WESTERN SIZZLIN CORP Form 10-K April 11, 2005

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

# **FORM 10-K**

ý ANNUAL REPORT UNDER SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

o TRANSITION REPORT UNDER SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

For the fiscal year ended December 31, 2004, or

Commission file number 0-25366

# WESTERN SIZZLIN CORPORATION

(formerly Austins Steaks & Saloon, Inc.)

(Name of Registrant as Specified in Its Charter)

**Delaware** (State or Other Jurisdiction of Incorporation or Organization) **86-0723400** (I.R.S. Employer Identification No.)

**1338 Plantation Road, Roanoke, Virginia** (Address of Principal Executive Offices)

**24012** (Zip Code)

(540) 345-3195

(Registrant s Telephone Number Including Area Code)

Securities to be registered pursuant to Section 12(b) of the Act:

Securities to be registered pursuant to Section 12 (g) of the Act:

#### Common Stock, \$.01 par value

(Title of Class)

Indicate by check mark whether the registrant has (1) filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\circ$  No o

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not herein, and will not be contained, to the best of the registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10 K or any amendment to this Form 10-K. O

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2). Yes o No ý

The aggregate market value of the common equity held by non-affiliates (without admitting any person whose shares are not included in determining such value is an affiliate) was \$9,884,114 based upon the closing price of these shares as reported by the OTC Bulletin Board on June 30, 2004.

As of March 22, 2005 there were 11,908,571 shares, \$0.01 par value per share, of Common Stock outstanding.

#### DOCUMENTS INCORPORATED BY REFERENCE

The Company s definitive proxy statement, expected to be filed on or before April 30, 2005 is hereby incorporated by reference to supply the information required by Part III, Items 10-14 of this Form 10-K.

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#### Part I

#### Item 1. Business

We make forward-looking statements in this report that are subject to risks and uncertainties. These forward-looking statements are based on our beliefs, assumptions and expectations of our future performance, taking into account all information currently available to us. These beliefs, assumptions and expectations can change as a result of many possible events or factors, not all of which are known to us. Our actual results could vary materially from those expressed in our forward-looking statements.

When we use the words expect, anticipate, estimate, may, will, should, intend, plan, or similar expressions, we intend to identify for statements. Forward-looking statements also include the assumptions that underlie such statements. We assume no obligation to update any of our forward-looking statements.

You should not place undue reliance on these forward-looking statements because they depend on assumptions, data or methodology that may be incorrect or imprecise and we may not be able to realize them.

#### **GENERAL**

Western Sizzlin Corporation (formerly Austins Steaks & Saloon Inc.) operates and/or franchises, Western Sizzlin, Western Sizzlin Wood Grill, Great American Steak & Buffet, and Quincy Steakhouses. We changed our name to Western Sizzlin Corporation effective October 1, 2003, in connection with a merger of a wholly owned subsidiary into the Company. Item 6 of this report sets forth further details on the name change and merger transaction.

As of December 31, 2004 we operated 7 Great American Steak & Buffet restaurants. In addition, approximately 100 franchisees operated 147 WesterN SizzliN, WesterN SizzliN Wood Grill, Great American Steak & Buffet and Quincy Steakhouses.

Our restaurants are currently located in the states of Alabama, Arkansas, Colorado, Florida, Georgia, Illinois, Kansas, Kentucky, Louisiana, Maryland, Mississippi, Missouri, New Mexico, North Carolina, Ohio, Oklahoma, Pennsylvania, South Carolina, Tennessee, Texas, and Virginia.

We are actively engaged in expansion and are looking to expand the franchise system in 2005 and beyond.

#### **Operating Strategy**

We have always set guest satisfaction as our first priority. Currently, we operate under the following trade name concepts:

WesterN SizzliN Steak & More

WesterN SizzliN Wood Grill

Great American Steak & Buffet Company

Quincy Steakhouses

We believe that great food and excellent service are the key ingredients for providing the very best in guest service. Consistently providing high quality, flavorful food products with both a full line of entree offerings and an enhanced buffet bar offering can be a challenge. Our goal is not only to meet this challenge, but to exceed the guest expectation of both quality and service, and to offer a price point that the guest will perceive as an exceptional value.

There are several factors necessary for achieving our goal:

# Food Quality:

Our restaurants use high quality ingredients in all menu offerings. Additionally, all food preparation is done on premises, by either small batch or large batch cooking procedures. Guest flow determines which type will be used.

We strive to ensure that each recipe is prepared and served promptly to guarantee maximum freshness, appeal and that proper serving temperatures are maintained. We believe that our food preparation and delivery system enables us to produce higher quality and more flavorful food than is possible in other steak and buffet or cafeteria style restaurants.

#### Menu Selection:

Our restaurants emphasize two traditional American style offerings:

The first is the traditional family style steakhouse, which became popular during the 1960 s. Since that time, the primary red meat offering has grown extensively and now includes a vast array of chicken, pork, seafood and many other protein dishes.

The second is a full line of both hot & cold food buffet, which has become a very appealing option for our guests. Our rotating daily menu offerings, displayed on one of our many scatter bars in the buffet area, clearly demonstrate our home cooking flavor profile.

We believe that our extensive food offering provides the guest with delicious variety and a flavorful dining experience that will encourage them to visit our restaurants time after time.

Price/Value Relationship:

We are committed to providing our guests with excellent price to value alternatives in the full-service casual dining restaurant sector and traditional steak and buffet restaurants. At our restaurants, the guests are provided with a choice of many different entree offerings and they can also choose to enjoy our all-you-care-to-eat unlimited food or buffet bar offerings. We believe the perceived price value is excellent, with lunch ranging between \$5.00 and \$9.75 and dinner ranging between \$7.00 and \$15.50. Additionally, our restaurants normally offer special reduced prices for senior citizens and children under 12 and other special promotions from time to time.

Atmosphere:

Our restaurants strive to provide a relaxing, enjoyable dining experience in a friendly family oriented local atmosphere. This comfortable ambiance is reinforced by providing a very pleasing and pleasant decor, which features a variety of decorations, plants and attractive furniture packages. Our restaurants strive to provide a higher level of service than other casual dining, steak and buffet style restaurants. Our co-worker training

programs place significant emphasis on developing friendly and helpful restaurant personnel.

## Efficient Food Service and Delivery System:

The scatter bar format, food preparation methods and restaurant layout are all designed to efficiently serve a large number of guests, while enhancing the overall quality of the dining experience. In addition, preparing food in the proper amounts, serving it in several easily accessible areas (scatter bars) and closely monitoring consumption will shorten guest lines, increase frequency of table turns, improve over-all quality and reduce waste; thereby increasing guest satisfaction and restaurant level profitability. Our restaurants range in size from approximately 5,200 square feet to 10,000 square feet. A description of these properties is provided in Item 2.

### **Restaurant Food Delivery**

At our restaurants we have three different methods to deliver food to customers:

Full Service: the guest is seated by a host and presented with a menu. (A typical full-service dining experience).

Modified Line: the guest enters the restaurant, joins a que line and places an order prior to being seated. After their order is placed, the guest is seated by a host and the server then takes over and the experience is full-service from that point forward.

Traditional Line Service (cafeteria style): although our preferred method is full-service, several markets have found the modified-line or line formats to be more appropriate.

Typically, the restaurant food service area has four to six scatter bars (buffets) positioned throughout a central area of the restaurant. These buffets consist of two to four hot bars, one to two cold bars, dessert bar, including ice cream machine, and a bakery bar. Beverages are served by the servers.

The food service area is designed to be easily accessible from all seats. Considerable attention is devoted to lighting and acoustics to allow for a comfortable atmosphere even when the restaurant is at maximum capacity. In addition to the basic dining room layout, most restaurants are set up to accommodate banquet business, either by design or by collapsing curtains which may be opened or closed. In addition to the public areas, each restaurant has a food preparation and storage area, including a fully equipped kitchen.

#### **Site Selection and Construction**

In selecting new restaurant locations, we consider target population density, local competition, household income levels and trade area demographics, as well as specific characteristics, including visibility, accessibility, parking capacity and traffic volume. An important factor in site selection is the convenience of the potential location to both lunch and dinner guests and the occupancy cost of the proposed site. We also take into account the success of other chain restaurants operating in the area.

Potential site locations are identified by a potential franchisee and/or corporate personnel, consultants and independent real estate brokers. Our executive management will visit and approve or disapprove any proposed restaurant site. The majority of restaurants are free-standing even though some restaurants are developed in other types of strip centers. We project that most restaurants will continue to be free-standing.

