 1,617             | 2,992             |
| Net increase (decrease) in cash and cash equivalents                                | (600 )   | 2,857             | 1,802             |
| Cash and cash equivalents at beginning of year                                      | 7,161  | 4,304             | 2,502             |
| Cash and cash equivalents at end of year  | \$ 6,561   | \$ 7,161          | \$ 4,304          |
| <b>Supplemental disclosures of cash flow information and non-cash transactions:</b> |  |                   |                   |
| Cash paid for income taxes  | \$ 514   | \$ 381            | \$ 148            |
| Tax benefits of nonqualified stock options  | \$ 1,550   | \$ 198            | \$ 2,439          |

See accompanying notes to financial statements.



**CHOLESTECH CORPORATION**  
**NOTES TO FINANCIAL STATEMENTS**

**1. Summary of Significant Accounting Policies**

*Description of the Company*

Cholestech Corporation (the Company), incorporated under the laws of the State of California, is a leading provider of diagnostic tools and information for immediate risk assessment and therapeutic monitoring of heart disease and diabetes. The Company currently manufactures the LDX System, which includes the LDX Analyzer and a variety of single-use test cassettes, and markets the LDX System in the United States, Europe, Asia, Australia and South America. The LDX System, which is waived under the Clinical Laboratory Improvement Amendments (CLIA), allows healthcare providers to perform individual tests or combinations of tests. The Company's current products measure and monitor blood cholesterol, related lipids, glucose and liver function, and are used to test patients at risk of or suffering from heart disease, diabetes and liver disease. The LDX System can also provide the Framingham Risk Assessment from the patient's results as measured on the lipid profile cassette.

The Company also markets and distributes the GDX System under a multi-year global distribution agreement with Provalis Diagnostics Ltd., who was acquired by Bio-Rad Laboratories, Inc. on September 7, 2006. The Cholestech GDX is a hemoglobin A1c (A1C) testing system that is also waived under CLIA and is used to measure A1C. The quantitative measure of A1C is established as an indicator of a patient's long-term glycemic control. A1C levels indicate the long-term progress of a patient's diabetes and therapy management.

*Fiscal year end*

The Company's fiscal year is a 52 or 53 week period ending on the last Friday in March. Fiscal years 2007, 2006, and 2005 were comprised of 52 weeks, 53 weeks, and 52 weeks, respectively.

*Revenue recognition*

The Company recognizes revenue from product sales when there is pervasive evidence that an arrangement exists, title has transferred to our customers, the price is fixed and determinable and collection is reasonably assured. Provisions for discounts to customers, returns and other adjustments are recorded as a reduction of revenue and provided for in the same period that the related product sales are recorded based upon analyses of historical discounts and returns. The Company recognizes revenue associated with services upon completion of the services to be performed under contract when all obligations are satisfied, and collection is reasonably assured. Generally, terms of sale are FOB shipping point and revenue recognition at time of shipment. When the terms of sale are FOB receiving point, assuming that all other revenue recognition criteria have been met, revenue is recognized when the products have reached the destination point.

The Company offers an early payment discount to qualified customers.

The Company maintains a warranty allowance for the estimated amount of repairs or replacement cost of all products which are found to be defective. Provisions for warranty are provided for in the same period that the related product sales are recorded. The amount of allowance is based upon analyses of historical repairs and replacements, known improvements in design or changes in reliability.

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The Company maintains an allowance for doubtful accounts based primarily on analysis of historical trends and experience. The Company reviews its allowance for doubtful accounts monthly. Past due balances over 90 days and over a specified amount are reviewed individually for collectibility.

Shipping and handling charges are invoiced to customers based on the amount of products sold. Shipping and handling fees are recorded at the time of revenue recognition, and are included in revenue.

The Company will from time to time provide free goods to customers as samples for the purpose of motivating end users who may be potential long-term users of the Company's products. In addition, on occasion the Company provides free goods to customers as part of a revenue transaction as an incentive. The cost of free goods associated with revenue transactions is charged to cost of revenue.

### *Cash and cash equivalents*

The Company considers all highly liquid investments with maturities of three months or less at the date of purchase to be cash equivalents. Cash equivalents as of March 30, 2007 consist principally of investments in money market funds.

### *Marketable securities*

Marketable securities and other investments with maturities of less than one year are classified as short-term marketable securities. The Company has established policies, which limit the type, credit quality and length of maturity of the securities in which it invests. Marketable securities as of March 30, 2007 consist principally of investments in commercial paper, corporate bonds and U.S. government-agency obligations. Marketable securities are classified as available-for-sale and are carried at their fair market value at the balance sheet date. Realized gains and losses on sales of all such securities are reported in earnings and are computed using the specific identification cost method. Unrealized gains and losses on securities are included in accumulated comprehensive income (loss) in shareholders' equity. All investments with maturity dates greater than 365 days are classified as non-current.

The cost and fair market value of available-for-sale securities as of March 30, 2007 and March 31, 2006 are as follows (in thousands):

|   | Amortized<br>Cost | Unrealized<br>Gain(Loss) | Fair<br>Market<br>Value | Maturity Date |               |
|---|-------------------|--------------------------|-------------------------|---------------|---------------|
| <b>Short-term marketable securities</b> |                   |                          |                         |               |               |
| Commercial paper                        | \$                | \$                       | \$                      |               |               |
| Corporate bonds                         | 25,604            | (1 )                     | 25,603                  | April 2007    | March 2008    |
| Government agency                       | 17,530            | (6 )                     | 17,524                  | April 2007    | February 2008 |
|   | \$ 43,134         | \$ (7 )                  | \$ 43,127               |               |               |
| <b>Long-term marketable securities</b>  |                   |                          |                         |               |               |
| Commercial paper                        | \$                | \$                       | \$                      |               |               |
| Corporate bonds                         | 9,610             | 16                       | 9,626                   | May 2008      | July 2009     |
| Government agency                       | 3,133             | 6                        | 3,139                   | May 2008      | January 2009  |
|   | \$ 12,743         | \$ 22                    | \$ 12,765               |               |               |

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The cost and fair market value of available-for-sale securities as of March 31, 2006 are as follows (in thousands):

|   | Amortized<br>Cost | Unrealized<br>Loss | Fair<br>Market<br>Value | Maturity Date |               |
|---|-------------------|--------------------|-------------------------|---------------|---------------|
| <b>Short-term marketable securities</b> |                   |                    |                         |               |               |
| Commercial paper                        | \$ 2,493          | \$ (6 )            | \$ 2,487                | May 2006      | January 2007  |
| Corporate bonds                         | 12,822            | (32 )              | 12,790                  | April 2006    | February 2007 |
| Government agency                       | 5,814             | (20 )              | 5,794                   | May 2006      | July 2006     |
|   | \$ 21,129         | \$ (58 )           | \$ 21,071               |               |               |
| <b>Long-term marketable securities</b>  |                   |                    |                         |               |               |
| Commercial paper                        | \$ 2,180          | \$ (9 )            | \$ 2,171                | April 2007    |               |
| Corporate bonds                         | 7,255             | (53 )              | 7,202                   | April 2007    | March 2008    |
| Government agency                       | 5,126             | (55 )              | 5,071                   | April 2007    | February 2008 |
|   | \$ 14,561         | \$ (117 )          | \$ 14,444               |               |               |

There was \$15,000 in unrealized gain and \$175,000 in unrealized losses included in accumulated other comprehensive loss in shareholders equity as of March 30, 2007 and March 31, 2006, respectively.

