SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 15, 2004

ROWAN COMPANIES, INC. (Exact name of registrant as specified in its charter)

DELAWARE (State or other jurisdiction of incorporation)

<u>1-5491</u> (Commission file Number) <u>75-0759420</u> (IRS Employer Identification No.)

2800 Post Oak Boulevard Suite 5450 Houston, Texas 77056-6127 (Address of principal executive office, including zip code)

(713) 621-7800 (Registrant s telephone number, including area code) Item 7. Financial Statements and Exhibits

(c) Exhibits

Exhibit Number

Exhibit Description

99 Press release of Rowan Companies, Inc. dated January 15, 2004

Item 9. Regulation FD Disclosure (information provided under Item 12 Results of Operations and Financial Condition).

The following information is disclosed pursuant to Item 12 Results of Operations and Financial Condition. It is being furnished under Item 9 of this Form 8-K in accordance with the interim guidance provided in SEC Release No. 33-8216.

On January 15, 2004, Rowan Companies, Inc. issued a press release announcing its results for the fourth quarter of 2003. The press release is attached as Exhibit 99.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ROWAN COMPANIES, INC.

Date: January 15, 2004

By: /s/ E. E. THIELE

E. E. THIELE Senior Vice President - Administration and Finance and Principal Financial Officer

INDEX TO EXHIBITS

EXHIBIT DESCRIPTION

Exhibit Number

Exhibit Description

99 Press release of Rowan Companies, Inc. dated January 15, 2004

Exhibit 99

Rowan Companies, Inc.

News Release

2800 Post Oak Boulevard, Suite 5450

Houston, Texas 77056 (713) 621-7800

FOR IMMEDIATE RELEASE

January 15, 2004

HOUSTON, TEXAS -- Rowan reports improved operating results .

For the three months ended December 31, 2003, Rowan Companies, Inc. (RDC-NYSE) generated net income of \$4.4 million, or \$.05 per share, on revenues of \$195.8 million, compared to a net loss of \$2.8 million, or \$.03 per share, on revenues of \$146.8 million in the fourth quarter of 2002.

For the year ended December 31, 2003, Rowan incurred a net loss of \$7.8 million, or \$.08 per share, compared to net income of \$86.3 million, or \$.90 per share, in 2002. The prior year results included net proceeds from the settlement of the Gorilla V contract dispute, which increased net income by approximately \$102 million, or \$1.07 per share. Excluding the effects of the settlement, the Company s 2002 results would have been a net loss of approximately \$16 million, or \$.17 per share.

Rowan s offshore rig utilization was 92% during the fourth quarter of 2003, versus 94% in the third quarter and 88% in the year-earlier period, and our average Gulf of Mexico day rate of \$42,400 increased by

\$3,300, or 9%, from the third quarter and by \$6,900, or 19%, from the year-earlier period. Land rig utilization was 80% during the fourth quarter of 2003, versus 68% in the year-earlier period, and our average land rig day rate of \$11,200 increased by \$200, or 2%, from the third quarter and by \$1,700, or 18%, from the year-earlier period.

Danny McNease, President and Chief Executive Officer, commented, "Our drilling operations finished 2003 strongly, with revenues, utilization and average day rates in December at or near highs for the year. We are optimistic that 2004 will continue this trend and are confident that Rowan rigs will continue to lead deep-shelf drilling efforts in the ever-tightening Gulf of Mexico market.

"Our optimism is supported by recent reports of declining domestic natural gas production and increased estimates of deep-shelf gas reserves. With continuing high oil and natural gas prices, drilling activity should increase. A recent survey of independent operators indicated that 2004 exploration and production activities will exceed 2003 levels by nearly 25%.

"We will continue to pursue increasing opportunities for our Gorilla class rigs in harsh environments throughout the world. Our manufacturing operations generated record revenues during the fourth quarter and our backlog is at \$40 million, more than double the prior-year level."