When a restaurant has been built in an existing facility, renovation and construction has taken

approximately 60 to 120 days after the required construction permits have been obtained. New construction of free-standing restaurants requires
a longer period of time and can range from 120 to 180 days. Also, when obtaining a construction permit, we have generally experienced a
waiting period ranging from approximately 20 to 90 days.

Restaurants are constructed by outside general contractors. We expect to continue this practice for the foreseeable future.

#### **Restaurant Management and Employees**

The management staff of a typical restaurant consists of one General Manager, one Assistant General Manager and one or two Associate Managers. Individual restaurants typically employ between 40 and 80 non-management hourly employees (a mix of both part-time and full-time workers), depending on restaurant size and sales volume.

The General Manager of a restaurant has responsibility for the day-to-day operation of a restaurant, acts independently to maximize restaurant performance, and follows company-established management policies. The General Manager makes personnel decisions and determines orders for produce and dairy products, as well as, centrally contracted food items and other supplies. Our management compensation program includes bonuses based on restaurant sales growth and operational profit performance.

# Recruiting

We attempt to attract and train high quality employees at all levels of restaurant operations. Generally, restaurant management is either recruited from outside the Company and has had significant prior restaurant experience or has been promoted through the system as experience levels increased. As we continue to grow, our management will continue to recruit restaurant management personnel from among non-management employees within our system and supplement these resources through outside hiring.

#### **Management Training**

We have implemented strict operating standards. We maintain a strong standardized training process which plays a critical role in maintaining operational propriety. All management employees, including Assistant Managers, regardless of former experience, participate in a six to eight week formal course of training. Periodically, additional training is provided during each calendar year through a series of two to three day seminars, to provide the most current information on a variety of topics including sales building techniques, labor controls and food cost management. Non-management employees are generally trained at the local restaurant site.

#### **Purchasing**

In 2004, we negotiated a national, five-year contract with a broadline distributor and one to twelve month agreements with other vendors, as well. This allows us to maximize our buying leverage based on volume and also works towards our goals of system-wide consistency. We utilize velocity reports supplied by our various distributors to look for opportunities to consolidate our purchases resulting in cost of food savings. Our stores are divided into areas based on geographical location. While each store places their own orders with the various distributors, the most successful stores are the ones who support the areas and use the volume of the combined buying power to be as economically efficient as possible.

Hours	οf	On	era	tion

Our restaurants are open seven days a week, typically from 11:00 a.m. to 10:00 p.m.

#### **Franchise Operations**

In addition to operating company-owned restaurants, we currently franchise with others to operate restaurants. We currently have approximately 100 franchisees operating 147 WesterN SizzliN, WesterN SizzliN Wood Grill, and Great American Steak & Buffet restaurants in 21 states.

Our standard franchise agreement has a 20-year term, with one ten-year renewal option. It generally provides for a one-time payment to us of an initial franchise fee and a continuing royalty fee based on gross sales. We collect weekly and monthly sales reports from our franchisees as well as periodic and annual financial statements.

Each franchisee is responsible for selecting the location for its restaurant, subject to our approval. We consider such factors as demographics, competition, traffic volume and patterns, parking, site layout, size and other physical characteristics in approving proposed sites.

Franchisees must operate their restaurants in compliance with our operating and recipe manuals. Franchisees are not required to purchase food products or other supplies through our suppliers, but are required to purchase proprietary products from us. Each franchised restaurant must have a designated Manager and Assistant Manager who have completed our six-week manager training program or who have been otherwise approved by us. For the opening of a restaurant, we provide consultation and make our personnel generally available to a franchisee. In addition, we send a team of personnel to the restaurant for up to two weeks to assist the franchisee and its managers in the opening, the initial marketing and training effort, as well as the overall operation of the restaurant.

We may terminate a franchise agreement for a number of reasons, including a franchisee s failure to pay royalty fees when due, failure to comply with applicable laws, or repeated failure to comply with one or more requirements of the franchise agreement. Many state franchise laws limit our ability to terminate or refuse to renew a franchise. A franchisee may terminate a franchise agreement and continue to operate the restaurant as a competitive concept by paying liquidated damages to us. We do not anticipate that the termination of any single franchise agreement would have a materially adverse effect on our operations. Termination by a multiple-unit franchisee of several franchise agreements for various locations could, however, have a materially adverse effect on our operations.

Our franchise agreement contains provisions that prohibit franchisees from disclosing proprietary information about our restaurant operating system. Our standard franchise agreement also contains non-competition provisions that, for the duration of the agreement and for one or two years following termination, prohibit a franchisee from directly or indirectly competing with us or soliciting employees to leave us. There is no assurance that these contractual provisions will effectively prevent the appropriation by franchisees of business opportunities and proprietary information. More discussion is contained in the caption Government Regulation.

#### **Marketing and Promotion**

Marketing and operations work hand-in-hand for all of our company concepts where a shared mutual vision provides value to the guest through hard work, quality and high standards. We know that communication plays a strong role in the fulfillment of our goals.

The Advertising Development and Research Fund (ADRF), financed through vendor support and member dues, is our franchisee-controlled graphic art design/marketing agency.

ADRF creates, designs and produces each marketing campaign for the Company and our franchisees. Production includes several major marketing campaigns annually in addition to menus, table tents, posters, indoor and outdoor signage, gift certificates and other marketing tools.

The marketing effort is communicated through a vast system of printed materials such as a corporate newsletter, internet webpages, training manuals, tapes and videos.

The marketing department is primarily self-sufficient in production capabilities with some of the most sophisticated computer and graphic equipment available. ADRF is staffed by professionals experienced in all phases of marketing, graphics / design, and communications. Their efforts have produced and coordinated promotions that include national sweepstakes campaigns, television commercials, national convention materials and training videos.

The coordinated efforts of ADRF, area field consultants, training instructors, corporate personnel, franchise owners, managers and the entire system of operators share in the ongoing success of marketing programs. Our programs utilize virtually all types of media from billboards and newspapers to television and radio.

#### **Restaurant Industry and Competition**

The restaurant industry is extremely competitive. We compete on the basis of the quality and value of food products offered, price, service, ambiance and overall dining experience. Our competitors include a large and diverse group of restaurant chains and individually owned restaurants. The number of restaurants with operations generally similar to ours has grown considerably in the last several years. Because the discretionary food spending of the American consumer has not grown in recent years, restaurants such as ours must continually spend money on increased advertising, food quality and menu upgrading. These factors coupled with the proliferation of additional competitors may reduce our gross revenues and adversely affect our profitability. We believe competition among this style of restaurant is increasing.

In addition, our business is affected by changes in consumer tastes, national, regional and local economic conditions and market trends. The performance of individual restaurants may be affected by factors such as traffic patterns, demographic considerations and the type, number and location of competing restaurants. Our significant investment, in and long-term commitment, to each of our restaurant sites limits our ability to respond quickly or effectively to changes in local competitive conditions or other changes that could affect our operations. Our continued success is dependent to a substantial extent on our reputation for providing high quality and value and this reputation may be affected not only by the performance of company-owned restaurants but also by the performance of franchisee-owned restaurants over which we have limited control.

#### **Government Regulation**

Our business is subject to and affected by various federal, state and local laws. Each restaurant must comply with state, county and municipal licensing and regulation requirements relating to health, safety, sanitation, building construction and fire prevention. Difficulties in obtaining or failure to obtain required licenses or approvals could delay or prevent the development of additional restaurants. We have not experienced significant difficulties in obtaining such licenses and approvals to date.

We are subject to Federal Trade Commission (FTC) regulation and various state laws that regulate the offer and sale of franchises. The FTC requires us to provide prospective franchisees with a franchise offering

circular containing prescribed information about us and our franchise operations. Some states in which we have existing franchises and a number of states in which we might consider franchising regulate the sale of franchises. Several states require the registration of franchise offering circulars. Beyond state registration requirements, several states regulate the substance of the franchisor-franchise relationship and, from time to time, bills are introduced in Congress aimed at imposing federal registration on franchisors. Many of the state franchise laws limit, among other things, the duration and scope of noncompetition and termination provisions of franchise agreements.

Our restaurants are subject to federal and state laws governing wages, working conditions, citizenship requirements and overtime. From time-to-time, federal and state legislatures increase minimum wages or mandate other work-place changes that involve additional costs for our restaurants. There is no assurance that we will be able to pass such increased costs on to our guests or that, if we were able to do so, we could do so in a short period of time.