### *Derivative Instruments*

The Company used financial instruments, such as forward exchange contracts, to hedge a portion of certain existing and forecasted foreign currency denominated transactions expected to occur within 12 months. The terms of currency instruments used for hedging purposes were generally consistent with the timing of the transactions being hedged. The Company had entered into foreign currency forward exchange contracts to manage foreign currency exposures arising from inventory purchases and accounts payable denominated in foreign currencies. The Company did not use derivative financial instruments for trading or speculative purposes. The Company had no forward contracts at March 30, 2007.

### *Certain risks and uncertainties*

Financial instruments that potentially subject the Company to credit risk consist of cash and cash equivalents, marketable securities and accounts receivable. Cash and cash equivalents and marketable securities are maintained with a high credit quality institution, and the composition and maturities of the investments are regularly monitored by management. Generally, these securities are highly liquid and may be redeemed on demand and therefore have minimal risk associated with them. The Company has not experienced any material losses on its investments.

The Company is currently dependent on a sole or limited number of suppliers for certain key components used in its products, which may cause shortages that limit production capacity. There can be no assurance that such shortages will not adversely affect future operating results.

Concentration of credit risk with respect to trade accounts receivable is considered to be limited due to the quality of our customer base and the diversity of the Company's geographic sales areas. The Company performs ongoing credit evaluations of its customers' financial condition and generally requires no collateral. The Company maintains a provision for potential credit losses and historically such amounts, in the aggregate, have not been significant.

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Significant revenue concentration for the years ended March 30, 2007, March 31, 2006 and March 25, 2005 are as follows (in thousands):

|            | 2007      |                  | 2006      |                  | 2005      |                  |
|------------|-----------|------------------|-----------|------------------|-----------|------------------|
|            | Revenue   | Percent of Total | Revenue   | Percent of Total | Revenue   | Percent of Total |
| Customer A | \$ 14,444 | 21 %             | \$ 14,279 | 22 %             | \$ 12,467 | 24 %             |
| Customer B | 7,117     | 10               | 6,805     | 11               | 4,826     | 9                |
| Customer C | 5,860     | 8                | 4,707     | 7                | 3,695     | 7                |
| Total      | \$ 27,421 | 39 %             | \$ 25,791 | 40 %             | \$ 20,988 | 40 %             |

Significant accounts receivable concentrations as of March 30, 2007 and March 31, 2006 are as follows (in thousands):

|            | 2007               |                  | 2006               |                  |
|------------|--------------------|------------------|--------------------|------------------|
|            | Receivable Balance | Percent of Total | Receivable Balance | Percent of Total |
| Customer A | \$ 1,178           | 15 %             | \$ 520             | 10 %             |
| Customer B | 817                | 11               | 217                | 4                |
| Customer C | 512                | 7                | 383                | 7                |
| Total      | \$ 2,507           | 33 %             | \$ 1,120           | 21 %             |

### *Inventories*

Inventories are stated at the lower of cost or market, cost being determined using standard costs which approximates the first-in, first-out (FIFO) method. Cost includes direct materials, direct labor and manufacturing overhead. Reserves for potentially excess and obsolete inventory are made based on management analysis of inventory levels, planned changes in material usage and future sales forecasts.

### *Property and equipment*

Property and equipment are stated at cost. Depreciation is computed using the straight-line method over the estimated useful lives of the related assets. Estimated useful lives are 2 to 7 years for machinery and equipment, 3 years for computer equipment, and 5 years for furniture and fixtures. Leasehold improvements are amortized over their estimated useful lives, not to exceed the term of the related lease. The cost of additions and improvements is capitalized while maintenance and repairs are charged to expense as incurred. Upon sale or retirement, the asset's cost and related accumulated depreciation are removed from the accounts and any related gain or loss is reflected in operations.

### *Intangible assets*

Intangible assets consist principally of patents and a license agreement. Patents are amortized on a straight-line basis over their estimated useful lives, ranging from 14 to 17 years. The license agreement is amortized over the estimated useful life of the agreement. Amortization expense for the years ended March 30, 2007, March 31, 2006 and March 25, 2005 was \$78,000, \$48,000, and \$7,000, respectively.

### *Impairment of long-lived assets*

The Company identifies and records impairment losses on long-lived assets when events and circumstances indicate that the future value of such assets is less than the carrying amounts of those assets. Recoverability is measured by comparison of the assets' carrying amount to future net undiscounted cash flows the assets are expected to generate. If such assets are considered to be impaired, the impairment to

be recognized is measured by the amount by which the carrying amount of the assets exceeds their projected discounted future net cash flows.

**Research and development**

Research and development costs are expensed as incurred. Research and development costs consist primarily of payroll and related costs, materials and supplies used in development of new products, and fees paid to consultants and outside service providers.

**Warranties**

The Company records an accrual for estimated warranty costs when revenue is recognized. Warranty covers repair costs of the LDX Analyzer and replacement costs of defective single-use test cassettes. The warranty period for the LDX Analyzer is one year and for single use test cassettes is the shelf-life of the product, generally 9 to 12 months. The warranty cost of the GDY Analyzer and test cartridges are the responsibility of the vendor. The Company has processes in place to estimate accruals for warranty exposure. The processes include estimated LDX Analyzer failure rates and repair costs, known design changes, and estimated replacement rates for single use test cassettes. Although the Company believes it has the ability to reasonably estimate warranty expenses, unforeseeable changes in factors impacting the estimate for warranty could occur and such changes could cause a material change in the Company's warranty accrual estimate. Such a change would be recorded in the period in which the change was identified. Changes in the Company's product warranty liability during the fiscal years ended March, 30, 2007 and March 31, 2006 were as follows:

| <b>Fiscal Year Ended</b>                       | <b>March 30,<br/>2007</b> | <b>March 31,<br/>2006</b> |
|--|---------------------------|---------------------------|
| Balance at the beginning of the year           | \$ 208,000                | \$ 286,000                |
| Accruals and charges for warranty for the year | 360,000                   | 339,000                   |
| Cost of repairs and replacements               | (372,000)                 | (417,000)                 |
| Balance at the end of the year                 | \$ 196,000                | \$ 208,000                |

**Advertising costs**

The cost of advertising is expensed as incurred. Advertising expenses were \$126,000, \$57,000, and \$42,000 for fiscal years 2007, 2006, and 2005, respectively.

**Income taxes**

The Company uses the asset and liability method of accounting for income taxes, which requires the recognition of deferred tax liabilities and assets for the expected future tax consequences of temporary differences between the financial reporting and income tax bases of assets and liabilities. The Company continually reviews its deferred tax asset to determine if a valuation allowance is required, primarily based on its estimates of future taxable income. Changes in the Company's assessment of the need for a valuation allowance could give rise to a valuation allowance and an expense in the period of the change.