(CONTINUED)

Rowan Companies, Inc. is a major provider of international and domestic offshore contract drilling and aviation services. The Company also operates a mini-steel mill, a manufacturing facility that produces heavy equipment for the mining, timber and transportation industries, and a drilling products division that has designed or built about one-third of all mobile offshore jack-up drilling rigs, including all 23 operated by the Company. The Company s stock is traded on the New York Stock Exchange and the Pacific Stock Exchange. Common Stock trading symbol: RDC. Contact: William C. Provine, Vice-President Investor Relations, 713-960-7575. Website: www.rowancompanies.com

This report contains forward looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including, without limitation, statements as to the expectations, beliefs and future expected financial performance of the Company that are based on current expectations and are subject to certain risks, trends and uncertainties that could cause actual results to differ materially from those projected by the Company. Among the factors that could cause actual results to differ materially include oil and natural gas prices, the level of offshore expenditures by energy companies, energy demand, the general economy, including inflation, weather conditions in the Company s principal operating areas and environmental and other laws and regulations. Other relevant factors have been disclosed in the Company s filings with the U.S. Securities and Exchange Commission.

ROWAN COMPANIES, INC. CONDENSED CONSOLIDATED BALANCE SHEET

Unaudited (In Thousands)

| | DECEMBER 31 | | | |
|---------------------------|-------------|-------------------|----|-----------|
| | | 2003 | | 2002 |
| ASSETS | | | | |
| Cash and short-term | | | | |
| investments | \$ | 58,227 | \$ | 178,756 |
| Accounts receivable | Ψ | 135,538 | Ψ | 109,320 |
| Inventories | | 181,037 | | 162,960 |
| Other current assets | | 69,422 | | 18,866 |
| Total current assets | | 444,224 | | 469,902 |
| Property, plant and | | | | +07,702 |
| equipment - net | | 1,728,219 | | 1,567,144 |
| Other assets | | 18,568 | | 17,458 |
| | | · | _ | |
| TOTAL | \$ | 2,191,011 | \$ | 2,054,504 |
| | - | | | |
| | | | | |
| | | | | |
| LIABILITIES AND | | | | |
| STOCKHOLDERS' | | | | |
| EQUITY | | | | |
| Current maturities of | | | | |
| long-term debt | \$ | 55,267 | \$ | 42,458 |
| Other current liabilities | | 95,098 | | 73,517 |
| | | , | | · . |
| Total current liabilities | | 150,365 | | 115,975 |
| Long-term debt | | 569,067 | | 512,844 |
| Other liabilities | | 335,264 | | 293,908 |
| Stockholders' equity | | 1,136,315 | | 1,131,777 |
| TOTAL | \$ | 2,191,011 | \$ | 2,054,504 |
| | φ | <i>2</i> ,171,011 | ψ | 2,037,304 |

CONSOLIDATED STATEMENT OF OPERATIONS

Unaudited (In Thousands Except Per Share Amounts)

| | | FOR THE THREE MONTHS ENDED DECEMBER 31 | | | FOR THE YEAR ENDED DECEMBER 31 | | | |
|-------------------------------------|----|--|----|---------|-----------------------------------|----------|----|----------|
| | | 2003 | | 2002 | | 2003 | | 2002 |
| REVENUES: | | | | | | | | |
| Drilling services | \$ | 123,806 | \$ | 91,794 | \$ | 421,412 | \$ | 357,244 |
| Manufacturing sales and | | , | | , | | , | | , |
| services | | 46,448 | | 25,780 | | 133,186 | | 118,120 |
| Aviation services | _ | 25,496 | _ | 29,228 | | 124,490 | | 141,894 |
| TOTAL | | 195,750 | | 146,802 | _ | 679,088 | | 617,258 |
| | | | | | _ | | | <u> </u> |
| COSTS AND EXPENSES: | | | | | | | | |
| Drilling services | | 87,331 | | 75,684 | | 330,124 | | 304,846 |
| Manufacturing sales and | | | | | | | | |
| services | | 41,711 | | 22,946 | | 122,229 | | 109,842 |
| Aviation services | | 25,694 | | 22,605 | | 112,391 | | 112,286 |
| Depreciation and | | | | | | | | |
| amortization | | 23,878 | | 20,759 | | 86,851 | | 78,091 |
| General and administrative | | 5,937 | | 5,889 | _ | 25,357 | | 25,140 |
| TOTAL | | 184,551 | | 147,883 | | 676,952 | | 630,205 |
| | | | | | _ | | | |
| INCOME (LOSS) FROM OPERATIONS | | 11,199 | | (1,081) | | 2,136 | | (12,947) |
| | | | | | _ | | | |
| OTHER INCOME | | | | | | | | |
| (EXPENSE): | | | | | | | | |
| Net proceeds from Gorilla | | | | | | | | 155 105 |
| V settlement | | | | | | | | 157,125 |
| Interest expense | | (5,158) | | (5,166) | | (20,027) | | (20,645) |
| Less interest capitalized | | 685 | | 742 | | 4,142 | | 4,722 |
| Interest income | | 101 | | 839 | | 1,124 | | 4,106 |
| Other - net | | 256 | | 25 | | 673 | | 458 |
| OTHER INCOME | | | | | | | | |
| (EXPENSE) - NET | | (4,116) | | (3,560) | | (14,088) | | 145,766 |
| | | | | | _ | | | |
| INCOME (LOSS) BEFORE INCOME | | F 000 | | | | (11.000) | | 122 010 |
| TAXES | | 7,083 | | (4,641) | | (11,952) | | 132,819 |
| Provision (credit) for income taxes | | 2,638 | | (1,817) | _ | (4,178) | | 46,541 |
| NET INCOME (LOSS) | \$ | 4,445 | \$ | (2,824) | \$ | (7,774) | \$ | 86,278 |