#### **Trademarks**

We believe our rights in our trademarks and service marks are important to our marketing efforts and a valuable part of our business. Following are marks that are registered for restaurant services on the Principal Register of the U.S. Patent and Trademark Office: Western Sizzlin, Western Sizzlin Steak House, Western Sizzlin, Western Sizzlin Cow, Western Sizzlin Steak & More, Western Sizzlin County Fair B and Bakery, Flamekist, Marshall, Gun Smoke, Six Shooter, Big Tex, Dude, Trailblazer, Ranger, Cheyenne, Colt 45, Cook Loves Best, Great American Steak and Buffet Company, Western Sizzlin Wood Grill and Buffet, Western Sizzlin Wood Grill and Austins Steaks & Saloon.

# **Employees**

As of December 31, 2004, we employed approximately 426 persons, of whom approximately 375 were restaurant employees, 26 were restaurant management and supervisory personnel, and 25 were corporate personnel. Restaurant employees include both full-time and part-time workers and all are paid on an hourly basis. None of our employees is covered by a collective bargaining agreement and we consider our employee relations to be good.

#### Item 2. Properties

At December 31, 2004, our seven (7) currently operating restaurants are located in leased space ranging from 5,200 square feet to 10,000 square feet. Leases are negotiated with initial terms of five to twenty years, with multiple renewal options. All of our leases provide for a minimum annual rent, with certain locations subject to additional rent based on sales volume at the particular locations over specified minimum levels. Generally, the leases are net leases which require us to pay the costs of insurance, taxes, and a pro rata portion of lessors common area costs.

See the discussion contained in Item 7 under Operating Leases , regarding certain lease properties with General Electric Franchise Finance Corporation.

We currently lease our executive office, approximately 10,000 square feet, which is located at 1338 Plantation Road, Roanoke, Virginia 24012.

#### Item 3. Legal Proceedings

#### FFCA Claim

In January 2001, we executed a series of Master Lease Agreements ( Agreements ) relating to certain franchised properties formerly operated by other parties as Quincy s restaurants ( Former Quincy s ). Signed copies of these Agreements were required, pursuant to the terms of the document, to be executed by Franchise Financing Corporation of America, now known as General Electric Franchise Finance Corporation, (FFCA), to be legally binding; however, no signed copies were ever returned to us. At the end of January 2002, there remained only 25 Former Quincy s operated by our franchisees, FFCA having taken back, in 2001 and 2002, other restaurants previously operated by our franchisees. The Agreements, incomplete for a lack of signature by FFCA, provided for rental payments from us to FFCA. However, the cost of any rental payments was passed on to the franchisees operating the properties. During 2002 and 2003, nine of the remaining twenty-five properties were closed and the Franchisees discontinued making payments to us. On May 15, 2003, we sent a letter to FFCA, providing notice of our termination of any tenancies at-will on any remaining Former Quincy s units effective May 31, 2003. We have never received a response from FFCA.

Following the May 15, 2003 termination of the tenancies at-will, we advised five franchisees who continued to operate former Quincy s units at that time to make any rent payments directly to FFCA. With regard to eleven other former Quincy s units, we became aware, on or about May 15, 2003, that the franchisees had elected to make their payments directly to FFCA and it is our understanding that FFCA has accepted these payments. There can be no assurances that the franchisees have made their payments and will continue to make their lease payments in the future or that they even continue to operate these restaurants. Our estimate of the total payments that were made directly to the lessor for these sixteen franchisees, or former franchisees, is approximately \$2,160,000 through December 31, 2004. In addition, total payments due by the sixteen franchisees for the period January 1, 2005 through December 31, 2005 (the end of the lease term) would be approximately \$1,387,000.

While we dispute any liability for any of the following amounts, to our knowledge, as of December 31, 2004 a total of approximately \$1,595,000 of rental payments had not been made by either the franchisees or by us with regard to the above-referenced nine properties. Rent for these nine properties, for the period of January 1, 2005 through December 31, 2005 (the end of the lease term), according to the payment schedule set out in the agreements, would approximate \$815,000.

We intend to vigorously contest any potential claims asserted by FFCA. While we have previously engaged in discussions with FFCA to resolve any rental payments claimed by FFCA under the Agreements, it is not possible at this time to determine the outcome of these discussions.

### Lincoln, Nebraska Lease Claim

In 1994, we became a guarantor of a restaurant lease agreement in Lincoln, Nebraska, with monthly rentals of approximately \$8,200. The lease agreement, which originally ran through February 2014, was assigned by us to a third party in March 1998 and subsequently by the third party to another party. The assignees apparently failed to make monthly rental, property tax, and association payments on the premises. As a result, the landlord took possession of the premises and on or about May 12, 2004, sold the premises to a third party intending to use the premises for its own purposes. The landlord has alleged that he has suffered a loss of \$149,226, exclusive of interest, through the date of the sale.

In November 2003, the landlord filed a complaint in the District Court of Lancaster County, Nebraska alleging default under various terms and provisions of the lease agreement and seeking collection of

approximately \$43,000 in unpaid rent, real estate taxes and neighborhood association assessments through November 4, 2003. We filed a cross-claim against its assignee and a Third-Party Complaint against a subsequent assignee for any accrued but unpaid obligations under the lease and guaranty for which we may be found liable. We believe that our maximum exposure is limited to the alleged damage of \$149,226, through May 12, 2004, plus pre, and post judgment interest, as we believe that the sale of the premises terminated the lease and any further obligation.

#### **MBM Claim**

During late 2003, we were notified of a claim by Meadowbrook Meat Company, Inc. d/b/a MBM Corporation (MBM) alleging amounts owed by us to MBM. In December 2003, MBM filed suit in Federal District Court in North Carolina. The Complaint seeks damages in an amount in excess of \$800,000, alleging the breach of an agreement to pay for food and other restaurant supplies, and unjust enrichment. We have generally denied the allegations of MBM and believe we have factual and legal defenses to most, if not all, of the claim and are prepared to defend this action vigorously. The litigation is currently in the pretrial discovery phase.

#### Dickson, Tennessee Lease Claim

In 1994, we entered into a lease agreement for restaurant premises located in Dickson, Tennessee. The lease agreement had an original term of 15 years and requires monthly base rental payments of \$6,500 for the final five years of the lease term. We ceased operations of the premises as a restaurant in 1996 and subsequently sub-leased the property. The location has been vacant since September 2001. In June 2004, we advised the landlord that we were surrending the property. The landlord is obligated to, and has advised us that he is attempting to find a replacement tenant.

On several occasions, the landlord filed Complaints in the General Sessions Court of Dickson, Tennessee alleging default under the lease agreement and seeking collection of unpaid rent, real estate taxes and attorney s fees for May through October 2004. We have advised the landlord under this lease that we have surrendered the premises, and have put the landlord on notice of the landlord s obligation to mitigate any damages. Following the landlord s initiation of collection actions in the General Sessions Court in Dickson County, Tennessee, we paid rent for the months of May, June, July, August, September, and October 2004, but we have continued to assert that we have surrendered the property. The landlord has recently filed separate collection actions, again in the General Sessions Court in Dickson County, Tennessee, to collect rent from November 2004 through January 2005, real estate taxes, and attorney s fees. We did not appear before the General Sessions Court for a recent trial of these collection matters, but we have appealed these claims to the court of general record in Dickson County, Tennessee, for trial de novo, and we will assert a defense of failure to mitigate damages.

#### Lawrenceville, Georgia Casualty

On July 11, 2004, the building, improvements, and contents located on real property owned by us in Lawrenceville, Georgia were completely destroyed by fire. As a result of this casualty, we terminated the lease of the tenant operating the restaurant on these premises. We are currently in the process of collecting insurance proceeds and resolving issues with its lender and the former tenant.

As of December 31, 2004, the building, improvements, and contents were classified as other assets and land was classified as asset held for sale. Management does not anticipate any impairment of these assets based on current estimates of the amount of insurable proceeds available to us and the anticipated selling price of the

land. We plan to sell the land after clean up of debris. The proceeds of the sale and all applicable insurance proceeds will be remitted to our lender (along with any other necessary payments) after receipt to completely retire all outstanding obligations on this property.

#### **Chubb Claim**

In November 2004, Chubb Insurance filed suit in the Circuit Court for the City of Roanoke against Western Sizzlin Stores of Virginia, Inc. seeking recovery of allegedly unpaid premiums in the amount of \$97,249. Western Sizzlin Stores of Virginia, Inc. has filed a grounds of defense and served discovery. To date, there has been no response. If and when the requested discovery is answered, we will be able to better assess Chubb sclaim. Western Sizzlin Stores of Virginia, Inc. has never been billed by Chubb and has never had any direct contractual relations with them.