*Net income per share*

Basic earnings per share is computed by dividing net income (numerator) by the weighted average number of common shares outstanding (denominator) during the period. Diluted earnings per share gives effect to all potential common stock outstanding during a period, if dilutive. The following table reconciles the numerator (net income) and denominator (number of shares) used in the basic and diluted per share computations.

|  | March 30,<br>2007                     | March 31,<br>2006 | March 25,<br>2005 |
|--|---------------------------------------|-------------------|-------------------|
|  | (In thousands, except per share data) |                   |                   |
| <b>Income</b>  |                                       |                   |                   |
| Net income   | \$ 9,406                              | \$ 5,634          | \$ 4,148          |
| <b>Shares</b>  |                                       |                   |                   |
| Basic  | 15,106                                | 14,687            | 14,295            |
| Effect of dilutive securities consisting of options and restricted stock | 362                                   | 326               | 177               |
| Diluted  | 15,468                                | 15,013            | 14,472            |
| <b>Per share net income:</b>   |                                       |                   |                   |
| Basic  | \$ 0.62                               | \$ 0.38           | \$ 0.29           |
| Effect of dilutive securities consisting of options and restricted stock | (0.01 )                               | (0.00 )           | (0.00 )           |
| Diluted  | \$ 0.61                               | \$ 0.38           | \$ 0.29           |

Options to purchase 277,950, 392,940, and 380,407 shares of common stock were considered anti-dilutive because the respective exercise prices were greater than the average fair market value of common stock as of March 30, 2007, March 31, 2006, and March 25, 2005, respectively.

*Fair value of financial instruments*

The carrying amounts of certain of the Company's financial instruments including cash and cash equivalents, accounts receivable and accounts payable approximate fair value due to their short maturities.

*Use of estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. The primary estimates underlying the Company's financial statements include allowance for doubtful accounts receivable, reserves for obsolete, expiring and slow moving inventory, income taxes, accruals for payroll, product warranty and other liabilities and stock-based compensation. Actual results could differ from those estimates.

*Accounting for stock-based compensation*

Effective April 1, 2006, the Company adopted SFAS No. 123(R) using the modified prospective transition method. Under this new standard, the Company's estimate of compensation expense requires a number of complex and subjective assumptions, including the price volatility of Cholestech's common stock, employee exercise patterns (expected life of the options), future forfeitures and related tax effects. Prior to the adoption of SFAS 123(R), the Company accounted for stock option grants to employees using the intrinsic value method, in accordance with Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees* (APB 25) and accordingly, recognized no compensation expense for stock option grants to employees.

Under the modified prospective approach, SFAS 123(R) applies to new awards and to awards that were outstanding on April 1, 2006 that are subsequently modified, repurchased or cancelled. Under the modified prospective approach, compensation cost recognized for the year ended March 30, 2007 includes compensation cost for all stock-based payments granted prior to, but not yet vested as of, April 1, 2006, based on the grant-date fair value estimated in accordance with the original provisions of SFAS 123, and compensation cost for all stock-based payments granted subsequent to April 1, 2006, based on the grant-date fair value estimated in accordance with the provisions of SFAS 123(R). Prior periods were not restated to reflect the impact of adopting the new standard.

We have elected to adopt the alternative transition method provided under the provisions of Financial Accounting Standards Board (FASB) Staff Position No. FAS 123(R) 3 *Transition Election Related to Accounting for Tax Effects of Share-Based Payment Awards*, and in accordance, our financial statements for prior periods have not been restated to reflect, and do not include the impact of FAS 123(R). The alternative transition method includes simplified methods to establish the beginning balance of the additional paid-in capital pool (APIC pool) related to the tax effects of employee stock-based compensation, and to determine the subsequent impact on the APIC pool and statements of cash flows of the tax effects of employee stock-based compensation awards that are outstanding upon adoption of SFAS 123(R).

Prior to the adoption of SFAS 123(R), the Company accounted for its stock-based compensation plans in accordance with SFAS No. 123, *Accounting for Stock-Based Compensation* (SFAS 123) as amended by SFAS No. 148, *Accounting for Stock-Based Compensation Transition and Disclosure* (SFAS 148). As permitted under SFAS 148, the Company used the intrinsic value-based method of Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees* (APB 25), to account for its employee stock-based compensation plans. Under APB 25, compensation expense is based on the difference, if any, on the date of grant between the fair value of the Company's common shares and the exercise price of the option. Compensation costs for stock options and restricted stock, if any, is realized ratably over the vesting period.

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The Company provides additional proforma disclosures required by SFAS 123 as amended by SFAS 148. Had the compensation cost for the Company's stock option and stock purchase plans been determined based on the fair value of the options at the grant dates, as prescribed in SFAS 123, the Company's net income and net income per share would have been as follows:

|   | <b>Fiscal Year Ended</b>                         |                           |
|---|--|---------------------------|
|   | <b>March 31,<br/>2006</b>                        | <b>March 25,<br/>2005</b> |
|   | <b>(In thousands, except<br/>per share data)</b> |                           |
| Net income as reported  | \$ 5,634   | \$ 4,148                  |
| Add: Stock-based employee compensation expense included in reported net income, net of tax                                  | 66   |                           |
| Deduct: total stock-based employee compensation expense determined under fair value based method for all awards, net of tax | (1,635 )   | (4,245 )                  |
| Net income (loss) pro forma   | \$ 4,065   | \$ (97 )                  |
| Net income per share:   |  |                           |
| As reported basic   | \$ 0.38  | \$ 0.29                   |
| Pro forma basic   | \$ 0.27  | \$ (0.01 )                |
| As reported diluted   | \$ 0.38  | \$ 0.29                   |
| Pro forma diluted   | \$ 0.27  | \$ (0.01 )                |

Under APB 25, compensation expense for grants to employees is based on the difference, if any, on the date of the grant, between the fair market value of the Company's stock and the option exercise price. SFAS 123 defines a fair value based method of accounting for an employee stock option or similar equity investment. The pro forma disclosure of the difference between compensation expense included in net income and the related cost measured by the fair value method is presented above. Disclosures for the year ended March 30, 2007 are not presented because stock-based employee compensations was accounted for under SFAS 123(R)'s fair value method during this period.

The fair value is estimated using the Black-Scholes valuation model, with the following weighted-average assumptions used during the applicable periods:

|                                      | <b>Fiscal Year Ended</b>  |                           |                           |
|--------------------------------------|---------------------------|---------------------------|---------------------------|
|                                      | <b>March 30,<br/>2007</b> | <b>March 31,<br/>2006</b> | <b>March 25,<br/>2005</b> |
| <b>Stock options:</b>                |                           |                           |                           |
| Expected volatility                  | 52.4                      | % 58.0                    | % 71.0                    |
| Risk free interest rate              | 4.7                       | % 4.5                     | % 3.0                     |
| Dividend yield                       | 0.0                       | % 0.0                     | % 0.0                     |
| Fair value of stock options granted  | \$ 6.81                   | \$ 5.81                   | \$ 5.54                   |
| Expected life                        | 4.4 Years                 | 4.5 Years                 | 5.5 Years                 |
| <b>Employee Stock Purchase Plan:</b> |                           |                           |                           |
| Expected volatility                  | N/A                       | N/A                       | 74.0                      |
| Dividend yield                       | N/A                       | N/A                       | 0.0                       |
| Fair value of stock purchase rights  | N/A                       | N/A                       | \$ 1.14                   |
| Weighted average exercise price      | N/A                       | N/A                       | \$ 5.43                   |
| Expected life                        | N/A                       | N/A                       | 6 Months                  |

The Company accounts for equity instruments issued to non-employees in accordance with the provisions of SFAS 123 and Emerging Issues Task Force No. 96-18, *Accounting for Equity Instruments that are Issued to Other Than Employees for Acquiring, or in Conjunction with Selling Goods and Services* (EITF 96-18), and FASB Interpretation No. 28, *Accounting for Stock Appreciation Rights and Other*



*Variable Stock Option or Award Plan ( FIN 28 ). This provides guidance for accounting for stock options given to non-employees in exchange for goods and services.*

The Company did not grant stock options or have outstanding options to non-employees for fiscal year 2007, fiscal year 2006 and fiscal year 2005.