| \$.05 | \$ | (.03) | \$ | (.08) | \$ | .92 |
|-----------|-------|------------------|-----------------|--------------------|--------------------------|---|
| | | | | | | |
| \$.05 | \$ | (.03) | \$ | (.08) | \$ | .90 |
| | | | | | | |
| 96,044 | | 93,573 | | 93,820 | | 95,398 |
| | | | | | | |
| | | | | | (0 | CONTINUED) |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | \$.05 | \$.05 \$ | \$.05 \$ (.03) | \$.05 \$ (.03) \$ | \$.05 \$ (.03) \$ (.08) | \$.05 \$ (.03) \$ (.08) \$ 96,044 93,573 93,820 |

ROWAN COMPANIES, INC. CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS Unaudited (In Thousands)

3

| FOR THE YEAR ENDED DECEMBER 31 | | | | |
|-----------------------------------|-----------|---|--|--|
| | 2003 | | 2002 | |
| | | | | |
| | | | | |
| \$ | (7,774) | \$ | 86,278 | |
| | | | | |
| | | | | |
| | 86,851 | | 78,091 | |
| | (3,677) | | 53,252 | |
| | 7,847 | | 6,075 | |
| | (34,596) | | (106,016) | |
| | | | | |
| | (401) | | 510 | |
| | | | | |
| | 48,250 | | 118,190 | |
| | | | | |
| | | | | |
| | (250,463) | | (242,896) | |
| | | | | |
| | 7,060 | | 25,781 | |
| | | | | |
| | (243,403) | | (217,115) | |
| | \$ | ENDED D 2003 \$ (7,774) \$ (7,774) \$ (3,677) 7,847 (34,596) (401) 48,250 (250,463) 7,060 | ENDED DECEMBE 2003 \$ (7,774) \$ \$ (3,677) 7,847 (34,596) (401) 48,250 (250,463) 7,060 | |

| Financing activities: | | |
|--|-----------|------------|
| Proceeds from borrowings | 111,490 | 116,818 |
| Repayments of borrowings | (42,458) | (42,458) |
| Proceeds from stock option and convertible | | |
| debenture plans | 5,592 | 3,042 |
| Payment of cash dividends | | (23,511) |
| Payments to acquire treasury stock | | (13,199) |
| | | |
| Net cash provided by financing activities | 74,624 | 40,692 |
| | , | |
| INCREASE (DECREASE) IN CASH AND | | |
| CASH EQUIVALENTS | (120,529) | (58,233) |
| CASH AND CASH EQUIVALENTS, | · · · · · | |
| BEGINNING OF PERIOD | 178,756 | 236,989 |
| | , | |
| CASH AND CASH EQUIVALENTS, END | | |
| OF PERIOD | \$ 58,227 | \$ 178,756 |
| | | |
| | | |
| | | |