#### Other

We are involved in various other claims and legal actions arising in the ordinary course of business. In the opinion of the management, the ultimate disposition of these matters will not have a material adverse effect on our financial condition, results of operations or liquidity.

# Item 4. Submission of Matters to a Vote of Security Holders

None.

#### Part II

#### Item 5. Market for Registrant s Common Equity and Related Stockholder Matters and Issuer s Purchases of Equity Securities

Our Common Stock is traded on the OTC Bulletin Board under the symbol WSZZ. The following table sets forth, for the periods indicated, the high and low closing prices for the Common Stock as reported on the OTC Bulletin Board.

Fiscal Years Ended December 31, 2004 and 2003	High	Low
First Quarter 2004	\$ 0.65	\$ 0.65
Second Quarter 2004	\$ 0.83	\$ 0.83
Third Quarter 2004	\$ 0.58	\$ 0.58

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Fourth Quarter 2004	\$	0.84	\$	0.70
First Quarter 2003	\$	0.51	\$	0.51
· ·	r.	0.00	r.	0.55
Second Quarter 2003	\$	0.80	\$	0.55
Third Quarter 2003	\$	0.75	\$	0.75
Fourth Quarter 2003	\$	0.65	\$	0.40

As of March 22, 2005 there were approximately 450 stockholders of record.

The Board of Directors declared a cash dividend of \$0.01 per share in December 2003. The payment date was January 30, 2004. Our Board of Directors declares dividends when, in its discretion, it determines that a dividend payment, as opposed to another use of the Company s cash, is in the best interests of the stockholders.

Such decisions are based on the facts and circumstances then-existing. As a result, we cannot predict when, or whether, another dividend will be declared in the future or if the dividend payment will be similar in amount or rate to past dividends.

The following table provides information on securities authorized for issuance under equity compensation plans:

Plan Category	Number of securities to be issued upon exercise of outstanding options, warrants and rights  (a)	Weighted-average exercise price of outstanding options, warrants and rights (b)	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) (c)
Equity compensation			
plans approved by			
security holders	75,000	0.88	0
Equity compensation			
plans not approved by			
security holders	100,000	0.82	400,000
Total	175,000	0.85	400,000

# Item 6. Selected Financial Data

October 2003 Merger and Name Change

Effective October 21, 2003, we merged our wholly owned subsidiary, The Western Sizzlin Corporation, a Delaware corporation, into Austins Steak and Saloon, Inc., with Austins ( we us or the Company ) being the surviving entity. At the same time, we changed our name to Western Sizzlin Corporation by amending our Certificate of Incorporation. The amendment was approved by solicitation of written stockholder consents without a meeting pursuant to Section 288 of the General Corporation Laws of Delaware. On September 30, 2003, the 60<sup>th</sup> day following the date of the first consent received, stockholders voting 6,495,149 shares or 53.4% of the outstanding common stock had submitted written consents to the action.

July 1999 Merger with Austins

Previously, on July 1, 1999, we merged with The Western Sizzlin Corporation (Western Sizzlin), a Tennessee corporation. As a result of that merger, the assets and business of Western Sizzlin were owned by the Delaware subsidiary merged into the Company in 2003 as discussed above.

On June 30, 1999, each of the outstanding 2,700,406 shares of Austins common stock were split 1 for 3.135, leaving a total number of 861,374 Austins shares outstanding prior to the merger. Upon completion of the July 1, 1999 merger, the Austins stockholders owned approximately 7 percent of the outstanding equity and the WesterN SizzliN stockholders owned approximately 93 percent of the outstanding equity of the combined company.

Pursuant to the July 1, 1999 merger, each share of WesterN SizzliN common and Series B convertible preferred stock (4,339,000 and 874,375 shares, respectively) were converted into two shares of Austins common stock. Also effective with the merger, each WesterN SizzliN common stock warrant (371,250 warrants) was converted into two shares of Austins common stock.

The business combination was accounted for as a reverse acquisition using the purchase method of accounting. In the acquisition, the stockholders of the acquired company, WesterN SizzliN, received the majority of the voting interests in the surviving consolidated company. Therefore, WesterN SizzliN was deemed to be the acquiring company for financial reporting purposes and accordingly, all of the assets and liabilities of

Austins have been recorded at fair value and the operations of Austins have been reflected in the operations of the combined company from July 1, 1999, the date of inception.

**Financial Data** 

The following selected historical consolidated financial information for each of the years ended December 31, 2000 through 2004 has been derived from our consolidated financial statements, and represent the historical consolidated financial information of Western Sizzlin Corporation (formerly Austins Steaks & Saloon Inc.) For additional information see Management s Discussion and Analysis of Financial Condition and Results of Operations , included elsewhere herein. The information set forth below is qualified by reference to, and should be read in conjunction with, the consolidated financial statements and related notes included herein.

		2004		Years Ended December 31 2002 (In thousands, except per share)				2001		2000(1)
Statement of Operations Data:										
Total revenues	\$	21,708	\$	21,060	\$	28,507	\$	39,443	\$	87,870
Operating income (loss)	Ψ.	1,174	Ψ.	783	Ψ	(1,680)	Ψ.	1,089		(1,625)
Net income (loss)		566		212		(1,053)		226		(1,426)
Basic and diluted earnings										
(loss) per share	\$	0.05	\$	0.02	\$	(0.09)		0.02		(0.12)
Shares used in computing										
basic and diluted earnings per										
share		11,909		12,117		12,165		12,154		12,096
Balance Sheet Data:										
Working capital surplus										
(deficit)		1,480		141	\$	(1,180)	\$	(2,179)	\$	(3,788)
Total assets		16,697		16,894		18,039		21,467		25,922
Long-term debt, excluding										
current maturities		2,698		3,549		4,075		4,594		5,074
Other liabilities		15		50						
Stockholders equity		11,093		10,527		10,522		11,782		11,664
Other Financial Data:										
Dividends declared				119		183		183		

<sup>(1)</sup> Effective June 8, 2000, the Company entered into a lease agreement with a financing company to operate 97 Quincy Steakhouses. The 2000 selected historical consolidated financial information includes the results of operations of these restaurants from the date of the lease agreement.

#### Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations

Management s Discussion and Analysis of Financial

**Condition and Results of Operations** 

RESULTS OF OPERATIONS

The following tables set forth the percentage relationship to total revenues, unless otherwise indicated, of certain income statement data, and certain restaurant data for the years indicated:

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		31	
Income Statement Data:	2004	2003	2002
Revenues:			
Company-operated restaurants	77.0	75.6	79.9
Franchise operations	21.2	22.4	18.4
Other	1.8	2.0	1.7
Total revenues	100.0	100.0	100.0
Costs and expenses:			
Cost of company-operated restaurants	52.6	52.0	54.9
Cost of franchise operations	9.4	7.4	6.6
Other cost of operations	1.4	1.5	1.2
Restaurant operating expenses	16.7	16.8	19.3
General and administrative expenses	8.9	11.8	10.7
Depreciation and amortization expense	5.5	5.8	5.8
Loss on impairment of asset held for sale		0.3	
Closed restaurants expense		0.7	7.4
Income (loss) from operations	5.4	3.7	(5.9)
Other income (expense)	(1.2)	1.7	(0.0)
Income (loss) before income taxes	4.2	2.0	(5.9)
Income tax expense (benefit)	1.6	1.0	(2.2)
Net income (loss)	2.6	1.0	(3.7)

	Years Ended December 31 2004 2003 2					2002
Restaurant Data:		2004		2003		2002
Percentage increase in average sales for Company-operated						
restaurants		5.0		29.7		5.5
Number of Company-operated restaurants included in the						
average sales computation		7		7		13
Average sales for Company-operated restaurants	\$	2,387,000	\$	2,273,000	\$	1,752,000
Number of Company-operated Restaurants:						
Beginning of period		7		7		17
Opened						
Closed/Franchised						10
End of period		7		7		7
Number of U.S. Franchised Restaurants:						
Beginning of period		161		186		215
Opened		4		1		3
Closed		18		26		35
Acquired by Franchisee						3
End of period		147		161		186

#### **Overview**

We operate and franchise a total of 154 restaurants located in 21 states, including 7 company-owned and 147 franchise restaurants as of December 31, 2004. The restaurants include a family steakhouse concept and a steak and buffet concept.