***Reclassifications***

Certain financial statements items have been reclassified to conform to the current year s format. These reclassifications had no material impact on previously reported results of operations.

***Recent accounting pronouncements***

In June 2006, the FASB issued FASB Interpretation No. 48, Accounting for Income Tax Uncertainties ( FIN No. 48 ). FIN No. 48 defines the threshold for recognizing the benefits of tax return positions in the financial statements as more-likely-than-not to be sustained by the taxing authority and provides guidance on the derecognition, measurement and classification of income tax uncertainties, along with any related interest and penalties. FIN No. 48 also includes guidance concerning accounting for income tax uncertainties in interim periods and increases the level of disclosures associated with any recorded income tax uncertainties. FIN No. 48 is effective for fiscal years beginning after December 15, 2006. The differences between the amounts recognized in the statements of financial position prior to the adoption of FIN No. 48 and the amounts reported after adoption will be accounted for as a cumulative-effect adjustment recorded to the beginning balance of retained earnings. We do not anticipate the adoption of FIN No. 48 will have a material impact on our financial position, results of operations or cash flows.

In September 2006, the Staff of the SEC issued Staff Accounting Bulletin No. 108, Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements ( SAB 108 ). SAB 108 provides guidance on the consideration of the effects of prior year misstatements in quantifying current year misstatements for the purpose of determining whether the current year s financial statements are materially misstated. SAB 108 is effective for the Company s fiscal year 2007 annual financial statements. The adoption of SAB 108 did not have an impact on our financial position, results of operations or cash flows

In September 2006, the FASB issued Statement No. 157, Fair Value Measurements ( SFAS 157 ). This standard defines fair value, establishes the framework for measuring fair value in accounting principles generally accepted in the United States and expands disclosure about fair value measurements. This pronouncement applies under other accounting standards that require or permit fair value measurements. Accordingly, this statement does not require any new fair value measurement. This statement is effective for fiscal years beginning after November 15, 2007 and interim periods within those fiscal years. We are currently evaluating the requirements of SFAS No. 157 and have not yet determined the impact on our financial statements.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities including an amendment of FAS 115 ( SFAS No.159 ). SFAS No. 159 allows companies to choose, at specified election dates, to measure eligible financial assets and liabilities at fair value that are not otherwise required to be measured at fair value. Unrealized gains and losses shall be reported on items for which the fair value option has been elected in earnings at each subsequent reporting date. SFAS No. 159 also establishes presentation and disclosure requirements. SFAS No. 159 is effective for fiscal years beginning after November 15, 2007 and will be applied prospectively. We are currently evaluating the impact of adopting SFAS No. 159 on our financial position, results of operations or cash flows.

## 2. Balance Sheet Composition

Accounts receivable consist of (in thousands), net:

|                                      | March 30, 2007 | March 31, 2006 |
|--------------------------------------|----------------|----------------|
| Accounts receivable                  | \$ 7,330       | \$ 5,327       |
| Less allowance for doubtful accounts | (216 )         | (198 )         |
|                                      | \$ 7,114       | \$ 5,129       |

Inventories consist of (in thousands), net:

|                  | March 30, 2007 | March 31, 2006 |
|------------------|----------------|----------------|
| Raw materials    | \$ 2,788       | \$ 2,662       |
| Work-in-progress | 2,569          | 2,110          |
| Finished goods   | 3,745          | 2,753          |
|                  | \$ 9,102       | \$ 7,525       |

Property and equipment consist of (in thousands), net:

|  | March 30, 2007 | March 31, 2006 |
|--|----------------|----------------|
| Machinery and equipment                        | \$ 16,548      | \$ 15,204      |
| Furniture and fixtures                         | 769            | 528            |
| Computer equipment                             | 3,895          | 3,354          |
| Leasehold improvements                         | 4,145          | 3,893          |
| Construction-in-progress                       | 143            | 1,139          |
|  | 25,500         | 24,118         |
| Less accumulated depreciation and amortization | (18,618 )      | (16,298 )      |
|  | \$ 6,882       | \$ 7,820       |

Depreciation and amortization expense of \$2.5 million was incurred in fiscal year 2007, \$2.9 million in fiscal year 2006 and \$3.2 million in fiscal year 2005.

Accounts payable and accrued expenses consist of (in thousands):

|                                  | March 30,<br>2007 | March 31,<br>2006 |
|----------------------------------|-------------------|-------------------|
| Trade accounts payable           | \$ 2,027          | \$ 1,560          |
| Accrued accounting and reporting | 49                | 259               |
| Accrued royalties                | 425               | 686               |
| Accrued legal expenses           | 104               | 52                |
| Other accrued liabilities        | 275               | 228               |
|                                  | \$ 2,880          | \$ 2,785          |

## 3. Borrowing Arrangements

The Company entered into an agreement with its primary bank for a \$4.0 million revolving line of credit. While the line of credit is in effect, the Company is required to maintain on deposit with the bank assets with a collective value, as defined in the line of credit agreement, equivalent to no less than 100% of the outstanding principal balance. Amounts outstanding under the line of credit bear interest at either the Company's choice of 0.5% below the bank's prime rate or 1.00% above the LIBOR rate, depending on the payment schedule. The line of credit agreement expires in September 2008. As of March 30, 2007 and



March 30, 2006, there were no borrowings outstanding under the line of credit and there was no amount reserved as a compensating balance.

#### 4. Commitments and Contingencies

##### *Leases*

The Company leases office and laboratory facilities under a non-cancelable operating lease. The lease for the Company's headquarters facility was renewed during fiscal year 2005 and currently expires in April 1, 2017. Rent expense was \$897,000, \$904,000, and \$1.1 million for fiscal year 2007, 2006, and 2005 respectively.

Future minimum payments required under the Company's non-cancelable operating lease as of March 30, 2007, were (in thousands):

|            |          |
|------------|----------|
| 2008       | \$ 570   |
| 2009       | 586      |
| 2010       | 611      |
| 2011       | 628      |
| 2012       | 644      |
| Thereafter | 3,567    |
|            | \$ 6,606 |

##### *Litigation*

On August 2, 2002, N.V. Euromedix ( Euromedix ) filed suit against the Company in the Commercial Court in Leuven, Belgium (No. F5700-02), seeking damages for the wrongful termination of an implied distribution agreement with the Company for Europe and parts of the Middle East. On November 7, 2002, the court dismissed the suit. On December 31, 2002, Euromedix filed another suit against the Company in the Commercial Court in Leuven, Belgium (No. B/02/00044), seeking damages in the amount of approximately 3.5 million Euros for the wrongful termination of an implied distribution agreement with our company for Europe and parts of the Middle East. At the introductory hearing on April 1, 2003, the case was sent to the general docket. The Company believes this claim is without merit and intends to continue to defend the claim vigorously.

On March 14, 2003, the Company initiated trademark infringement proceedings against Euromedix before the President of the Commercial Court in Leuven, Belgium (No. BRK/03/00017), seeking in principle an order (i) to prohibit Euromedix from selling, stocking, importing, exporting or promoting in the European Economic Area ( EEA ) products that violate the Company's trademarks, under a penalty of 10,000 Euros for each LDX-Analyzer sold, a penalty of 1,000 Euros for each cassette sold contrary to the prohibition and a 25,000 Euros penalty for each publicity of advertisement; (ii) to prohibit Euromedix from using certain slogans and phrases, in combination with products associated with certain of the Company's trademarks, in trade documents or other announcements, under a penalty of 25,000 Euros for each document used contrary to this prohibition; and (iii) to order the destruction of the inventory of products held by Euromedix that violate the Company's trademarks, which have been imported into the EEA without the Company's permission.

A hearing was held on April 29, 2003 regarding certain procedural issues. In a judgment rendered on May 27, 2003, the Judge of Seizures of the Court of First Instance referred the complaint to the Constitutional Court before rendering a final decision. The Judge of Seizures asked the Constitutional Court to render an opinion regarding certain constitutional issues related to the trademark infringement arguments the Company raised at the hearing. Hearings in the Constitutional Court were held on July 8, 2003 and September 9, 2003. On March 24, 2004, the Constitutional Court issued its judgment which

supported the Company's claims. A hearing was scheduled for November 9, 2004 by the Judge of Seizures of the Court of First Instance to hear additional submissions. On December 21, 2004, the Judge of Seizures of the Court of First Instance decided against Euromedix's opposition to certain procedural issues.

After the decisions of the Judge of Seizures of the Court of First Instance, the Company filed requests for a procedural calendar in the three trademark infringement proceedings against Euromedix of which two are pending before the President of the Commercial Court of Leuven and one before the Commercial Court of Leuven. Both parties have exchanged submissions. All three cases were pleaded at a hearing on June 21, 2005 and were taken into deliberation. On September 13, 2005, a judgment was rendered in favor of the Company regarding items (i) and (ii) above. A judgment has not yet been rendered on item (iii).

Euromedix filed a request for a procedural calendar in the case pending before the Commercial Court of Leuven regarding the termination of the business relationship on July 11, 2002. On December 13, 2005, the Commercial Court of Leuven decided in an interim decision that the termination of the relationship is not governed by Belgian law, but Californian law and allowed the parties to file further submissions in order to substantiate the claims under Californian law. Euromedix has appealed the ruling of the Commercial Court of Leuven and the appeal will be initiated at a hearing on September 21, 2007 before the First Chamber of the Court of Appeal of Brussels.

## 7. Shareholders Equity

### *Preferred stock*

The Company is authorized to issue 5,000,000 shares of preferred stock. The board of directors has authority to issue the preferred stock in one or more series and to fix the price, rights, preferences, privileges and restrictions thereof, including the dividend rights, dividend rates, conversion rights, voting rights terms of redemption, redemption prices, liquidation preferences and the number of shares constituting a series or the designation of such series, without any further vote or action by the Company's shareholders. In connection with the Company's shareholder rights plan, 25,000 shares of the preferred stock have been designated Series A participating preferred stock. None of the shares of Series A participating preferred stock were outstanding as of March 30, 2007, nor was there any activity relating to preferred stock during the three year period ended March 30, 2007.

### *Stock incentive program*

In 1997, 1999 and 2000 the shareholders approved Stock Incentive Programs for the issuance of incentive stock options (ISOs) and non-qualified stock options (NSOs) as follows:

|   | <b>1997 Stock Incentive Program</b>                      | <b>1999 Nonstatutory Stock Option Program</b>            | <b>2000 Stock Incentive Program</b>                      |
|---|--|--|--|
| Exercise price  | Not less than 100% of fair market value on date of grant | Not less than 100% of fair market value on date of grant | Not less than 100% of fair market value on date of grant |
| Exercise period                                       | Not to exceed 7 years and a day                          | Not to exceed 10 years and a day                         | Not to exceed 10 years and a day                         |
| Vesting period per year                               | At least 25%   | At least 25%   | At least 25%   |
| Type of options available                             | ISOs/NSOs  | NSOs   | ISOs/NSOs  |
| Shares of common stock reserved                       | 900,000  | 2,000,000  | 2,145,000  |
| Share available for future grant as of March 31, 2007 | 87   | 1,139  | 582,783  |

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Stock option activity under the 1997 program, 1999 program and 2000 program is as follows:

|                         | Outstanding<br>Options | Weighted Average<br>Exercise Price<br>Per Share |
|-------------------------|------------------------|---|
| Balance, March 26, 2004 | 2,360,664              | \$ 9.49   |
| Granted                 | 633,400                | 9.00  |
| Exercised               | (401,200 )             | 6.17  |
| Canceled                | (468,829 )             | 10.49   |
| Balance, March 25, 2005 | 2,124,035              | 9.75  |
| Granted                 | 441,750                | 11.30   |
| Exercised               | (173,828 )             | 7.66  |
| Canceled                | (163,408 )             | 11.14   |
| Balance, March 31, 2006 | 2,228,549              | 10.12   |
| Granted                 | 236,625                | 14.43   |
| Exercised               | (617,321 )             | 8.77  |
| Canceled                | (71,770 )              | 12.96   |
| Balance, March 30, 2007 | 1,776,083              | 11.04   |

The following table summarizes information about stock options outstanding as of March 30, 2007:

| Range of Exercise Prices | Options Outstanding |                                      |                                 | Options Exercisable |                                 |
|--------------------------|---------------------|--------------------------------------|---------------------------------|---------------------|---------------------------------|
|                          | Number              | Weighted Avg.<br>Contractual Life(1) | Weighted Avg.<br>Exercise Price | Number              | Weighted Avg.<br>Exercise Price |
| \$5.50 \$7.99            | 247,097             | 4.3                                  | \$ 7.28                         | 201,907             | \$ 7.32                         |
| \$8.00 \$8.97            | 369,552             | 4.8                                  | 8.53                            | 285,579             | 8.50                            |
| \$8.98 \$10.94           | 506,881             | 5.2                                  | 10.23                           | 271,839             | 10.21                           |
| \$10.95 \$12.51          | 348,811             | 6.6                                  | 12.13                           | 147,639             | 12.27                           |
| \$12.52 \$19.30          | 303,742             | 5.7                                  | 17.29                           | 173,416             | 17.61                           |
|                          | 1,776,083           | 5.3                                  | 11.04                           | 1,080,380           | 10.69                           |

(1) years

At March 30, 2007 the aggregate intrinsic value of options outstanding was \$11 million and the aggregate intrinsic value of outstanding options exercisable was \$7.1 million. During fiscal year 2007, 2006 and 2005, \$3 million, \$0 and \$0, respectively, in net stock-based compensation was charged to operations related to these shares of stock options. In addition, there was \$4.2 million of unrecognized stock-based compensation cost related to unvested stock options which is expected to be recognized over a weighted average period of 1.3 years.

**Employee stock purchase plan**

In August 2002, the shareholders approved the 2002 Employee Stock Purchase Plan (the ESPP) which reserved 400,000 shares of common stock to be issued in accordance with the Internal Revenue Code under such terms as approved by the board of directors. Under the terms of the ESPP, employees can choose quarterly to have up to 15% of their compensation withheld to purchase shares of common stock. Starting May 1, 2005 the Company amended the ESPP such that employees can purchase shares of common stock at a price per share that is 85% of the closing price of the common stock on the NASDAQ Stock Market LLC on the last trading day of the quarterly purchase period. Prior to May 1, 2005, each offering period was for two years and consisted of four six-month purchase periods. The price of the common stock purchased was 85% of the lesser of the fair market value of the common stock on the first day of the applicable offering period or the last day of each purchase period. Under the ESPP, the

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Company sold 36,799 and 33,502 shares of common stock to employees in fiscal year 2007 and fiscal year 2006, respectively.