Net income for the year ended December 31, 2004 was \$565,811 compared to net income of \$211,711 and net loss of \$1,052,786 for the years ended December 31, 2003 and 2002, respectively. The loss in 2002 was largely attributed to the closing of under-performing company restaurants and related impairment and closing costs of \$2.1 million, and \$630,000 for a proxy contest and subsequent settlement with a group of Company stockholders during 2002. The results for 2003 included generating net income despite a decline in net revenue in excess of \$7.0 million. Significant unusual expenses for 2003 included closed restaurant expense of \$156,375, loss on impairment of asset held for sale of \$59,722 and legal expenses of approximately \$425,000. The results for 2004 showed improvement in net income of \$354,100 from the previous year, \$81,868 (after tax) of which was due to a buyout by one of our franchisees operating a Market Street Buffet and Bakery, the Company s sole concept of this kind remaining. Our company-operated restaurant operations showed marked

improvement in sales and overall operational results. Franchise operations resulted in additional closings of locations, therefore decreased revenues from royalties. During 2004, we invested in certain categories such as personnel costs, consumer research, development of prototype plans, and other expenditures to position us for expansion and growth.

**2004 COMPARED TO 2003** 

#### Revenues

Total revenues increased 3.0% to \$21.7 million in 2004, from \$21.1 million in 2003. Company-operated restaurant sales increased 5% to \$16.7 million in 2004, from \$15.9 million in 2003. This increase was due to same store sales increases in company operations, including two menu price increases during the year. The price increase caused the average ticket price to increase approximately 7%, offset by a less than 2% decrease in customer counts.

Franchise and other revenues decreased 2% to \$5.0 million in 2004, from \$5.1 million in 2003. The decrease is primarily attributable to 14 less franchised restaurants during 2004, offset by the \$134,210 gain on the buyout of the Market Street Buffet and Bakery concept.

#### **Costs and Expenses**

Cost of Company-operated stores, consisting of food, beverage, and employee costs increased from \$11.0 million in 2003 to \$11.4 million in 2004 and as a percentage of total revenues from 52.0% in 2003, to 52.6% in 2004. The increases are largely due to increased costs in commodities, such as meat, that were not overcome by the menu price increases.

Cost of franchise operations and other cost of operations increased from \$1.9 million in 2003, to \$2.3 million in 2004, and as a percentage of total revenues from 8.9% in 2003, to 9.1% in 2004. The increases are attributable to increased personnel costs of \$270,000 largely associated with the Company s chief executive officer position being filled July 1, 2003. Also, there has been increased spending in consumer research of \$77,000 and development of prototype plans of \$55,000.

Restaurant operating expenses, which include utilities, insurance, maintenance, rent and other such costs of the company-operated stores increased \$103,000 from \$3.5 million in 2003 to \$3.6 million in 2004. This increase is largely due to increased costs in rent and utilities due to increased sales.

General and administrative expenses decreased \$541,000 (22%) comparing 2004 to 2003. The majority of the decrease is due to reduced legal and other expenses of \$630,000 principally related to a proxy contest with a group of Company stockholders incurred during 2003.

Depreciation and amortization for 2004 were comparable to 2003.

Closed restaurants expense of \$156,000 in 2003 is due to the impairment of certain property and equipment. No such impairments were experienced in 2004.

Other income (expense) decreased from (\$370,000) in 2003 to (\$253,000) in 2004. The decrease is a result of less interest costs incurred in 2004, due to lower levels of debt outstanding during 2004, a decrease in interest income of \$5,700, and an increase in other income of \$44,000 in 2004.

## **Income Tax Expense**

The Company s effective tax rate was 39% in 2004 and 49% in 2003. The decrease in the effective rate

is attributable to the relationship of the income (loss) levels between the years and non-deductible items.

**2003 COMPARED TO 2002** 

#### Revenues

Total revenues decreased 26.1% to \$21.0 million in 2003, from \$28.5 million in 2002. Company-operated restaurant sales decreased 30.1% to \$15.9 million in 2003, from \$22.8 million in 2002. This decrease was primarily due to the closing of under-performing Company restaurants and the transfer of certain Company operations to franchise units during 2002.

Franchise and other revenues decreased 10.1% to \$5.1 million in 2003, from \$5.7 million in 2002. This decrease is attributable to less franchised stores in the system during 2003.

#### **Costs and Expenses**

Cost of Company-operated restaurants, consisting of food, beverage, and employee costs decreased from \$15.6 million in 2002 to \$11.0 million in 2003 and as a percentage of total revenues from 54.9% in 2002 to 52.0% in 2003. The decrease was related primarily to closure or franchising of Company-operated restaurants.

Cost of franchise operations and other cost of operations as a percentage of total revenues was 8.9% or \$1.9 million in 2003 compared to 7.8% or \$2.2 million in 2002. The decrease in dollars was attributable to less franchised stores in the system during 2003.

Restaurant operating expenses, which include utilities, insurance, maintenance, rent and other such costs of the Company-operated restaurants, decreased \$2.0 million from \$5.5 million (19.3%) in 2002 to \$3.5 million (16.8%) in 2003. The decrease was largely due to the closure or franchising of under-performing Company restaurants during 2002.

General and administrative expenses as a percentage of total revenues were 11.8% or \$2.5 million in 2003 compared to 10.7% or \$3.1 million in 2002. The decrease was largely due to additional legal fees incurred for litigation matters, as well as fees associated with reimbursement to stockholders that were involved in the anticipated proxy contest and settlement in 2002.

Depreciation and amortization decreased from \$1.7 million in 2002 to \$1.2 million in 2003 primarily due to the closings or franchising of under performing Company-operated restaurants and retirement of their related long-lived assets in 2002.

Closed restaurants expense of \$2.1 million for 2002 was due to the impairment of property and equipment, the write-off of certain intangible assets, and accrued expenses for the five locations in the Louisiana market and four locations run as Austins Steaks & Saloon in Omaha, Nebraska and one location in Scottsdale, Arizona. Closed restaurants expense of \$156,000 for 2003 was related to additional write-offs in Louisiana.

Other expense, net, increased from \$7,300 in 2002 to \$370,000 in 2003. This increase in other expense from 2002 to 2003 was due to recovery of amounts in 2002 previously reserved, offset by less interest cost incurred in 2003, due to lower levels of debt outstanding during 2003 plus an increase in interest income due to a better cash position in 2003.

#### **Income Tax Expense**

The Company s effective tax rate was 49% in 2003 and 38% in 2002. The income tax expense (benefit) is directly affected by the levels of pre-tax income (loss). The increase in the effective rate in 2003 resulted primarily from increased franchise taxes incurred.

#### LIQUIDITY AND CAPITAL RESOURCES

Capital expenditures of \$323,000, \$192,000, and \$231,000 for 2004, 2003 and 2002, respectively, were primarily funded by cash flow from operations. Cash flows generated by operating activities were approximately \$2.4 million, \$1.8 million, and \$914,000 in 2004, 2003, and 2002, respectively. During 2004, cash flows provided by operations were primarily due to net income of \$565,811, deferred taxes of \$329,000 and depreciation and amortization of \$1.2 million. Net cash provided by (used in) investing activities of (\$308,000), \$21,000 and (\$231,000) in 2004, 2003 and 2002 respectively, was primarily for capital expenditures and an investment in short-term certificates of deposit offset in 2003 by \$414,000 of proceeds from the sale of other assets. Net cash used in financing activities of \$660,000, \$1.3 million and \$1.0 million in 2004, 2003 and 2002, respectively, were primarily for repayment of long-term debt and the payment of cash dividends or repurchase of common stock.

Total capital expenditures for 2005 are presently expected to be approximately \$1 million, primarily for the remodeling of two restaurants in Northern Virginia and the upgrading of the other restaurants. This amount may increase depending upon availability of capital resources.

Capital resources available at December 31, 2004 were \$2.1 million of cash and cash equivalents and \$250,000 available under an existing line of credit. In February 2005, we increased our line of credit agreement to increase the maximum available under the line to \$1.0 million. As is customary in the restaurant industry, we have previously operated with negative working capital and have not required large amounts of working capital. Historically, we have leased the majority of our restaurants and through a strategy of controlled growth have financed expansions from operating cash flow, proceeds from the sale of common stock, the utilization of our line of credit and long-term debt provided by various lenders. We have a positive working capital of \$1.5 million at December 31, 2004 and have maintained positive status throughout the year. The expectation is to maintain positive working capital in 2005.

Management believes that cash flows generated by operations, as well as cash available under the line of credit, will be adequate to fund our operations for at least the next twelve months.

#### CONTRACTUAL OBLIGATIONS AND COMMITMENTS

The table below sets forth a summary of our contractual obligations and commitments that will impact our future liquidity:

Contractual														
Obligations and	Years Ending December 31,													
Commitments		2005		2006		2007		2008		2009	7	Thereafter		Totals
Long-term debt	\$	839,987	\$	489,610	\$	324,799	\$	297,550	\$	307,425	\$	1,278,266	\$	3,537,637
Operating leases,														
net(1)		1,105,529		842,514		742,240		507,766		326,943		1,358,194		4,883,186
Interest expense(2)		330,944		281,046		236,243		200,382		166,542		264,739		1,479,896
Totals	\$	2,276,460	\$	1,613,170	\$	1,303,282	\$	1,005,698	\$	800,910	\$	2,901,199	\$	9,900,719

Operating lease commitments are presented net of sublease rentals. Gross operating lease commitments for the periods above aggregate to approximately \$6.2 million, offset by sublease rentals for the same periods of approximately \$1.4 million.

(2) Reflects future interest payments through scheduled maturity dates based upon average borrowing rates, outstanding debt balances and scheduled principal payments on long-term debt.

#### **Bank Line of Credit**

At December 31, 2004, we had a \$250,000 secured line of credit from a commercial bank payable on demand, subject to annual renewal by the bank, and collateralized by accounts receivable and the assignment of franchise royalty contracts. There are no amounts outstanding under the line of credit as of December 31, 2004. We increased our credit line from \$250,000 to \$1 million in February 2005.

#### **Operating Leases**

Operating lease commitments are presented net of sublease rentals. Gross operating lease commitments for the periods above aggregate to approximately \$6.2 million, offset by sublease rentals for the same periods of approximately \$1.4 million.

In January 2001, we executed a series of Master Lease Agreements ( Agreements ) relating to certain franchised properties formerly operated by other parties as Quincy s restaurants ( Former Quincy s ). Signed copies of these Agreements were required, pursuant to the terms of the document, to be executed by Franchise Financing Corporation of America, now known as General Electric Franchise Finance Corporation, (the Lessor ), to be legally binding: however, no signed copies were ever returned to the Company. At the end of January 2002, there remained only 25 Former Quincy s units operated by Company franchisees, the Lessor having taken back, in 2001 and 2002, other restaurants previously operated by Company franchisees. The Agreements, incomplete for a lack of signature by the Lessor, provided for rental payments from the Company to the Lessor. However, the cost of any rental payments was passed on to the franchisees operating the properties. On May 15, 2003, the Company sent a letter to the Lessor, providing notice of the Company s termination of any tenancies at-will on any remaining Former Quincy s units effective May 31, 2003.

The Company intends to vigorously contest any potential claims asserted by General Electric Franchise Finance Corporation. While the Company has previously engaged in discussions with the Lessor of the properties to resolve any rental payments claimed by the Lessor under the Agreements, it is not possible at this time to determine the outcome of these discussions. See note 13 of the notes to the consolidated financial statements for further discussion.

#### **Revenue Recognition**

Revenue at company-operated restaurants is recognized as customers pay for products at the time of sale. Franchise operations revenue consists of royalties and franchise fees. Royalties are recognized in the month earned at estimated realizable amounts. Franchise fees are recognized when the related services have been performed and do not include significant contingencies. Other revenues consist of sales of seasonings and marinades to franchisees and are recognized when the products are delivered to the franchisee.

# CRITICAL ACCOUNTING POLICIES

Our discussion and analysis of financial condition and results of operations is based on the consolidated financial statements and accompanying notes that have been prepared in accordance with United States generally accepted accounting principles. The preparation of these consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of

contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Note 1 to the consolidated financial statements provides a summary of our significant accounting policies. The following are areas requiring significant judgements and estimates due to uncertainties as of the reporting date: trade accounts and notes receivables and the allowance for doubtful accounts, long-lived assets (including franchise royalty contracts, goodwill and property and equipment), and commitments and contingencies.

Application of the critical accounting policies discussed below requires significant judgements by management, often as a result of the need to make estimates of matters that are inherently uncertain. If actual results were to differ materially from the estimates made, the reported results could be materially affected. We are not currently aware of any reasonably likely events or circumstance that would result in materially different results. Our senior management has reviewed the critical accounting policies and estimates and the Management s Discussion and Analysis regarding them with the Audit Committee of the Board of Directors.

Trade Accounts and Notes Receivable and the Allowance for Doubtful Accounts

The Company collects royalties, and in some cases rent, from franchisees. Management views trade accounts and notes receivable and the related allowance for doubtful accounts as a critical accounting estimate since the allowance for doubtful accounts is based on judgements and estimates concerning the likelihood that individual franchisees will pay the amounts included as receivables from them. In determining the amount of allowance for doubtful accounts to be recorded for individual franchisees, we consider the age of the receivable, the financial stability of the franchisee, discussions that may have occurred with the franchisee and our judgement as to the overall collectibility of the receivable from the franchisee. In addition, we establish an allowance for all other receivables for which no specific allowances are deemed necessary. If average sales or the financial health of franchisees were to deteriorate, the Company might have to increase the allowance for doubtful accounts.

Long-lived Assets, Franchise Royalty Contracts and Goodwill

Management views the determination of the carrying value of long-lived assets, franchise royalty contracts and goodwill as critical accounting estimates since we must evaluate the estimated economic useful life in order to properly depreciate or amortize our long-lived assets and franchise royalty contracts and because we must consider if the value of any of our long-lived assets have been impaired, requiring adjustments to the carrying value. Goodwill is not subject to amortization but is subject to at least an annual impairment test to determine if the carrying amount exceeds its fair value.

Economic useful life is the duration of time the asset is expected to be productively employed, which may be less than its physical life. The estimated economic useful life of an asset is monitored to determine if it continues to be appropriate in light of changes in business circumstances.

We must also consider similar issues when determining whether or not an asset has been impaired to the extent that we must recognize a loss on such impairment, including goodwill impairment. For example during 2003 we recorded closed restaurants expense of \$156,375, due to the closing of certain of our restaurants which is discussed further in note 10 of the notes to the consolidated financial statements. We also recorded

a loss on impairment of asset held for sale of \$59,722 in 2003 to reduce property held for sale to its net realizable value.									
Commitments and Contingencies									
Management views accounting for contingencies as a critical accounting estimate since loss contingencies arising from claims, assessments, litigation, fines and penalties and other sources require judgement as to any									
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probable liabilities incurred. Actual results could differ from the expected results determined based on such estimates.

## IMPACT OF INFLATION

The impact of inflation on the costs of food and beverage products, labor and real estate can affect our operations. Over the past few years, inflation has had a lesser impact on our operations due to the lower rates of inflation in the nation s economy and economic conditions in our market areas.

Management believes we have historically been able to pass on increased costs through certain selected menu price increases and has offset increased costs by increased productivity and purchasing efficiencies, but there can be no assurance that we will be able to do so in the future. Management anticipates that the average cost of restaurant real estate leases and construction cost could increase in the future which could affect our ability to expand. In addition, mandated health care or additional increases in the federal or state minimum wages could significantly increase our costs of doing business.

#### RECENTLY ISSUED ACCOUNTING STANDARDS

In January 2003, the Financial Accounting Standards Board (FASB) issued FASB Interpretation (FIN) 46, Consolidation of Variable Interest Entities an interpretation of Accounting Research Bulletin (ARB) No. 51. This Interpretation is intended to clarify the application of the majority voting interest requirement of ARB No. 51, Consolidated Financial Statements, to certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. The controlling financial interest may be achieved through arrangements that do not involve voting interests.

Subsequent to issuing FIN 46, the FASB issued FIN 46 (revised) (FIN 46R), which replaces FIN 46. Among other things, FIN 46R clarifies and changes the definition and application of a number of provisions of FIN 46 including de facto agents, variable interests and variable interest entity (VIE). FIN 46R also expands instances when FIN 46 should not be applied. FIN 46R was issued December 23, 2003 and, for the Company, was effective as of the end of the first quarter of 2004.

The Company has a voting interest in WSI ADRF, Inc. (ADRF), an entity formed to develop national, regional and local advertising campaigns and materials for the benefit of the Company s franchised and company-owned restaurants. The company-owned restaurants and substantially all of its franchisees are members of ADRF and therefore are required to remit a monthly payment to ADRF. These fees, along with contributions received from certain of the Company s vendors, are used by ADRF to develop and produce advertising and related materials for the company-owned restaurants and the franchisees. Total revenues of ADRF were approximately \$582,000 for the year ended December 31, 2004.

The Company determined that ADRF is a variable interest entity but that neither the Company nor its company-owned stores are the primary beneficiary of ADRF and that the Company is not obligated to absorb the losses of ADRF, if any. Accordingly, the results of ADRF are not consolidated with the Company. The Company s maximum exposure to loss as a result of its involvement with ADRF is limited to reimbursement of the costs of providing certain personnel and space to ADRF. The fee charged to ADRF for these services was \$144,000, \$144,000 and \$120,000 for each of the years ended December 31, 2004, 2003 and 2002, respectively.