### **Restricted stock**

The Company grants restricted stock to key employees as a means of retaining and rewarding them for long-term performance and to increase their ownership in the Company. Shares awarded under the plan entitle the shareholder to all rights of common stock ownership except that the shares may not be sold, transferred, pledged, exchanged or otherwise disposed of during the restriction period. The restriction period is determined by a committee, appointed by the board of directors, and may not exceed ten years.

The following table summarizes information about restricted stock outstanding as of March 30, 2007:

|                                    | Shares    | Weighted<br>Avg. Grant<br>Date Fair<br>Value | Weighted<br>Average<br>Remaining<br>Contractual<br>Life<br>(Years) | Aggregate<br>Intrinsic<br>Value |
|------------------------------------|-----------|--|--|---------------------------------|
| Restricted stock at March 26, 2004 |           | \$   |  | \$                              |
| Granted                            | 23,682    | 10.19  | 4.0  | 408,000                         |
| Vested                             |           |  |  |                                 |
| Forfeited                          |           |  |  |                                 |
| Restricted stock at March 25, 2005 | 23,682    | \$ 10.19                                     | 3.0  | \$ 408,000                      |
| Granted                            | 52,767    | 10.98  | 3.7  | 910,000                         |
| Vested                             | (4,827 )  | 10.73  |  | (83,000 )                       |
| Forfeited                          | (6,186 )  | 10.00  |  | (107,000 )                      |
| Restricted stock at March 31, 2006 | 65,436    | \$ 10.84                                     | 3.6  | \$ 1,128,000                    |
| Granted                            | 52,491    | 16.20  | 3.7  | 905,000                         |
| Vested                             | (16,562 ) | 16.50  |  | (286,000 )                      |
| Forfeited                          | (9,267 )  | 11.86  |  | (160,000 )                      |
| Restricted stock at March 30, 2007 | 92,098    | \$ 13.81                                     | 3.2  | \$ 1,587,000                    |

As of March 30, 2007, there was \$1.2 million of unrecognized stock compensation related to restricted stock, which is expected to be recognized over a weighted average period of 3.2 years. During fiscal year 2007, 2006 and 2005, \$233,000, \$100,000 and \$0, respectively, in net stock-based compensation was charged to operations related to these shares of restricted stock.

### **Shareholder rights plan**

The board of directors has approved a shareholder rights plan (the Rights Plan) under which each outstanding share of common stock is accompanied by a right to purchase (the Right) one-thousandth of a share of Series A participating preferred stock at an exercise price of \$95.00, subject to adjustment. The Rights will separate from the common stock and Rights certificates will be issued and will become exercisable on the earlier of: (i) ten days (or such later date as may be determined by a majority of the board of directors) following a public announcement that a person or group of affiliated or associated persons has acquired, or obtained the right to acquire, beneficial ownership of 15% or more of the Company's outstanding common stock or (ii) ten business days following the commencement of, or announcement of an intention to make, a tender offer or exchange offer, the consummation of which would result in the beneficial ownership by a person or group of 15% or more of the Company's outstanding common stock. In January 2007, the board of directors approved an amendment of the Rights Plan that extended the term of the Rights Plan. The Rights expire on the earlier of (i) January 22, 2017 or (ii) the redemption or exchange of the Rights.

**Stock option acceleration**

On March 23, 2005, the board of directors of the Company, acting upon the recommendation of the compensation committee of the board of directors, approved an acceleration of vesting for all outstanding unvested stock options with a per share exercise price equal to or greater than \$12.06 (the Acceleration). These options had exercise prices in excess of the current market value of the common stock on March 23, 2005, therefore, no expense was recognized on the Acceleration. The options to purchase 93,337 shares of the Company's common stock at exercise prices ranging from \$12.06 to \$17.85 became immediately exercisable as of March 23, 2005.

**8. Retirement Savings Plan**

All employees of the Company can participate in the Cholestech Corporation Retirement Savings Plan (the 401(k) Plan) in which an employee may elect to defer, in the form of contributions to the 401(k) Plan, between 1% and 15% of the employee's W-2 income. Employee contributions are fully vested and non-forfeitable at all times. The 401(k) Plan provides for employer discretionary matching contributions as determined by the board of directors. Company contributions to the 401(k) Plan were \$518,000, \$328,000, and \$286,500 in fiscal years 2007, 2006, and 2005, respectively.

**9. Income Taxes**

The provision (benefit) for income taxes from continuing operations consisted of (in thousands):

|                                   | Federal  | State     | Total    |
|-----------------------------------|----------|-----------|----------|
| <b>Year ended March 30, 2007:</b> |          |           |          |
| Current                           | \$ 1,360 | \$ 813    | \$ 2,173 |
| Deferred                          | 2,654    | (374 )    | 2,280    |
| Total                             | \$ 4,014 | \$ 439    | \$ 4,453 |
| <b>Year ended March 31, 2006:</b> |          |           |          |
| Current                           | \$ 337   | \$ 237    | \$ 574   |
| Deferred                          | 2,666    | 421       | 3,087    |
| Total                             | \$ 3,003 | \$ 658    | \$ 3,661 |
| <b>Year ended March 25, 2005:</b> |          |           |          |
| Current                           | \$ 2,091 | \$ 74     | \$ 2,165 |
| Deferred                          | 207      | (400 )    | (193 )   |
| Total                             | \$ 2,298 | \$ (326 ) | \$ 1,972 |

The differences between the expected federal statutory income tax rate of 35%, 34% and 34% and the Company's actual effective tax rate (or benefit) for fiscal years 2007, 2006, and 2005 are as follows:

|                                      | <b>Fiscal Year Ended</b>  |                           |                           |
|--------------------------------------|---------------------------|---------------------------|---------------------------|
|                                      | <b>March 30,<br/>2007</b> | <b>March 31,<br/>2006</b> | <b>March 25,<br/>2005</b> |
| Expected provision at statutory rate | 35.0 %                    | 34.0 %                    | 34.0 %                    |
| State taxes, net of federal benefit  | 2.0                       | 4.7                       | (3.6 )                    |
| Permanent differences                | 1.3                       | .4                        | .5                        |
| Research and development credits     | (4.0 )                    | .3                        | (.3 )                     |
| Change in valuation allowance        | .2                        |                           |                           |
| Other                                | (2.4 )                    |                           | 1.6                       |
|                                      | 32.1 %                    | 39.4 %                    | 32.2 %                    |



Deferred tax assets and liabilities are recognized for the future tax consequences of differences between the carrying amounts of assets and liabilities and their respective tax bases using enacted tax rates in effect for the year in which the differences are expected to reverse. Significant deferred tax assets and liabilities consist of the following (in thousands):

|  | March 30, 2007 | March 31, 2006 |
|--|----------------|----------------|
| Deferred tax assets:                           |                |                |
| Net operating loss carryforwards               | \$ 7,195       | \$ 11,392      |
| Accrued expenses                               | 503            | 382            |
| Inventory                                      | 238            | 308            |
| Capitalized research and development           | 128            | 201            |
| Research and development and other tax credits | 2,650          | 1,769          |
| Property and equipment                         | 420            | 303            |
| Other  | 1,068          | 156            |
| Total gross deferred tax assets                | 12,202         | 14,511         |
| Valuation allowance                            | (33 )          |                |
| Net deferred tax assets                        | \$ 12,169      | \$ 14,511      |

Management has assessed the need for a valuation allowance against deferred tax assets. Management believes it is more likely than not that the Company's deferred tax assets will be fully realized with the exception of the deferred tax assets related to the R&D credit. The realizability of the deferred tax assets is primarily dependent on the ability of the Company to generate taxable income in the future. Subsequent changes in Company's estimate of future profitability could require the Company to change its estimate of the realizability of its deferred tax assets and record a valuation allowance. Such a change in estimate would result in a material deferred tax expense in the period of change.