In December 2004, the Financial Accounting Standards Board issued Statement 123 (revised 2004),

Share-Based Payment (Statement 123(R)). This Statement is a revision to Statement 123, Accounting for Stock-Based Compensation, and supersedes Opinion 25, Accounting for Stock Issued to Employees. Statement 123(R) requires the measurement of the cost of employee services received in exchange for an award of equity instruments based on the grant-date fair value of the award. The cost will be recognized over the period during which an employee is required to provide service in exchange for the award. No compensation cost is recognized for equity instruments for which employees do not render service. The Company will adopt Statement 123(R) on July 1, 2005, requiring compensation cost to be recognized as expense for the portion of outstanding unvested awards, based on the grant-date fair value of those awards calculated using the Black-Scholes option pricing model under Statement 123 for pro forma disclosures. Although management is currently evaluating the impact of Statement 123(R), the Company does not expect that the adoption of Statement 123(R) will have a material impact on its financial statements.

In November 2004, the FASB Emerging Issues Task Force (EITF) released Issue No. 03-13, Applying the Conditions in Paragraph 42 of FASB Statement No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets, in Determining Whether to Report Discontinued Operations*. To qualify as a discontinued operation, paragraph 42 of Statement 144 requires that the cash flows of the disposed component be eliminated from the operations of the ongoing entity and that the ongoing entity not have any significant continuing involvement in the operations of the disposed component after the disposal transaction. EITF 03-13 provides guidance on how to interpret and apply the criteria in paragraph 42A (elimination of cash flows) and paragraph 42B (no significant continuing involvement) of Statement 144. EITF 03-13 is effective for all periods beginning after December 15, 2004. Previously reported operating results related to disposal transactions initiated within an enterprise s fiscal year that includes November 30, 2004 (date that the consensus was ratified) may be reclassified to reflect the consensus. The Company does not believe that the adoption of EITF 03-13 will have a significant effect on its financial statements.

#### Item 7A. Quantitative and Qualitative Disclosure about Market Risk

We do not engage in derivative financial instruments or derivative commodity instruments. As of December 31, 2004, our financial instruments are not exposed to significant market risk due to foreign currency exchange risk or commodity price risk. However, we are exposed to market risk related to interest rates.

The table below provides information about our debt obligations that are sensitive to changes in interest rates. The table presents principal cash flows and related weighted average interest rates by expected maturity dates.

Debt obligations held for other than trading purposes at December 31, 2004 (dollars in thousands):

#### EXPECTED MATURITY DATE

	2	005	2006	2007	2008	2009	Th	ereafter		Total		timated r Value
Long-term debt												
Fixed Rate	\$	840	\$ 490	\$ 325	\$ 298	\$ 307	\$	1,278	\$	3,538	\$	3,885
Average Interest Rate		9.94%	9.94%	10.02%	10.06%	10.07%		10.07%	)	10.00%	)	

#### Item 8. Consolidated Financial Statements

The information required by this item is set forth on pages F-1 through F-26 included herein.

## Item 9. Changes In and Disagreements with Accountants on Accounting and Financial Disclosure

None.

#### Item 9A. Controls and Procedures

Senior management, including the Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the Company s disclosure controls and procedures as of December 31, 2004. Based on this evaluation process, the Chief Executive Officer and Chief Financial Officer have concluded that the Company s disclosure controls and procedures are effective to ensure that information required to be disclosed in reports filed and submitted under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods ng that ntrols

specified in the SEC s rules and forms. Additionally, there have been no changes in the Company s internal control over financial reportin occurred during the last fiscal quarter that have materially affected, or are reasonable likely to materially affect, the Company s internal control over financial reporting. Since that evaluation process was completed, there have been no significant changes in internal controls or in other factors that could significantly affect these controls.
Item 9B. Other Information
None.
Part III
Item 10. <u>Directors and Executive Officers</u>
The information required by this item is incorporated herein by reference to the Company s definitive proxy statement under the caption Directors/Executive Officers, Compliance with Section 16(a) of the Exchange Act expected to be filed on or before April 30, 2005.
Item 11. Executive Compensation
The information required by this item is incorporated herein by reference to the Company s definitive proxy statement under the caption Executive Compensation, expected to be filed on or before April 30, 2005.

#### Item 12. Security Ownership of Certain Beneficial Owners and Management

The information required by this item is incorporated herein by reference to the Company s definitive proxy statement under the caption Security Ownership of Certain Beneficial Owners and Management expected to be filed on or before April 30, 2005.

#### Item 13. Certain Relationships and Related Transactions

The information required by this item is incorporated herein by reference to the Company s definitive proxy statement under the caption Certain Relationship and Related Transactions expected to be filed on or before April 30, 2005.

## Item 14. Principal Accountant Fees and Services

The information required by this item is incorporated herein by reference to the Company s definitive proxy statement under the caption Certain Relationship and Related Transactions expected to be filed on or before April 30, 2005.

#### Part IV

## Item 15. Exhibits, Financial Statement Schedules and Reports on Form 8-K

- (a) Financial Statements: See the Company s Consolidated Financial Statements filed under Item 8.
- (b) Exhibits required by Item 601 of Regulation S-K: See Exhibit Index on page 25 and 26.

#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15 (d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

WESTERN SIZZLIN CORPORATION (formerly Austins Steaks & Saloon, Inc.)

Dated: April 11, 2005 By: /s/ James C. Verney

James C. Verney

President and Chief Executive Officer

Dated: April 11, 2005 By: /s/ Robyn B. Mabe

Robyn B. Mabe

Vice President and Chief Financial Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
/s/ Paul C. Schorr, III Paul C. Schorr, III	Chairman of the Board	April 11, 2005
/s/ Petros Vezertzis Petros Vezertzis	Director	April 11, 2005
/s/ Roger D. Sack Roger D. Sack	Director	April 11, 2005
/s/ A. Jones Yorke A. Jones Yorke	Director	April 11, 2005
/s/ Thomas M. Hontzas Thomas M. Hontzas	Director	April 11, 2005
/s/ Titus W. Greene Titus W. Greene	Director	April 11, 2005
/s/ J. Alan Cowart J. Alan Cowart	Director	April 11, 2005
/s/ Stanley L. Bozeman, Jr. Stanley L. Bozeman, Jr.	Director	April 11, 2005
/s/ Jesse M. Harrington, III Jesse M. Harrington	Director	April 11, 2005
/s/ William E. Proffitt William E. Proffitt	Director	April 11, 2005
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#### **Exhibit Index**

2.0 **	Plan of Amendment and Merger dated April 30, 1999, between Austins Steaks and Saloon, Inc. and The WesterN SizzliN Corporation.
3.1.1****	Restated Certificate of Incorporation dated January 24, 1996.
3.1.2****	Certificate of Amendment to Certificate of Incorporation dated October 23, 2003.
3.1.3******	Amendment to Certificate of Incorporation dated June 30, 1999.
3.2***	Restated Bylaws of the Corporation.
4.0***	Captec Promissory Notes and related loan documents.
+10.1***	November 2001 Severance Agreement.
+10.1.2*****	Employment Agreement of James C. Verney.
+10.1.3******	Change of Control Agreement of Robyn B. Mabe.
+10.2*****	2004 Non-Employee Directors Stock Option Plan
+10.11*	1994 Austins Steaks & Saloon, Inc. Incentive and Nonqualified Stock Option Plan, as amended.
+10.11.1**	Amendment No. 2 to the 1994 Incentive and Nonqualified Stock Option Plan of the Company.
+10.11.2**	Amendment No. 3 to the 1994 Incentive and Nonqualified Stock Option Plan of the Company.
10.12*****	September 27, 2002, Settlement with group of Company Stockholders in an anticipated proxy battle.
10.13	Letter Agreement with KPMG LLP.

## 21 Subsidiaries of the Issuer:

The WesterN SizzliN Stores, Inc.

The WesterN SizzliN Stores of Little Rock, Inc. The WesterN SizzliN Stores of Louisiana, Inc.

Missouri Development Company

Austins Albuquerque, Inc. Austins Omaha, Inc.

Austins Lincoln, Inc.
Austins New Mexico, Inc.

Austins 72nd, Inc.

Austins Old Market, Inc. Austins Scottsdale, Inc. Austins Rio Rancho, Inc.

Austins Albuquerque East, Inc.

WesterN SizzliN Stores of Virginia, Inc.