As of March 30, 2007, the Company had net operating losses of approximately \$20.6 million for federal tax purposes, which will expire from 2008 through 2025. Additionally, the Company has federal and state tax credits, primarily research and development credits, of \$1.9 million for federal tax purposes and \$1.1 million for state tax purposes. The federal credits will expire from 2007 through 2025, if not utilized.

Ownership changes, as defined under Section 382 of the Internal Revenue Code, have occurred. As a result, the annual limitation on utilization of net operating losses generated prior to December 16, 1992 is approximately \$5.7 million. The Company expects that this annual limitation will not cause any of the net operating losses to expire prior to utilization.

## 10. Geographic Information

All of the Company's products are similar in nature, have similar production processes, are subject to the same regulatory environment and are sold by the Company's sales professionals to companies that distribute healthcare products to end users of such products. Sales of products to distributors are made throughout the United States, Europe and Asia. Cholestech has determined that it has only one class of similar products and therefore, operates in only one reportable segment.

The Company's international sales were \$9.3 million, \$8.1 million, and \$7.3 million for fiscal years 2007, 2006, and 2005, respectively. Sales to Europe were \$5.8 million, \$5.1 million, and \$4.3 million in fiscal years 2007, 2006, and 2005, respectively, with the remainder of international sales to Asia and Latin America. All of the Company's assets are located in the United States.

## 11. Subsequent Event

On June 4, 2007, Cholestech, Inverness Medical Innovations, Inc., a Delaware corporation ( Inverness ), and Iris Merger Sub, Inc., a California corporation and wholly owned subsidiary of Inverness ( Merger Sub ), entered into an Agreement and Plan of Reorganization (the Merger Agreement ), pursuant to which Cholestech and Inverness will combine their businesses through a merger of Cholestech and Merger Sub (the Merger ).

The completion of the Merger is subject to various closing conditions, including obtaining the approval of Cholestech shareholders and receiving antitrust approvals (including under the Hart-Scott-Rodino Antitrust Improvements Act). The Merger is intended to qualify as a reorganization for federal income tax purposes.

At the effective time of the Merger (the Effective Time ), by virtue of the Merger and without any action on the part of the holder of any capital stock of Cholestech, each share of common stock of Cholestech issued and outstanding immediately prior to the Effective Time will be converted into the right to receive 0.43642 (the Exchange Ratio ) of a share of common stock of Inverness (each full share, an Inverness Share ).

In the Merger, each option to purchase shares of Cholestech common stock granted under employee and director stock plans of Cholestech that is outstanding as of immediately prior to the Effective Time, whether vested or unvested, shall be converted into a right to acquire Inverness Shares on the same terms and conditions as were applicable to such option prior to the Effective Time, provided that the number of Inverness Shares receivable and the exercise price of the option shall be adjusted to reflect the Exchange Ratio. All other Cholestech equity-based awards outstanding as of the Effective Time will remain in effect but will be denominated in Inverness Shares, with applicable adjustments to reflect the Exchange Ratio.

The Boards of Directors of Cholestech and Inverness have approved the Merger and the Merger Agreement.

## 12. Quarterly Financial Data

|                     | Quarter Ended                                 |                  |                   |                  |                  |                  |                   |                  |
|---------------------|---|------------------|-------------------|------------------|------------------|------------------|-------------------|------------------|
|                     | Mar. 30,<br>2007                              | Dec. 29,<br>2006 | Sept. 29,<br>2006 | June 30,<br>2006 | Mar. 31,<br>2006 | Dec. 23,<br>2005 | Sept. 23,<br>2005 | June 24,<br>2005 |
|                     | (In thousands, except share data) (Unaudited) |                  |                   |                  |                  |                  |                   |                  |
| Revenue             | \$ 18,032                                     | \$ 17,519        | \$ 17,190         | \$ 16,784        | \$ 17,577        | \$ 16,165        | \$ 15,286         | \$ 15,065        |
| Gross profit        | 12,096  | 11,733           | 11,469            | 11,185           | 11,224           | 10,054           | 9,320             | 9,593            |
| Net income          | \$ 3,345                                      | \$ 2,341         | \$ 2,225          | \$ 1,496         | \$ 2,105         | \$ 321           | \$ 1,616          | \$ 1,592         |
| Earnings per share: |   |                  |                   |                  |                  |                  |                   |                  |
| Basic               | \$ 0.22                                       | \$ 0.15          | \$ 0.15           | \$ 0.10          | \$ 0.14          | \$ 0.02          | \$ 0.11           | \$ 0.11          |
| Diluted             | \$ 0.21                                       | \$ 0.15          | \$ 0.15           | \$ 0.10          | \$ 0.14          | \$ 0.02          | \$ 0.11           | \$ 0.11          |

**SCHEDULE II**  
**CHOLESTECH CORPORATION**  
**VALUATION AND QUALIFYING ACCOUNTS**

|   | <b>Balance at<br/>Beginning<br/>of Period</b> | <b>Additions to<br/>Costs &amp;<br/>Expenses</b> | <b>Deductions</b> | <b>Balance at<br/>End of<br/>Period</b> |
|---|---|--|-------------------|---|
| <b>Fiscal Year Ended March 30, 2007</b> |   |  |                   |   |
| Allowance for doubtful accounts         | \$ 198,000                                    | \$ 18,000  | \$                | \$ 216,000                              |
| Inventory reserve                       | 144,000                                       | 46,000   |                   | 190,000                                 |
| <b>Fiscal Year Ended March 31, 2006</b> |   |  |                   |   |
| Allowance for doubtful accounts         | \$ 173,000                                    | \$ 25,000  | \$                | \$ 198,000                              |
| Inventory reserve                       | 429,000                                       |  | 285,000           | 144,000                                 |
| <b>Fiscal Year Ended March 25, 2005</b> |   |  |                   |   |
| Allowance for doubtful accounts         | \$ 230,000                                    | \$ 33,000  | \$ 90,000         | \$ 173,000                              |
| Inventory reserve                       | 824,000                                       |  | 395,000           | 429,000                                 |

All other Schedules for which provision is made in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions or are inapplicable, and therefore have been omitted.

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**Exhibit Index**

(a)(3) *Exhibits.*

- 2.1(26) Agreement and Plan of Reorganization dated as of June 4, 2007, by and among Inverness Medical Innovations, Inc., Iris Merger Sub, Inc. and Registrant.
  - 3.1(1) Restated Articles of Incorporation of Registrant
  - 3.2(2) Bylaws of Registrant, as amended to date
  - 4.2(3) Amended and Restated Preferred Share Rights Agreement dated January 1, 2005 between Registrant and Computershare Investor Services, LLC, including the Certificate of Determination, the form of Rights Certificate and Summary of Rights attached thereto as Exhibits A, B and C, respectively
  - 4.2(26) Amendment to the Amended and Restated Preferred Share Rights Agreement between Registrant and Computershare Investor Services, LLC dated January 19, 2007.
  - 10.1(4) 1988 Stock Incentive Program, as amended, and forms of agreements thereto
  - 10.3(2) Standard Industrial Lease Agreement between Registrant and Sunlife Assurance Company of Canada dated October 22, 1989
  - 10.3.1(5) First Amendment to Standard Industrial Lease Agreement between Registrant and Sunlife Assurance Company of Canada dated April 1995
  - 10.4(2) Form of Indemnification Agreement between Registrant and its officers and its directors
  - 10.17.1(6) Revolving Line of Credit Note effective September 1, 2004 by and between Wells Fargo Bank and Registrant
  - 10.17.2(24) Amended Revolving Line of Credit Note effective September 1, 2005 by and between Wells Fargo Bank and Registrant.
  - 10.20(7) 1997 Stock Incentive Program, as amended, and form of agreement thereto
  - 10.21(8) 1999 Nonstatutory Stock Option Plan, as amended, and form of agreement thereto
  - 10.26(9) Employment Agreement between Registrant and Terry L. Wassmann dated March 28, 2000
  - 10.29(10) 2000 Stock Incentive Program, as amended, and form of agreement thereto
  - 10.29.1(23) Form of 2000 Stock Incentive Program Notice of Grant of Stock Purchase Right
  - 10.37(12) Lease Agreement between Registrant and the BIV Group dated July 23, 2001
  - 10.37.1(13) Lease Agreement Addendum No. One by and between Registrant and BIV Group dated November 19, 2004
  - 10.38(14) 2002 Employee Stock Purchase Plan and form of agreement thereto
  - 10.40(16) Amended and Restated Severance Arrangement between Registrant and Warren E. Pinckert II dated June 14, 2001
  - 10.40.1(16) First Amendment to Amended and Restated Severance Arrangement between Registrant and Warren E. Pinckert II dated March 27, 2003
  - 10.41.2(17) Amended and Restated Change of Control Severance Agreement between Registrant and Warren E. Pinckert II dated March 25, 2004
  - 10.46(16) Severance Agreement between Registrant and Terry L. Wassmann dated July 17, 2001
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|              |  |
|--------------|--|
| 10.46.1(16)  | First Amendment to Severance Agreement between Registrant and Terry L. Wassmann dated January 23, 2003   |
| 10.47.2 (17) | Amended and Restated Change of Control Severance Agreement between Registrant and Terry L. Wassmann dated March 25, 2004   |
| 10.50(16)    | Employment Agreement between Registrant and Donald P. Wood dated March 31, 2003  |
| 10.51(16)    | Severance Agreement between Registrant and Donald P. Wood dated April 1, 2003  |
| 10.51.1(18)  | First Amendment to Severance Agreement between Registrant and Donald P. Wood dated October 10, 2003  |
| 10.52.1(17)  | Amended and Restated Change of Control Severance Agreement between Registrant and Donald P. Wood dated March 25, 2004  |
| 10.55(18)    | Change of Control Severance Agreement between Registrant and Kenneth F. Miller dated June 2, 2004  |
| 10.56(19)    | Severance Agreement between Registrant and John F. Glenn dated October 12, 2004  |
| 10.57(19)    | Change of Control Severance Agreement between Registrant and John F. Glenn dated October 12, 2004  |
| 10.59(20)    | Change of Control Severance Agreement dated February 1, 2005 between Registrant and Barbara McAleer  |
| 10.60(20)    | Severance Agreement dated February 1, 2005 between Registrant and Barbara McAleer  |
| 10.61(21)    | OEM Agreement by and between Registrant and Boule Diagnostics International AB dated November 14, 2005   |
| 10.62(22)    | Change of Control Severance Agreement between Registrant and Gregory L. Bennett dated December 7, 2005   |
| 10.63(22)    | Severance Agreement dated December 7, 2005 between Registrant and Gregory L. Bennett   |
| 23.1         | Consent of Independent Registered Public Accounting Firm   |
| 24.1         | Power of Attorney (see page 56)  |
| 31.1         | Certification of Chief Executive Officer under Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended  |
| 31.2         | Certification of Chief Financial Officer under Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended  |
| 32           | Certifications of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |

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(1) Incorporated by reference to exhibits filed with Registrant's Report on Form 8-K filed with the Securities and Exchange Commission dated June 4, 2007.

Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-1 (No. 33-54300) as declared effective by the Securities and Exchange Commission on December 16, 1992.

(2) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-1 (No. 33-47603) as declared effective by the Securities and Exchange Commission on June 26, 1992.

(3) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form 8-A/A filed with the Securities and Exchange Commission on January 5, 2005.

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(4) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-8 (No. 333-22475) as declared effective by the Securities and Exchange Commission on February 28, 1997.

(5) Incorporated by reference to exhibits filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 1995.

(6) Incorporated by reference to exhibit filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended September 24, 2004.

(7) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-8 (No. 333-38151) as declared effective by the Securities and Exchange Commission on October 17, 1997.

(8) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-8 (333-94503) as declared effective by the Securities and Exchange Commission on January 12, 2000.

(9) Incorporated by reference to exhibits filed with Registrant's Annual Report on Form 10-K for the fiscal year ended March 31, 2000.

(10) Incorporated by reference to exhibit filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended September 26, 2003.

(11) Incorporated by reference to exhibits filed with Registrant's Annual Report on Form 10-K for the fiscal year ended March 30, 2001.

(12) Incorporated by reference to exhibits filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended September 28, 2001.

(13) Incorporated by reference to exhibits filed with Registrant's Report on Form 8-K filed with the Securities and Exchange Commission on November 23, 2004.

(14) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-8 (No. 333-98143) as declared effective by the Securities and Exchange Commission on August 15, 2002.

(15) Incorporated by reference to exhibits filed with Registrant's Report on Form 8-K filed with the Securities and Exchange Commission on January 6, 2003.

(16) Incorporated by reference to exhibits filed with Registrant's Annual Report on Form 10-K for the fiscal year ended March 28, 2003.

(17) Incorporated by reference to exhibits filed with Registrant's Annual Report on Form 10-K for the fiscal year ended March 26, 2004.

(18) Incorporated by reference to exhibit filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended December 26, 2003.

(19) Incorporated by reference to exhibits filed with Registrant's Report on Form 8-K filed with the Securities and Exchange Commission on October 14, 2004.

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(20) Incorporated by reference to exhibits filed with Registrant's Report on Form 8-K filed with the Securities and Exchange Commission on February 2, 2005.

(21) Incorporated by reference to exhibits filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended December 23, 2005.

(22) Incorporated by reference to exhibits filed with Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on December 12, 2005.

(23) Incorporated by reference to exhibits filed with Registrant's Registration Statement on Form S-8 (No. 333-127786) as declared effective by the Securities and Exchange Commission on August 23, 2005.

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(24) Incorporated by reference to exhibits filed with Registrant's Annual Report on Form 10-K for the fiscal year ended March 25, 2005.

(25) Incorporated by reference to exhibits filed with Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on June 4, 2007.

(26) Incorporated by reference to Registrant's Form 8-A/A filed with the Securities and Exchange Commission on January 25, 2007.

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