23.0	Consent of Grant Thornton LLP
23.1	Consent of KPMG LLP
31.1	Certification of Principal Executive Officer pursuant to Rule 13a-14(a)
31.2	Certification of Principal Financial Officer pursuant to Rule 13a-14(a)
32.1	Chief Executive Officer s Certification pursuant to 18 U.S.C. SEC-1350
32.2	Chief Financial Officer s Certification pursuant to 18 U.S.C. SEC-1350
* Statement,	Incorporated by reference to the specific exhibit to the Form SB-2 Registration as filed with the Securities and Exchange Commission on January 23, 1995, Registration No. 33-84440-D.
** as filed wit	Incorporated by reference to the specific exhibit to the Form S-4 Registration Statement, the Securities and Exchange Commission on May 13, 1999, Registration No. 333-78375.
***	Incorporated by reference to the Company s Form 10-Q for the period ended June 30, 2002.
**** 2002.	Incorporated by reference to the Company s Form 10-Q for the period ended September 30,
****	Incorporated by reference to the Company s Form 8-K filed October 6, 2003.
*****	Incorporated by reference to the Company s Form 8-K filed September 27, 2002.
*****	Incorporated by reference to the Company s Form 10-Q for period ended June 30, 2004.
******	Incorporated by reference to the Company s Form 10-Q for period ended September 30, 2004.
*****	Incorporated by reference to the Company s Form 10-K for the year ended December 31, 2003.

Management contract or compensatory benefit plan.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

F-1

Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders Western Sizzlin Corporation:

We have audited the accompanying consolidated balance sheet of Western Sizzlin Corporation (formerly Austins Steaks & Saloon, Inc.) and subsidiaries as of December 31, 2003, and the related consolidated statements of operations, stockholders—equity, and cash flows for the years ended December 31, 2003 and 2002. These consolidated financial statements are the responsibility of the Company—s management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Western Sizzlin Corporation (formerly Austins Steaks & Saloon, Inc.) and subsidiaries as of December 31, 2003, and the results of their operations and their cash flows for the years ended December 31, 2003 and 2002, in conformity with U.S. generally accepted accounting principles.

/s/ KPMG LLP

Roanoke, Virginia March 12, 2004, except as to note 4, which is as of March 29, 2004 and note 13, which is as of March 16, 2004

# WESTERN SIZZLIN CORPORATION (formerly Austins Steaks & Saloon, Inc.) AND SUBSIDIARIES

Consolidated Balance Sheets

December 31, 2004 and 2003

Assets	2004	2003
Current assets:		
Cash and cash equivalents	\$ 2,105,751	\$ 682,728
Short term investments	254,654	251,428
Trade accounts receivable, less allowance for doubtful accounts of \$388,500 in 2004 and		
\$329,112 in 2003	842,269	838,931
Current installments of notes receivable	229,818	229,273
Other receivables	107,896	43,329
Inventories	122,197	66,390
Prepaid expenses	308,087	413,824
Deferred income taxes	400,629	382,428
Total current assets	4,371,301	2,908,331
Notes receivable, less allowance for doubtful accounts of \$81,899 in 2004 and \$69,345 in		
2003, excluding current installments	1,035,485	1,170,804
Property and equipment, net	2,774,646	3,124,807
Franchise royalty contracts, net of accumulated amortization of \$6,933,249 in 2004 and		
\$6,302,954 in 2003	2,521,183	3,151,477
Goodwill	4,310,200	4,310,200
Financing costs, net of accumulated amortization of \$118,273 in 2004 and \$100,100 in 2003	81,937	100,110
Deferred income taxes	933,226	1,280,025
Assets held for sale	300,000	700,278
Other assets	368,688	148,044
	\$ 16,696,666	\$ 16,894,076

# WESTERN SIZZLIN CORPORATION (formerly Austins Steaks & Saloon, Inc.) AND SUBSIDIARIES

Consolidated Balance Sheets

December 31, 2004 and 2003

Liabilities and Stockholders Equity	2004	2003
Current liabilities:		
Current installments of long-term debt	\$ 839,987	\$ 529,645
Accounts payable	831,883	991,328
Accrued expenses and other	1,219,147	1,246,785
Total current liabilities	2,891,017	2,767,758
Long-term debt, excluding current installments	2,697,650	3,548,971
Other long-term liabilities	14,841	50,000
	5 602 500	6.066.500
	5,603,508	6,366,729
Commitments and contingencies (Notes 4, 5 and 13)		
Stockholders equity:		
Convertible preferred stock, series A, \$10 par value (involuntary liquidation preference of		
\$10 per share). Authorized 25,000 shares; none issued and outstanding		
Convertible preferred stock, series B, \$1 par value (involuntary liquidation preference of \$1		
per share). Authorized 875,000 shares; none issued and outstanding		
Common stock, \$0.01 par value. Authorized 20,000,000 shares; issued and outstanding		
11,908,571 shares in 2004 and 2003	119,086	119,086
Additional paid-in capital	8,589,578	8,589,578
Retained earnings	2,384,494	1,818,683
Total stockholders equity	11,093,158	10,527,347
	\$ 16,696,666	\$ 16,894,076

#### WESTERN SIZZLIN CORPORATION

(formerly Austins Steaks & Saloon, Inc.)

## AND SUBSIDIARIES

Consolidated Statements of Operations Years ended December 31, 2004, 2003 and 2002

	2004	2003	2002
Revenues:			
Company-operated restaurants	\$ 16,707,958	\$ 15,914,336	\$ 22,782,386
Franchise operations	4,607,878	4,717,150	5,254,581
Other	391,928	428,151	470,438
Total revenues	21,707,764	21,059,637	28,507,405
Costs and expenses:			
Cost of company-operated restaurants	11,418,240	10,953,798	15,646,416
Cost of franchise operations	2,050,598	1,558,887	1,887,722
Other cost of operations	301,631	321,989	348,063
Restaurant operating expenses	3,634,636	3,531,418	5,502,677
General and administrative	1,939,966	2,481,372	3,058,205
Depreciation and amortization expense	1,188,308	1,213,236	1,652,187
Loss on impairment of asset held for sale		59,722	
Closed restaurants expense		156,375	2,092,599
Total costs and expenses	20,533,379	20,276,797	30,187,869
Income (loss) from operations	1,174,385	782,840	(1,680,464)
Other income (expense):			
Interest expense	(372,232)	(450,777)	(511,931)
Interest income	87,858	93,575	35,240
Other, net	31,655	(12,374)	469,427
Total other expenses, net	(252,719)	(369,576)	(7,264)
Income (loss) before income tax expense (benefit)	921,666	413,264	(1,687,728)
Income tax expense (benefit)	355,855	201,553	(634,942)
Net income (loss)	\$ 565,811	\$ 211,711	\$ (1,052,786)
Earnings per share (basic and diluted):			
Net income (loss)	\$ 0.05	\$ 0.02	\$ (0.09)

# WESTERN SIZZLIN CORPORATION (formerly Austins Steaks & Saloon, Inc.) AND SUBSIDIARIES

Consolidated Statements of Stockholders Equity

Years ended December 31, 2004, 2003 and 2002

	Comi Shares	non stoc	k Dollars	Additional paid-in capital	Retained earnings	Total
Balances, December 31, 2001	12,178,800	\$	121,788 \$		\$ 2,961,526 \$	11,782,487
Repurchase of common stock	(54,698)		(547)	(24,067)		(24,614)
Net loss					(1,052,786)	(1,052,786)
Other	25,997		260	(260)		
Dividends declared:						
Common stock, \$0.015 per						
share					(182,682)	(182,682)
Balances, December 31, 2002	12,150,099		121,501	8,674,846	1,726,058	10,522,405
Repurchase of common stock	(130,000)		(1,300)	(86,383)		(87,683)
Net income					211,711	211,711
Other	(111,528)		(1,115)	1,115		
Dividends declared:						
Common stock, \$0.01 per						
share					(119,086)	(119,086)
Balances, December 31, 2003	11,908,571		119,086	8,589,578	1,818,683	10,527,347
Net income					565,811	565,811
Balances, December 31, 2004	11,908,571	\$	119,086 \$	8,589,578	\$ 2,384,494 \$	11,093,158

# WESTERN SIZZLIN CORPORATION (formerly Austins Steaks & Saloon, Inc.) AND SUBSIDIARIES

Consolidated Statements of Cash Flows

Years ended December 31, 2004, 2003 and 2002

	2004	2003	2002
Cash flows from operating activities:			
Net income (loss)	\$ 565,811	211,711	(1,052,786)
Adjustments to reconcile net income (loss) to net cash provided by operating			
activities:			

Depreciation and amortization of property and equipment